

AI: What We Need to Know

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AI – What We Need to Know: Jefferies Briefing to CalPERS Board

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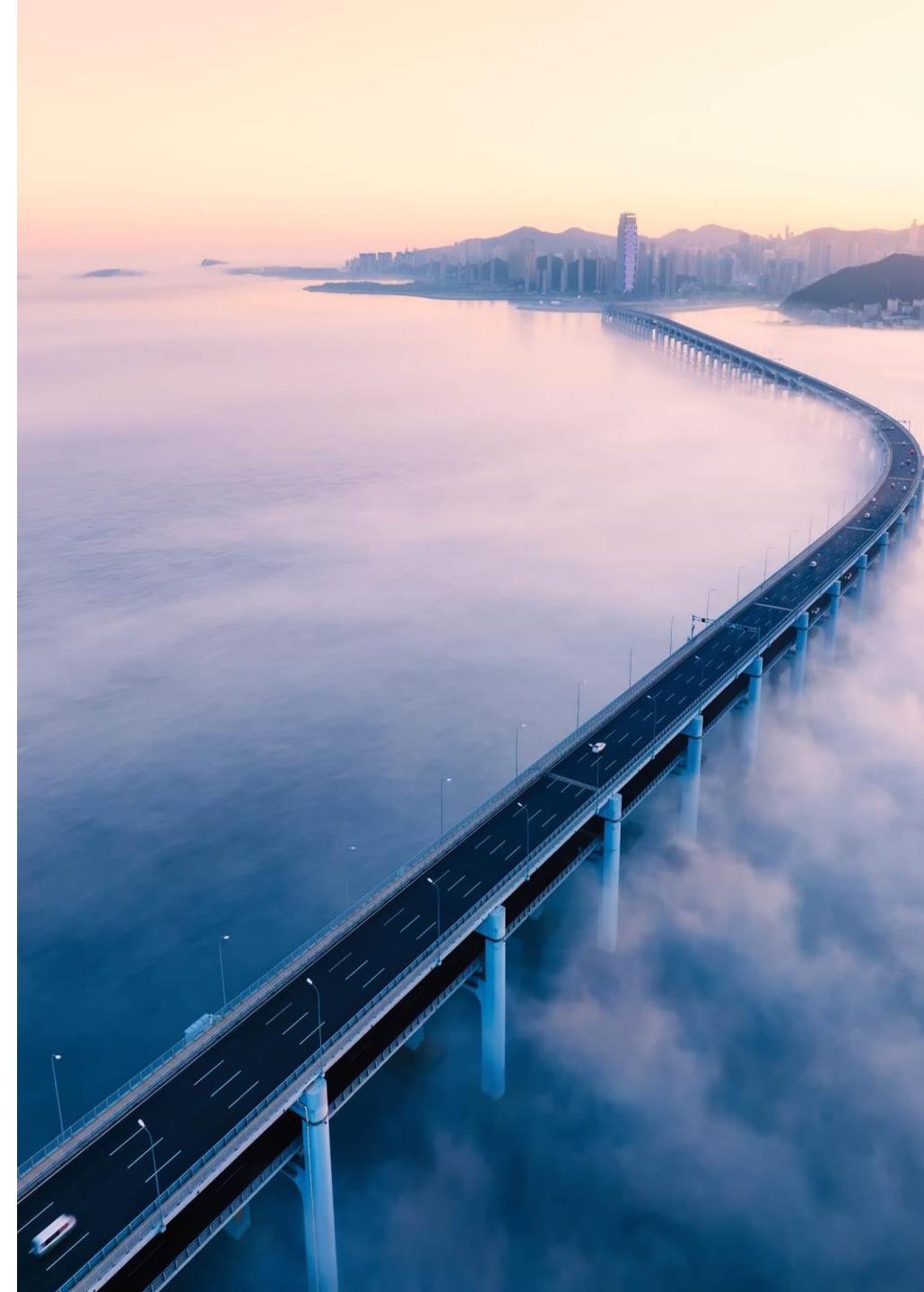
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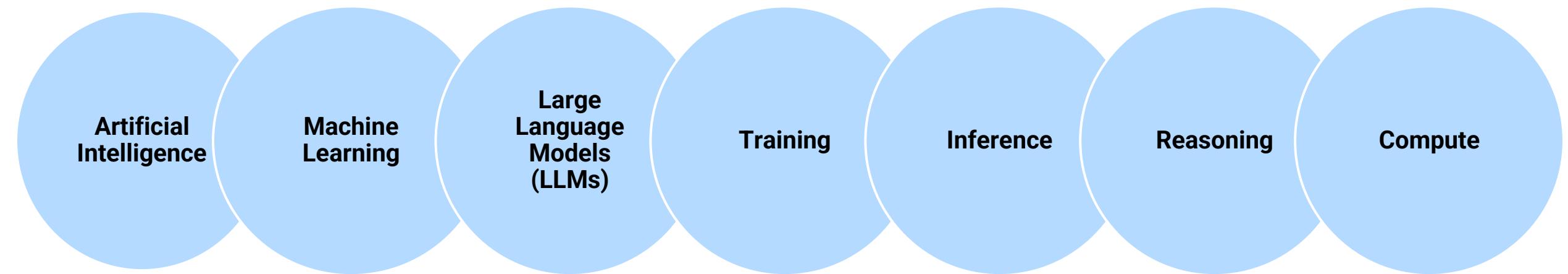
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1) Introduction to Artificial Intelligence



The “Basic” Concepts



Evolution & Timeline of AI

John Von Neuman

Von Neuman formalizes architecture of modern computers

1945 – 1950

Dartmouth Workshop

McCarthy, Minsky & Shannon coin the term Artificial Intelligence

1956

Alan Turing

Turing proposes the Turing Test (i.e. can machines think)

1950

Herbet Simon

"The Shape of Automation for Men & Management" predicts machines will rival humans

1960's

ELIZA

Early natural language processing computer program created by Joseph Weizenbaum (MIT)

1966

IBM Deep Blue

IBM's Deep Blue achieved a defeat world chess champion Garry Kasparov, an important milestone for AI

1997

ML, & AlphaGo

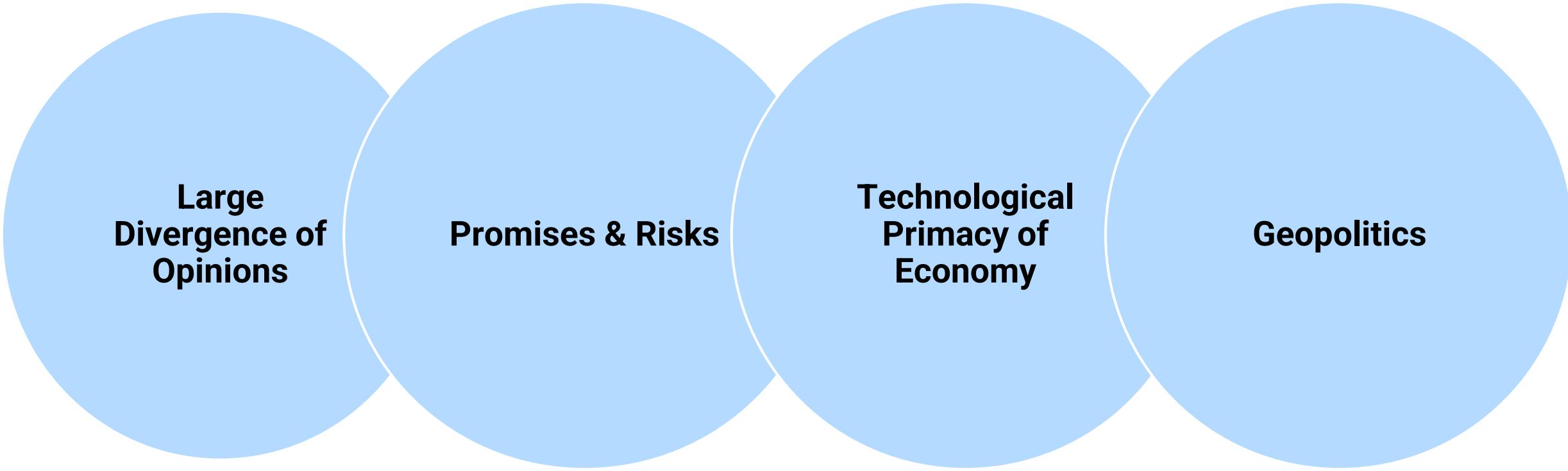
Machine Learning (ML), Stats applications & AlphaGo competitions

2000's

Open AI & ChatGPT

Nov '22 Launch of ChatGPT

Why So Much Attention Now?



**Large
Divergence of
Opinions**

Promises & Risks

**Technological
Primacy of
Economy**

Geopolitics

Why So Much Attention Now – ChatGPT & OpenAI

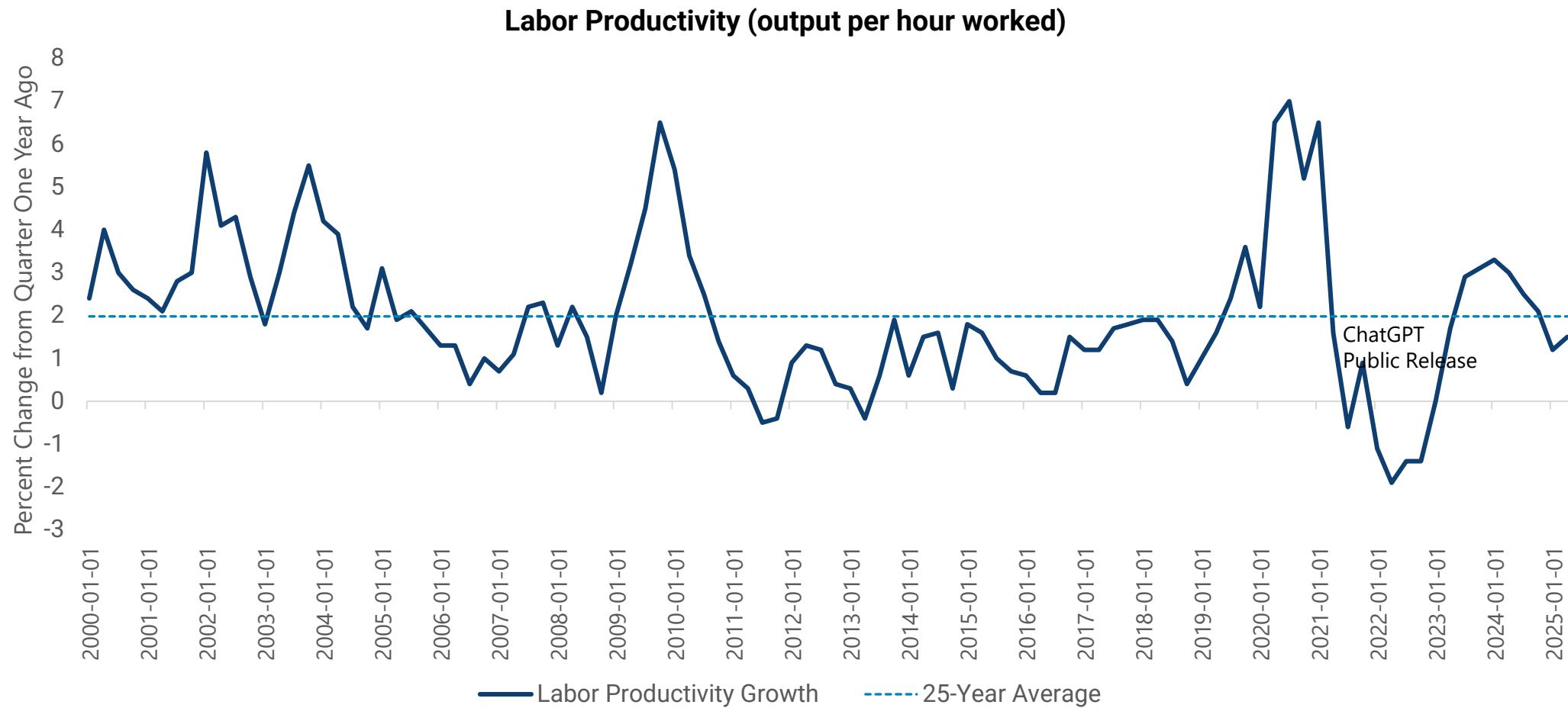
ChatGPT from OpenAI: Fastest-growing consumer application in history

Metric	Late 2022	Mid 2024	Dec-25
Weekly Active Users	1 Million (5 days)	200 Million	800 Million
Annualized Revenue	~\$10 Million	\$3.7 Billion	\$20+ Billion
Business Customers	Minimal	600,000	1 Million+
Market Valuation	\$29 Billion	\$86 Billion	\$500 Billion

2) The Economics of AI



U.S. labor productivity remains within its historical range.

