

MEETING
STATE OF CALIFORNIA
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
BOARD OF ADMINISTRATION
PENSION & HEALTH BENEFITS COMMITTEE
OPEN SESSION

CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM
FECKNER AUDITORIUM
LINCOLN PLAZA NORTH
400 P STREET
SACRAMENTO, CALIFORNIA

TUESDAY, JUNE 16, 2026
8:32 A.M.

JAMES F. PETERS, CSR
CERTIFIED SHORTHAND REPORTER
LICENSE NUMBER 10063

APPEARANCES

COMMITTEE MEMBERS:

Ramon Rubalcava, Chair

Kevin Palkki, Vice Chair

Monica Erickson

Troy Johnson

Fiona Ma, represented by Patrick Henning (Remote)

David Miller

Theresa Taylor

Yvonne Walker

Mullissa Willette

BOARD MEMBERS:

Michael Detoy

Lisa Middleton

Gail Willis, PhD (Remote)

STAFF:

Marcie Frost, Chief Executive Officer

Kim Malm, Deputy Executive Officer

Donald Moulds, PhD, Chief Health Director

Prashant Yerramalli, General Counsel

Robert Carlin, Senior Attorney

Rob Jarzombek, Chief, Health Plan Research and Administration

APPEARANCES CONTINUED

STAFF:

Julia Logan, MD, Chief Clinical Director

Renee Salazar, Deputy Chief Counsel

ALSO PRESENT:

J.J. Jelincic, Retired Public Employees Association

Robert Norton, Amador County Unified School District

Larry Woodson, California State Retirees

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PROCEEDINGS

CHAIR RUBALCAVA: Good morning, everybody.
Welcome to the Pension and Health Benefits Committee.
We're going to start -- call to order and then roll call,
please.

BOARD CLERK LEMUS: Ramon Rubalcava.

CHAIR RUBALCAVA: Present.

BOARD CLERK LEMUS: Kevin Palkki.

VICE CHAIR PALKKI: Good morning.

BOARD CLERK LEMUS: Monica Erickson.

COMMITTEE MEMBER ERICKSON: Here.

BOARD CLERK LEMUS: Troy Johnson.

COMMITTEE MEMBER JOHNSON: Here.

BOARD CLERK LEMUS: Patrick Henning for Fiona Ma.

ACTING COMMITTEE MEMBER HENNING: Here.

BOARD CLERK LEMUS: David Miller.

COMMITTEE MEMBER MILLER: Here.

BOARD CLERK LEMUS: Theresa Taylor.

COMMITTEE MEMBER TAYLOR: Here.

BOARD CLERK LEMUS: Yvonne Walker.

COMMITTEE MEMBER WALKER: Here.

BOARD CLERK LEMUS: Mullissa Willette.

COMMITTEE MEMBER WILLETTE: Here.

CHAIR RUBALCAVA: Thank you.

We will now recess into closed session to address

1 Items 1 through 3 -- 1 through 3 from the closed session
2 agenda and we will reconvene in open session afterwards.

3 It will probably be an hour and a half at least,
4 so it will be about 10 a.m. So thank you for your
5 patience and understanding.

6 (Off record: 8:32 a.m.)

7 (Thereupon the meeting recessed
8 into closed session.)

9 (Thereupon the meeting reconvened
10 Open session.)

11 (On record: 11:30 a.m.)

12 CHAIR RUBALCAVA: Good morning. We are back in
13 open session for the -- and we'll continue with the rest
14 of the Pension and Health Benefits Committee open session
15 agenda.

16 Please call the roll.

17 BOARD CLERK LEMUS: Ramon Rubalcava.

18 CHAIR RUBALCAVA: Yes. Hi. Here

19 BOARD CLERK LEMUS: Kevin Palkki.

20 VICE CHAIR PALKKI: Good morning.

21 BOARD CLERK LEMUS: Monica Erickson.

22 COMMITTEE MEMBER ERICKSON: Here.

23 BOARD CLERK LEMUS: Troy Johnson.

24 COMMITTEE MEMBER JOHNSON: Here.

25 BOARD CLERK LEMUS: Patrick Henning for Fiona Ma.

1 ACTING COMMITTEE MEMBER HENNING: Here.

2 BOARD CLERK LEMUS: David Miller.

3 COMMITTEE MEMBER MILLER: Here.

4 BOARD CLERK LEMUS: Theresa Taylor.

5 COMMITTEE MEMBER TAYLOR: Here.

6 BOARD CLERK LEMUS: Yvonne Walker.

7 COMMITTEE MEMBER WALKER: Here.

8 BOARD CLERK LEMUS: Mullissa Willette.

9 COMMITTEE MEMBER WILLETTE: Here.

10 CHAIR RUBALCAVA: Thank you. Good morning, Board
11 members. Because we are not all present in the same room
12 and Board members are participating from remote locations
13 and not -- are not accessible to the public, Bagley-Keene
14 requires the remote Board members to make certain
15 disclosures about any other persons present with them
16 during open session. Accordingly, the Board members
17 participating remotely must each attest either that, one,
18 they are alone, or two, if there are one or more persons
19 present with them who are at least 18 years old, the
20 nature of the Board's relationship to each person.

21 At this time, I will ask each remote Board member
22 to verbally attest accordingly. Please conduct a roll
23 call attestation. Thank you.

24 BOARD CLERK LEMUS: Dr. Gail Willis.

25 BOARD MEMBER WILLIS: Yes. Good morning. I do

1 attest to the fact that I am alone. Thank you.

2 CHAIR RUBALCAVA: Thank you.

3 BOARD CLERK LEMUS: And Patrick Henning.

4 ACTING COMMITTEE MEMBER HENNING: I am still all
5 alone.

6 (Laughter).

7 CHAIR RUBALCAVA: And we feel for you. We wish
8 you were here. Thank you. So now we'll proceed to the
9 action -- sorry executive report, Mr. Don Moulds and Kim
10 Malm, please.

11 DEPUTY EXECUTIVE OFFICER MALM: Great. Thank
12 you. Good morning. Kim Malm, CalPERS team.

13 In March, I shared that we kicked off the 2026
14 benefit verification cycle. This process is now conducted
15 annually to prevent oaf payments due to unreported deaths.
16 In March, we sent approximately 14,000 letters to retirees
17 that met specific risk criteria, such as age, benefit
18 amount, length of time since they made contact with
19 CalPERS and the last time they saw their health care
20 Provider. We sent them reminders in April and in May
21 informing retirees that they were -- if we did not receive
22 their information by July 17th deadline, the August 1st
23 warrants would be held.

24 To date, a total of 326 deaths have been
25 identified in the last couple of months, 233 of them in

1 California, and 103 in 21 other states. The unreported
2 deaths have led to almost \$3 million in overpayments. The
3 team has successfully collected over \$1.4 million of those
4 overpayments, or about 46 percent. The benefit
5 verification project continues to be an important tool as
6 we continue to try and reduce overpayments.

7 Next, I wanted to mention the recent wildfires in
8 Southern California that affected some of our retirees.
9 In late May, the team began tracking those potentially
10 impacted and conducted outreach to 254 retirees who still
11 received paper checks, in those areas. We are offering
12 them the opportunity to change to direct deposit or have
13 their checks sent somewhere else so they would continue to
14 receive those.

15 Although only two retirees took us up on that
16 offer to do direct deposit, I am proud of the team that
17 proactively reached out to over 250 retirees. I also
18 wanted to share the training we have recently been
19 providing for employers and retirees on working after
20 retirement. On June 2nd, CalPERS hosted a webinar for
21 employers focusing on hiring retired annuitants by
22 membership type or State, school and public agency,
23 introducing a new questionnaire to help employers ensure
24 compliance when hiring retired annuitants. The event drew
25 over 1,500 employers and received positive feedback from

1 the participants. The recording of this presentation was
2 posted on our YouTube page yesterday.

3 In addition to the webinar, we conducted five
4 hiring retired annuitant focus session, classes attended
5 by 208 participants, both virtual and in person. These
6 sessions were also designed for employers. However, they
7 did not just cover the questionnaire like the webinar did.
8 Instead, they addressed important considerations and rules
9 related to hiring a retired annuitant.

10 We're currently developing a video that aims to
11 inform both employers and retirees about the rules and
12 restrictions associated with post-retirement employment
13 and it's scheduled for completion on July 1st. Once
14 finished, it will be accessible on the CalPERS website, on
15 the "Retired Annuitant" page under "Working After
16 Retirement" section.

17 Next, I'd like to give you an update on our
18 CalPERS Benefits Education Events. We hosted an in-person
19 CBEE in Anaheim on April 10th and 11th with almost 1,500
20 attendees and a 98.6 percent satisfaction rating for that
21 event. We had five people retire on the spot. We just
22 hosted an in-person CBEE in Redding on June 5th and 6th
23 with 351 attendees, with a hundred percent satisfaction
24 rating for the event. While the Redding event does not
25 attract the number of attendees like Anaheim does, since

1 they are approximately three hours away from our closest
2 regional office, it's very well received and appreciated
3 that we go to that area. We had three people retire at
4 that event.

5 Our next in-person event will take place on July
6 10th and 11th in Santa Clara and the remaining schedule
7 for 2026 is just one virtual CBEE in August -- for August
8 12th and 13th.

9 To close, I'd like to share some significant
10 progress the Call Center has made recently. With several
11 strategic changes, the Call Center achieved its first 100
12 percent day on May 12th. That means they answered every
13 single call that came in that day. This milestone was
14 unprecedented for our Call Center.

15 Leadership improvements, including initiated --
16 initiating immediate use of detailed reporting on actual
17 traffic data, instead of daily averages, revealed a
18 consistent surplus of agents at the end of the day and
19 created a roadmap for better scheduling options. Team
20 surveys led to the introduction of a 45 minute lunch
21 option for improved lunch coverage and shift flexibility
22 ability, as well as lunch overtime program, resulting in
23 21 hours of additional call coverage.

24 Finally, calls are now prioritized first thing in
25 the morning instead of workflows that are sent through the

1 system to address peak call volumes in the morning more
2 effectively. These scheduling changes have significantly
3 impacted service levels resulting in an average
4 improvement of 29 percent over the last four months. The
5 dedication of the Contact Center team and leadership has
6 been instrumental in driving these enhancements.

7 This concludes my comments and I'm happy to take
8 any questions.

9 CHAIR RUBALCAVA: Thank you, Ms. Malm. Do we
10 have any questions or comments from the Committee members?

11 Vice Pres -- Vice Chair Palkki, please.

12 VICE CHAIR PALKKI: Thank you from the bottom of
13 my heart. That hundred percent means a lot to not just me
14 but every single active member out there. And for that, I
15 just -- I truly, truly, truly applaud like every single
16 one of you for that action.

17 (Applause).

18 VICE CHAIR PALKKI: So, I mean, I just a few
19 minutes ago I spoke about excellence and pushing for
20 excellence and just moments later thank you for this
21 report, so...

22 DEPUTY EXECUTIVE OFFICER MALM: You bet. We will
23 be absolutely be passing this on to the team. Thank you
24 so much.

25 VICE CHAIR PALKKI: Thank you.

1 CHAIR RUBALCAVA: Thank you, Ms. Malm.

2 Oh, I'm sorry. President Taylor.

3 COMMITTEE MEMBER TAYLOR: Kim, I want to thank
4 you as well. But everything that you reported out on,
5 you're always doing excellent on your staff that help us
6 and our members. Chef's kiss always.

7 But I've worked in a Call Center and there are
8 two big Call Centers and I've never heard of a hundred
9 percent, so that is amazing.

10 DEPUTY EXECUTIVE OFFICER MALM: Right.

11 COMMITTEE MEMBER TAYLOR: That's -- I just --
12 yeah.

13 DEPUTY EXECUTIVE OFFICER MALM: Thank you.

14 COMMITTEE MEMBER TAYLOR: Yeah. The 95 percent
15 that you guys maintain is amazing, because we don't have
16 that. So thank you very much.

