CalPERS Trust Level Review Risk Management Summary



As of January 4, 2022

Investment Belief 9: Risk to CalPERS is multi-faceted and not fully captured through measures such as volatility or tracking error. CalPERS shall develop a broad set of investment and actuarial risk measures and clear processes for managing risk. The path of returns matters, because highly volatile returns can have unexpected impacts on contribution rates and funding status.



Comments:

• Forecast Total Volatility of the PERF decreased over the last year to 10.6%. This change is primarily a reflection of lower market volatility in 2021 relative to the prior year.

• Rapid shifts in volatility regime can occur and would not be predicted by this model. The best interpretation of this estimate is as an indicator of the plan's volatility given the current market environment.

• The pie chart above gives a visual representation of portfolio volatility contribution by asset classes (in percent). Growth sensitive assets, such as public and private equities, high yield bonds and real assets dominate, so PERF returns will be driven by performance of those assets.

Asset Class	I	Vlarket Value (\$millions)	Total Forecast Volatility (%)	% Contribution to Total Volatility	Tracking Error (%)
Public Equity	\$	247,048	15.0	67.5	0.1
Cap Weighted ¹	\$	172,394	16.4	51.6	0.1
Factor Weighted	\$	74,654	11.8	15.9	0.1
Income	\$	140,505	7.3	2.4	0.8
Long Spread	\$	73,089	5.1	2.3	0.4
Long Treasury ¹	\$	45,195	11.0	-0.8	0.2
Total Fund Income	\$	7,279	11.2	-0.1	0.5
High Yield	\$	14,942	5.2	1.0	0.1
Total Fund	\$	19,629	N/A	0.8	N/A
Opportunistic	\$	4,985	8.0	0.5	8.0
LLER	\$	7,612	3.6	0.3	3.6
Other	\$	7,032	8.0	0.0	8.0
Financing & Liquidity	\$	(12,468)	N/A	0.0	N/A
Trust Level Financing ²	\$	(22,688)	N/A	0.0	N/A
Liquidity ²	\$	10,220	0.2	0.0	0.2
TOTAL PERF Actionable				2	0.19
Private Equity	\$	49,122	21.9	17.3	12.9
Real Assets	\$	55,085	14.9	12.0	3.3
TOTAL PERF	\$	498,921	10.6	100.0	1.39

Source: BarraOne, SSB, CalPERS

¹ Market value of Public Equity Cap Weighted and Income Treasury segments includes notional exposure obtained via trust level Synthetic Cap Weighted and Synthetic Treasury portfolios respectively.

²Liquidity reflects net asset value of the Liquidity segment. Trust Level Financing reflects derivatives financing and repo borrowing in trust level Synthetic Cap Weighted and Synthetic Treasury portfolios.



RISK MANAGEMENT TIME SERIES

Comments:

Forecasted volatility and tracking error are model-based estimates that reflect the point in time portfolio positions and historical returns of market factors. These charts correspond to the point in time "volatility" and "tracking error" figures reported for PERF on the first page of this report and in the Quarterly Update on Performance and Risk.

In contrast, 5 yr Realized volatility and tracking error are based on the realized portfolio returns and do not provide information about current positioning. Divergence between Forecasted and subsequently Realized metrics should be expected due to a number of reasons, including a downward bias for Realized volatility resulting from smoothed valuations in private assets.



Comments:

Changes in Forecasted Tracking Error over time reflect evolving market conditions, changes in active portfolio positions, and changes in the underlying risk model.

Actionable Tracking Error metric captures controllable and measurable active exposures. This measure includes all public market strategies and asset allocation management, and excludes contributions from private assets relative to their respective benchmarks. The policy limit definition changed to Actionable Tracking Error in September 2021.

* Limited historical data availability

Source: BarraOne, SSB, CalPERS; Risk model changes: Barra's BIM301L prior to Jul 2019, BIM301XL for Jul 2019- Apr 2021, MAC.XL from Apr 2021

STRESS TESTING

Historical scenarios highlight the sensitivity of the portfolio to past economic regimes or specific events. The scenarios can be used as a "what if" gauge of current portfolio positioning to understand the potential impact if a similar event or regime were to repeat.