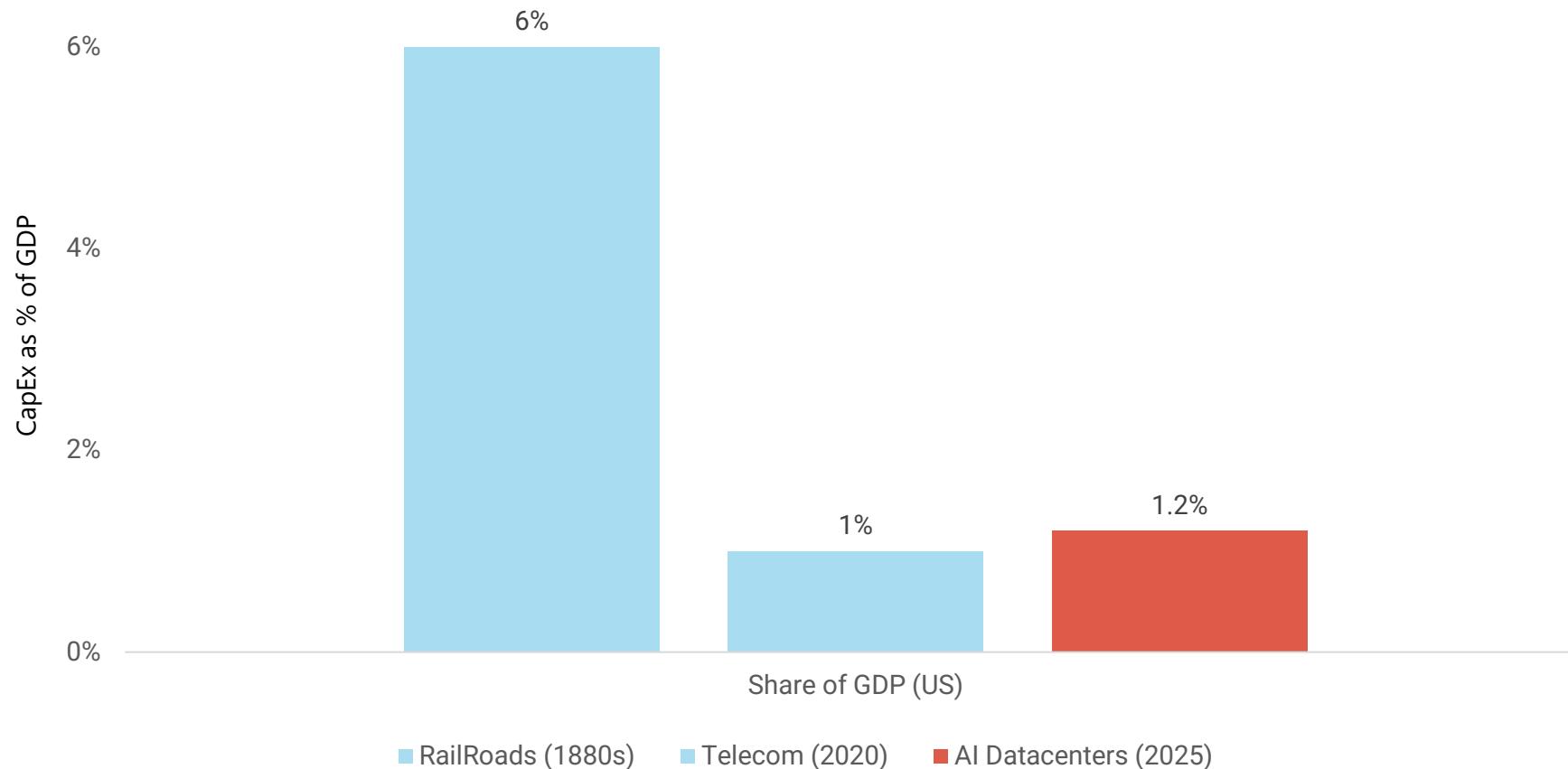


Source: U.S. Bureau of Labor Statistics, Jefferies.

Note: Labor productivity is real output per hour worked in the U.S. nonfarm business sector. Chart shows Q2 year-over-year change (seasonally adjusted; PRS85006091). The dashed line is the simple mean of quarterly YoY growth from 2000-2025.

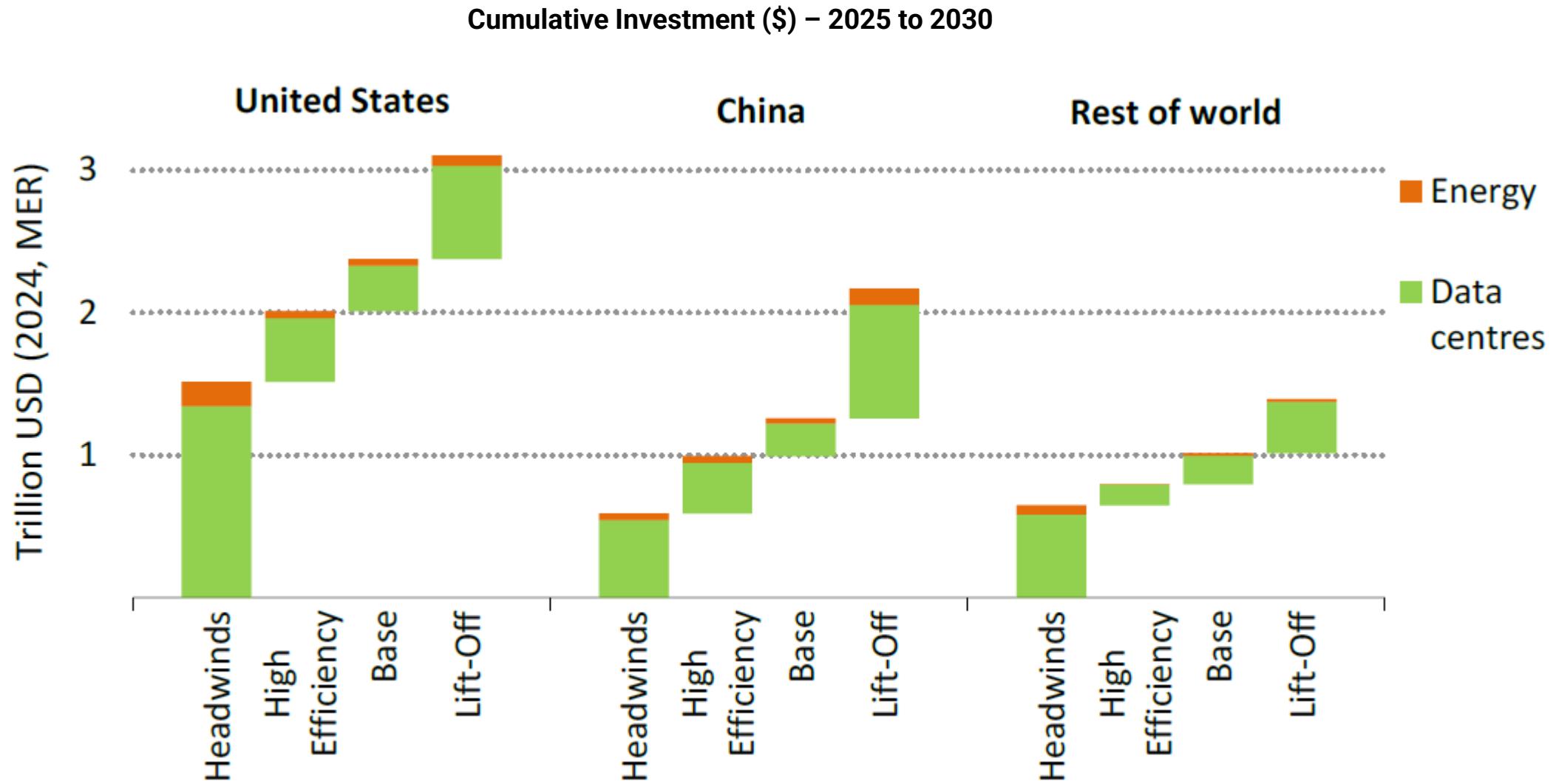
AI CapEx – Large but not unprecedented

US AI CapEx 2025 – \$365bn from Big Tech alone (c. \$460bn total)



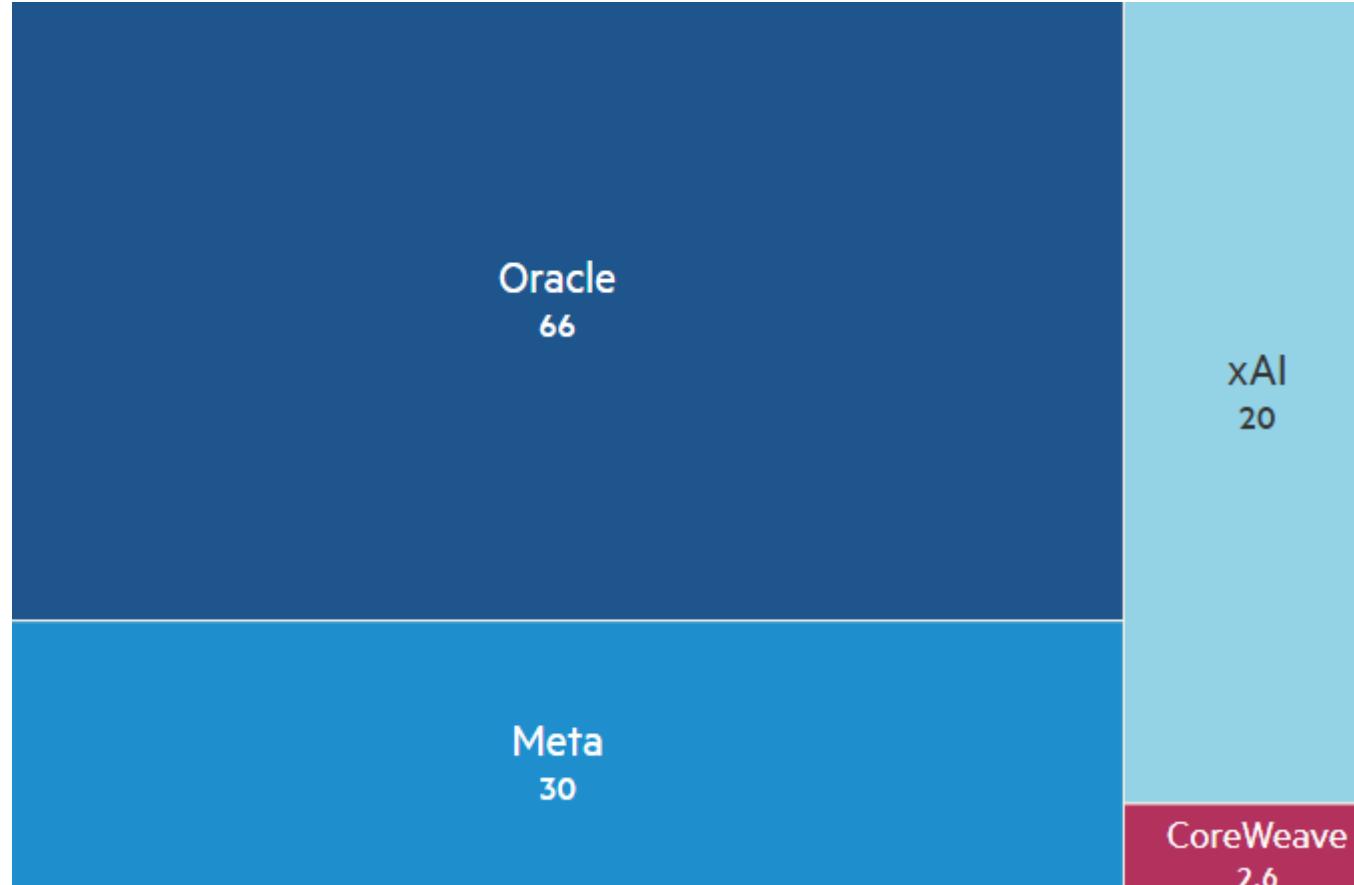
SOURCE:Bloomberg,LP, Company Reporting, FRED

Cumulative additional investment – data centers & energy for data centers



AI CapEx, funding quality – off-balance sheet & complex debt structures

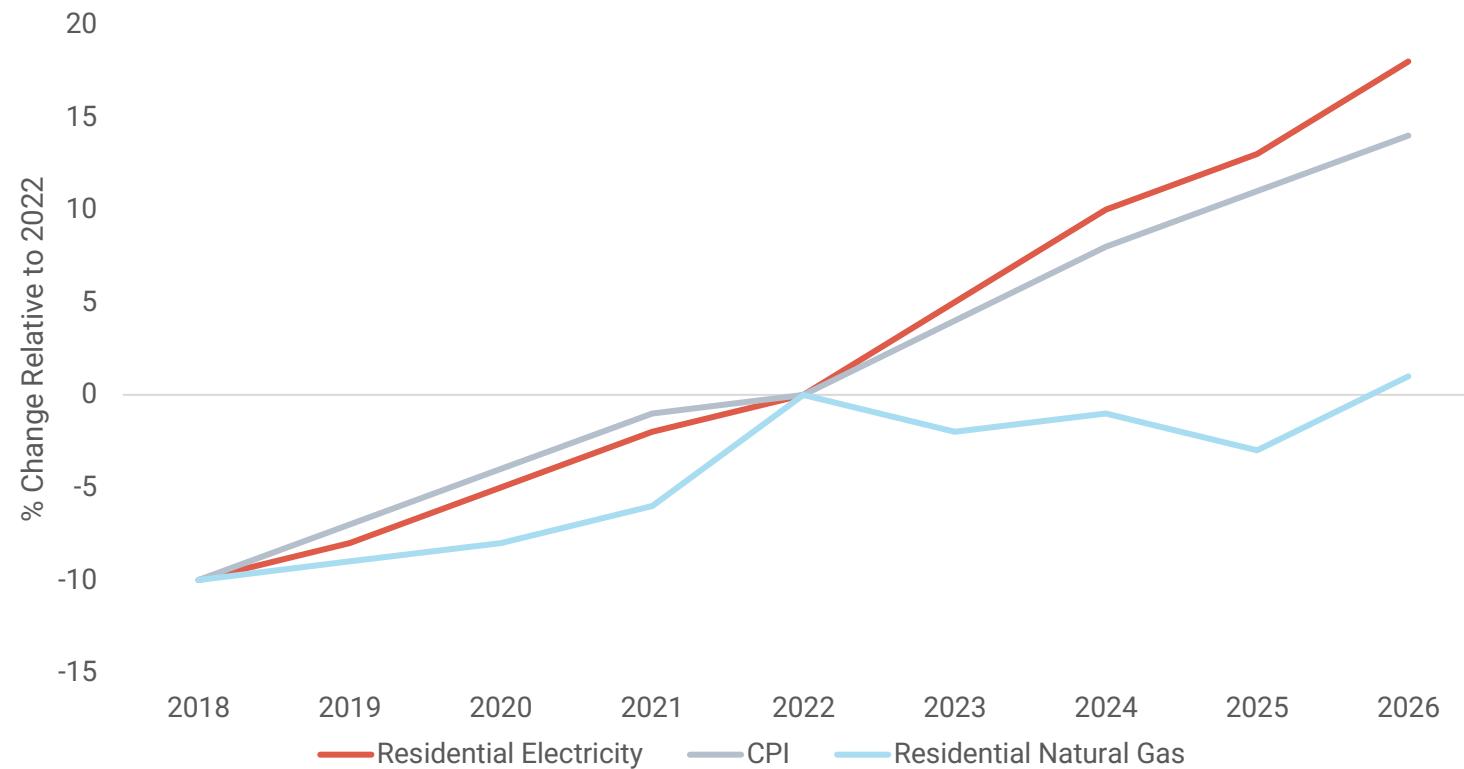
> \$120bn in financing has been raised in SPVs for Data centres