17 DEPUTY EXECUTIVE OFFICER MALM: They work really
18 hard so thank you.

19 COMMITTEE MEMBER TAYLOR: I don't know how you're
20 doing it and how you're keeping those folks happy. So
21 don't lose them.

22 DEPUTY EXECUTIVE OFFICER MALM: We have great
23 leadership and management over the area and great team
24 members that come every day and take those calls. So
25 thank you for recognizing them all of you.

1 COMMITTEE MEMBER TAYLOR: Thank you.

2 CHAIR RUBALCAVA: Thank you. Thank you, Ms.
3 Malm.

4 Now, we'll proceed with Don Moulds.

5 CHIEF HEALTH DIRECTOR MOULDS: Great. Mr.
6 Rubalcava, members, I want to begin my comments with a
7 review of today's discussion of rates. I'll start with
8 the positive. The rates you'll be hearing about today are
9 a continuation of an encouraging trend. Today's overall
10 rate increase, which is 4.98 percent, is over three
11 percent lower than the rate we brought you last year.
12 This is -- will be the third year in a row now that rates
13 have -- increases have gone down. And this is the first
14 time since the COVID years that annual trend is under five
15 percent.

16 We still think that we can and should be doing
17 better, but today's rates are a reflection of a number of
18 important improvements to the CalPERS Health Program, a
19 better PPO contract that includes a first ever trend
20 guarantee, a pharmacy contract that has already resulted
21 in far better trend than we are seeing in drugs
22 nationally, and reserves that are fully funded this year.
23 I'll add that we are doing this at the same time that
24 we're adding critical benefits, like the family building
25 benefit that Dr. Logan will be talking about in a bit, and

1 at the same time we're making big investments in quality.

2 Second, on the agenda is a recommendation that we
3 remove UnitedHealthcare's two Basic plans offerings, their
4 Alliance and Harmony plans from our program beginning in
5 2027. The decision to bring this recommendation to you is
6 not one made lightly. But as Rob is going to walk
7 through, we really had no other option. The rates United
8 was seeking were exorbitant and unsubstantiated and would
9 have undercut affordability for our members and employers
10 in both the short and the long term.

11 Moreover, recommending them to you would have
12 sent the wrong message to the rest of the health plans
13 with which we contract. I'd like to thank
14 UnitedHealthcare, particularly their representatives in
15 California for the important partnership that we had with
16 them for many years. It's regrettable that we were not
17 able to reach agreement on a reasonable rate.

18 The team has been working hard over the last few
19 months to ensure that our members will continue to be able
20 to see their current providers through other plans. We're
21 going to continue to work to make sure that disruption is
22 as minimal as possible. You're going to hear more about
23 that too in just a minute.

24 We continue to focus on advanced primary care as
25 a key part of our health strategy to improve access,

1 quality, equity and affordability for our members. The
2 model is patient centered, team based, integrates
3 behavioral health, and emphasizes prevention care
4 coordination, and support for members with complex needs.

5 We know primary care access and workforce
6 capacity are real challenges in many parts of the state.
7 To help guide our next steps, we've done market research
8 and we'll be fielding a five-county member access survey
9 this summer. Currently, we're expanding access through
10 community based clinics, including federal qualified
11 health centers. In Shasta County, as you know, we've
12 partnered with Shasta Community Health Center, which
13 brings together a network of about 115 primary care and
14 specialty providers and meets Medical Home standards,
15 along with aligned quality measures consistent with
16 CalPERS's approach.

17 Looking ahead, we're also exploring a more direct
18 role in bringing online community-based primary care
19 clinics in areas with access gaps. This would likely
20 include partnerships with existing dedicated clinics and
21 repurposing existing build to create primary care clinics
22 dedicated to carrying for CalPERS members. This builds on
23 models used by other employers with on-site clinics and
24 it's informed by our analysis of our own claims data
25 showing where members are underusing primary care and

1 relying more on emergency and hospital care than is
2 necessary.

3 We're currently looking at potential sites and
4 actively evaluating vendors. Julia will be sharing more
5 details in her primary care and behavioral health updates
6 in July. And we plan on bringing a formal recommendation
7 on this to the Board in September.

8 I also want to provide an update on the
9 evaluation of the CalPERS health regions used to price
10 premiums for public agencies and school health contracting
11 employers. As we've mentioned in previous Committee
12 meetings, health care market dynamics shift over time,
13 sometimes rapidly, and it's a best practice to
14 periodically evaluate our regions, which CalPERS did last
15 in 2018. At this time, the Board approved the three large
16 regions we have today.

17 Since then, costs have further stratified and our
18 three regions have significant cost variation within and
19 between them, as we discussed with you in March. We're
20 now looking -- now looking to define regions and
21 corresponding premiums that allow CalPERS to compete more
22 effectively on lower cost parts of the state and more
23 accurately reflects the cost of care in higher cost areas.

24 In April, we conducted an online survey of public
25 agencies and schools. The CalPERS team has been modeling

1 various options for how to configure new regions. We are
2 analyzing options that strike a balance between the cost
3 of health care per county, rate disruption, and member and
4 administrative burden. We will return to you in July with
5 options to consider, showing each map and its
6 corresponding cost and premium impacts. We have begun and
7 will continue to communicate about this project to our
8 employer partners and other stakeholders and upcoming
9 Board meetings and our ongoing employer leadership
10 dialogues, but also directly with employers in a webinar
11 specifically about regions in August, and at the Education
12 Forum in November.

13 All of these activities are informing the
14 development of the work and our ultimate recommendation to
15 you. We look forward to returning with more detail about
16 the survey results and specific regional models next
17 month.

18 That concludes my comments. Happy to answer any
19 questions, before I turn things over to Dr. Logan to talk
20 about the new family building benefit.

21 CHAIR RUBALCAVA: Thank you.

22 Any comments on the Committee?

23 I would like to thank you, Don and your shop,
24 because something I mentioned earlier. Your shop is very
25 innovative and that's one thing that I think has allowed

1 us, being a big purchaser of health care, to come forward
2 with all these amazing advances.

3 And the importance of primary care, I'd just
4 like -- I was going to do it later, Dr. Logan, but I think
5 part of -- one thing that reflects it is how we're taking
6 the lead in the importance of primary care is the past
7 initiative where we merge primary care, so there could be
8 an encounter on mental health screening. But most
9 recently, Dr. Logan was a coauthor of an article about how
10 we coalesce around primary care with other purchase --
11 large purchasers here in California. And I want to
12 commend her for that excellent job, so thank you. So I,
13 too, want to applaud, Dr. Logan and our staff.

14 (Applause).

15 CHAIR RUBALCAVA: Thank you.

16 I think the -- thank you, Don. I think the next
17 action is our action consent items. Do I have a motion?

18 COMMITTEE MEMBER MILLER: I move approval.

19 VICE CHAIR PALKKI: Second.

20 CHAIR RUBALCAVA: Move and second.

21 Let me get my little talking points here. Okay.
22 I have a motion and a second.

23 Any discussion on the motion?

24 All in favor say aye?

25 (Ayes.)

1 CHAIR RUBALCAVA: Oh, do we need a roll call?

2 BOARD CLERK LEMUS: (Nods head).

3 CHAIR RUBALCAVA: Roll call. We need a roll
4 call. Sorry about that folks. Roll call, please.

5 BOARD CLERK LEMUS: Kevin Palkki?

6 VICE CHAIR PALKKI: Aye.

7 BOARD CLERK LEMUS: Monica Erickson?

8 COMMITTEE MEMBER ERICKSON: Aye.

9 BOARD CLERK LEMUS: Troy Johnson?

10 COMMITTEE MEMBER JOHNSON: Aye.

11 BOARD CLERK LEMUS: Patrick Henning?

12 ACTING COMMITTEE MEMBER HENNING: Aye.

13 CHAIR RUBALCAVA: Thank you.

14 BOARD CLERK LEMUS: David Miller?

15 COMMITTEE MEMBER MILLER: Aye.

16 BOARD CLERK LEMUS: Theresa Taylor?

17 COMMITTEE MEMBER TAYLOR: Aye.

18 BOARD CLERK LEMUS: Yvonne Walker?

19 COMMITTEE MEMBER WALKER: Aye.

20 BOARD CLERK LEMUS: Mullissa Willette?

21 COMMITTEE MEMBER WILLETTE: Yes.

22 CHAIR RUBALCAVA: Okay. Thank you. And that's
23 for actions 3a and b -- 3b together.

24 Okay. Now, we're going into the informational
25 consent items. I did not receive any indication from

1 anybody we going to hold it.

2 So now, we'll go into the next action item, which
3 is the approval of Preferred Provider Organization
4 Fertility Benefit Design change, which is the
5 implementation of State legislation, SB 729.

6 Dr. Logan and Rob.

7 (Slide presentation).

8 CHIEF CLINICAL DIRECTOR LOGAN: Good morning, Mr.
9 Chair members of the Committee. Julia Logan, CalPERS team
10 member. This is Agenda Item 5a, approval of the Preferred
11 Provider Organization Fertility Benefit Design Change.
12 This is an action item. I'm very excited to share how we
13 will support our members in building their families today.

14 [SLIDE CHANGE]

15 CHIEF CLINICAL DIRECTOR LOGAN: Today, I'll walk
16 through Senate Bill 729, our research findings and our
17 recommendation for your approval.

18 [SLIDE CHANGE]

19 CHIEF CLINICAL DIRECTOR LOGAN: As you are aware,
20 Senate Bill 729 was passed into law in 2024 and requires
21 health plans regulated by the Department of Managed Health
22 Care, or the DMHC, to cover the diagnosis and treatment of
23 infertility. This requirement applies to CalPERS HMO
24 Basic plans effective July 1st, 2027.

25 To comply with this law and provide our members

1 with the best possible benefit, we will implement a family
2 building benefit for our HMO plans. While this law does
3 not apply to our PPO plans, we recommend implementing
4 these benefits for our PPO Basic plans also to ensure that
5 all Basic members have equitable benefits.

6 We've designed our family building benefit based
7 on DMHC's guidance, which was last updated in February.
8 This is a new benefit for many purchasers and health
9 plans. And DMHC continues to update their guidance as the
10 health care system works through the challenges and
11 questions related to the benefit. We've been in regular
12 contact with DMHC on this and they've been really great
13 partners.

14 The really significant piece of all of this is
15 that this law and our benefit provide equal family
16 building access to heterosexual couples, LGBTQ+ couples
17 and single parents.

18 [SLIDE CHANGE]

19 CHIEF CLINICAL DIRECTOR LOGAN: So what will this
20 family building benefit cover? We will cover a
21 comprehensive suite of benefits to diagnose and treat
22 infertility, including: fertility related testing; in
23 vitro fertilization, or IVF, including three attempts to
24 retrieve sperm or eggs and unlimited embryo transfers;
25 medications; counseling as needed to ensure that members

1 understand their family building options; five years of
2 cryopreservation and storage; surrogacy - and I wanted to
3 just pause on this one a little bit. Because while it's
4 part of SB 729, it's not something that has traditionally
5 been included by many fertility providers. Because
6 surrogacy arrangements are complex, it's important to note
7 that we do not cover compensation to a surrogate for
8 carrying a pregnancy nor all associated, non-medical, or
9 uncovered legal costs.

10 Coverage is limited to eligible medical fertility
11 services and medications. Essentially we will cover
12 fertility services for a surrogate that we would cover for
13 the member. We will also cover Basic adoption support for
14 members who need resources to adopt a child, like
15 information and referrals.

16 [SLIDE CHANGE]

17 CHIEF CLINICAL DIRECTOR LOGAN: Over the last
18 several months, we've been gathering information from our
19 health plans and fertility vendors to better understand
20 what a family building benefit could look like. Based on
21 our research, we believe using a fertility vendor is the
22 best option for our members, and there are a few reasons
23 for that. First, is experience.

