

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Malia Cohen
Two-year Period to Acquire 24 Hours:	01/17/2023 - 01/16/2025
Position:	Ex Officio Member, California State Controller
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

[Government Code Section 20100 \(PDF\)](#), effective January 1, 2015, requires that CalPERS Board members receive a minimum of 24 hours of education within the first two years of assuming office, and for every subsequent two-year period in which they serve.

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The CalPERS Board Member Education Program Schedule outlines sessions offered each calendar year to meet the requirements of the Government Code and Board Member Education Policy. Program Schedules can be found on the [Transparency and Accountability](#) page.

The table below lists hours of education completed by the Board member or designee named above for the period noted. Each Board member and designee has two years from their effective date to meet the requirement.

Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Board Educational Day – Medicare Accountable Care Policy & Addressing Perspectives about the ACO REACH Model	1/17/2023	1/17/2023	4.50	4.50
Board Educational Day - Annual Board Fiduciary Training	1/17/2023	1/17/2023	2.00	6.50
July Board Offsite Sustainability and Implications for Asset Owners	7/17/2023	7/17/2023	1.00	7.50
July Board Offsite CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	7/17/2023	1.00	8.50
July Board Offsite Diversity, Equity & Inclusion Innovation	7/17/2023	7/17/2023	1.50	10.00
July Board Offsite Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	7/17/2023	2.00	12.00
July Board Offsite Improving Health Outcomes and Equity: A Population Health Approach	7/18/2023	7/18/2023	1.00	13.00
July Board Offsite Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	7/18/2023	1.00	14.00
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	15.00
GreenFin Conference	6/16-20/2024	6/16-20/2024	9.50	24.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	24.75

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July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	26.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	29.25
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	31.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	32.75
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	33.75
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	35.00
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	36.00

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Educational Activity Report

Board Member/Designee Name:	Deborah Gallegos
Two-year Period to Acquire 24 Hours:	11/15/2023 - 11/14/2025
Position:	Board Designee
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risked World	1/16/2024	1/16/2024	1	1.00
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1	2.00
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.5	3.50
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1	4.50
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1	5.50
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1	6.50
Milkin Institute Global Conference	5/5-8/2024	5/5-8/2024	12	18.50
GreenFin Conference	6/16-20/2024	6/16-20/2024	11	29.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	29.75
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2	31.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.5	34.25

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July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2	36.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.5	37.75
July Board Offsite - Behavioral Health Update	7/15/2024	7/15/2024	1.25	39.00
July Board Offsite - Health Care Workforce	7/15/2024	7/15/2024	1.75	40.75
July Board Offsite - Evolution of the Private Equity Industry	7/15/2024	7/15/2024	1.25	42.00
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/15/2024	7/15/2024	1.00	43.00
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/15/2024	7/15/2024	2.00	45.00
Council of Institutional Investors Fall Forum	9/8-11/2024	9/8-11/2024	8.50	53.50
NACD Fall Summit 2024	10/6-8/2024	10/6-8/2024	11.00	64.50
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	65.50
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	66.75
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	67.75
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	69.00
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	70.00
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	71.50
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	72.65
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	73.80
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	74.95
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	76.20
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	77.20
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	78.70

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Educational Activity Report

Board Member/Designee Name:	Michael Detoy
Two-year Period to Acquire 24 Hours:	2/13/2025 - 2/12/2027
Position:	Member, Local Government Elected Official
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	0.00
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	1.00
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	2.50
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	3.65
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	4.80
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	5.95
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	7.20
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	8.20