SOURCE: FT Research

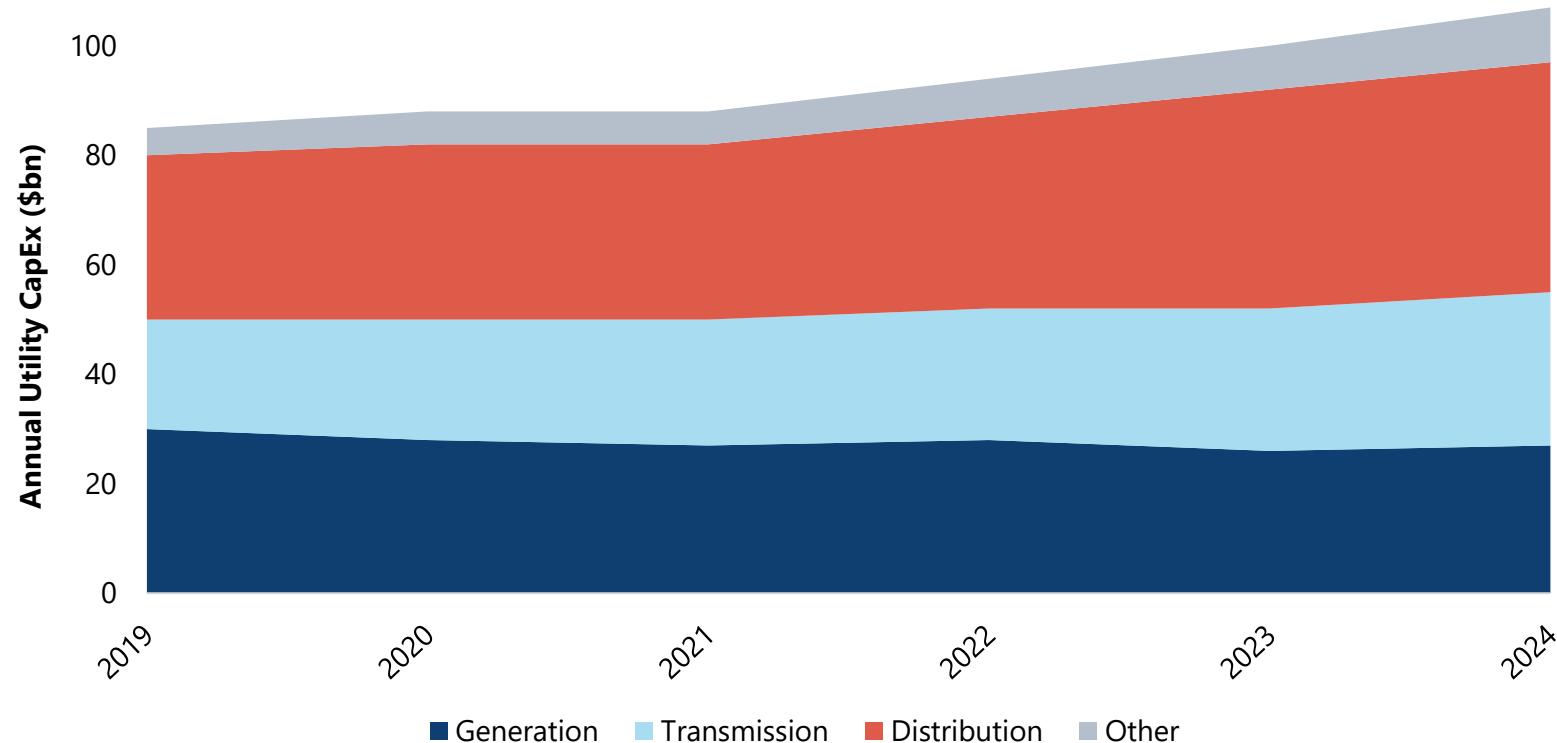
Power Prices – Up & Rising Across the US

Selected retail energy prices vs CPI (2018 – 2026E)

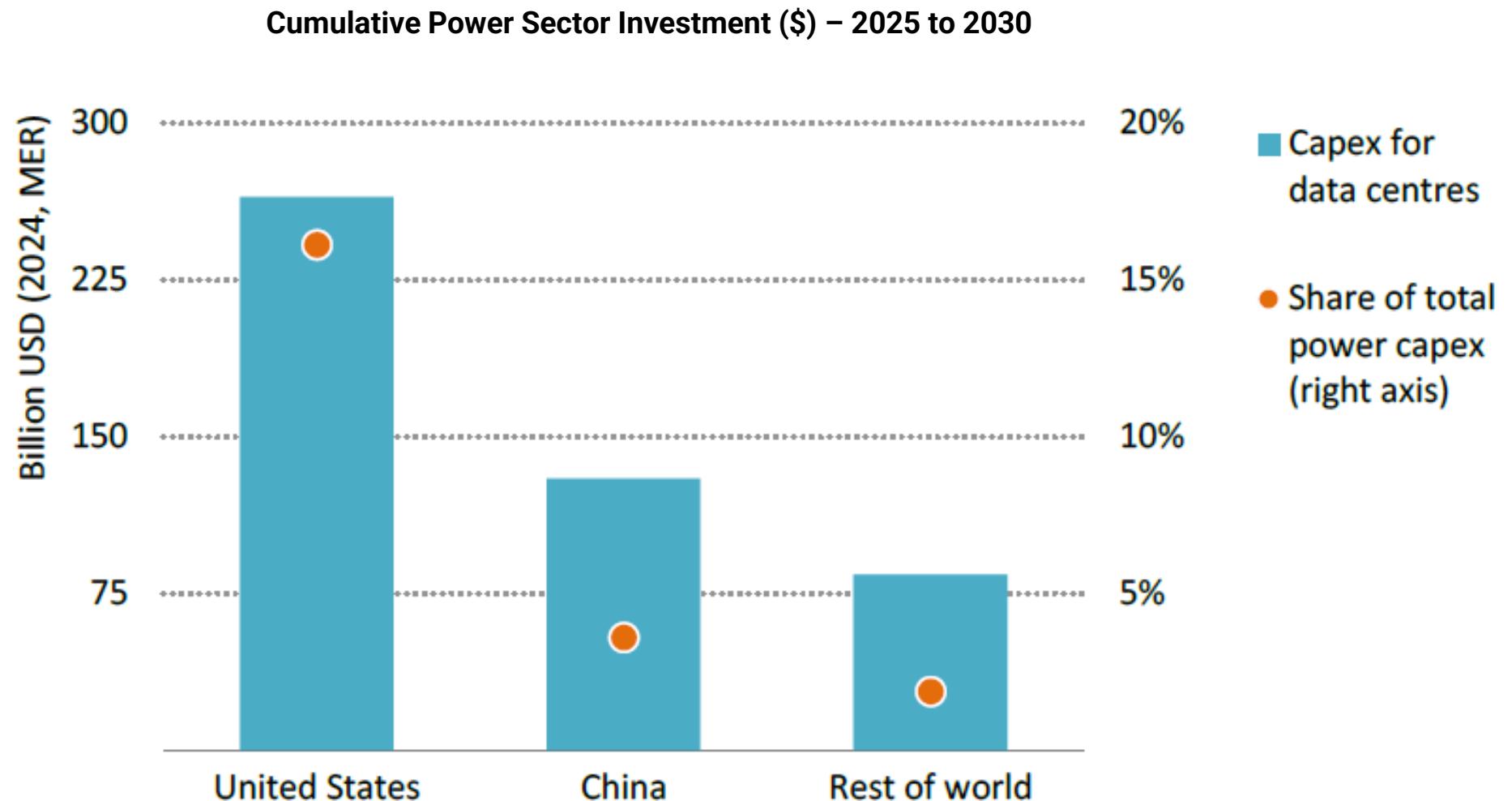


Power CapEx – Transmission, Distribution & Other Costs

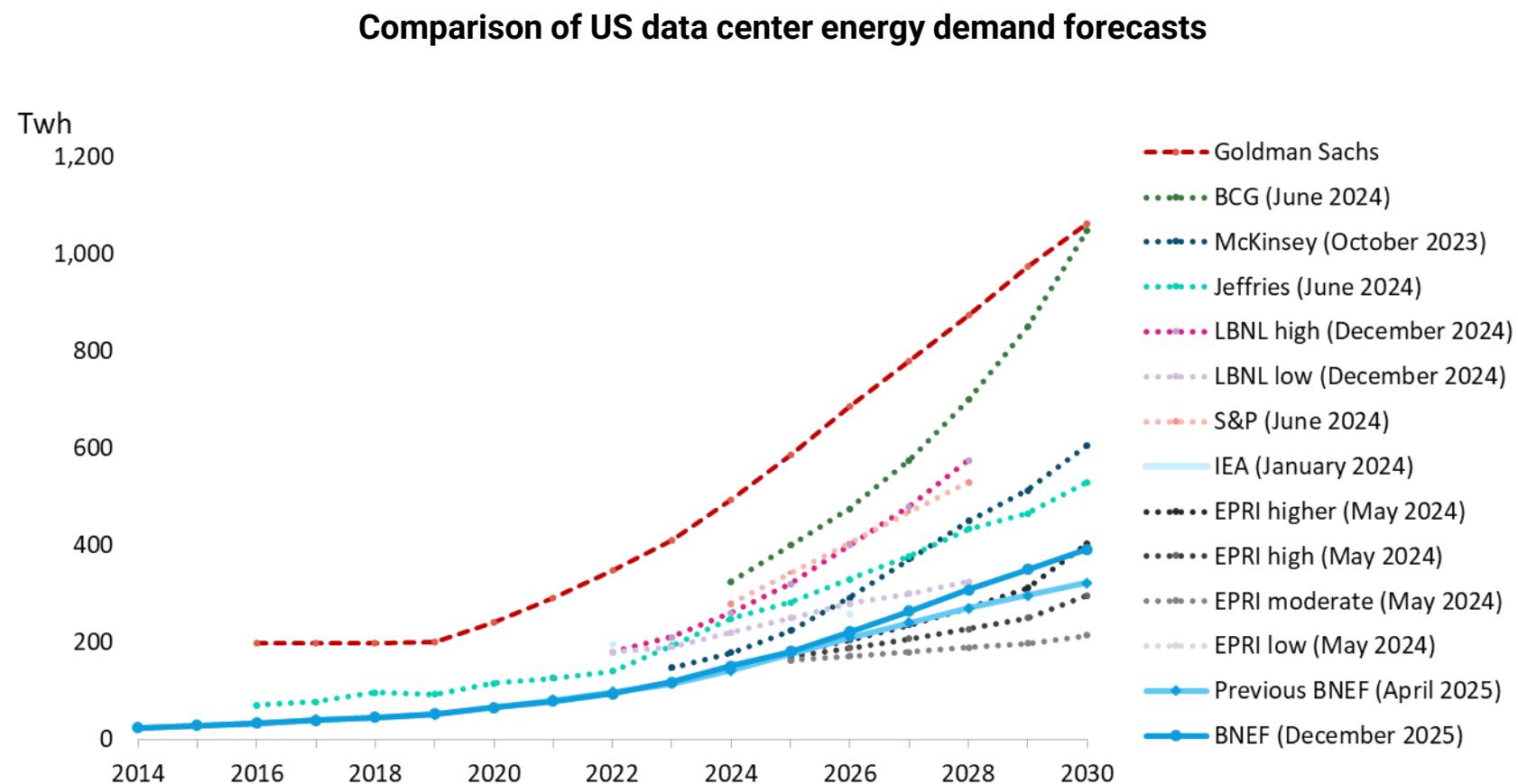
T&D CapEx is the largest drivers of retail price increases – direct generation costs have declined nationally



Cumulative power sector investment



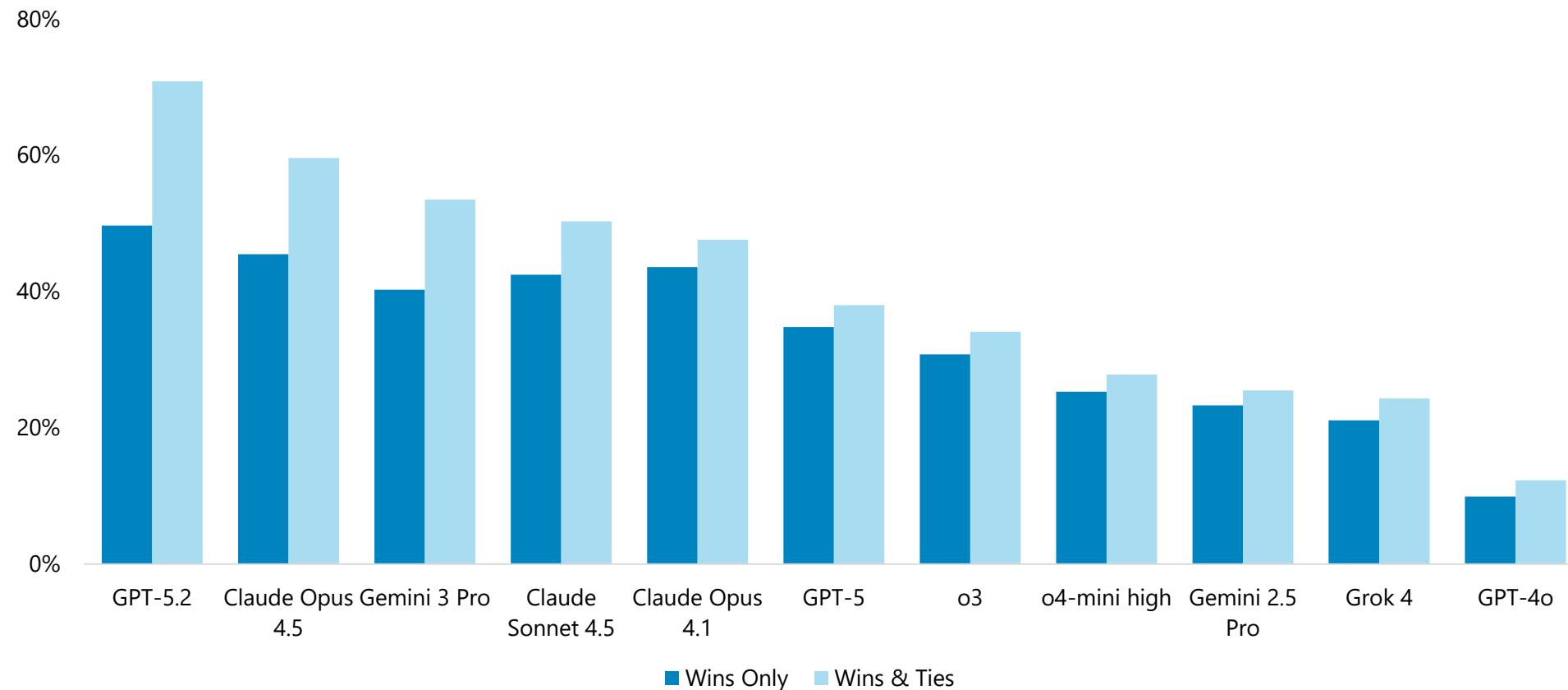
AI Power Demand Projections Vary



SOURCE: Jefferies, BloombergNEF, Lawrence Berkeley National Lab (LBNL) , International Energy Agency (IEA) 2024 , Boston Consulting Group (BCG), Electric Power Research Institute (EPRI) ,Goldman Sachs, McKinsey, S&P, IEA 2025