24 Fertility vendors specialize in infertility care
25 and typically have much deeper experience in this space,

1 including services like surrogacy support that I just
2 mentioned. There are also set standards for the providers
3 and their networks and require reporting on outcomes and
4 key data points. This allows them to offer performance
5 guarantees and gives us clear data to monitor utilization,
6 outcomes and costs, once the benefit is implemented. And
7 you may know that the fertility industry itself has
8 historically been rife with some unscrupulous actors,
9 exploiting the anxieties of prospective parents pushing
10 unproven and often risky treatments. Vendors are able to
11 navigate this complicated space and put needed guardrails
12 around the networks and standards.

13 The second is access. The vendors we spoke with
14 all have statewide networks, so members across California
15 can access care. They also provide patient care advocates
16 who help guide members through the process, finding
17 providers, navigating treatment options and helping with
18 billing. That kind of support can make a big difference
19 from members going through what can be a very complex and
20 emotional journey.

21 The third is affordability. Vendors consistently
22 came in with the most competitive pricing. Vendors have
23 experience and data in this area, which helps them predict
24 utilization and price the benefit accurately allowing for
25 predictability and rate setting. We were also able to

1 secure performance guarantees related to quality and cost
2 by going through a vendor.

3 Finally is equity. Having a single vendor
4 administer the benefit would create a more consistent
5 experience for our members. Even when benefits are
6 technically the same across plans, how they're implemented
7 can vary. Using one vendor helps standardize, access,
8 services and support so members have a much more equitable
9 experience regardless of their health plan.

10 [SLIDE CHANGE]

11 CHIEF CLINICAL DIRECTOR LOGAN: Based on the
12 reasons on the prior slide that we just talked about, we
13 also believe that Progyny is the right vendor for us to
14 partner with. Progyny is a leading fertility vendor with
15 over ten years of experience in California, and currently
16 covers more than 540,000 lives in our state.

17 They're committed to taking care of each and
18 every member that needs this benefit and will provide them
19 with high quality equitable care. They're able to provide
20 the comprehensive suite of family building benefits,
21 including all necessary medications and support for
22 adoption.

23 Excuse me.

24 Progyny has high standard for its network and
25 provides superior access to high-quality reproductive

1 endocrinologists and infertility specialists statewide.
2 Ninety-two percent of HMO and PPO members live within 50
3 miles of a provider. They've also committed to addressing
4 underserved markets and to continuously monitor and adjust
5 their networks as needed. We know that many of our
6 members have been waiting for this benefit for a long
7 timing, so Progyny will expedite setting appointments and
8 begin taking calls before July 1st, 2027, so that members
9 can access care as soon as the benefit is effective.

10 And finally, Progyny provided the most
11 competitive costs and performance guarantees related to
12 cost, quality and safety for four and a half years. They
13 really committed to meeting our high standards on price,
14 equity and quality.

15 [SLIDE CHANGE]

16 CHIEF CLINICAL DIRECTOR LOGAN: So how much will
17 this cost? We've worked hard to develop the most cost
18 effective solution. For 2027, the projected impact is
19 \$2.91 per member per month, which amounts to an average
20 premium increase of 0.3 percent for our Basic members.
21 Because this benefit is starting mid-year in 2027, we'll
22 see the second half of the cost associated in 2028's
23 premiums.

24 [SLIDE CHANGE]

25 CHIEF CLINICAL DIRECTOR LOGAN: Let's talk about

1 current implementation plan. Our approach is to require
2 all HMO plans, except Kaiser, to offer the benefit through
3 Progyny. We've used our market leverage to negotiate a
4 nonbinding memorandum of understanding with competitive
5 pricing and terms. Each health plan will contract with
6 Progyny using these agreed upon terms, and Progyny will
7 manage the full family building benefit, including
8 prescription drugs. Because we have negotiated a very
9 competitive arrangement that provides the best value for
10 our members, we're working with the Department of Managed
11 Health Care to ensure compliance with State regulations.

12 For Kaiser, we believe it makes the most sense
13 for them to administer the benefit themselves. Their care
14 model, as you know, is fully integrated, including
15 pharmacy, which allows members to move seamlessly through
16 care with their primary care team and their specialist
17 team together. Kaiser members will access services
18 through Kaiser fertility clinics, consistent with how they
19 manage their other benefits.

20 [SLIDE CHANGE]

21 CHIEF CLINICAL DIRECTOR LOGAN: While we worked
22 on the HMO family building benefit, we also considered the
23 implications for our PPO members. Based on our research,
24 we recommend approval of the family building benefit for
25 our Basic PPO plans. Implementing this benefit for both

1 HMO and PPO plans at the same time ensures parity and
2 equity for all our members across all our Basic plans.

3 Many members, as I mentioned, have been waiting
4 years for this benefit and some may switch from a PPO to
5 an HMO to access it, knowing it becomes available on July
6 2027. Vendors and other employers we've spoken with have
7 seen this kind of movement when the benefit is only
8 offered in certain plans. Implementing it across our
9 Basic program simultaneously eliminates that risk. And
10 PPO members would not need to choose between and disrupt
11 their regular non-infertility-related care to access
12 infertility-related care.

13 Finally, by implementing this benefit at the same
14 time across our Basic program actually led to better
15 pricing from vendors. Progyny estimates that rolling this
16 out across all plans together will reduce costs by about
17 10 percent compared to launching it for HMOs only.

18 [SLIDE CHANGE]

19 CHIEF CLINICAL DIRECTOR LOGAN: So on to next
20 steps. Upon the Committee's approval of the PPO benefit,
21 we will work with our health plans to lay out the
22 necessary implementation activities to ensure a smooth
23 rollout for our members. We will also communicate the
24 changes to our members ahead of open enrollment. And as a
25 reminder, this is an action item, so it will require a

1 Committee vote, specifically to add fertility benefits for
2 the PPO. That's my presentation and I'm happy to answer
3 any questions.

4 CHAIR RUBALCAVA: Questions or comments.

5 Any comments or questions from the Committee,
6 please.

7 Well, I do want to again commend the -- Dr. Logan
8 and the staff for an admirable job in implementing this
9 new legislative benefit. And excellent job and I'm very
10 happy with the due diligence your staff went through to
11 choose the final vendor. And it's a beautiful thing and
12 expanding to PPO. I do have a question. I know that the
13 California Department of Managed Health Care provided the
14 guidance. Do we expect -- and that took some time. Do we
15 expect anymore amendments to the guidance in the future or
16 after it's implemented or anything like that?

17 CHIEF CLINICAL DIRECTOR LOGAN: Yeah. So that's
18 always possible, minor tweaks along the way. For large
19 group plans in California, it got rolled out in January.
20 And so there -- a lot of the kinks and the questions have
21 been essentially worked out. So I think -- I anticipate
22 that by July of 2027, we'll be -- we'll have a very clear
23 idea of what the benefit will be and we already do,
24 essentially.

25 CHAIR RUBALCAVA: Okay. And when -- I know

1 there's going to be a robust communication program to
2 promote the family building benefit. When do we think we
3 will start to see some of that -- in open -- before open
4 enrollment, we can see some of it?

5 CHIEF CLINICAL DIRECTOR LOGAN: In open
6 enrollment.

7 CHAIR RUBALCAVA: In open enrollment.

8 CHIEF CLINICAL DIRECTOR LOGAN: Yes.

9 CHAIR RUBALCAVA: Because it doesn't -- effective
10 date is July 1, so...

11 CHIEF CLINICAL DIRECTOR LOGAN: Yes.

12 CHAIR RUBALCAVA: Okay.

13 CHIEF CLINICAL DIRECTOR LOGAN: We're already
14 drafting the language for that.

15 CHAIR RUBALCAVA: Sounds good. July 2027. Okay.
16 Thank you very much. I think, at this point, it's an
17 appropriate time to take a lunch break. Is that okay?

18 CHIEF CLINICAL DIRECTOR LOGAN: Did you want to
19 vote before we --

20 CHAIR RUBALCAVA: Oh, I'm Sorry. I'm so sorry.
21 (Laughter).

22 CHAIR RUBALCAVA: Details, yes. This is a
23 historic vote actually on a historic benefit. So, of
24 course, we want to take a vote. So do I have a motion?

25 COMMITTEE MEMBER MILLER: So moved.

1 VICE CHAIR PALKKI: So Chair Rubalcava, I would
2 like to motion to approve the family building benefit for
3 our PPO Basic plans effective July 1st, 2027.

4 CHAIR RUBALCAVA: Thank you, Vice Chair.

5 COMMITTEE MEMBER MILLER: I'll second it.

6 CHAIR RUBALCAVA: Mr. David Miller was second.

7 And now we'll call for a -- we have a motion and
8 a second. Any discussion on the motion?

9 Seeing none.

10 All those in favor say aye?

11 (Ayes).

12 CHAIR RUBALCAVA: Oh, we have roll call. Sorry.
13 Roll call vote, please.

14 BOARD CLERK LEMUS: Kevin Palkki?

15 VICE CHAIR PALKKI: Aye.

16 BOARD CLERK LEMUS: Monica Erickson?

17 COMMITTEE MEMBER ERICKSON: Aye.

18 BOARD CLERK LEMUS: Troy Johnson?

19 COMMITTEE MEMBER JOHNSON: Aye.

20 BOARD CLERK LEMUS: Patrick Henning?

21 ACTING COMMITTEE MEMBER HENNING: Aye.

22 BOARD CLERK LEMUS: David Miller?

23 COMMITTEE MEMBER MILLER: Aye.

24 BOARD CLERK LEMUS: Theresa Taylor?

25 COMMITTEE MEMBER TAYLOR: Aye.

1 BOARD CLERK LEMUS: Yvonne Walker?

2 COMMITTEE MEMBER WALKER: Aye.

3 BOARD CLERK LEMUS: Mullissa Willette?

4 COMMITTEE MEMBER WILLETTE: Yes.

5 CHAIR RUBALCAVA: Great. We have a successful
6 motion and looking forward to implementation. Thank you,
7 everybody.

8 And now we will have a lunch break. We'll be
9 back at 12:45. Thank you, everybody.

10 (Off record: 12:03 p.m.)

11 (Thereupon a lunch break was taken.)

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1 AFTERNOON SESSION

2 (On record: 12:48 p.m.)

3 CHAIR RUBALCAVA: Good afternoon. We're
4 reconvening the Pension and Health Benefits Committee.
5 And the next item of business is Information Item --
6 Agenda Item number 6a, the preliminary 2027 plan premiums.
7 Don Moulds and Rob Jarzombek, please. Thank you.

8 (Slide presentation).

9 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
10 CHIEF JARZOMBEC: All right. Good afternoon, Mr. Chair,
11 and members of the Committee. Rob Jarzombek, CalPERS team
12 member. This is an information item to update you on the
13 preliminary 2027 premiums for CalPERS Basic and Medicare
14 plans. This is annual process where the CalPERS team
15 engages with health plans and negotiates rates for our
16 members and employers.

17 [SLIDE CHANGE]

18 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
19 CHIEF JARZOMBEC: Here is today's agenda. We'll begin
20 with a timeline for the rate development process, walk
21 through the process by which we set premiums, and look at
22 the weight averages for Basic and Medicare plans. Next,
23 we'll discuss several recommendations given the unique
24 landscape we're in this year. We'll then go through
25 individual plan slides and end with next steps.

1 [SLIDE CHANGE]

2 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

3 CHIEF JARZOMBEC: Starting with the timeline, last
4 November, the Board approved service area expansions for
5 Kaiser Permanente into northwestern Nevada and Blue
6 Shield's EPO plan into the remaining California zip codes
7 that do not have an HMO option. You also approved a
8 product change for Blue Shield's Medicare Advantage plan.
9 Next month, we'll present the proposed final premiums for
10 your adoption at the Board off-site.

11 [SLIDE CHANGE]

12 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

13 CHIEF JARZOMBEC: Let's start by going over the process we
14 use to set premiums each year. This information might be
15 well understood by some, but we want to walk through it
16 again, so everyone has the same foundation here today. As
17 an active purchaser of health benefits, CalPERS sets
18 health premiums annually through our rate development
19 process and we negotiate methodically to achieve the most
20 competitive premiums possible. The negotiation process
21 that we follow to set premium is quite detailed and data
22 driven.

