

**CalPERS 2025 Board and Committee Meeting Attendance<sup>1</sup>**

Board Member	BOA <sup>2</sup> 14 Meetings	BG 1 Meeting	FAC 4 Meetings	IC 5 Meetings	PCTM 4 Meetings	PHBC 5 Meetings	RAC 4 Meetings
Malia Cohen <sup>D</sup>	12	—	1*	4	4	5	4
Michael Detoy <sup>4</sup>	14	1	2*	5	4*	3*	2*
Monica Erickson <sup>4</sup>	—	—	—	—	—	—	—
Fiona Ma <sup>D</sup>	14	1	3	5	3*	5*	4
Lisa Middleton <sup>4</sup>	5	—	2	2	1	1*	1*
David Miller	14	1	4	5	4*	5	4
Eraina Ortega <sup>D</sup>	14	1	3*	5	4	5	—
Jose Luis Pacheco	14	—	4	5	4*	5	4
Kevin Palkki	14	—	3*	5	4	5	4
Ramon Rubalcava	13	1	4*	5	3*	5	4*
Theresa Taylor	14	1	3	5	4	4	—
Yvonne Walker	14	1	2	5	4	5	—
Mullissa Willette	13	—	4	5	4	5	4
Dr. Gail Willis	5	—	—	2	1*	—	1*

<sup>1</sup> This list does not include subcommittee attendance.

<sup>2</sup> Includes: Board Education Day & Board Offsite.

<sup>3</sup> Board resignations:

<sup>4</sup> New board members: Michael Detoy (2/12/25), Monica Erickson (10/31/25), Lisa Middleton (End of Appointment: 2/13/25, New Appointment: 9/10/25)

<sup>D</sup> Delegated representative attended one or more meetings in place of board member.

\* Board member attended committee meeting, attendance wasn't required.

— Board member did not attend committee meeting, attendance wasn't required.

~ All absences were excused.

**Abbreviation Key**

(BOA) Board of Administration

(BG) Board Governance Committee

(FAC) Finance & Administration Committee

(IC) Investment Committee

(PCTM) Performance, Compensation, & Talent Management Committee

(PHBC) Pension & Health Benefits Committee

(RAC) Risk & Audit Committee