Scenario	Po	ortfolio Return	Policy Benchmark Return	Excess Return
2016 Brexit (Jun 2016)	, i	-2.9%	-2.6%	-0.2%
2010 Peripheral European Bond Crisis (Mar 2010 - May 2010)		-4.1%	-4.0%	-0.2%
1973 - 1974 Oil Crisis (Oct 1973 - Mar 1974)		-5.4%	-5.5%	0.1%
2011 US Debt Ceiling Act (May 2011 - Sep 2011)		-6.7%	-6.2%	-0.4%
1998 Russian Financial Crisis (Jul 1998 - Oct 1998)		-7.2%	-6.6%	-0.6%
2001 Sept 11 (Sep 2001)		-7.2%	-7.0%	-0.2%
1987 Market Crash (Aug 1987 to Nov 1987)		-9.3%	-9.0%	-0.3%
2007 - 2008 Equity Slow Grind (Sep 2007 - Aug 2008)		-9.9%	-9.8%	-0.1%
2000 - 2003 Tech Crash & Recession (Jan 2000 - Mar 2003)		-19.9%	-19.6%	-0.4%
2020 COVID-19 Crisis (Feb 2020 - Mar 2020)		-21.6%	-21.1%	-0.5%
2008 - 2009 Global Financial Crisis (Sep 2008 - Mar 2009)	1	-26.4%	-25.6%	-0.7%



Source: BarraOne, CalPERS





□1 Week □1 Month □1 Quarter ⊠1 Year ■ Year +

Transactional liquidity is estimated for each asset class/strategy based on the current market environment while also accounting for legal structures or other factors that may impact liquidity. *Source: SSB, CalPERS*







¹ Stress (Current Regime) - Regime-dependent scenario to capture a "worst contemplated" outcome across liquidity uses and sources given current market conditions. ² Historical Worst - Historical experience for the 30 day period: 9/28/08-10/27/08 (the worst 30 day equity drawdown in the past 20 years) applied to current portfolio.

Liquidity Coverage is computed from estimates of future cash inflows and outflows. In this table, the 1-month forward period is shown with Liquidity Coverage ratios for a stress scenario and for a historical worst experience. The Liquidity Coverage ratios could be interpreted as how many times available sources could cover projected cash needs over a 1-month forward period. A ratio of less than one implies the Fund could be forced to sell assets to meet liquidity needs in the given scenario.

Source: Aladdin, SSB, CalPERS

LEVERAGE

Total Fund Leverage

As of 1/4/22

Leverage changes a portfolio's risk profile through both impact on liquidity and amplification of returns volatility. As a metric, leverage has the benefit of being relatively straightforward to calculate, making it a good backstop to more nuanced but complex perspectives on risk that could suffer from model errors or flawed assumptions. However, since the leverage metric implicitly treats all assets as equally risky, and because it does not capture the interrelationships between assets (diversification), leverage should always be viewed in conjunction with other perspectives. For example, a low leverage portfolio could easily be more risky than a better-diversified moderate leverage portfolio.

PERF Leverage Breakdown:

Total portfolio leverage as defined in the Total Fund Investment Policy.

Company Embedded Leverage:

Some Fund assets embed leverage by their nature (i.e., private and public companies). In this case, leverage is not a portfolio management decision, but does contribute to the assets' inherent riskiness.

Unfunded Commitments:

Represent potential draws on Fund liquidity, but are contingent in nature.

			Asset	Share of
PERF L	everage Breakdown ¹		Value	PERF NAV
			(\$ Mill)	(%)
Total Fu	Ind Financing			
	Financing (Derivatives and Repos)		22,688	
	Liquidity		(10,220)	
TOTAL			12,468	2.5%
Progran	n Level Financing			
	Real Assets (Borrowing including Subscription F	inancing, Net of Cash)	24,401	
	Private Equity (Subscription Financing & Other I	_iabilities)	3,519	
	Opportunistic (Subscription Financing & Other Li	abilities)	2,174	
	Public Equity		49	
	Income		749	
	Total Fund Income		350	
	Other		(60)	
TOTAL		-	31,182	6.2%
PERF LI	EVERAGE		43,650	8.7%
	Leverage in Strategic Asset Allocation		2.7%	
	POL	ICY LEVERAGE		6.0%