23 Here are the key steps. To begin, we create a
24 baseline premium projection for each health plan by using
25 information from our data warehouse and financial

1 reconciliation processes with the plans. In doing this,
2 we require the plans to use a standardized methodology to
3 allow for a detailed analysis of trends at the plan level.
4 For example, there are multiple factors that impact
5 pricing, such as changes in enrollment, geographic mix,
6 provider contract negotiations and the health status of
7 members, among others.

8 We require plans to report all changes in uniform
9 categories, so we can compare their projections to each
10 other, as well as to CalPERS projections. This approach
11 enhances transparency and improves our negotiating
12 position. Next, we compare each plan's premium proposal
13 against actual cost and utilization trends using claims
14 data from our data warehouse. This includes: utilization
15 trends, such as emergency room visits, hospital stays, and
16 office visits; cost trends, such as the cost for services
17 and pharmaceuticals; and any benefit, design or service
18 area changes.

19 We also compare the health plan's trends with
20 industry trends, such as large group rate filings with the
21 Department of Managed Health Care and other State
22 entities. We then meet with each plan individually to
23 walk through their data and assumptions and talk through
24 the differences between our projections and their
25 proposal. CalPERS negotiating position is greatly

1 enhanced thanks to our comprehensive data warehouse,
2 transparent invoicing processes, and standardized
3 methodology to identify trends at the plan level.

4 All of these improve our ability to project plan
5 premiums independently from the health plans and help
6 conduct focused negotiations with each plan.
7 Additionally, we require each health plan to submit an
8 actuarial certification for their projections to certify
9 the accuracy and validity of their projections. We also
10 engage an independent actuarial consulting firm to conduct
11 a third-party verification and review of all rate
12 projections.

13 This comprehensive strategy enables CalPERS to
14 negotiate efficiently and avoid unwarranted premium
15 increases from being passed on to members and employers.
16 Once we determined -- once we have determined the premiums
17 are reasonable and align with our projections, we apply
18 risk adjustment to the Basic plans. We do not risk the
19 adjust Medicare plans, as this is done by CMS through
20 their own process.

21 Risk adjustment of the Basic plans allows us to
22 price plans based on the value of their benefit design and
23 network, rather on the concentration of healthy or
24 unhealthy lives in a plan. This pushes the plans to
25 complete on the cost and quality of care, instead of on

1 their ability to attract younger an healthier members.

2 The last item on this slide is how we set
3 premiums for public agency and schools as there is an
4 extra step to that process. We start with the State
5 premium calculated for the State of California and CSU
6 members. Despite the fact there are State employees in
7 every county, the State, as an employer, uses the same pay
8 scale, classifications and benefit structure for everyone.
9 Therefore, they use the same premiums regardless of where
10 State employees reside.

11 In contrast, we have three pricing regions for
12 our contracting agencies, one in Northern California and
13 two in Southern California.

14 [SLIDE CHANGE]

15 [SLIDE CHANGE]

16 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
17 CHIEF JARZOMBK: Here are the 2027 Basic plan premiums
18 and weighted averages. Overall, we're seeing a lot of
19 positives this year, such as: improved pharmacy pricing,
20 thanks to our strong contract with CVS; the improved
21 funded status of the Health Care Fund allows us to be less
22 conservative in pricing the PPO plans; our new PPO and PBM
23 contracts include performance guarantees for controlling
24 costs that insulate CalPERS from significant losses; and
25 we're largely seeing positive pricing from Kaiser this

1 year.

2 We are not showing UnitedHealthcare Alliance or
3 Harmony plans on this slide, as we are recommending
4 removal of UHC's Basic plans from our portfolio going
5 forward. Additionally, we are recommending adding the
6 Sutter Health Plan to our program, and that premium is
7 included in the chart. We will talk about this in detail
8 in the recommendations section of the presentation.

9 [SLIDE CHANGE]

10 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
11 CHIEF JARZOMBK: Here are the Medicare premiums. The
12 Medicare Advantage premiums have an average increase of
13 just over one percent, which is seven percent better than
14 last year. This is because the premiums for Kaiser's
15 Medicare Advantage plans are experience -- experiencing a
16 decrease next year. It's also worth noting that our
17 integrated plans, such as Kaiser and Sharp, are showing
18 dramatically lower premiums than the broad network
19 Medicare Advantage plans. And as we've previously
20 discussed, CMS subsidies for pharmacy costs have been
21 changing in recent years and this has impacted plans
22 differently.

23 In general, the subsidy changes tend to benefit
24 the integrated plans like Kaiser and Sharp, but not the
25 other plans. For the Medicare Supplemental premiums, they

1 will remain flat for 2027. This is because the medical
2 costs for the PERS Platinum Med Sup plan are slightly
3 below our projections due to lower-than-projected
4 utilization.

5 [SLIDE CHANGE]

6 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

7 CHIEF JARZOMBK: This slide shows everything rolled up
8 with the 2027 weighted average changes for each plan type
9 and a comparison to last year's increases. The Basic plan
10 weighted average is 5.8 percent, the Medicare weighted
11 average is 0.51 percent, and the overall program average
12 is 4.98 percent. This year's premiums are a significant
13 improvement on last year's and are a continuation of a
14 three-year run of lower year-over-year increases.
15 Projections for national and State 2027 premium trend are
16 just starting to emerge, but ours should be significantly
17 lower than either.

18 [SLIDE CHANGE]

19 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

20 CHIEF JARZOMBK: Now, let's take a look at our
21 recommendations. And the first is about
22 UnitedHealthcare's Basic plans. UHC's Alliance Basic plan
23 joined CalPERS -- joined the CalPERS Health Program in
24 2014 and UHC Harmony joined in 2022. Both have served
25 CalPERS and our members well, as UHC has regularly

1 received high member satisfaction scores and achieve high
2 clinical quality outcomes for members. Unfortunately,
3 UHC's Basic plans came in with extremely high and
4 unsubstantiated rate increases for 2027. Despite
5 negotiation, UHC was unwilling to bring rates down
6 sufficiently. So in support of CalPERS mission to provide
7 affordable, equitable, accessible and high quality health
8 care, we are recommending removal of UHC's Basic plans.
9 This recommendation is for 2027 and is not retrospective.

10 We are also recommending CalPERS enter a new
11 contract with Sutter Health Plan. These two
12 recommendations clearly show that CalPERS is an active
13 purchaser and will move to protect members and employers
14 from inappropriately high rate increases. We are also
15 recommending a product change for UHC's Medicare Advantage
16 plan. This product change will separate UHC's medical and
17 pharmacy plans which will result in higher reimbursements
18 from CMS. This is the same product change we approved for
19 Blue Shield's Medicare Advantage Plan last November. Our
20 two other recommendations impact the Basic PPO plan. We
21 propose reducing the surcharge by half and adding the
22 family building benefits to these plans at the same time
23 they're added to the HMO plans, which you approved
24 earlier.

25 We'll talk about the surcharge reduction when we

1 go through the individual plan details later in this
2 presentation. Let's walk through our first
3 recommendation.

4 [SLIDE CHANGE]

5 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

6 CHIEF JARZOMBK: UHC's rate submissions were
7 significantly higher than our rate buildup and where we
8 expected their rate to be. We met with UHC multiple times
9 at various levels and they were unable to justify the
10 discrepancies. We worked closely with UHC so that they
11 understood our projections and instructed them to submit
12 an additional submission in April. Unfortunately, there
13 was not much movement with any of their submissions.
14 UHC's final rate submissions were not reasonable and not
15 at all close to our projections. The proposed
16 increases -- the proposed increases would have equated to
17 an additional \$167 million that CalPERS members and
18 employers would have had to pay in premiums next year.

19 Given the unsubstantiated premium increases on
20 their Basic plans, we considered viable options to remove
21 them from our program at the end of 2026, while ensuring
22 our members still have access to the providers they're
23 seeing today.

24 Let's look at the UHC Basic plans, so we all
25 understand who is in them and what access they provide.

1 [SLIDE CHANGE]

2 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

3 CHIEF JARZOMBEC: UHC Alliance is in 26 counties
4 throughout California. It is the only mid-priced plan
5 that provides members access to the Sutter Health system
6 here in the greater Sacramento area. These are the
7 counties of Sacramento, San Joaquin, Stanislaus, Solano,
8 Placer and Yolo. It includes a large number of State
9 employees, as the State employer contribution for health
10 typically covers the entire premium for a single person.

11 Other HMO plans, such as Anthem Traditional,
12 Anthem Select and Blue Shield Access+ provide access to
13 the same providers in the Alliance Network, but Alliance
14 is the only mid-priced plan in the area that includes
15 access to the Sutter Health system. There are just over
16 80,000 members in this plan.

17 Harmony is a narrow network plan in 10 counties.
18 All of the providers in Harm -- in the Harmony network are
19 also available through other HMO plans. Harmony's current
20 enrollment is 13,500 members. Given we were unable to
21 come to agreement on UHC's premium increases, we recommend
22 removing their Basic plans from our program.

23 [SLIDE CHANGE]

24 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

25 CHIEF JARZOMBEC: Let's talk about the transition plan for

1 Alliance, as this is where we have the greatest potential
2 for member disruption. As I mentioned, the majority of
3 members in this plan are State employees, as only about 20
4 percent of their members come from a public agency or
5 school. There is high enrollment in the Sacramento air --
6 Sacramento area in particular, with the majority of those
7 members assigned to clinicians at the Sutter Health
8 System.

9 So solving the Sutter issue was a high priority.
10 Therefore, we reached out to the Sutter Health Plan to
11 explore potentially adding them to the CalPERS Health
12 Program. Let's not -- now talk more about who the Sutter
13 Health Plan is and our recommendation to add them to our
14 program.

15 [SLIDE CHANGE]

16 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
17 CHIEF JARZOMBEC: The Sutter Health Plan is a fully
18 integrated health plan that started in 2014. It operates
19 in a coordinated way across its clinicians and hospitals,
20 similar to other integrated plans in our program, like
21 Kaiser and Sharp. Plans with this kind of integrated
22 structure often achieve stronger clinical outcomes,
23 because care is better coordinated. In addition, it
24 receives high ratings on quality and service through NCQA,
25 which is the National Committee for Quality Assurance.

1 The Sutter Health Plan serves about 115,000 Basic
2 members across 16 counties, and has a network of 8,000
3 clinicians and 33 hospitals. For CalPERS, we are
4 recommending a six-county service area as this largely
5 matches the service area that UHC Alliance has with the
6 Sutter Health System. Those counties are Sacramento, San
7 Joaquin, Stanislaus, Solano, Placer and Yolo.

8 We recommend entering a two-year contract with
9 Sutter Health Plan as this will align with the end dates
10 of all of our other HMO contracts. The contract with
11 Sutter Health Plan will contain the same strong terms and
12 conditions that we have in all other HMO contracts. Also,
13 for this arrangement, members will continue to have their
14 outpatient pharmacy benefits provided by CVS through the
15 CalPERS contract, which is how this is set up for UHC
16 Alliance and Harmony members today.

17 UHC Alliance member joining the Sutter Health
18 Plan next will see a rate increase of 7.9 percent over
19 what they are paying in UHC premiums this year. So
20 there's definitely a lot of positives about contracting
21 with the Sutter Health Plan. However, we want to
22 acknowledge that there is no exact fit that fully
23 replicates the experience UHC Alliance members in
24 particular have today.

25 There are a couple of considerations to discuss.

1 The first will effect members in combination plans. This
2 is where one member of the family is in a Basic plan and
3 another is in a Medicare plan. This creates a challenge
4 for the approximately 800 families, or about 1,800
5 members, who are in UHC combination plans and receive
6 services through Sutter Health System.

7 Through conversations with Sutter Health Plan and
8 a potential Medicare Advantage plan they recently began
9 partnering with, we quickly realized that creating a
10 Sutter-based medical -- Medicare Advantage Plan for
11 January 1st, 2027 was unwise. Having one in place for a
12 2028 start or beyond is much more realistic. Without a
13 Sutter-based Medicare plan, current UHC combo members
14 receiving services through the Sutter Health System will
15 have to find a new plan with both a Basic and Medicare
16 product.