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Educational Activity Report

Board Member/Designee Name:	Patrick Henning
Two-year Period to Acquire 24 Hours:	01/02/2023 - 01/01/2025
Position:	Board Designee
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Board Educational Day – Medicare Accountable Care Policy & Addressing Perspectives about the ACO REACH Model (PDF)	1/17/2023	1/28/2023	4.50	4.50
Board Educational Day - Annual Board Fiduciary Training	1/17/2023	1/27/2023	2.00	6.50
July Board Offsite - Sustainability and Implications for Asset Owners	7/17/2023	8/4/2023	1.50	8.00
July Board Offsite - CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	8/4/2023	1.00	9.00
July Board Offsite - Diversity, Equity & Inclusion Innovations in the Investment Industry	7/17/2023	8/4/2023	1.50	10.50
July Board Offsite - Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	8/18/2023	2.00	12.50
July Board Offsite - Improving Health Outcomes and Equity: A Population Health Approach	7/18/2023	8/18/2023	1.00	13.50
July Board Offsite- Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	8/18/2023	1.00	14.50
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	2/2/2024	1.00	15.50
Board Educational Day -Washington D.C. Insight-Policy and Politics	1/16/2024	2/2/2024	1.00	16.50

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Board Educational Day -Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	2/2/2024	1.50	18.00
Board Educational Day -A Conversation About the Office of Health Care Affordability	1/16/2024	2/16/2024	1.00	19.00
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	2/16/2024	1.00	20.00
Board Educational Day -Cybersecurity Threat Landscapte Considerations for Board Members	1/16/2024	2/16/2024	1.00	21.00
CORPaTH 2024 Crystal Globe Awards & Summit	12/10-12/2024	12/10-12/2024	4.50	25.50

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Educational Activity Report

Board Member/Designee Name:	Frank Ruffino
Two-year Period to Acquire 24 Hours:	01/07/2023 - 01/06/2025
Position:	Board Designee
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Board Educational Day – Medicare Accountable Care Policy & Addressing Perspectives about the ACO REACH Model (PDF) - (Start of next training period 1/7/2023 - 1/6/2025)	1/17/2023	1/17/2023	4.50	4.50
Board Educational Day - Annual Board Fiduciary Training	1/17/2023	1/17/2023	2.00	6.50
Council of Institutional Investors - 2023 Spring Conference	3/5-10/2023	3/5-10/2023	16.00	22.50
IFEBP - Washington Legislative Update - Sessions outlined in Board Travel Report	5/21-24/2023	3/21-24/2023	18.00	40.50
Trustee Leadership Forum (TLF) for Retirement Security Annual Conference - Sessions outlined in Board Travel Report	6/11-15/2023	6/11-15/2023	28.00	68.50
July Board Offsite Sustainability and Implications for Asset Owners	7/17/2023	7/17/2023	1.50	70.00
July Board Offsite CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	7/17/2023	1.00	71.00
July Board Offsite Diversity, Equity & Inclusion Innovations in the Investment Industry	7/17/2023	7/17/2023	1.50	72.50
July Board Offsite Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	7/17/2023	2.00	74.50
July Board Offsite Improving Health Outcomes and Equity: A Population Health Approach	7/18/2023	7/17/2023	1.00	75.50

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July Board Offsite Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	7/18/2023	1.00	76.50
NACD: Master Class on Untangling ESG - Sessions outlined in Board Travel Report	8/24-25/2023	8/24-25/2023	32.00	108.50
IFEBP Conference	9/29- 10/5/23	9/29- 10/5/23	40.00	148.50
Trustee Leadership Forum for Retirement Security Peer Mentoring Project	10/25-28/2023	10/25-28/2023	11.00	159.50
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	160.50
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	161.50
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	163.00
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	164.00
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	165.00
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	166.00
Council of Institutional Investors - 2024 Spring Conference	3/3-8/2024	3/3-8/2024	32.00	198.00
IFEBP (Internation Foundation for Employee Benefit Plan)Washington Legislative Update	5/4-7/24	5/4-7/24	18.00	216.00
TLF (Trustee Leadership Forum) 2024 Annual Convening	6/23-26/24	6/23-26/24	22.00	238.00
Tide Spark 2024	7/10-11/24	7/10-11/24	16.00	254.00
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	254.25
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	256.25
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	258.75
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	260.75
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	262.25
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	263.50
July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	265.25
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	266.50
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	267.50
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	269.50