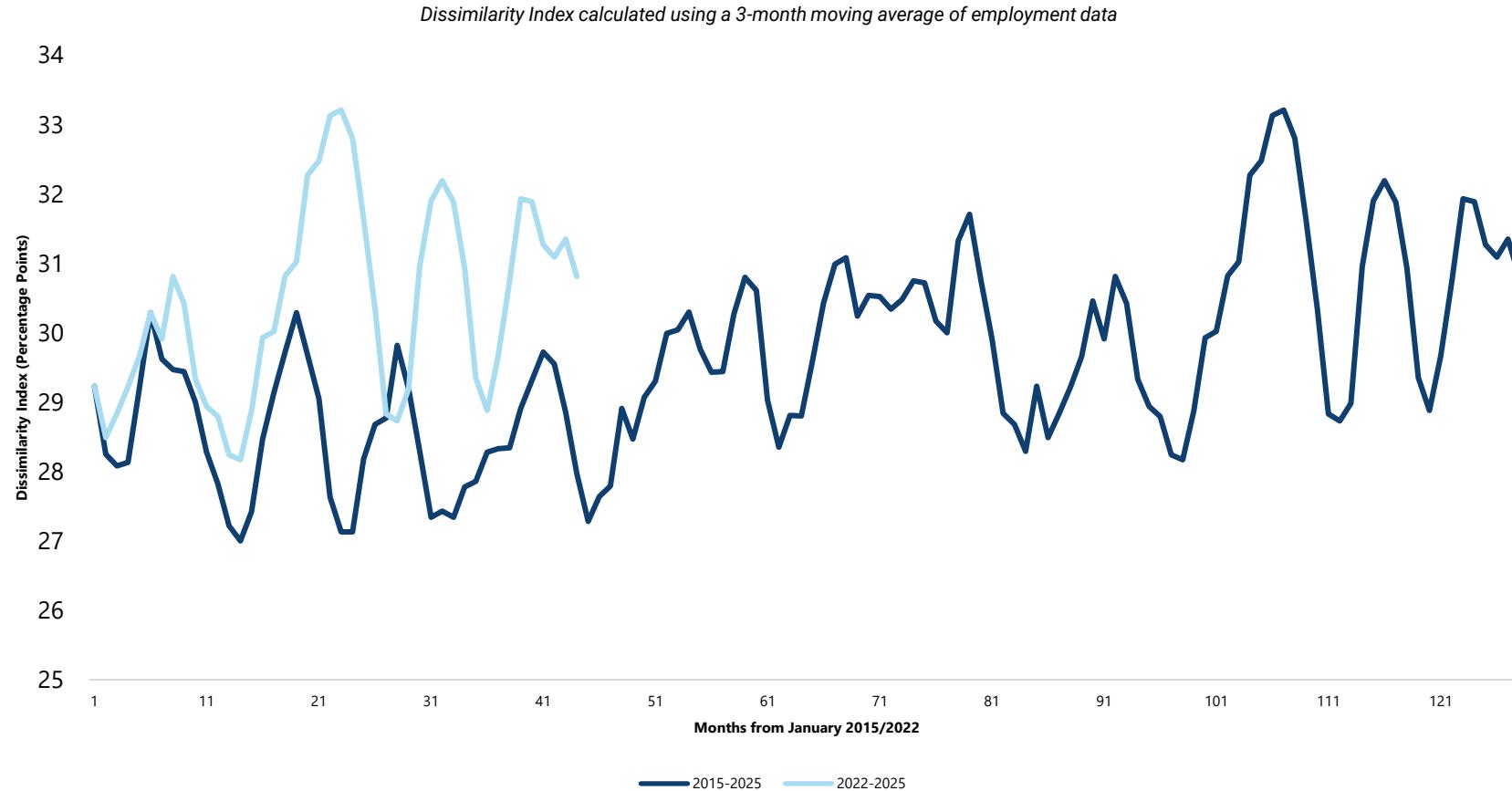
Current State of AI Models

Model Parity with Humans – No Model Has Reached Parity (50%) with Human Experts When Considering Wins Only



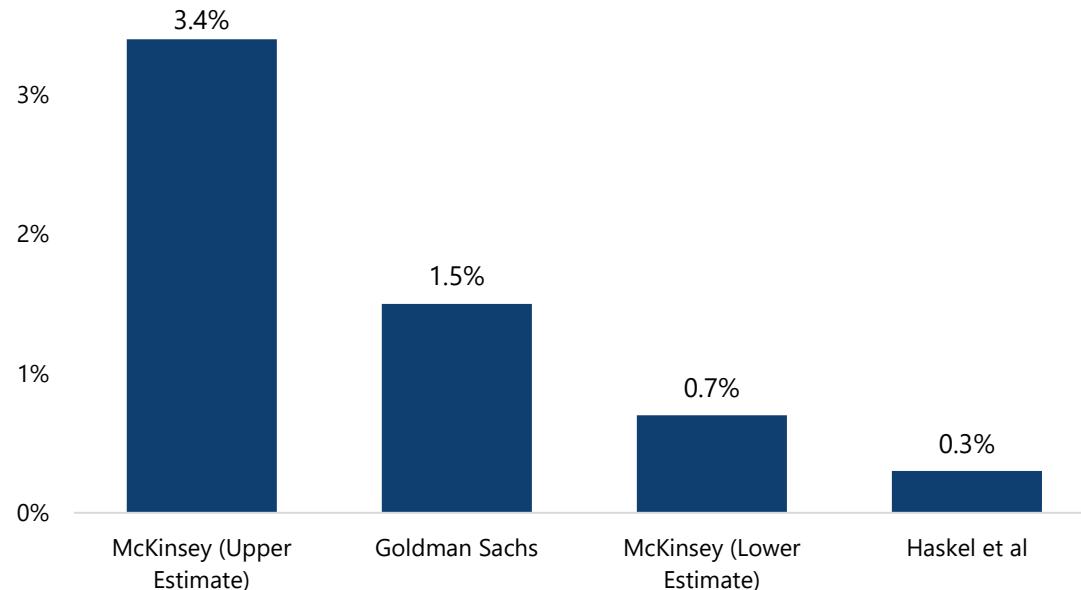
US Labor Market Disruption: The Budget Lab at Yale

Dissimilarity in the Occupational Mix Between Recent College Grads (Ages 20-24) and Older College Grads (Ages 25-34)
Has Increased Slightly Faster in More Recent Months, Which Could be Consistent with a Possible Impact of AI on Employment of Early Career Workers

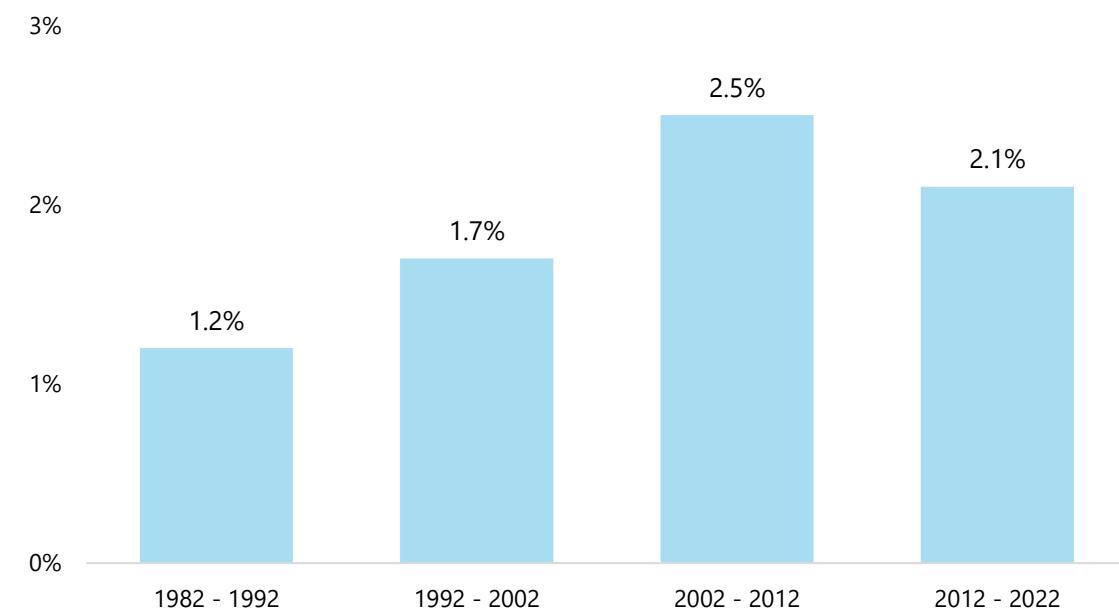


Estimates of productivity gains from AI vary widely

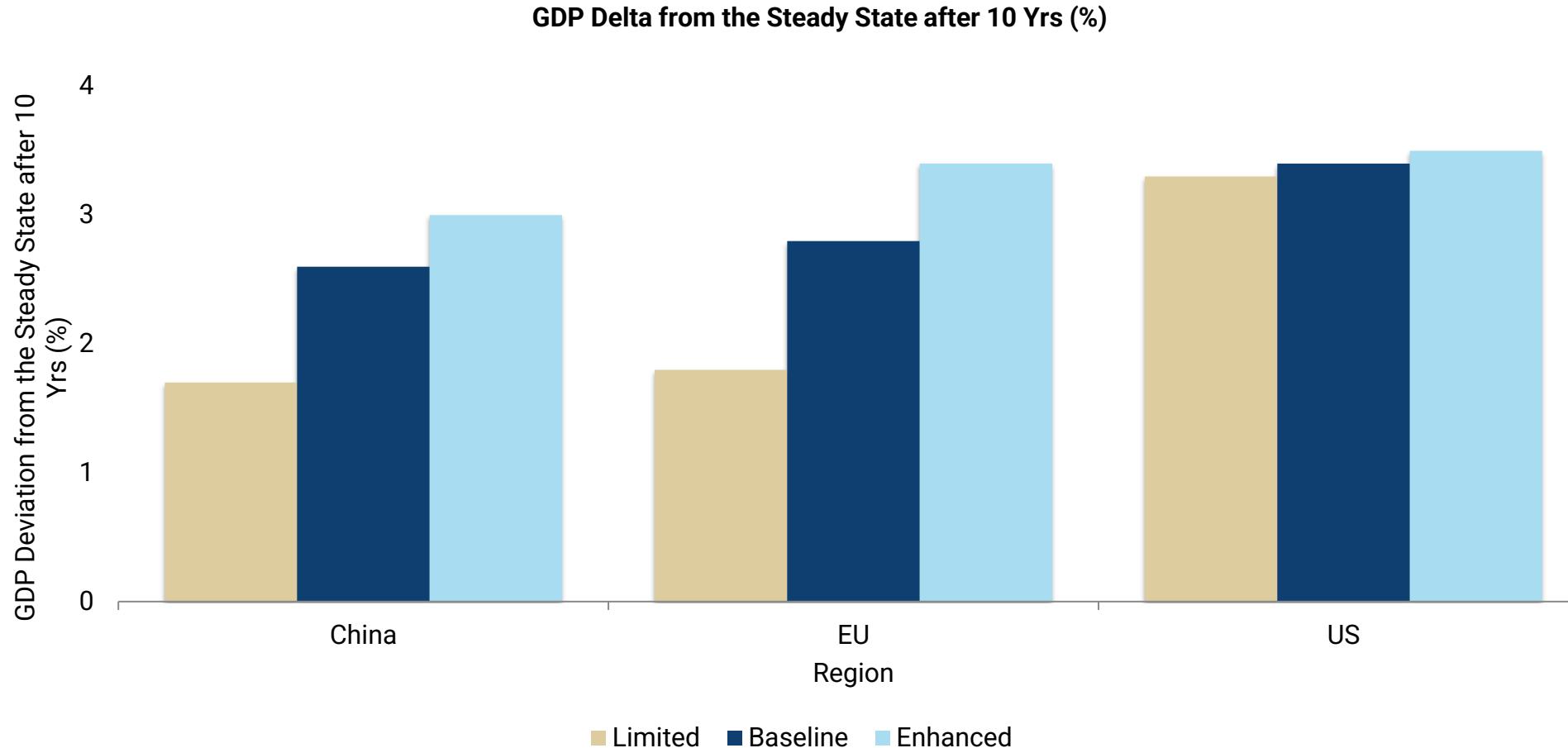
Annual productivity growth (%) – Increase from AI over long term



