

## Organizational Chart

(SI) P. Cashion **Board of Administration (BOA)** T. Taylor, Board President

Executive Office (EXEO)  M. Frost, Chief Executive Officer								
Investments, Funding & Financial			Enterprise Support		 		Benefits	
Investment Office (INVO) S. Gilmore, Chief Investment Officer	Actuarial Office (ACTO) S. Terando, Chief Actuary	Financial Office (FINO) M. Nix, Chief Financial Officer	Operations & Technology (OPT) D. Hoffner, Chief Operating Officer	Diversity, Equity & Inclusion (DEI) (Vacant), Chief Diversity, Equity & Inclusion Officer	General Counsel Office (GCO) M. Jacobs, General Counsel	Communications & Stakeholder Relations (CSR) B. Pacheco, Deputy Executive Officer	Customer Services & Support (CSS) K. Malm, Deputy Executive Officer	Health Policy & Benefits (HPBB) D. Moulds, Chief Health Director
Chief Operating Investment Officer (COIO) M. Cohen  Capital Markets Vacant  - Global Fixed Income (FI) A. Phillips  - Global Public Equity (PE) S. Nzima  Private Markets (PM) D. Booth  - Private Debt (PD) A. Orlich (Interim)  - Real Assets (RA) S. Corr  - Private Equity (PE) A.Orlich  Total Fund Portfolio Management (TFPM)	Special Programs (SP) F. Archuleta  Valuation Services (VS) R. Dziubek	Financial Reporting & Accounting (FRAS) J. Rajasuncy Financial Planning, Policy & Budgeting (FPPB) W. Schaafsma Pension Contract & Prefunding Programs (PCPP) M. Benavides	Information Technology Services Branch (ITSB) S. Loveson  — Technology Business Management Division (TBMD) M. Lawson  — Technology Infrastructure Services Division (TISD) J. Bhinder  — Enterprise Solutions Development Division (ESDD) V. Katyal  Strategy, Projects, & Data Analytics (SPDA) S. Hutchins  Human Resources Division (HRSD) M. Tucker  Operations Support		Investigations Unit (IU) K. Griffiths Legal Office (LEGO) R. Salazar Enterprise Compliance, Risk & Governance Office (ECRG) K. Fein Equal Employment Opportunity Program (EEO) A. Gabbani Information Security Office (ISOF) A. Arboleda  Office of Audit Services (OFAS) B. Chappuie	Office of Public Affairs (PAOF) Vacant  Stakeholder Relations (STRL) S. Parker  Legislative Affairs Division (LAD) D. Brown	Disability & Survivor Benefits Division (DSBD) S. Hobbs Retirement Benefit Services Division (RBSD) K. Pulido Employer Account Management Division (EAMD) B. Hanson Customer Education & Outreach Division (CEOD) D. Rubio Customer Experience Division (CXD) C. George Member Account Management Division (MAMD) K. Aoki	Health Policy & Data Division (HPDD) J. Shinabery  Health Plan Research & Administration Division (HPRA) R. Jarzombek  Health Account Management Division (HAMD) Y. Croft  Clinical Policy & Programs Division (CPPD) J. Logan
J.S. Gunn  Sustainable Investing			Services Division (OSSD) D. Stone					

## Legend

- Org Level 1: Executive Staff
- Org Level 2: Direct Reports to Executive Staff
- --- Functional reporting relationship
- Administrative reporting relationship