17 However, this is not a unique challenge. Neither
18 Health Net Salud y Más or Western Health Advantage Basic
19 plans have a corresponding Medicare plan. And for years,
20 the same was true for Blue Shield, Anthem and Sharp.

21 Another area of potential membership disruption
22 is behavioral health. Currently, UHC Alliance members use
23 the Optum behavioral health network. However, Sutter
24 Health Plan contracts exclusively with lie Caelon for
25 Behavioral Health Services. We are working closely with

1 Sutter Health Plan to determine the current provider
2 overlap, which Sutter puts at 80 percent.

3 Specifically, we are working with Sutter to
4 identify high impact providers in critical areas, so they
5 can potentially add them to the network to ensure as high
6 a level as possible in continuity and better access for
7 members. We raise these issues as we want to be
8 transparent about the areas that could cause member
9 disruption. We strive to make transitions like this as
10 seamless as possible, but that will not be the case for
11 some members.

12 I'll pause here for questions.

13 CHAIR RUBALCAVA: Thank you, Mr. Jarzombek.
14 Just -- sorry, Rob. Thank you.

15 Any comments from the -- or questions from the
16 Committee?

17 Trustee David Miller.

18 COMMITTEE MEMBER MILLER: Yeah. Thank you for
19 the presentation. Just more comments. Just really
20 impressed with the work. I think it's -- you know, as
21 much as our members liked their coverage, the fact that
22 the provider just would not work with us -- and really I'm
23 seeing those numbers, that it's just -- they just were not
24 being reasonable. And I think we've -- we're making the
25 right decision here. And I think we will make the right

1 decision based on staff's recommendations ultimately.

2 I am really pleased to see Sutter coming in. I
3 know just anecdotally a lot of our members have been very
4 happy with Sutter, and in particular, the behavioral
5 health coverage through Sutter. So I'm hoping that
6 ultimately that can be issues of the coverage can be
7 resolved, because I think they've developed quite a
8 reputation for doing a good job with behavioral health
9 coverage. So I hope that that will work out to our
10 advantage as well. Thank you.

11 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
12 CHIEF JARZOMBK: Thank you.

13 CHAIR RUBALCAVA: Thank you, Mr. Miller.

14 Any more questions or comments?

15 Before you proceed, Mr. Jarzombek, I do have a
16 comment or a question. In the presentation on how CalPERS
17 sets premiums, you mentioned -- you talked about applying
18 risk adjustment, what have you. But one thing that
19 CalPERS prides itself upon is considering -- making sure
20 quality care, and we have some incentives, and we develop
21 some quality alignment measure sets. So there's -- where
22 there's a percentage of premium at risk.

23 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
24 CHIEF JARZOMBK: Yes. And I'm actually going to get that
25 in a slide here.

1 CHAIR RUBALCAVA: Oh, you were. Okay. Then I'll
2 wait.

3 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

4 CHIEF JARZOMBEC: Okay.

5 CHAIR RUBALCAVA: I will wait. Okay. Thank you.
6 Please proceed then.

7 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

8 CHIEF JARZOMBEC: Okay. So slide 14.

9 [SLIDE CHANGE]

10 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

11 CHIEF JARZOMBEC: Now, let's talk through how we are going
12 to support members through the transition and the next
13 steps for exiting UHC's Basic plans.

14 Starting in July, we'll begin our communication
15 campaign to both members and employers informing them of
16 the upcoming removal of UHC Alliance and Harmony plans.
17 We will encourage members to compare and select the best
18 plan for themselves and their families during open
19 enrollment. While we will do our best to map the most
20 appropriate plan for members as part of CalPERS
21 administrative transfer process after open enrollment,
22 there may be specific clinician or facility preferences
23 that we can't predict or know. Therefore, we will
24 strongly recommend that members use our online tools to
25 help ensure they will be in the right plan come next year.

1 Let's talk more about the criteria we use when
2 setting up the administrative transfer process.

3 [SLIDE CHANGE]

4 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
5 CHIEF JARZOMBEC: When there is a plan termination or exit
6 from a service area, we need to determine the plan for
7 members to be transferred into, should they not make an
8 active plan choice during open enrollment. For the UHC
9 Basic plan's exit, we're looking at this from two key
10 angles to ensure we transfer members to the plan that
11 makes the most sense for them.

12 The key criteria are provider continuity and
13 premium impact. We look at provider continuity to ensure
14 the member and their family can continue with the same
15 provider relationship they have today where possible. For
16 this, we strive for a match with the medical group
17 associated with the assigned primary care physician. We
18 also look at the premium impact to members. We want to
19 transfer members to the lowest priced plan that allows
20 access to their provider. With the unique service areas
21 that Alliance and Harmony both have, there will be
22 multiple admin plans for -- admin transfer plans for each
23 plan.

24 There will be at least two for Alliance as the
25 Sutter Health plan will be available in six counties in

1 greater Sacramento -- in the greater Sacramento area.
2 There are other counties in Alliance service area to
3 cover. For Harmony, there may be even more admin transfer
4 plans, as we want to be mindful of the key criteria I just
5 mentioned.

6 Another potential change for the non-Sutter UHC
7 members is with outpatient pharmacy benefits. This is
8 because any UHC Basic members moving to Blue Shield
9 Access+ or Trio will no longer receive their outpatient
10 pharmacy benefits through CVS. This is because Blue
11 Shield provides its own pharmacy benefits with a slightly
12 different formulary than what UHC members receive from CVS
13 today.

14 We take these criteria into consideration and are
15 finalizing the administrative transfer plans now. We will
16 share them at the July off-site. The migration of the
17 UH -- of the UHC members will cause small fluctuations in
18 the premiums for Anthem Select and Blue Shield Access+, as
19 they will receive the majority of these members. We will
20 update you on any premium changes in July.

21 And like with all admin transfer plans we
22 determine, we will still encourage members to do their own
23 review of costs and network

24 [SLIDE CHANGE]

25 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

1 CHIEF JARZOMBEC: Here are the next steps for the Sutter
2 Health Plan. First, we need to come to agreement with
3 Sutter Health Plan on the many terms and conditions we
4 have in our contract. I'm please to report that we have
5 made good progress. Our goal is to have agreement on all
6 terms and conditions by the end of June, so we are ready
7 to formally recommend adding the Sutter Health Plan at the
8 July off-site.

9 And of course, we are preparing our
10 implementation activities to bring on Sutter Health Plan.
11 A key item of this is our communication campaign, which
12 I'll go through in detail in the next couple of slides.
13 We've already begun reaching out across the enterprise to
14 the many business areas that are Needed to support this
15 new plan, which includes resources from IT to make updates
16 to the myCalPERS system.

17 We're also developing resources for our team
18 members in the Call Center, regional offices, and health
19 teams, so we can all answer questions and inquiries that
20 will come in.

21 [SLIDE CHANGE]

22 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

23 CHIEF JARZOMBEC: Member support in open enrollment is
24 always important. And with the exit of UHC's Basic plans,
25 its even more critical this year. Therefore, we're using

1 our targeted member letters as a way to explain the
2 situation, provide information and resources, and help
3 members make an informed decision.

4 Impacted members will receive an -- impacted
5 members will also receive an email and the custom message
6 on their health plan statement and on the myCalPERS page.
7 In addition, to the targeted member letters, we
8 communicate through a variety of channels from July
9 through October. This includes emails about what is
10 changing, how to make a plan change, factors to consider
11 when shopping for a new plan, and reminders when open
12 enrollment is beginning and ending. We encourage our
13 members to utilize the available resources when evaluating
14 their options so they can make an informed decision for
15 themselves and their families.

16 In addition to targeted letters, members will
17 also receive an email and a custom message on their health
18 plan statement. And in September, we'll host our annual
19 member webinar, where we'll explain all of the health plan
20 changes in detail and allow members to submit their
21 questions for live answers.

22 [SLIDE CHANGE]

23 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
24 CHIEF JARZOMBK: For our employers, we extensively
25 communicate health plan changes to ensure they have what

1 they need to assist their employees with any questions or
2 concerns. We start communicating in late June with a
3 circular letter that provides an overview of open
4 enrollment resources and what to expect. In July, they
5 have the opportunity to request open enrollment health
6 fairs with our health plans. And through October, we send
7 emails and employer bulletins with helpful resources and
8 reminders. And just as we do for members, we hold an
9 annual webinar for employers in September where we provide
10 details on upcoming plan changes and where they also have
11 the opportunity to submit their questions.

12 [SLIDE CHANGE]

13 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

14 CHIEF JARZOMBEC: Next, an update on QAMS, or the Quality
15 Alignment Measure Set. We adopted the QAMS incentive
16 structure for the Basic HMO plans in 2024. We now have
17 the data and have assessed the plan's performance for that
18 year. For 2024, one percent of each HMO plan's total
19 gross premium is at risk for performance on the QAMS, if
20 the plan does not meet the 66 percentile nationally.

21 The total amount at risk for QAMS increases by
22 one percent per year up to four percent in 2027. Our goal
23 is to not collect any penalty dollars as we would greatly
24 prefer that our plans improve the clinical quality
25 outcomes for our members. With the assessment now

1 complete, all plans, with the exception of Kaiser, owe
2 CalPERS a penalty for their 2024 performance. We are in
3 the process of collecting \$11.9 million, which will be
4 used to lower premiums. Each Basic HMO plan's 2027
5 premium has been reduced by \$1.13 per member per month.
6 Next month at the Board off-site, Dr. Logan will present
7 the plan specific QAMS results for 2024.

8 The final item to discuss before walking through
9 the individual plan slides is the potential MCO tax. In
10 the State's proposed budget for next fiscal year, the
11 Governor included a managed care organization tax to
12 generate funding for Medi-Cal. As background, recent
13 federal legislation signed by President Trump changed the
14 rules to now apply the MCO tax equally to Medicaid and
15 commercial plans, which includes CalPERS. The idea here
16 is to tax managed care organizations and use that revenue
17 to allow the State of California to draw down additional
18 federal matching funds.

19 The tax would apply to fully insured or
20 flex-funded Basic plans. It would not apply to
21 self-funded Basic plans or Medicare plans. The Tax is
22 roughly \$9 per member per month and equates to about \$95
23 million.

24 The timing with this is challenging, as the
25 State's budget needs to be approved by July 1st and is

1 rarely approved ahead of time. Our rate-setting process
2 and applicable statutes require our rates to be made
3 public 30 days in advance of their approval by the Board.
4 We'll continue to monitor this at the State and federal
5 levels. We have instructed the health plan to not include
6 any funds for this potential tax in their 2027 premiums.
7 However, if passed, it will impact 2028 premiums.

8 [SLIDE CHANGE]

9 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
10 CHIEF JARZOMBEC: Now, let's go through the individual
11 plan slides starting with basic HMOs. The premiums we're
12 showing you reflect the new family building benefits
13 mandated by SB 729 for CalPERS HMO plans effective July
14 1st, 2027 and the same benefits you approved earlier for
15 the Basic PPOs effective the same time. Because this
16 benefit is starting mid-year 2027, we will see the second
17 half of the cost associated in 2028's premiums.

18 [SLIDE CHANGE]

19 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
20 CHIEF JARZOMBEC: The first plan to go through is Anthem
21 Select. To orient everyone to the information on these
22 individual plan slides, I'll walk through this first one
23 in greater detail. The table on the left shows the 2026
24 and the proposed 2027 premiums before and after risk
25 adjustment, which is 11.38 percent increase. The cost

1 driver chart on the right shows the breakdown on the
2 premium impacts by component.

3 The first bar is medical cost and they contribute
4 about ten percent to the premium increase. The next bar
5 is pharmacy and it contributes about four percent to the
6 increase. The third bar is labeled "Program Changes" and
7 includes the net premium impacts of 0.22 percent. This is
8 from adding the fertility benefits as well as the premium
9 offsets from the 2024 QAMS performance measures. The
10 fourth bar is for risk mitigation impact, which has a
11 negative 2.5 percent impact. This bar shows in the
12 negative, as it is less than what Anthem Select
13 contributed to risk adjustment last year.