Annual productivity growth (%) – Historic Growth



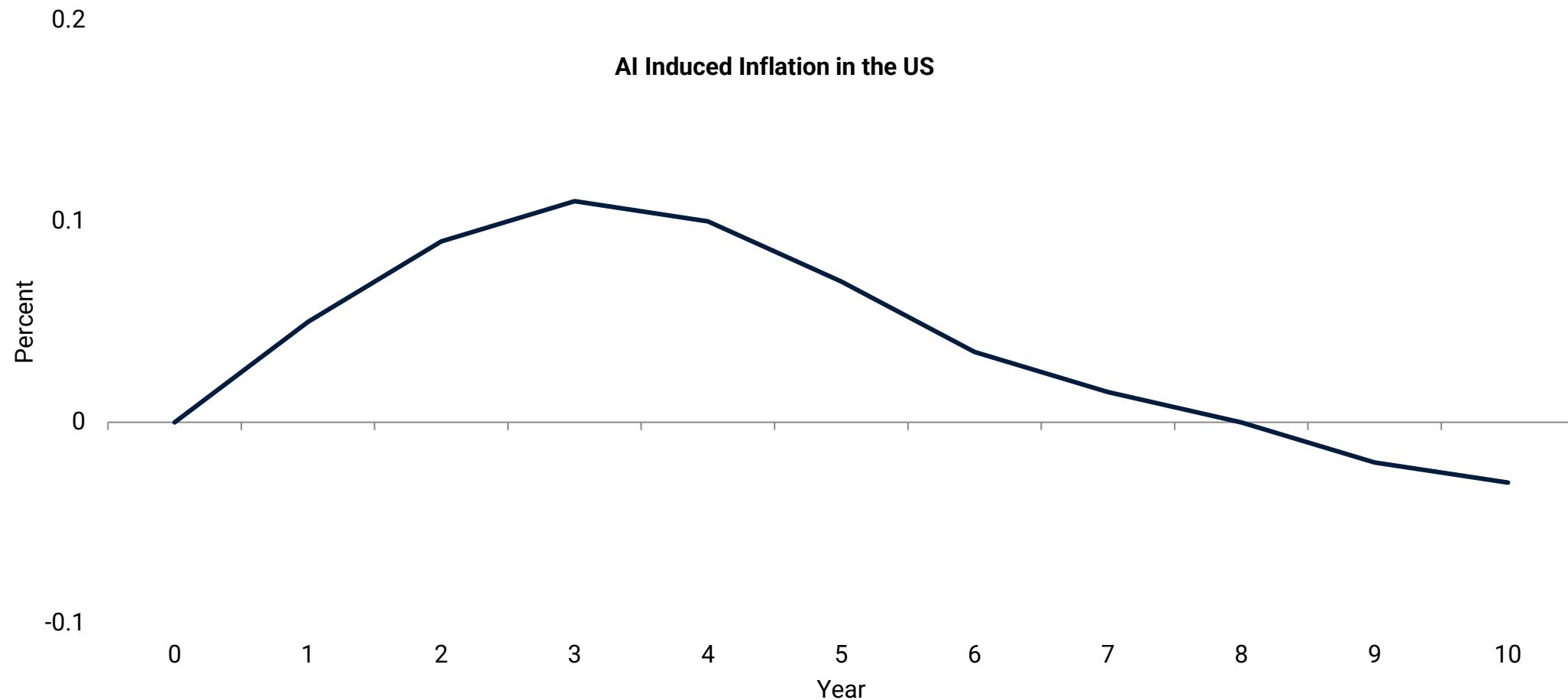
AI could lift GDP levels by 5-6% in the US next decade, lower elsewhere.



Source: Cerutti, E., A. Garcia Pascual, Y. Kido, L. Li, G. Melina, M. M. Tavares and P. Wingender "The Global Impact of AI: Mind the Gap" IMF Working Paper No. 25/76, April 2025.

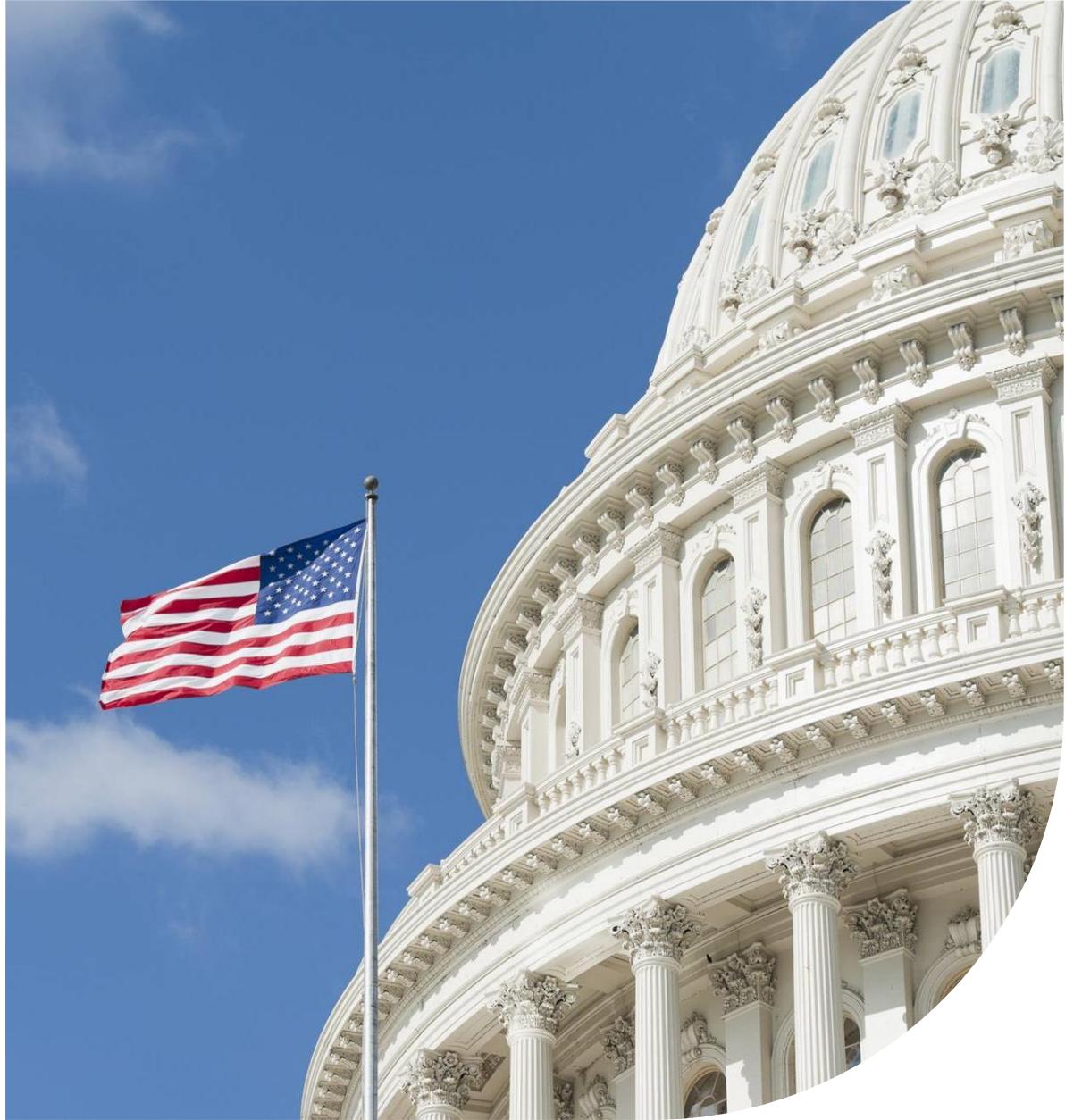
Note: Chart shows % deviation of real GDP from steady state after 10 years under IMF's limited, baseline (high TFP growth path), and enhanced AI preparedness scenarios. AI preparedness covers institutions, digital infrastructure, workforce skills, regulatory frameworks, and government structures. Model-based scenario results (multi-region DSGE), not forecasts; magnitudes depend on assumptions about AI exposure, preparedness, and access.

AI productivity shocks are likely to have limited inflation impact.

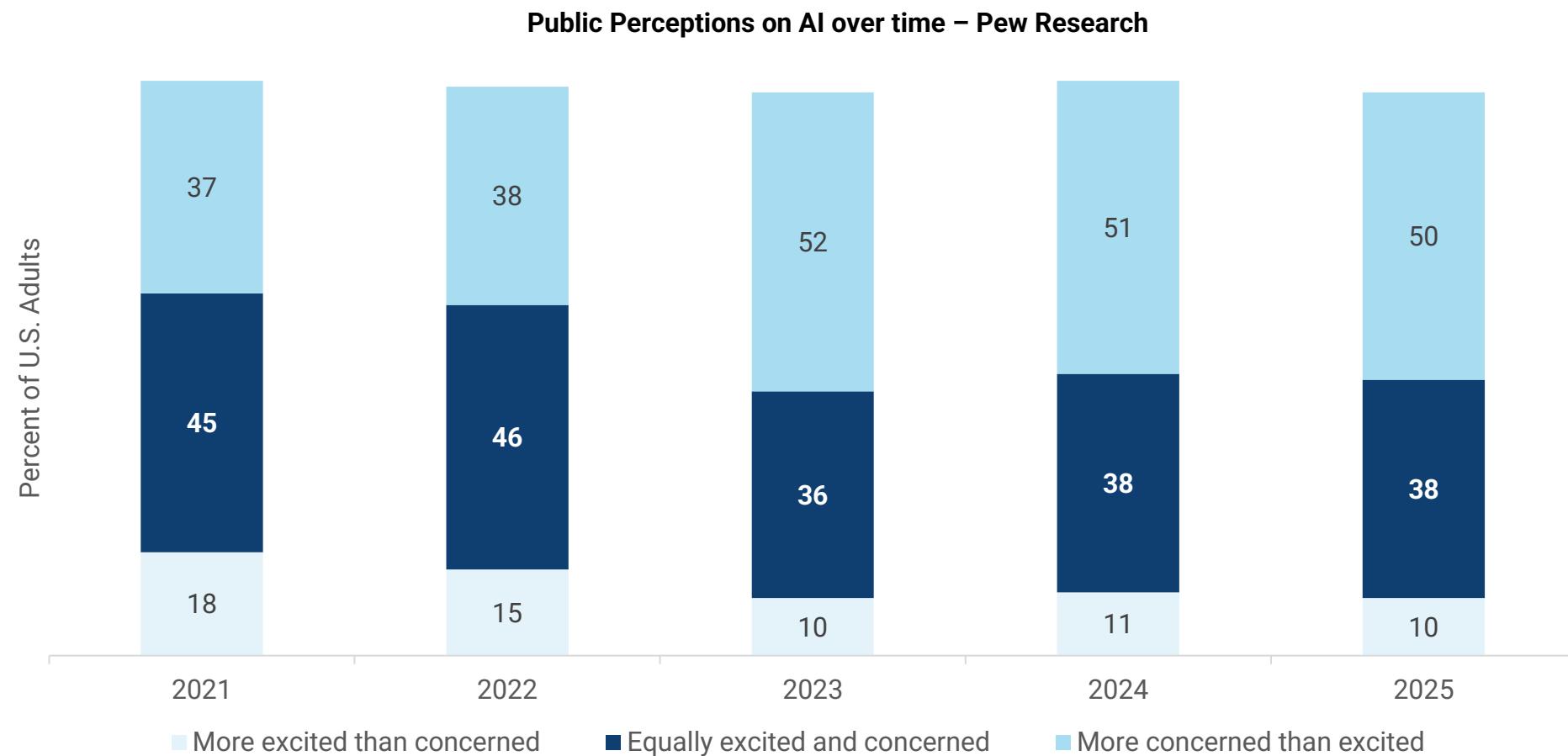


Source: Cerutti, E., A. Garcia Pascual, Y. Kido, L. Li, G. Melina, M. M. Tavares and P. Wingender "The Global Impact of AI: Mind the Gap" IMF Working Paper No. 25/76, April 2025.
Note: The values are shown as deviations from the steady state.

3) Politics, Geopolitics & Climate Implications of AI



50% of Americans are more concerned than excited about increased AI use



Source: Pew Research Center. Survey of U.S. adults conducted June 9-14, 2025.

Note: The figures represent % of U.S. adults who responded to how the increased use of AI in daily life makes them feel; Respondents who did not give an answer are not shown.

States continue to enact AI laws despite federal preemption efforts.

State	Law (Citation)	Effective date	Scope	Core obligations	Enforcement & penalties
California	SB 53 – Transparency in Frontier Artificial Intelligence Act	1-Jan-26	Developers of “frontier” foundation models (compute threshold; large developers) offering models in CA	Publish annual frontier AI framework (risk management for catastrophic harms), transparency reports, safety-incident reporting, whistleblower protections	CA AG and relevant agencies; civil penalties (up to \$1M per violation cited by practitioners)
	AB 325 – Algorithmic pricing	1-Jan-26	Any use or distribution of “common pricing algorithms” that leverage competitor data	Prohibits anticompetitive use/distribution and coercion to adopt algorithm-recommended terms	Cartwright Act enforcement; antitrust remedies (\$6mn per corporate violation, \$1mn for individuals)
	AB 2013 – Training dataset disclosure for GenAI	Jan 1, 2026 (compliance date)	Developers of generative AI models available in CA	Publicly disclose training dataset details on website; update on material modifications	AG enforcement; civil penalties
Colorado	SB24-205 – Consumer Protections for Artificial Intelligence (Colorado AI Act)	June 30, 2026 (delayed from Feb 1, 2026)	Developers and deployers of high-risk AI making or materially influencing consequential decisions (employment, lending, housing, education, healthcare, etc.)	Reasonable care duty; developer disclosures; deployer risk management program, impact assessments, annual review; consumer disclosure/appeal rights; incident reporting	AG exclusive enforcement
Texas	HB 149 – Texas Responsible Artificial Intelligence Governance Act (TRAIGA)	1-Jan-26	Developers/deployers of AI systems	Baseline duties; categorical prohibitions (social scoring, discriminatory uses, unlawful deepfakes/child sexual abuse material); 36-month regulatory sandbox with legal immunity	AG exclusive enforcement

US vs China on AI – A key feature of the Geopolitical Tech Race

Artificial intelligence, computing & communications

Technology	Country 1	Country 2	Country 3	Country 4	Country 5
Advanced data analytics	China	United States	India	United Kingdom	Italy
AI algorithms and hardware accelerators	China	United States	India	South Korea	Taiwan
Machine learning	China	United States	India	United Kingdom	South Korea
Advanced integrated circuit design and fabrication	China	United States	India	Germany	South Korea
Adversarial AI	China	United States	India	Australia	Saudi Arabia
Natural language processing	United States	China	India	United Kingdom	South Korea

Quantum technologies

Technology	Country 1	Country 2	Country 3	Country 4	Country 5
Post-quantum cryptography	China	United States	India	Germany	United Kingdom
Quantum computing	United States	China	United Kingdom	Germany	Japan
Quantum communication	China	United States	Germany	United Kingdom	Poland
Quantum sensors	United States	China	Germany	India	Japan