Embedded Leverage in Asset Classes

Unfunded Commitments

	Embedded Leverage ²	_	Market Value (\$B) Com	Unfunded nmitments (\$B)	% of PERF
Public Equity	1.60	Opportunistic (Private Debt)	5.0	11.0	2.2%
Private Equity	2.22	Private Equity	49.1	30.4	6.1%
Real Estate	1.29	Real Assets	55.1	14.4	2.9%

 FX Forwards used for hedging are not counted as leverage. Options are included based on delta adjusted notional value. Cash includes assets meeting Liquidity program guidelines. All debt is considered recourse unless explicitly noted. Subscription Financing recourse is limited to unfunded commitments. Other fund level liabilities do not represent recourse. Real Assets debt is currently non-recourse.

2. Embedded leverage shown represents Enterprise Value to Equity Ratio. Embedded leverage for Public Equity and Private Equity is estimated based on industry research.







Industry Exposure figures are % of PERF and they represent exposures in Public Equity, Spread (Corporates), High Yield and Private Equity Segments. Source: BarraOne, CalPERS

CONCENTRATION REPORT



Country	PERF Weight (%)	Policy Bmk Weight (%)	Active Weight (%)
United States	70.5%	74.3%	-3.8%
Japan	4.4%	4.4%	-0.1%
China*	2.7%	2.8%	-0.1%
United Kingdom	2.7%	2.0%	0.8%
Canada	2.4%	1.8%	0.5%
France	1.9%	1.4%	0.5%
Switzerland	1.7%	1.9%	-0.2%
Germany	1.5%	1.2%	0.3%
India	1.4%	1.3%	0.1%
Taiwan	1.3%	1.5%	-0.2%



*Includes Hong Kong

COUNTERPARTY RISK

Total Fund Counterparty Risk

As of 1/4/22

Counterparty risk is the risk that, in the event a counterparty fails, CalPERS would not have received enough collateral to cover the value cost in the contract with such counterparty. CalPERS seeks to control this risk through counterparty credit evaluations and approvals, counterparty credit limits, posting collateral, monitoring procedures and entering into market accepted standard agreements.

CalPERS holds positions in swaps, options, futures, rights and warrants, forward foreign currency exchange, repurchase and reverse repurchase, forward purchase and securities lending contracts. In addition, external investment managers might also hold such instruments. External investment managers are required to have strict guidelines to manage and control counterparty risk. This report describes exposures directly contracted by CalPERS, and not by the external investment managers.

This Counterparty Risk section presents these exposures as required and governed by the CalPERS Investment Policy. The Policy is intended to ensure that CalPERS has effective operational, risk management, and compliance controls in place governing the counterparty risk arising within the investment process.



Historical Bank Credit Default Swap Spreads

From June 2007 - Present

Source: Bloomberg

COUNTERPARTY RISK (CONTINUED)

Derivatives are used to efficiently manage the risk of the overall investment portfolio and to support financing activities. Through the use of derivatives, the risks that are bound together in traditional cash market investments can be separated and managed independently. CalPERS Over the Counter (OTC) Derivative Investments include contingent features that require CalPERS or the Counterparty to post collateral in the event that the fair value surpasses a specified contractual threshold. CalPERS contracts derivatives on bilateral contracts ("Over the Counter") or via Futures Exchanges ("Exchange Traded"). Counterparty Risk and Custodial Risk arise from these features.