14 And a reminder regarding risk scores, plans with
15 a risk score of greater than one, with one being the
16 average, have sicker lives and their premium is lowered
17 with the impact of risk adjustment. Plans with risk
18 scores less than one have healthier lives and will see
19 risk adjustment increase their premium. Anthem Select has
20 a risk score of less than one. It's 0.9715, meaning the
21 plan has healthier than average members in the Basic
22 portfolio. Therefore, the 2027 premium is increased by
23 \$50.75. That amount is shown in the fourth column in the
24 table on the left.

25 Again, this bar on the chart on the right shows,

1 in the negative, that it is less than what Anthem Select
2 contributed to risk adjustment last year. So in 2026,
3 they'd have a less healthy population than in 2025.
4 Therefore, you see a negative bar.

5 Adding all this together, the light green bar
6 shows an overall 11.3 percent increase. I'll pause here
7 in case there are any questions on how to interpret this
8 information

9 Okay. Now, let's look at Anthem Traditional.

10 [SLIDE CHANGE]

11 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
12 CHIEF JARZOMBK: This is a broad network plan offered in
13 many high-cost, low-competition areas of the state.
14 Traditional's 2027 premium increase is about seven and a
15 half percent, and is largely driven by medical costs.

16 [SLIDE CHANGE]

17 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
18 CHIEF JARZOMBK: Next is Blue Shield Access+. Access+
19 has a premium increase of 11 percent. In addition to
20 general rising medical costs, this plan is also impacted
21 by the costs in Monterey. As a reminder, the Board
22 approved swapping Trio with Access+ in Monterey starting
23 this year. Access+ now serves more than 70 percent of the
24 HMO members in Monterey and provider costs have increased
25 beyond Blue Shield's initial projections. The additional

1 Mont -- the additional Monterey costs contribute
2 approximately 1.6 percent to the premium increase
3 statewide for this plan.

4 [SLIDE CHANGE]

5 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
6 CHIEF JARZOMBEC: And now to Trio. Trio is one of the low
7 premium plans available in 20 counties. The proposed 2027
8 premium increase is just under three and three-quarters
9 percent.

10 [SLIDE CHANGE]

11 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
12 CHIEF JARZOMBEC: Next is Health Net Salud y Más, which is
13 a very narrow network plan that provides services in six
14 southern California counties as well as in Mexico. Their
15 proposed 2027 premium increase is about eight and a half
16 percent. Medical costs contribute just under seven
17 percent to the premium increase and pharmacy contributed a
18 little over two and a half percent. Salud y Más continues
19 to be our lowest premium Basic plan thanks to its low cost
20 narrow network and Southern California service area.
21 Their membership has been growing and increased by eight
22 and a half percent in 2026.

23 [SLIDE CHANGE]

24 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
25 CHIEF JARZOMBEC: Next is Kaiser Permanente which is the

1 largest health plan in our portfolio and makes up about
2 half of the total Basic membership. The proposed 2027
3 premium increase is just under two and a half percent.
4 While Kaiser has the lowest premium increase of Basic
5 plans, we do need to continue working with them in the
6 coming years to ensure their medical trend remains low and
7 consistent with where they were previously able to
8 maintain it. As a fully integrated system, they should
9 have a consistently low medical trend.

10 The health status of Kaiser members also
11 decreased, which means they're contributing less to risk
12 adjustment than the previous year. There are two
13 additional tables on this slide, as Kaiser has different
14 rates for their current out-of-state plan and their new
15 Kaiser Permanente Nevada plan. The premiums for these
16 plans are both set on their book of business rates in
17 those areas and not on the CalPERS specific membership as
18 is done when setting their in-state premium.

19 [SLIDE CHANGE]

20 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
21 CHIEF JARZOMBEC: Moving to Sharp. Sharp's preliminary
22 2027 premium increase is 6.44 percent. Medical accounts
23 for about five percent of the increase, while pharmacy
24 contributed about two and three-quarter percent.

25 [SLIDE CHANGE]

1 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

2 CHIEF JARZOMBEC: Next is new Sutter Health Plan that we
3 recommend adding to our Basic program for next year. The
4 plan will be available to CalPERS members in six Northern
5 California counties, which again are Sacramento, San
6 Joaquin, Stanislaus, Solano, Placer and Yolo. And they
7 will provide members with access to the Sutter Health
8 System.

9 As I mentioned earlier, UHC Alliance members
10 joining the Sutter Health Plan next year will see a rate
11 increase of 7.9 percent above what they are paying in UHC
12 premiums for 2026.

13 [SLIDE CHANGE]

14 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

15 CHIEF JARZOMBEC: Rounding out the Basic HMO plans is
16 Western Health Advantage. Their increase is just over six
17 and a quarter percent and is primarily driven by medical
18 costs.

19 [SLIDE CHANGE]

20 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

21 CHIEF JARZOMBEC: Now, let's talk about the Basic PPO
22 plans and our recommendation to reduce the surcharge by
23 half. There has been a reserve funding shortfall for our
24 PPO plans since 2021. That year, the fund balance fell
25 below 90 percent of actuarial reserves and continued to

1 decrease through 2023. This was mainly due to a
2 combination of premium buydowns for plan years 2020, 2021
3 and 2022, and the unexpected high health care costs for a
4 couple of years post-COVID.

5 After a few years of premium surcharges, we've
6 seen great improvements in the PPO fund. As we reported
7 in April's Finance and Administration Committee, the
8 funded status has increased to 81 percent at the end of
9 2025, and we expect it to reach the required 90 percent
10 reserve benchmark in 2026. Therefore, we recommend
11 reducing the premium surcharge for the 2027 Basic PPO plan
12 premium by 50 percent, with the goal of fully eliminating
13 the surcharge for 2028. Limb

14 Eliminating the surcharge over two years
15 mitigates the risk of large premium swings and
16 destabilizing member migration, that would be more likely
17 to occur, if CalPERS were to eliminate the surcharge over
18 a single year. The premiums shown here reflect the
19 reduced surcharge. These premiums also reflect the cost
20 of the new family building benefit, which has a 0.3
21 percent impact for 2027. The overall rate increase is
22 projected at seven and -- 7.34 percent for the Basic PPO
23 plan.

24 Medical costs continue to be the main driver at
25 nine and a half percent, with the PERS Platinum experience

1 being higher than expected. This is primarily driven by
2 the migration of healthier members out of the plan. In
3 contrast, PERS Gold reported more favorable medical
4 trends. Pharmacy costs performed within expectations.

5 The 2027 premium is offset by the reduced
6 surcharged amount. Specifically, the surcharges have been
7 reduced in half. For PERS Platinum, it's going from four
8 percent to two percent, and for PERS Gold from five
9 percent to two and a half percent. Risk adjustment also
10 helps moderate the PPO rate increase by offsetting the
11 healthy members who exited the PPOs.

12 And as you know, 2025 was the first year of our
13 new contracts with Blue Shield and Included Health. These
14 contracts include new total cost of care performance
15 guarantees. And the preliminary results are that both
16 entities will owe money to CalPERS. We continue to
17 complete the complex data analyses to ensure the claims
18 data we are using in this very important calculation are
19 both accurate and complete. The official calculation will
20 be performed once we have full rent out from the 2025 plan
21 year, which is expected to occur in the coming months. We
22 look forward to reporting back to the Board the final
23 impact of the performance guarantees on both the total
24 cost of care and clinical quality measures.

25 [SLIDE CHANGE]

1 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

2 CHIEF JARZOMBEC: This slide shows the 2027 Basic plan
3 premiums and the placement in our program. It also
4 reflects the removal of the UHC Basic plans and the
5 addition of the Sutter Health Plan. The Sutter Health
6 Plan comes in right above Kaiser Permanente, which dropped
7 two places below Anthem Select and Blue Shield Access+.
8 Blue Shield Trio also dropped one place just below Sharp.
9 I'll pause here for any questions before moving on to the
10 Medicare plans.

11 CHAIR RUBALCAVA: Trustee Walker, please.

12 COMMITTEE MEMBER WALKER: Thank you. Rob, I
13 don't remember you saying the zip codes that the Kaiser
14 Nevada is going to cover.

15 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

16 CHIEF JARZOMBEC: I don't have those with me, but we are
17 posting them online tomorrow and will be on -- ready in
18 our open enrollment resources and plan changes for next
19 year.

20 COMMITTEE MEMBER WALKER: Great. Yeah. Because
21 that's the question I get a lot and I just want to make
22 sure we're there. Thank you.

23 CHAIR RUBALCAVA: Thank you. Please continue.

24 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

25 CHIEF JARZOMBEC: Okay.

1 [SLIDE CHANGE]

2 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

3 CHIEF JARZOMBEC: So now let's talk about Medicare. The
4 impacts of the Inflation Reduction Act are starting to
5 take effect and we see this positively benefiting the
6 well-managed Medicare Advantage plans that have their own
7 networks. Kaiser's MA plans are seeing a decrease in
8 premium. And Sharp continues to be a much lower cost
9 option in our program.

10 By contrast, the Medicare Advantage plans of UHC,
11 Blue Shield and Anthem are significantly more expensive.
12 And as we've previously discussed, CMS subsidies for
13 pharmacy costs have been changing in recent years and this
14 has impacted the plans differently. In general, the
15 subsidy changes tended to benefit integrated plan, like
16 Kaiser and Sharp, but not the other plans. This is
17 because they're able to control their prescribing habits
18 better and use less brand named drugs and more generics,
19 which helps keep costs down.

20 For the Med Sup Plan, it's a higher priced plan,
21 because it uses the broadest PPO network available and
22 includes all providers who participate in original
23 Medicare. These benefits are richer in the -- the
24 benefits are richer in the Med Supp plans, which also
25 necessitate a higher premium. All of this highlights the

1 variety of Medicare plans in our portfolio, which is
2 something we'll be digging into in the coming year.

3 We should have high-performing plans that manage
4 costs well, while achieving the best clinical outcomes for
5 members. Therefore, we plan to evaluate what types of
6 Medicare Advantage plans make the most sense to include in
7 our portfolio. We will likely return to you with options
8 and recommendations, so that we are containing costs,
9 maximizing payments from CMS, and improving quality for
10 members.

11 [SLIDE CHANGE]

12 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
13 CHIEF JARZOMBK: Anthem's proposed is premium just over
14 eight and a quarter percent from 2026. The majority of
15 this rate increase is driven by medical costs.

16 [SLIDE CHANGE]

17 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
18 CHIEF JARZOMBK: Blue Shield's nationwide Medicare
19 Advantage plan started with CalPERS in 2022 with about 600
20 members. In just four years, it has grown to roughly
21 13,000 members today. To help make their premiums more
22 competitive, Blue Shield has used their own reserves to
23 reduce the premium by roughly 31 percent for 2026, and 17
24 percent for 2027. The proposed 2027 premium increase is
25 about 15 percent. Eleven percent of the premium increase

1 is due to medical and pharmacy costs. The reduced Blue
2 Shield investment has contributed 6.3 percent to the
3 premium increase, which is shown in the other column in
4 the cost drive chart.

5 The program change column reflects the premium
6 savings by separating the medical and prescription drug
7 coverage into two plans. As I've shared earlier, this is
8 because with separate medical and pharmacy plans. The
9 pharmacy risk score is calculated differently than when
10 combined and receives a higher CMS reimbursement. With
11 this product change, the only impact to members is that
12 they will have two ID cards, one for medical and one for
13 pharmacy benefits. Everything else, such as copays and
14 formularies will remain the same.

15 Taking learnings from transitioning Medicare
16 members from Optum to CVS last year, we are working with
17 Blue Shield to ensure the communications sent to members
18 are clear and don't cause any unnecessary alarm.