AI – A Positive for Climate

Grantham Research Institute identify **5 key impact areas** through which AI can support the climate action across mitigation, adaptation & resilience:

1. Transforming complex systems
2. Accelerating technology discovery & resource efficiency
3. Nudging & behavioural change
4. Modelling climate systems and policy interventions
5. Managing resilience and adaptation

AI applications in only **3 sectors (power, food, & mobility) could reduce emissions by 3.2–5.4 GtCO₂e pa by 2035**. This more than offsets the **projected 0.4–1.6 GtCO₂e increase** from all AI-related data center emissions

AI Will Pull Forward “Precipice Technologies”

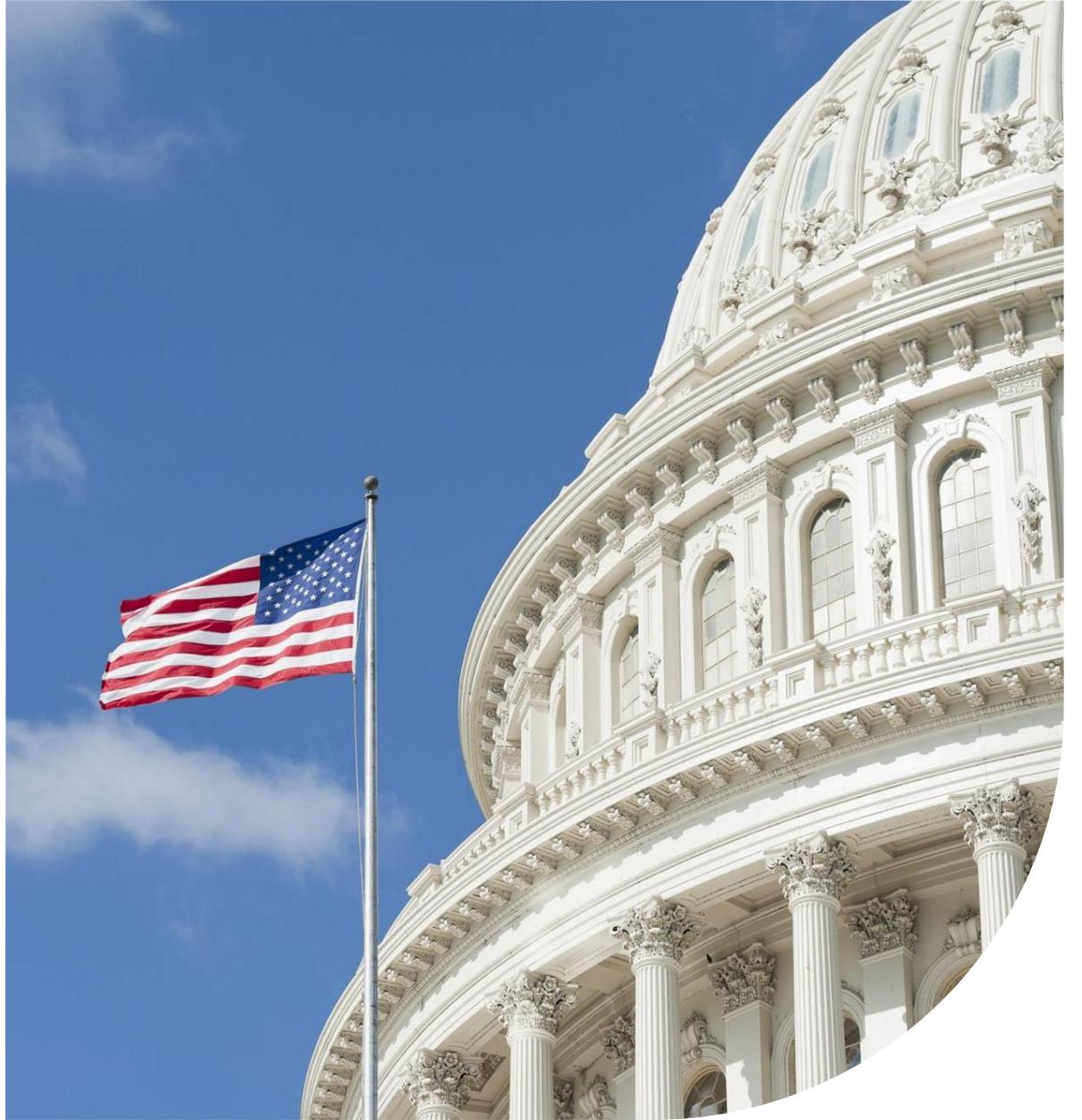
Microsoft Signs Deal to Remove 3.7 Million Tons of CO2

Talen Energy and Amazon sign nuclear power deal to fuel data centers

Google, Kairos and Tennessee Valley Authority ink landmark nuclear power deal

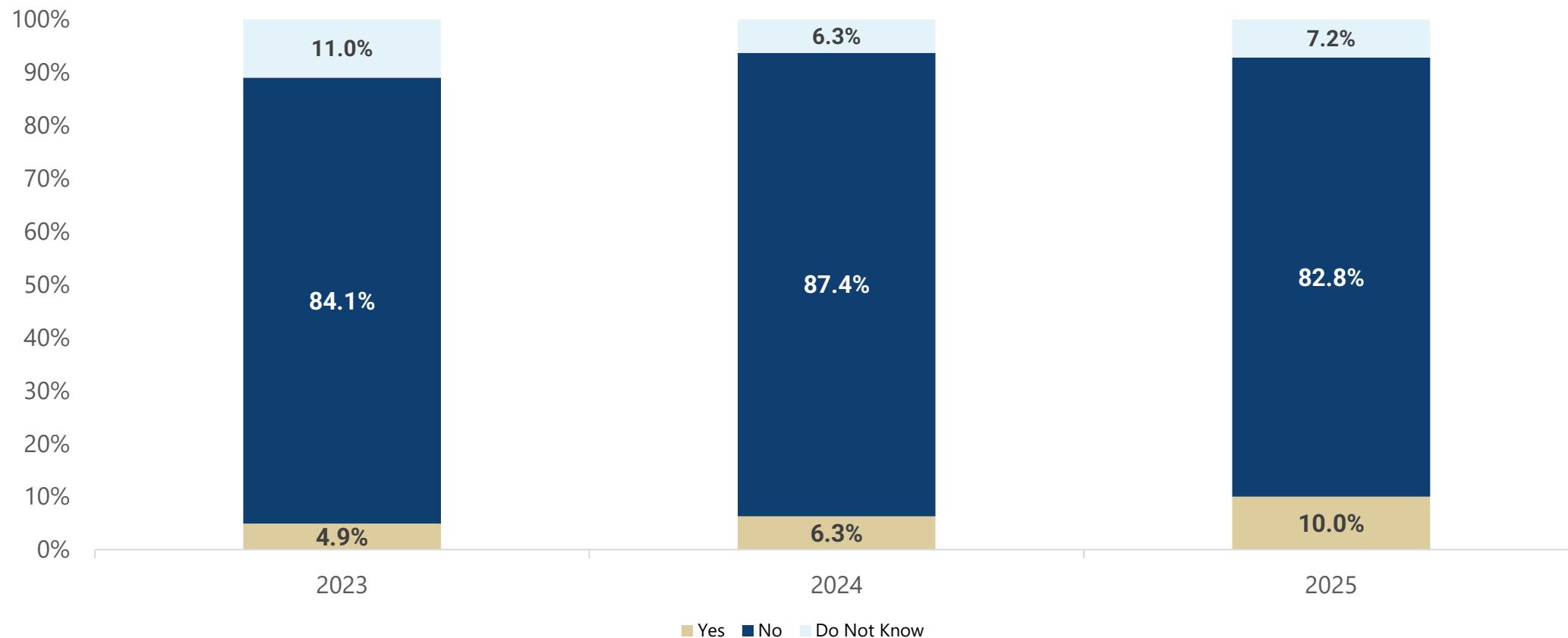
Google DeepMind to undertake research partnership with nuclear fusion firm CFS

4) Corporate Adoption, Strategy & Financial Performance of AI



Over 80% of U.S. businesses report not using AI in production.

Q: In the last two weeks, did this business use Artificial Intelligence in producing goods or services?



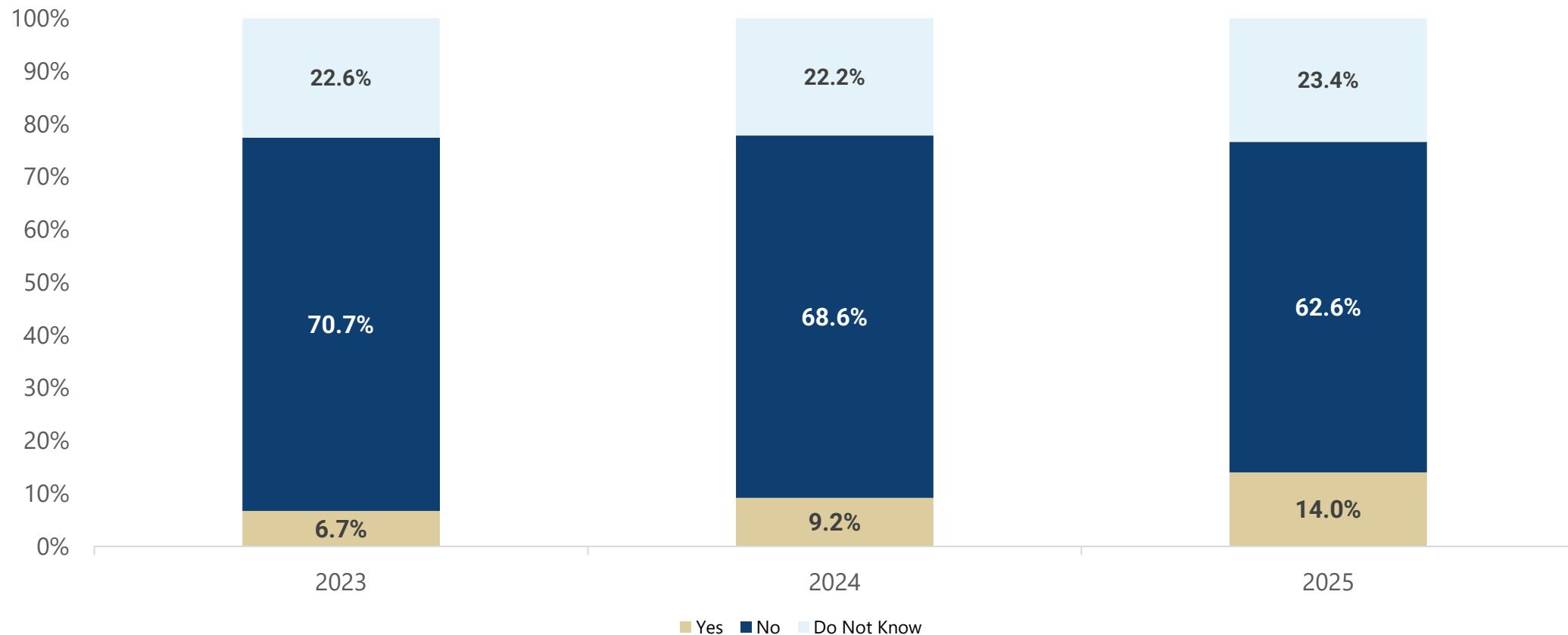
Source: U.S. Census Bureau, Business Trends and Outlook Survey (BTOS) 2023-2025.
Note: Values represent the last available BTOS reading of each calendar year shown.

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Expected AI use remains low over the next six months.

Q: During the next six months, do you think this business will be using Artificial Intelligence in producing goods or services?



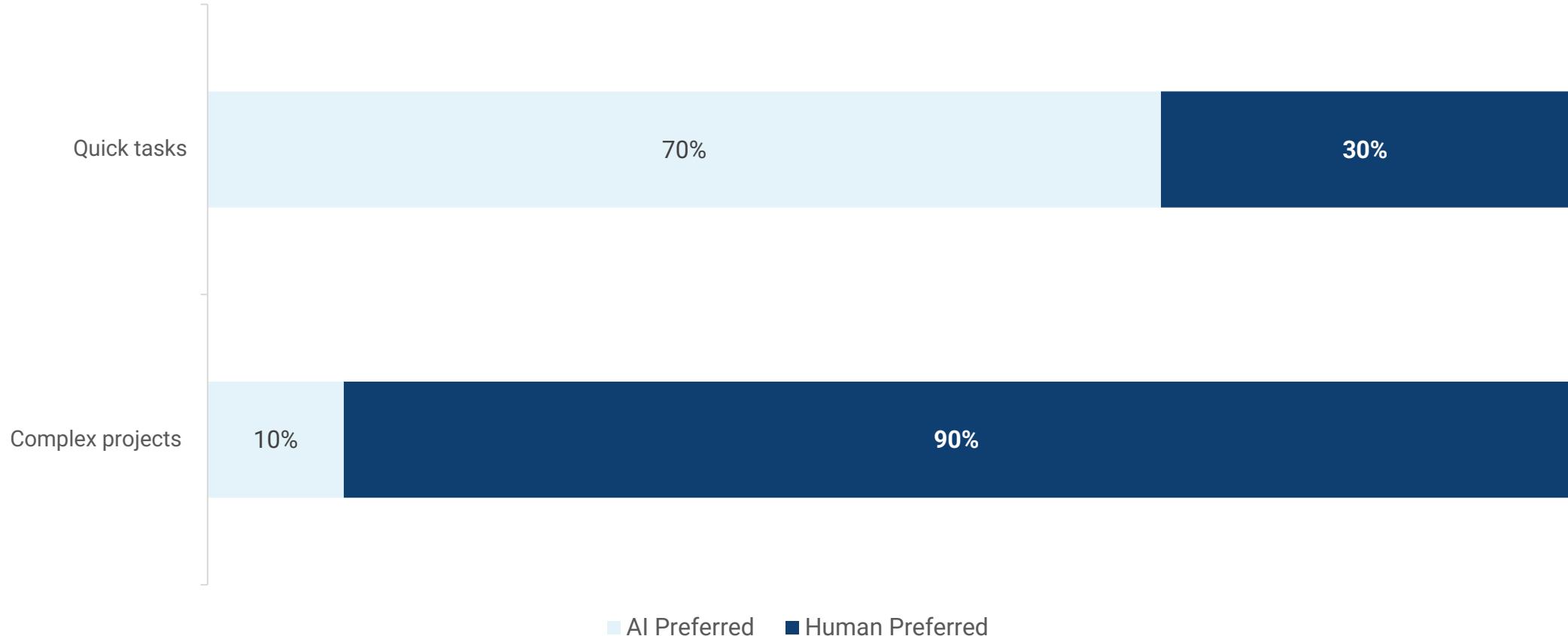
Source: U.S. Census Bureau, Business Trends and Outlook Survey (BTOS) 2023-2025.
Note: Values represent the last available BTOS reading of each calendar year shown.