Counterparty Risk in "Over the Counter" Derivatives by Type of Contract

International Swaps and Derivatives Association (ISDA) Master Agreement					
Includes FX forwards, equity swaps, interest rate swaps, cross-currency swaps, total return swaps, and options					
	Net Mark to Market Total	Collateral Posted	Net Exposure		
	(+) = CalPERS is due money	(+) = CalPERS has posted	(+) = CalPERS exposed to		
Counterparty	(-) = CalPERS owes money	(-) = Counterparty has posted	Counterparty		
Bank of America N.A.	9,969,076	(8,928,476)	1,040,600		
BNP Paribas	(103,356,008)	89,686,489	(13,669,519)		
Barclays Bank PLC	990,515	(1,458,000)	(467,485)		
Citigroup N.A.	323,500	(330,000)	(6,500)		
Canadian Imperial Bank of Commerce	282,202	(380,000)	(97,798)		
Credit Suisse International	4,676,374	(4,700,000)	(23,626)		
Deustche Bank AG	22,525,539	(22,530,000)	(4,461)		
Goldman Sachs Intl	110,185,809	(112,982,000)	(2,796,191)		
HSBC Bank USA	24,603,342	(26,641,103)	(2,037,761)		
JP Morgan Chase	(14,441,623)	14,445,405	3,782		
Morgan Stanley Capital Services Inc.	5,350,807	(5,910,754)	(559,947)		
Royal Bank of Canada	83,039	(10,000)	73,039		
Standard Chartered Bank	30,287,274	(30,499,000)	(211,726)		
Societe Generale	(2,113,255)	1,789,740	(323,515)		
State Street Bank & Trust	53,992,686	(56,080,343)	(2,087,657)		
UBS AG	(44,339,402)	41,437,281	(2,902,121)		
Total	99,019,875	(123,090,761)	(24,070,886)		

Master Securities Forward Transaction Agreement (MFSTA) Includes forward purchase/sale of mortgage bonds and TBAs				
Counterparty	Net Mark to Market Total (+) = CalPERS is due money (-) = CalPERS owes money	Collateral Posted (+) = CalPERS has posted (-) = Counterparty has posted	Net Exposure (+) = CalPERS exposed to Counterparty	
Barclays Capital Inc.	(4,726,069)	4,728,357	2,288	
Citigroup Global Markets Inc.	(3,564,904)	3,565,161	257	
Credit Suisse AG, New York Branch	(378,170)	469,858	91,688	
Federal National Mortgage Association	(3,732,320)	3,737,000	4,680	
Goldman Sachs & Co.	(12,037,375)	12,035,651	(1,724)	
JP Morgan Securities LLC.	(4,904,997)	4,910,696	5,699	
Merrill Lynch, Pierce, Fenner & Smith Incorporated	39,168		39,168	
Morgan Stanley & Co. LLC	(16,056,393)	16,048,267	(8,126)	
Nomura	(545,820)	547,254	1,434	
Wells Fargo Securities, LLC	(1,985,704)	1,867,931	(117,773)	
Total	(47,892,584)	47,910,175	17,591	

Custodial risk is the risk that, in the event a depository institution or counterparty fails, CalPERS would not be able to recover the value of its deposits, investments, or collateral securities. This risk arises in exchange traded derivatives, where CalPERS posts margin to engage in exchange traded derivatives via a Futures Commission Merchant (FCM). FCMs are highly regulated financial entities that accept orders for exchange traded contracts in Central Clearing Counterparties (CCPs). Collateral posted at the FCM is mostly used to meet the margin requirements at the CCPs. The collateral below has been provided to the FCM to post at the CCPs on behalf of CalPERs and bridging operational, timing and processing gaps in collateral transfer.

Futures Commission Merchant (FCM) Exposure			
Includes exchange traded futures			
Counterparty Collateral Posted			
Citigroup Global Markets Inc.	366,836,503		
DFA Securities Inc. 126,948,5			
Total	493,785,051		

Source: Aladdin

COUNTERPARTY RISK (CONTINUED)

Investment guidelines permit certain portfolios to enter into collateralized loans of securities to borrow or lend securities. CalPERS has positions in repurchase, reverse repurchase and securities lending contracts. CalPERS is a cash borrower in reverse repurchase agreements and a cash lender in repos. CalPERS lends securities via Sec lending and receives either cash or other securities as collateral.

Counterparty risk is mitigated because the market value of the securities posted in a collateralized loan agreement exceeds the cash received, providing the counterparty a margin against a decline in market value of the securities. If the counterparty defaults, the lender could suffer an economic loss equal to the difference between the market value of the underlying securities plus accrued interest and the agreement obligation, including accrued interest.

