

CalPERS 2025 Board and Committee Meeting Attendance¹

Board Member	BOA ² 14 Meetings	BG 1 Meeting	FAC 4 Meetings	IC 5 Meetings	PCTM 4 Meetings	PHBC 5 Meetings	RAC 4 Meetings
Malia Cohen ^D	12		1*	4	4	5	4
Michael Detoy ⁴	14	1	2*	5	4*	3*	2*
Monica Erickson ⁴							
Fiona Ma ^D	14	1	3	5	3*	5*	4
Lisa Middleton ⁴	5		2	2	1	1*	1*
David Miller	14	1	4	5	4*	5	4
Eraina Ortega ^D	14	1	3*	5	4	5	
Jose Luis Pacheco	14		4	5	4*	5	4
Kevin Palkki	14		3*	5	4	5	4
Ramon Rubalcava	13	1	4*	5	3*	5	4*
Theresa Taylor	14	1	3	5	4	4	
Yvonne Walker	14	1	2	5	4	5	
Mullissa Willette	13		4	5	4	5	4
Dr. Gail Willis	5			2	1*		1*

¹ This list does not include subcommittee attendance.

² Includes: Board Education Day & Board Offsite.

³ Board resignations:

⁴ New board members: Michael Detoy (2/12/25), Monica Erickson (10/31/25), Lisa Middleton (End of Appointment: 2/13/25, New Appointment: 9/10/25)

^D Delegated representative attended one or more meetings in place of board member.

* Board member attended committee meeting, attendance wasn't required.

~ All absences were excused.

Abbreviation Key

(BOA) Board of Administration

(BG) Board Governance Committee

(FAC) Finance & Administration Committee

(IC) Investment Committee

(PCTM) Performance, Compensation, & Talent Management Committee

(PHBC) Pension & Health Benefits Committee

(RAC) Risk & Audit Committee