19 [SLIDE CHANGE]

20 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
21 CHIEF JARZOMBEC: Moving on to Kaiser. Kaiser Senior
22 Advantage is proposing a six and a half percent decrease.
23 Kaiser Medicare plans are community rated with the CalPERS
24 Medicare rates blended across all Kaiser regions. The
25 premium differences between the Kaiser Senior Advantage

1 Plan in California and the out-of-state plan are driven by
2 the California specific benefits, which include
3 over-the-counter drug benefits, meals delivery and
4 transportation.

5 [SLIDE CHANGE]

6 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
7 CHIEF JARZOMBEC: Kaiser Senior Advantage Summit plans
8 have a similar premium reduction for 2027. The Summit
9 plans utilize the same Kaiser California and out-of-state
10 care delivery system with the only difference being the
11 richer benefit design, where members pay less
12 out-of-pocket costs when utilizing services.

13 [SLIDE CHANGE]

14 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
15 CHIEF JARZOMBEC: Moving to Sharp. They are proposing a
16 10 percent premium increase from last year. This product
17 was introduced in 2021 and now has about 800 members. The
18 main cost driver is pharmacy, which is close to seven and
19 a half percent.

20 [SLIDE CHANGE]

21 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
22 CHIEF JARZOMBEC: UHC's Group Medicare Advantage Plan is a
23 nationwide plan. UHC is proposing an 11 percent increase
24 from 2026. The medical cost increase is the largest
25 driver for this plan. Their premium increase is offset by

1 the product change we are recommending for them too.

2 Again, the only impact to members is that they
3 will have two ID cards, one for medical and one for
4 pharmacy benefits. And like with Blue Shield's product
5 change, we will work with UHC to ensure the members
6 sent -- to ensure the communications sent to members on
7 this are clear.

8 [SLIDE CHANGE]

9 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
10 CHIEF JARZOMBEC: Now, PERS Medicare supplemental
11 premiums. These will remain flat for 2027. This is
12 because the medical costs for the PERS Platinum Med Sup
13 Plan are slightly below our projection due to
14 lower-than-projected utilization. Therefore, we are still
15 collecting enough in premiums to cover the cost of
16 services for 2027.

17 [SLIDE CHANGE]

18 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
19 CHIEF JARZOMBEC: Here are all the Medicare plans in our
20 portfolio and their ranking by premium.

21 [SLIDE CHANGE]

22 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
23 CHIEF JARZOMBEC: For next steps, the CalPERS team will
24 finalize the contract terms with Sutter Health Plan, with
25 the goal of having a signature-ready contract should you

1 approve adding them to our Program. We will actively
2 continue preparations for the exit of UHC's 2 Basic plans,
3 as well as the implementation of the Sutter Health Plan.
4 We are also providing the preliminary premiums to
5 stakeholders, the Legislature, and Department of Finance.

6 In July, we'll then present the final premiums to
7 you for your -- for the Board's approval. This concludes
8 our presentation, and Don and I are happy to take any
9 questions.

10 CHAIR RUBALCAVA: Thank you, Mr. Jarzombek.

11 Now, we have an opportunity for questions and
12 comments from the Committee. We'll begin with President
13 Taylor.

14 COMMITTEE MEMBER TAYLOR: Thank you, Rob and Don
15 for going over this, as well as Dr. Logan for the
16 beginning -- for the fertility addition of our care. This
17 is a lot of information and I appreciate all the
18 information that you gave us. I had a couple of questions
19 on -- wait, wait, wait. Let me get there. Okay. So the
20 Blue Shield Medicare PPO is at 14.82 percent. And part of
21 that you said that they're breaking out their pharmacy or
22 was I listening to the wrong one?

23 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

24 CHIEF JARZOMBEC: That one applies to this one. And so
25 this was part of the product change the Board approved

1 last November. And it's ordered to get more revenue from
2 CVS. When you split out the pharmacy from the Medicare
3 plans, the pharmacy plan is rated differently and it
4 generates more dollars from CVS. So it has that reduction
5 of that product change of like negative 2.5percent.

6 COMMITTEE MEMBER TAYLOR: And then you had said
7 that they are recovering some cost from the previous year,
8 is that what this rate increase is?

9 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
10 CHIEF JARZOMBEC: So they were buying down their rate for
11 a several years actually.

12 COMMITTEE MEMBER TAYLOR: Oh, okay, like we did,
13 yeah.

14 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
15 CHIEF JARZOMBEC: And so that -- like we did. And so that
16 6.34 percent is actually a snapback that's happening when
17 you don't continue to buy it down year over year, which
18 we're, of course, familiar with. So that is -- that's
19 what happens.

20 COMMITTEE MEMBER TAYLOR: Always a bad idea. It
21 hurts in the end.

22 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
23 CHIEF JARZOMBEC: It hurts in the end, yes.

24 COMMITTEE MEMBER TAYLOR: So -- and my concern is
25 that I don't want to -- this is kind of what happened to

1 Blue Shield before. Okay. We -- they started to get
2 higher, and higher, and higher priced, and sort of priced
3 themselves out of a whole bunch of lives. So I just --
4 I'm hoping that this is not what we're seeing again.

5 HEALTH PLAN RESEARCH & ADMINISTRATION CHIEF

6 JARZOMBEC: Right. And so this is an example of why we
7 want to look at the Medicare offerings in our program. We
8 have such a difference. There's nearly a two-to-one price
9 difference with some of these like Blue Shield, UHC, and
10 Anthem compared to Kaiser and Sharp. And so that's part
11 of the work we want to do in the coming year is to
12 understand what is the right type of Medicare Advantage
13 Plan for our portfolio --

14 COMMITTEE MEMBER TAYLOR: And then --

15 HEALTH PLAN RESEARCH & ADMINISTRATION CHIEF

16 JARZOMBEC: -- for our members really.

17 COMMITTEE MEMBER TAYLOR: Well, and then if you
18 look at Blue Shield for Access+ for the HMO, they're still
19 one of the highest increases. I think they are the
20 highest increase for the HMO. So that's where I'm getting
21 a little concerned, the HMO and the EPO. And then you --
22 than you look at the Medicare Advantage Program and
23 it's -- I'm really concerned about this turning into what
24 it was before.

25 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

1 CHIEF JARZOMBEC: Okay.

2 COMMITTEE MEMBER TAYLOR: And a whole bunch of
3 lives have moved back over to Blue Shield, including
4 myself. And I think that's a big concern.

5 HEALTH PLAN RESEARCH & ADMINISTRATION CHIEF
6 JARZOMBEC: Okay. That's something we'll definitely be
7 keeping an eye on. Don.

8 CHIEF HEALTH DIRECTOR MOULDS: I was just going
9 to add, and I'm -- I think you're right to focus on the
10 Shield premium and that concern. It's always something
11 that we've gone an eye on. On the Medicare side, I just
12 wanted to remind you that this is still a relatively new
13 and very small MA plan. So it's got 12,000 lives in it.
14 We haven't had it in the book. Part of what's going on I
15 think is that they're trying to find their bearings and a
16 new environment. So we're working with them.

17 COMMITTEE MEMBER TAYLOR: Okay.

18 CHIEF HEALTH DIRECTOR MOULDS: I think the change
19 to the adjustment in the way that they disaggregate
20 pharmacy and medical was really critical to the CMS
21 revenue piece. But, you know, the ones that we've had for
22 much longer periods of time have been working with CMS and
23 understand the rules, and how to do this in a way that is,
24 you know, more of a front-end learning curve when
25 you're -- when you're starting out with a -- with a plan

1 in CalPERS book.

2 COMMITTEE MEMBER TAYLOR: All right. Thank you.

3 And I just -- the last thing I wanted to state -- I
4 appreciate all of the information you guys, because I
5 think everybody else's rates look pretty good. I mean,
6 Anthem is not great either, but they tend to be really
7 high anyway. I just want to make sure that the Sutter
8 Health Plan, when implementation comes, there's lots of
9 communication out to our members. As I said earlier, I'd
10 like to have a copy of it, so we can get it to my union
11 and make sure that they can post it on their update or
12 wherever and whoever else wants that to happen as well.
13 So thank you.

14 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION
15 CHIEF JARZOMBEC: Yes. That's absolutely part of our open
16 enrollment communications is do doing newsletters for any
17 organization that would like to help us spread the message
18 to your constituents. So that's definitely something
19 that's on our list of things to do

20 COMMITTEE MEMBER TAYLOR: All right. Thank you
21 so much.

22 CHIEF HEALTH DIRECTOR MOULDS: We had also the
23 same conversation in the stakeholder meeting with the
24 retiree groups who were there. We're going to be working
25 with them to get stuff out into their newsletters as well.

1 COMMITTEE MEMBER TAYLOR: Okay. Great, Thank
2 you.

3 CHAIR RUBALCAVA: Thank you.
4 Trustee Walker. Yvonne Walker.

5 COMMITTEE MEMBER WALKER: Thank you. So I just
6 want to say I really appreciate the work of the team. You
7 guys do, I think, incredible work. And as hard as it is
8 to go through another year of change, I think we're making
9 the right choice -- well, I'm making the right choice. We
10 haven't voted yet, but I am.

11 (Laughter).

12 COMMITTEE MEMBER WALKER: So I'm making the right
13 choice. It is absolutely right to drop UHC and go to
14 Sutter. So I thought that that was a very good decision.
15 And I hope it opens up doors further into the future. And
16 it will be interesting. It will be interesting. And I do
17 appreciate that these rates are so much better than
18 they've been since I first came on the Board. So that is
19 a plus too. And I appreciate all of the innovations that
20 you go for, you try to get.

21 When we got -- when I saw the building family, it
22 added a lot of stuff that I didn't think was going to be
23 there, right? And so I just like that we're -- you know,
24 we're on -- we're ahead of the curve on a lot of things.
25 And I'm hopeful that that's where we will remain.

1 HEALTH PLAN RESEARCH & ADMINISTRATION DIVISION

2 CHIEF JARZOMBEC: Thank you.

3 CHAIR RUBALCAVA: Thank you.

4 I'll call on Vice Chair Palkki.

5 Whoops. I hit the wrong one. Hold on.

6 Okay.

7 VICE CHAIR PALKKI: Just something to look for in
8 the future. Obviously, I know we're still --

9 J.J. JELINCIC: Mic.

10 VICE CHAIR PALKKI: Thank you. I know we're
11 still settling contracts and things of that sort, but it
12 would be good to do a spotlight with Sutter upon
13 completion of that, similar to what we did with the other
14 agencies.

15 CHAIR RUBALCAVA: Thank you.

16 Any more comments or questions?

17 Okay. I do have a couple comments. First, I
18 also want to thank and congratulate the team, Don, for
19 another great year of negotiating rates, that rate-setting
20 process is complicated, but I do think we have all the
21 pieces that make us the innovative leader, the data
22 warehouse and the other calculations your folks are doing,
23 the requirements for high performance and quality and
24 standards. And I'm pleased that this, as Don mentioned,
25 that we have a third year of reasonable rate increases.

1 I'm also very pleased that Kaiser is a very
2 reasonable increase. But being an integrated system, I
3 would hope -- I mean, they're moving down the -- if you
4 look, you stack all the premiums. They're moving closer
5 to the bottom third, bottom half, but they're still higher
6 than PERS Gold, which is a PPO. And would think an
7 integrated system would have lower rates. That's my view.

8 I also want to -- want to -- I mean, you said it,
9 Rob, if not this meeting, some other meeting, that now we
10 have HMO or an EPO in every county in the State, which is
11 a big accomplishment. And I'm glad that Blue Shield Trio
12 is expanding throughout Northern California. We always
13 want quality networks and that's something I'm pleased
14 we're moving forward with in this -- in this program.

15 So I look forward to the Medicare program report
16 backs on the high performance. I also want to join with
17 our Chief Health Director Don Moulds in thanking
18 UnitedHealthcare for the years of service they've given
19 our members, both in Alliance and in the Harmony plan. I
20 was very happy when we were able to add Harmony, but
21 unfortunately we couldn't move it beyond -- really beyond
22 Southern California. But anyway, but we have to look
23 forward to working with Medicare UnitedHealthcare. So
24 thank you.