Counterparty Risk in Collateralized Loans by Type of Contract

Master Repurchase Agreement (MRA)				
Includes repurchase and reverse purchase agreements				
Counterparty	Loan Amount (+) = CalPERS is due money (-) = CalPERS owes money	Collateral Posted (+) = CalPERS has posted (-) = Counterparty has posted	Net Exposure (+) = CalPERS exposed to Counterparty	
Bank of America Securities Inc.	(1,294,459,654)	1,273,976,383	(20,483,271)	
Barclays Capital Inc.	250,000,000	(255,000,101)	(5,000,101)	
Credit Agricole Corp& Inv Bank	(202,548,002)	202,551,953	3,951	
Citigroup Global Markets Inc.	(59,170,621)	49, 163, 892	(10,006,729)	
Canadian Imperial Bank of Commerce	(15,662,703)	(4,357,895)	(20,020,598)	
Deustche Bank Securities Inc.	383,856,807	(393,911,853)	(10,055,046)	
Goldman Sachs & Co.	(786,868,559)	781,846,560	(5,021,999)	
HSBC Bank	(213,082,386)	213,076,118	(6,268)	
JP Morgan Securities LLC	(2,597,293,287)	2,597,245,576	(47,711)	
MUFG Securities	(1,694,957,143)	1,694,905,557	(51,586)	
Royal Bank of Canada	187,696,437	(206, 793, 828)	(19,097,391)	
Standard Chartered	(568, 208, 642)	552,389,615	(15,819,027)	
State Street Bank & Trust Company	1,500,000,000	(1,530,000,079)	(30,000,079)	
Truist Securities Inc.	300,000,000	(306,000,066)	(6,000,066)	
Wells Fargo Securities, LLC.	(330,507,673)	317,890,175	(12,617,498)	
Total	(5,141,205,426)	4,986,982,008	(154,223,418)	

Securities Lending Agreement (SLA)			
Counterparty	Market Value of Securities Out on Loan (+) = CalPERS lent securities	(Collateral Posted (Cash or Securities) (+) = CalPERS has posted (-) = Counterparty has posted	Net Exposure (+) = CalPERS exposed to Counterparty
ABN AMRO Group N.V.	56	(74)	(18)
Bank of Montreal	15,910	(332,042)	(316,132)
Bank of New York Mellon	8,655,462	(8,845,715)	(190,253)
Bank of Nova Scotia	2,274,200,315	(2,456,253,301)	(182,052,987)
BankAmerica	74,644,413	(78,783,883)	(4,139,470)
Barclays Group	7,046,681,634	(7,493,666,139)	(446,984,505)
BNP Paribas Group	1,300,347,527	(1,413,085,201)	(112,737,674)
Citigroup	73,056,489	(77,663,103)	(4,606,614)
CreditAgricole	68,525,042	(75,626,301)	(7,101,259)
Credit Suisse Group	784,817,040	(817,365,376)	(32,548,336)
Deutsche Bank Group	10,084	(327, 237)	(317,153)
Goldman Sachs Group	5,586,357,188	(5,811,926,307)	(225,569,119)
Healthcare of Ontario Pension Plan	4,118,658,911	(4,461,554,384)	(342,895,473)
HSBC Group	48,702,460	(52,988,338)	(4,285,879)
ING Group	10,788,982	(11,820,214)	(1,031,232)
J.P. Morgan Group	2,060,553,117	(2,144,586,800)	(84,033,683)
Macquarie Bank Group	160,887,144	(176,040,885)	(15,153,741)
Mitsubishi UFJ Financial Group	114,484,115	(121,464,819)	(6,980,704)
Morgan Stanley Group	636,231,248	(667,444,262)	(31,213,013)
NATIXIS group	648,790,081	(701,191,113)	(52,401,032)
Nomura Holdings, Inc.	1,357,988	(1,426,375)	(68,387)
Royal Bank of Canada	147,206,800	(159, 159, 003)	(11,952,202)
Societe Generale Group	700,161,947	(735,339,001)	(35,177,053)
UBS Group	3, 160, 973, 001	(3,478,281,993)	(317,308,991)
Total	29,026,106,955	(30,945,171,865.25)	(1,919,064,911)

Source: Aladdin, eSec Lending