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Most business leaders surveyed prefer humans for complex projects.

Q: Would you assign this task to AI or a junior colleague?

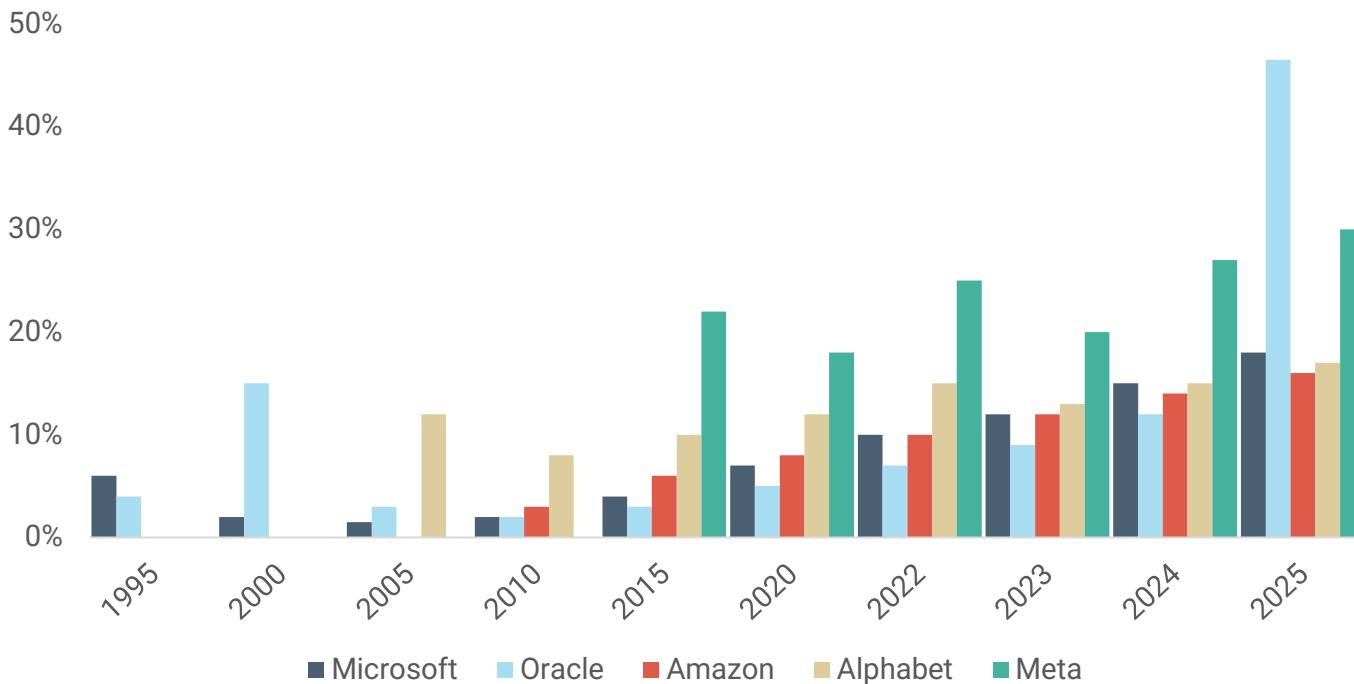


Source: MIT Media Lab – Project NANDA, The GenAI Divide: State of AI in Business 2025.

Note: Quick tasks = Emails, summaries, and basic analysis. Complex projects = Multi-week work and client management. Methodology: 52 structured interviews across enterprise stakeholders, systematic analysis of 300+ public AI initiatives and announcements, and surveys with 153 leaders.

Tech Giants CapEx – Uncharted Territory

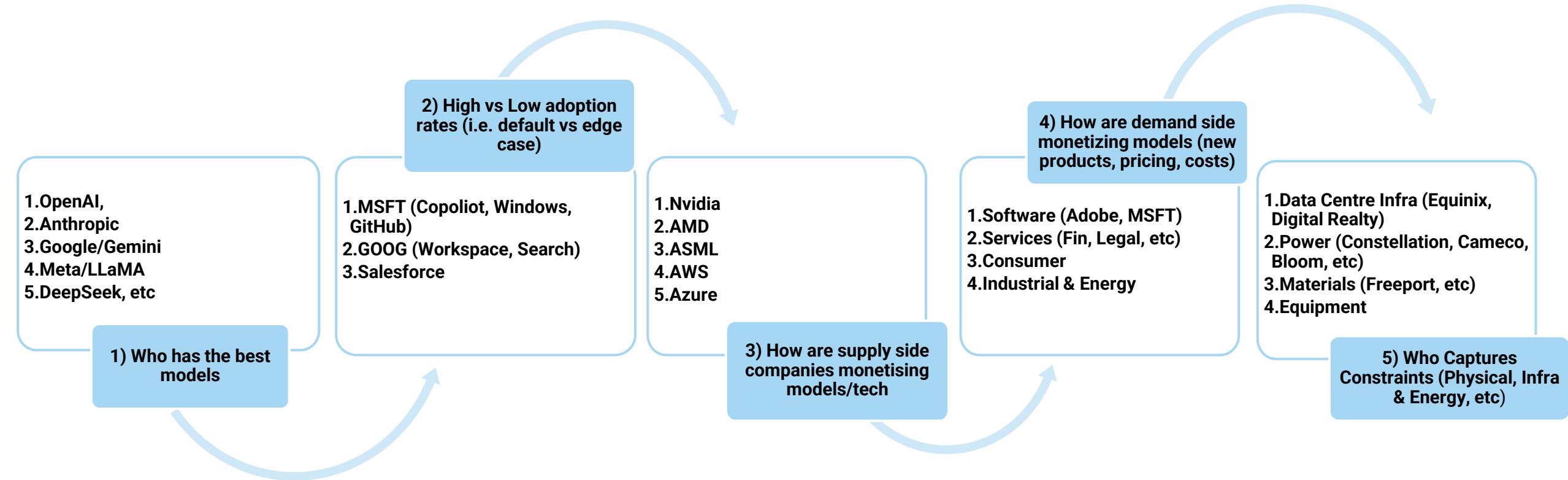
CapEx as a percentage of revenue, trailing 4Qs



CapEx Spend (\$) – trailing 4Q

Top 10, Oct. 2025	CapEx ('25)	Top 10, Oct. 2015	CapEx ('15)
Amazon	\$107.7bn	Chevron	\$33.2bn
Alphabet	\$67.0bn	Exxon Mobil	\$31.0bn
Microsoft	\$64.6bn	AT&T	\$17.9bn
Meta Platforms	\$52.2bn	Verizon	\$16.9bn
Oracle	\$27.4bn	Berkshire Hathaway	\$15.9bn
Exxon Mobil	\$25.2bn	ConocoPhillips	\$14.7bn
Walmart	\$24.7bn	Hertz	\$13.9bn
AT&T	\$21.3bn	Intel	\$13.9bn
Intel	\$21.0bn	Walmart	\$12.1bn
Nextera Energy	\$20.7bn	Avis Budget	\$11.8bn

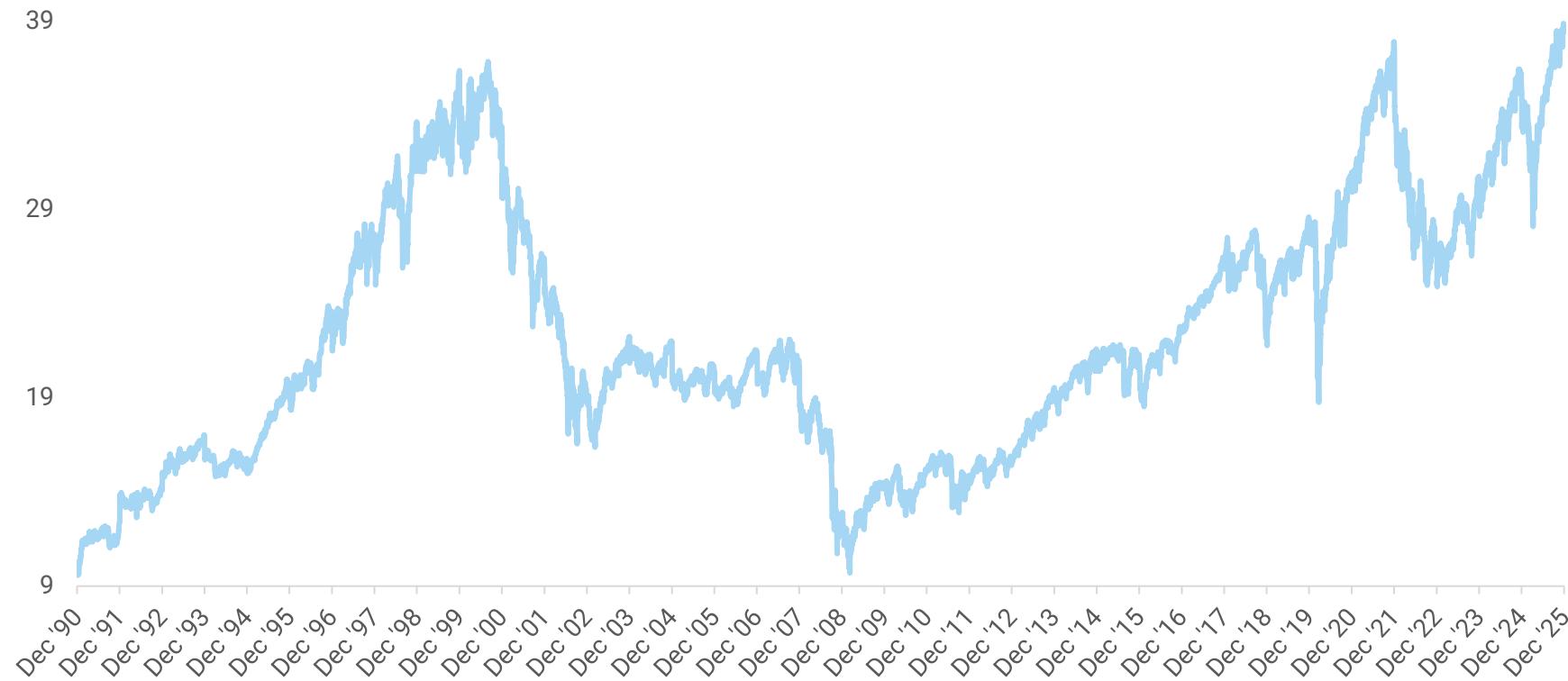
Winners & Losers



SOURCE: Jefferies

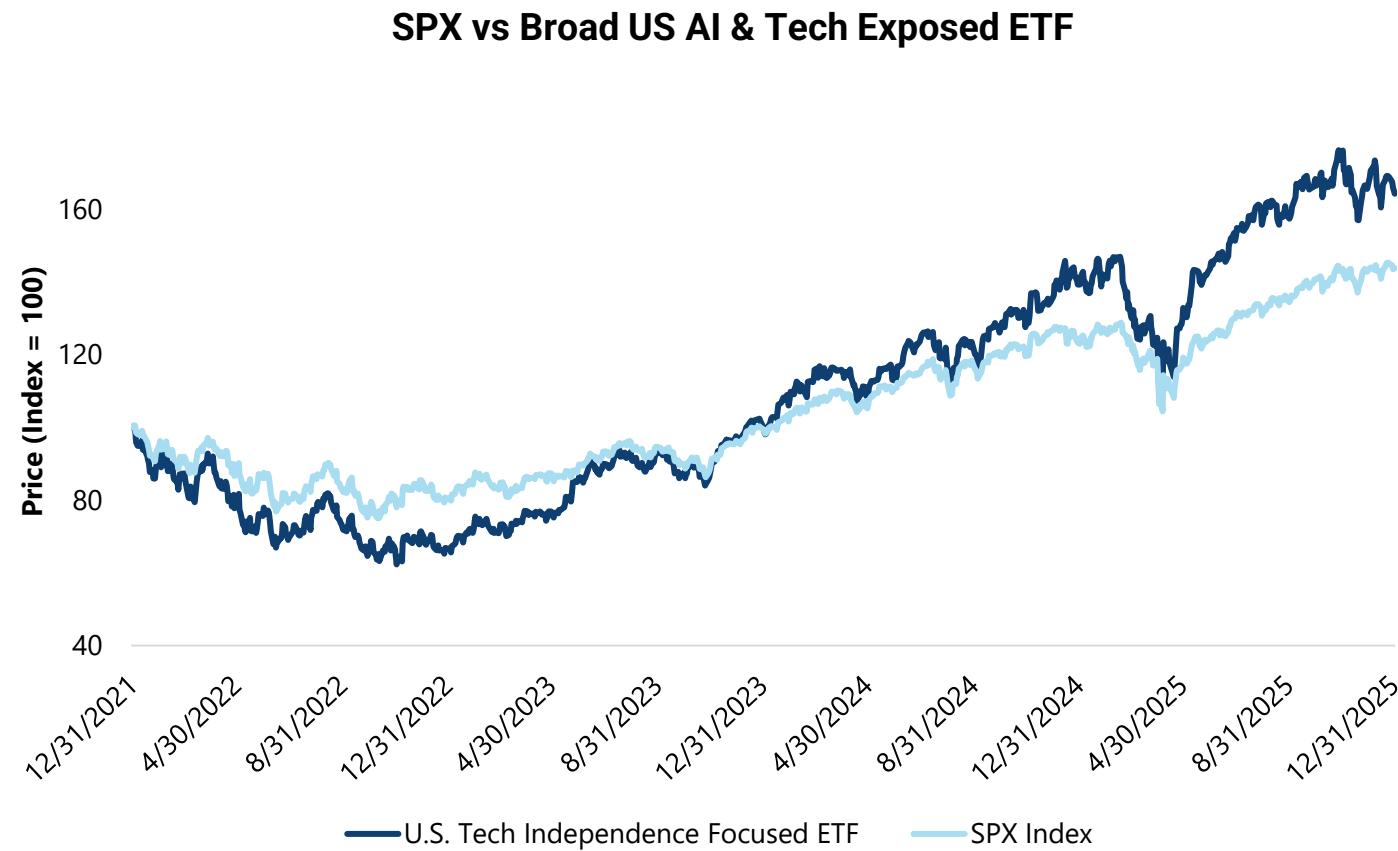
Are We in a Financial Bubble?