25 Anybody else on the Committee?

1 No questions. I guess not.

2 So thank you, Mr. Jarzombek, for your great
3 presentation.

4 So now, we're going to comment --- public
5 comment. We have J.J. Jelincic on 6a.

6 J.J. JELINCIC: J.J. Jelincic, RPEA.

7 I'm glad to see the lower cost -- the lower
8 increases, but lower increases still mean higher costs.
9 It's sort of reminds me of the politicians who talk about
10 inflation. If you're a Democrat, it's going up. If
11 you're a Republican, it's going down. It's just that you
12 define different periods.

13 But in any case, the issue is not the rate of
14 change, the issue is the cost. And the costs are too
15 high. Rob Feckner isn't here, so on his behalf, I will
16 say tell them to sharpen their pencils. It didn't work
17 for him. I don't think it will work for me.

18 Most of my members are in Medicare. And although
19 we do have a number in the Basic plans. Let me point out
20 you get what you reward. You continue to reward companies
21 with high premiums by subsidizing their premiums and you
22 continue to hit low-cost plans with surcharges. I'd point
23 out that Sharp, Trio, Salud y Más and Kaiser would all be
24 negative this year except for the surcharge this Board
25 chooses to put on their premiums.

1 As I said, my members are by and large in
2 Medicare, but we have an interest in the Basic plans,
3 because as basic plans go up, costs go up, and that
4 eventually transfers to Medicare. So we do have a
5 concern. It's not a direct one, but, you know, it leads
6 to higher costs for us.

7 Last year, you dropped a plan, and I forget which
8 plan it was, because they wanted a 49 percent premium.
9 That struck me as reasonable, struck you as reasonable.
10 This year, you're dropping UHC for having asked for an
11 extremely higher plan, but I notice you're not telling us
12 this time what that plan increase was. And I'm just
13 wondering if you could release it as you did a year ago?

14 Thank you.

15 CHAIR RUBALCAVA: Thank you for speaking to the
16 Board.

17 Next, we have Larry Woodson.

18 LARRY WOODSON: Good afternoon. Larry Woodson.
19 Thank you for the opportunity to speak again. And I want
20 to thank the health team for the special session that we
21 had this morning. It gave us a glimpse of -- and some
22 good explanation of the new proposed rates. This is the
23 first time in 10 years that I've been commenting on rates
24 that I can surprisingly say I'm pleased, at least with the
25 rate increases and overall. I mean I agree with Mr.

1 Jelincic, they're too hard to start -- too high to start
2 with, but until -- just speaking for myself, until we get
3 a single payer plan not-for-profit in this country, it's
4 going to remain to be high.

5 I'm happy to see that UnitedHealthcare is being
6 removed as an HMO plan, due to especially high rate
7 proposals. Although they remain as an MA plan and are
8 jacking up those rates by nearly 11 percent. The MA is a
9 big money maker for them, due to capitation method. And
10 recently, they just climbed from third to second in the
11 Fortune 500. So they're doing quite well, even without
12 us.

13 It's good to see the zero percent change in
14 Platinum and Gold Supplemental plans. However, I agree
15 with the Board member's comment about Blue Shield and
16 Anthem, Ms. Taylor. It's just really, really too high.
17 And I hope, you know, maybe between now and July, the team
18 can get those done a little bits.

19 And let's see, we have been -- we've heard
20 measures they're taking to minimize disruption to those
21 members affected by UHC cancellation. And I'm really
22 impressed with their efforts and we talked a lot about
23 that in this session. I hope they're more effective, and
24 I think they will be, than the PBM transition from Optum
25 to Caremark.

1 And then lastly, I hope they can take action to
2 lessen the harm PE is doing to our health care system.
3 And more on that when I speak to Item 6c at the end.

4 Thank you.

5 CHAIR RUBALCAVA: Thank you, Mr. Woodson. Now
6 we -- any -- nothing on the phone, right?

7 BOARD CLERK LEMUS: (Shakes head).

8 CHAIR RUBALCAVA: Okay. Now, we'll proceed to
9 Summary of Committee Direction.

10 CHIEF HEALTH DIRECTOR MOULDS: Thanks, Mr. Chair.
11 I have, I think, two potentials and you can tell me
12 whether they are Committee direction, but I think they
13 are. So the first is to -- is to schedule a future
14 spotlight with the Sutter Health Plan?

15 CHAIR RUBALCAVA: That is correct.

16 CHIEF HEALTH DIRECTOR MOULDS: Yeah. And then
17 the other one would be to work with outside groups to
18 reach critical audiences, so the retiree groups, some of
19 the labor groups, if they're interested in sharing our
20 materials in their newsletters and so forth.

21 CHAIR RUBALCAVA: Thank you. Member
22 communication is always going to be very important to this
23 Committee. Thank you very much.

24 Now, we'll move on to public comments, 6c and
25 we'll start with Mr. Robert Norton.

1 ROBERT NORTON: Good afternoon, Chair and members
2 of the Committee. My name is Robert Norton and I am the
3 Chief business official for Amador County Unified School
4 District and Amador County Office of Education. Our
5 Superintendent Jared Critchfield and our Board of Trustee
6 Member Shane Crowe is here in attendance and we're behind
7 this message here. We are here today to be a partner with
8 you and to deeply thank you for your willingness to listen
9 and consider the unique challenges currently facing our
10 rural public servants and their families.

11 We are here today to identify a critical problem
12 challenging our community. CalPERS current regional
13 structure group -- groups Amador County into Region 1,
14 alongside high cost metropolitan areas like San Francisco
15 and Sacramento. This creates a rural penalty, giving us
16 the highest cost relativity in the state, despite our
17 vastly different rural economic reality.

18 Compounding on this structure are our limited
19 plan options. Our Educators and staff are restricted to
20 just two plan options, the CalPERS Gold and the CalPERS
21 Platinum. To make matters worse, our only local hospital
22 in Jackson, California is the only in-network plan that is
23 available to our folks is the higher cost Platinum plan.
24 So if they want to go to your local hospital, they have to
25 go there, which is also a Sutter Hospital. And with the

1 expansion of the Sutter plans that I'm seeing here today,
2 one of the counties not noted in those six was Amador
3 County. So I would request from the Board, if we're -- or
4 at the Committee, if we could look into that as we move
5 forward there.

6 So this leaves our staff with a painful false
7 choice. They can either choose the Platinum Plan, which
8 places a massive financial burden on our families and to
9 not -- or just to have the local hospital, or they can
10 choose to, the more affordable Gold plan, which then
11 forces our folks to bypass our local hospital and drive 60
12 miles out of the county just to see an in-network doctor.

13 So this access gap is causing real-world damage.
14 Our staff are missing precious time out of the classroom
15 to go have sick days, burning through gas money, sick
16 leave, and most heart breaking cases, completely delaying
17 necessary medical care, because the travel is simply too
18 overwhelming.

19 Right now, our members do not have sustainable
20 affordability, nor do they have competitive choice. Your
21 Committee is conducting a vital evaluation of regional
22 structure over the next three meetings in July, August and
23 November. This is why we are advocating now. We urge you
24 to look at Amador County during this review, decouple us
25 from the metropolitan rates that were referenced -- or

1 looking at the 2018 -- or the model that was done, there
2 were two different models that would have put us in a much
3 more one-to-one cost relatively ratio. Expand our plan
4 options to where we don't just have two within our county.
5 With this Sutter Health one, it would be amazing if we
6 could add that.

7 And use your negotiating power to ensure our
8 local hospital is included in more affordable tiers that
9 were referenced earlier today. To help illustrate this
10 human cost of this crisis, I'm presenting you with a
11 letter containing 21 deeply personal stories of our
12 teachers, staff detailing how these plans and offerings
13 have severely impacted them, since we joined CalPERS in
14 October of 2025.

15 In here, you'll read about a single mother forced
16 to delay her own care, a new teacher facing immediate
17 financial ruin, and an employee who incurred an \$8,000 out
18 of pocket network bill. We ask that you live out your
19 core values of quality, respect and accountability by
20 looking at the faces behind these statistics. Let's work
21 together to fix this structure and ensure that those who
22 serve our students can afford to take care of their own
23 families.

24 Thank you for your time, leadership and
25 thoughtful consideration of this.

1 CHAIR RUBALCAVA: Thank you for your comments.

2 Next, we have Larry Woodson.

3 LARRY WOODSON: Hello again. Larry Woodson. CSR
4 has a long history of expressing concern regarding the
5 harm PE is doing to health care. And as you know, I
6 documented that extensively in my report on the dangers of
7 private equity, which you and the Exec staff received last
8 year. As noted in that report, there's been an explosion
9 of PE acquisitions of health care in the last 15 years,
10 hospitals, nursing homes, rural health, doctors practices,
11 and so on, dialysis clinics and more. They create huge
12 debt for all and typically strip assets which results in
13 harm to patients and lower quality outcomes.

14 I cited the most egregious example being Cerberus
15 Capital's acquisition of a health system in Massachusetts,
16 renaming it Steward Health and expanding it from six to 37
17 hospitals in ten states. Over a ten-year period, they
18 went into such debt that six are now closed, 31 others in
19 bankruptcy.

20 I pointed out that CalPERS has invested nearly
21 half a billion dollars in 2012 in a Cerberus fund that led
22 to these failures. When I mentioned that at the March
23 Retiree Roundtable, Mr. Orlich stated that that particular
24 fund was not used for acquisition of Steward. And
25 subsequently, I find that he is likely correct, even

1 though, AI says differently. But I consider that a moot
2 point, since CalPERS currently shows seven active funds in
3 Cerberus for over a total of two and quarter billion
4 dollars, including three new funds after the collapse of
5 Steward. They continue to feed millions to the PE company
6 that has bankrupted 37 hospitals.

7 In the same vein, a March 5th article in the New
8 England Journal of Medicine titled, "PE's Transformation
9 of American Medicine: Implications for Health Equity,"
10 documents how recent in years PE firms have gained
11 increasing control over U.S. health care infrastructure,
12 undermining the progress in health equity by curtailing
13 access to affordable high quality care for rural
14 populations, older people, and people with low incomes.

15 It also documents how other firms are causing
16 hospital closures elsewhere. At the January networking
17 session, I asked Mr. Gilmore if he was at all concerned
18 about PE's harm to health care. And he said, it's mainly
19 a lot of anecdotal situations. I asked Mr. Orlich the
20 same question at the Retiree Roundtable and his response
21 is no more harmful than many other factors.

22 It's time for this organization to -- that prides
23 itself in ESG policies to wake up and put guardrails on PE
24 acquisitions of health care. Now, in closing, I will say,
25 Mr. Rubalcava came up to me before this meeting and said

1 that CalPERS is no longer investing in PE companies that
2 acquire health care, which was the first I've heard of
3 this, and that's great news. If that's so, I'm not sure
4 Mr. Gilmore and Orlich heard that message. I would like
5 to hear more about how that was decided and is being
6 implemented.

7 Thank you very much.

8 CHAIR RUBALCAVA: Thank you.

9 Perhaps I should have said something earlier, but
10 it is our practice not to respond to public comment, but
11 we welcome the comments.

12 Thank you.

13 Any more comments?

14 So with that, the meeting is adjourned. Thank
15 you, everybody.

16 (Thereupon California Public Employees'
17 Retirement System, Pension and Health Benefits
18 Committee open session meeting adjourned
19 at 2:01 p.m.)
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CERTIFICATE OF REPORTER

I, JAMES F. PETERS, a Certified Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing California Public Employees' Retirement System, Board of Administration, Pension and Health Benefits Committee open session meeting was reported in shorthand by me, James F. Peters, a Certified Shorthand Reporter of the State of California, and was thereafter transcribed, under my direction, by computer-assisted transcription;

I further certify that I am not of counsel or attorney for any of the parties to said meeting nor in any way interested in the outcome of said meeting.

IN WITNESS WHEREOF, I have hereunto set my hand this 22nd day of June, 2026.



JAMES F. PETERS, CSR
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