Cyclically adjusted 10-year price/earnings ratio – SPX



SOURCE: BloombergLP, Jefferies

Are We in a Financial Bubble?

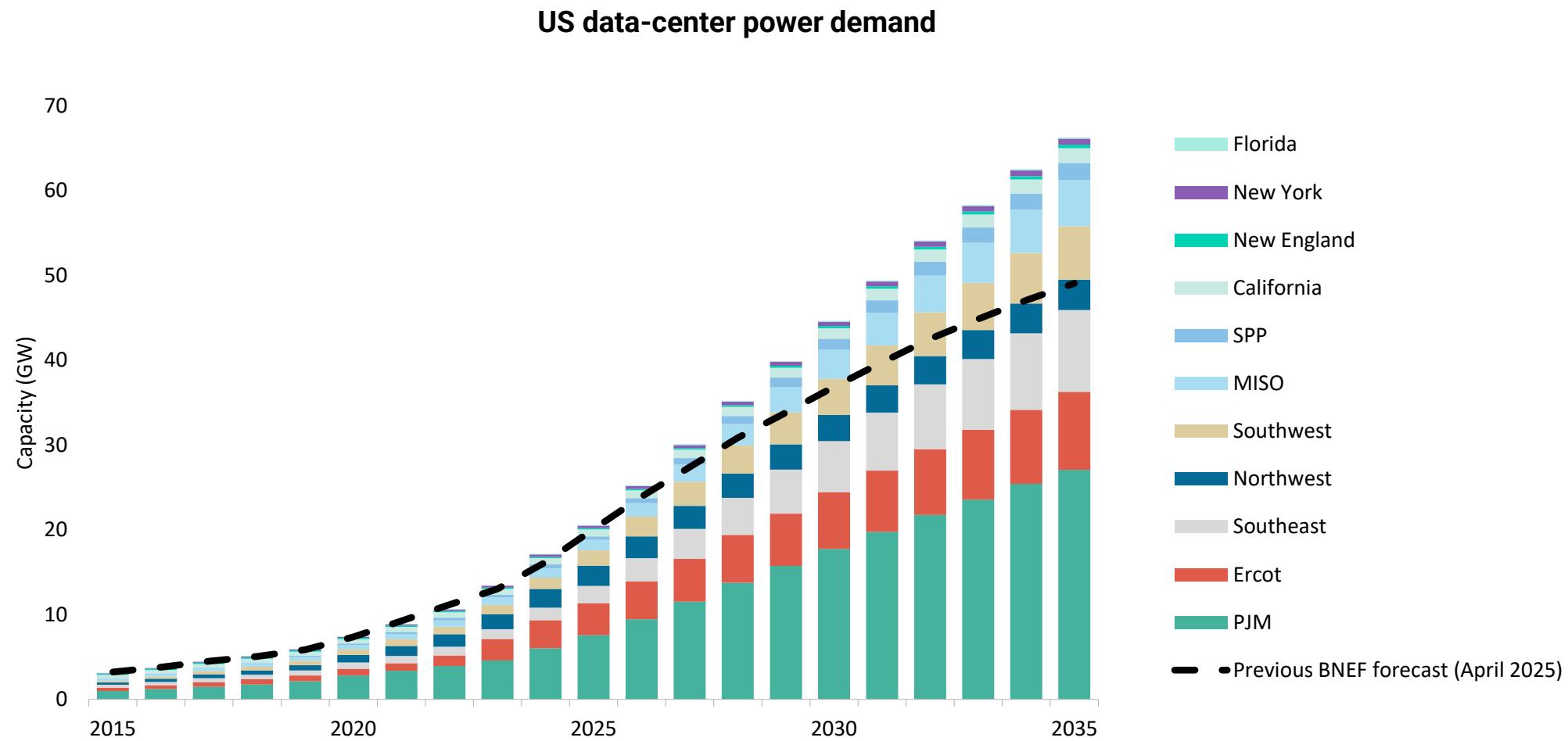


SOURCE: BloombergLP, Jefferies

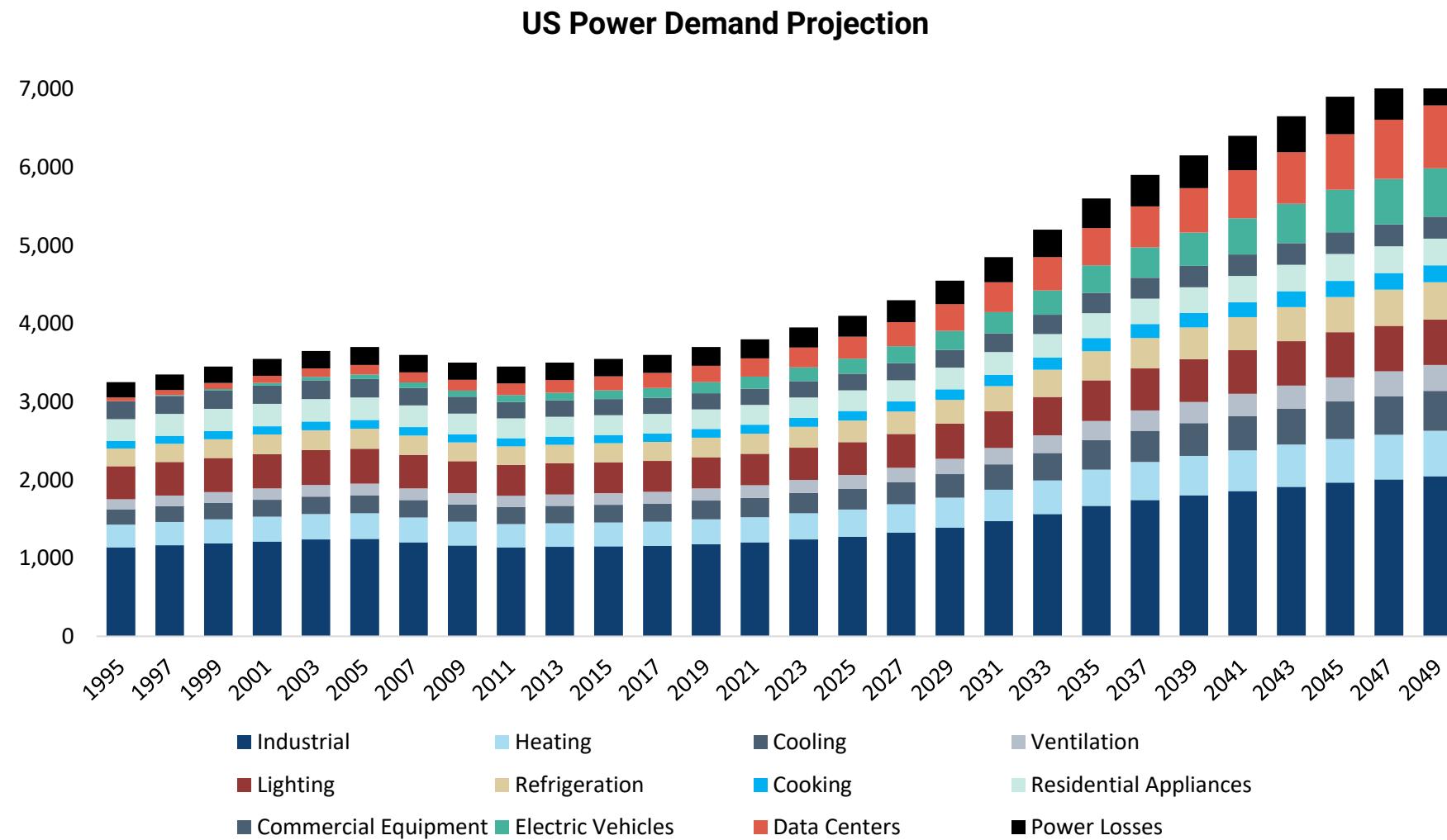
5) Appendix



AI Power Demand – A Highly Regional Picture

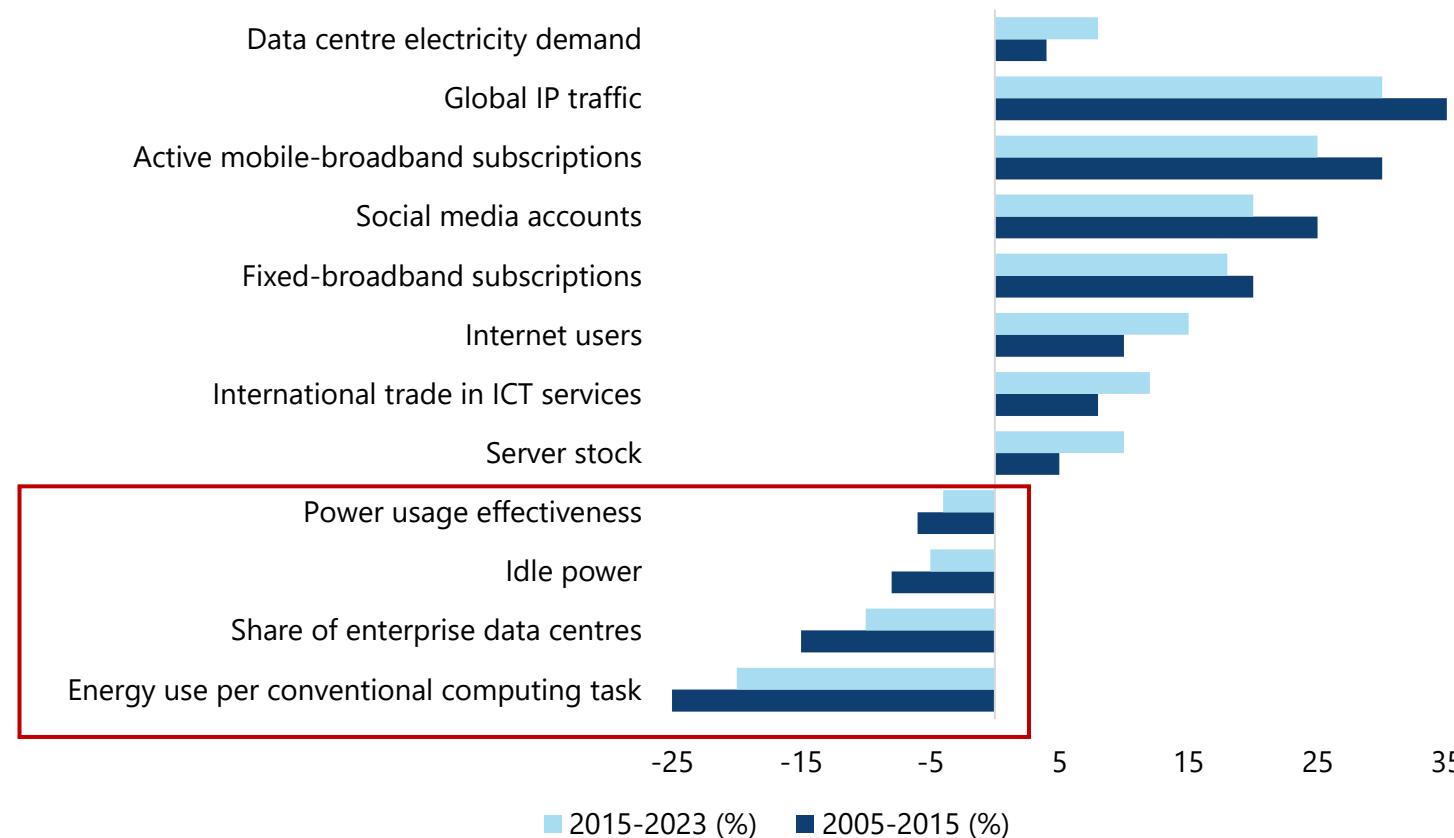


US Load Set to Grow – Data Center Agnostic



AI Power Demand Growth – Linked to AI Adoption & Efficiency Improvements

Avg annual change in key drivers of data center power consumption globally, 2005-2015 vs 2015-2023



Robust service demand growth, an acceleration in servers and a slowdown in efficiency saw faster power demand growth

Power CapEx – Transmission, Distribution & Other Costs

T&D CapEx are the largest drivers of retail price increases – direct generation costs have declined nationally

Drivers of Distribution and Transmission Investment

■ Adaptation, hardening, and resilience ■ Replacement ■ Expansion ■ Other

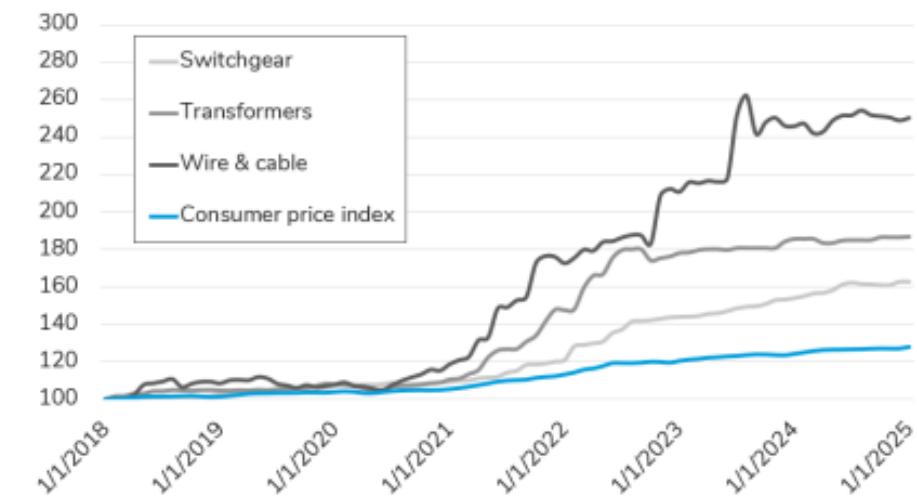
Distribution



Transmission



Producer price index for critical power system equipment, St. Louis Fed



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