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2024 Public Funds Forum	9/3-5/24	9/3-5/24	16.00	285.50
Council of Institutional Investors - 2024 Fall Conference	9/8-12/24	9/8-12/24	22.00	307.50
NCPERS Accredited Fiduciary (NAF) Program	10/26-27/24	10/26-27/24	16.00	323.50
70th Annual Employee Benefits Conference	11/9-13/24	11/9-13/24	37.00	360.50

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CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	David Miller
Two-year Period to Acquire 24 Hours:	01/16/2024 - 01/15/2026
Position:	Member, Elected
Current Report As Of:	10/28/2025
Date Board Member/Designee Left Office:	

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Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risked World	1/16/2024	1/16/2024	1.00	1.00
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	2.00
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	3.50
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	4.50
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	5.50
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	6.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	6.75
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	8.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	11.25
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	13.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	14.75
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	16.00

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July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	17.75
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	19.00
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	20.00
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	22.00
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	23.75
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	25.00
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	26.00
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	27.25
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	28.25
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	29.50
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	30.50
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	32.00
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	33.15
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	34.30
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	35.45
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	36.70
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	37.70
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	39.20

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Eraina Ortega
Two-year Period to Acquire 24 Hours:	3/7/2023 -3/6/2025
Position:	Ex Officio Member - CalHR
Current Report As Of:	12/31/2024
Date Board Member/Designee Left Office:	

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July Board Offsite Sustainability and Implications for Asset Owners	7/17/2023	7/17/2023	1.00	1.00
July Board Offsite CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	7/17/2023	1.00	2.00
July Board Offsite Diversity, Equity & Inclusion Innovations in the Investment Industry	7/17/2023	7/17/2023	1.50	3.50
July Board Offsite Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	7/17/2023	2.00	5.50
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July Board Offsite Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	7/18/2023	1.00	7.50
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	8.50
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	9.50
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	11.00
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	12.00
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	13.00
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	14.00

CalPERS Board Member Education Program

Educational Activity Report

DEIA in the Workplace	3/6/2024	3/6/2024	2.00	16.00
Responsible AI For Public Professionals	5/30/2024	5/30/2024	2.50	18.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	18.75
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	20.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	23.25
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	25.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	26.75
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	28.00
July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	29.75
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	31.00
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	32.00
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	34.00

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Thomas Gjerde
Two-year Period to Acquire 24 Hours:	06/30/2023 - 06/30/2025
Position:	Board Designee
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

[Government Code Section 20100 \(PDF\)](#), effective January 1, 2015, requires that CalPERS Board members receive a minimum of 24 hours of education within the first two years of assuming office, and for every subsequent two-year period in which they serve.

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	1.00
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	2.00
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	3.50
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	4.50
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	5.50
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	6.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	6.75
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	8.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	11.25
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	13.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	14.75
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	16.00

CalPERS Board Member Education Program

Educational Activity Report

July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	17.75
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	19.00
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	20.00
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	22.00
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	23.75
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	25.00
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	26.00
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	27.25
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	28.25
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	29.50
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	30.50
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	32.00
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	33.15
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	34.30
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	35.45
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	36.70
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	37.70
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	39.20

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Nicole Griffith
Two-year Period to Acquire 24 Hours:	10/18/2024 - 10/17/2026
Position:	Board Designee
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	1.75
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	3.00
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	4.00
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	5.25
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	6.25
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	7.50
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	8.50
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	10.00
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	11.15
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	12.30
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	13.45
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	14.70

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Educational Activity Report

July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	15.70
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	17.20

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Jose Luis Pacheco
Two-year Period to Acquire 24 Hours:	01/16/2024 - 01/15/2026
Position:	Member, Elected
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	1.00
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	2.00
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	3.50
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	4.50
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	5.50
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	6.50
National Conference on Public Employee Retirement Systems 2024 Legislative Conference	1/21-25/2024	1/21-25/2024	6.00	12.50
Governance as a Guidepost: The Council of Institutional Investors 2024 Spring Conferenc	3/4-6/24	3/4-6/24	11.50	24.00
Self-Funded Health Plans E-Course: International Foundation of Employee Benefit Plans - Virtual Course	3/16/2024	3/16/2024	9.50	33.50
NCPERS Accredited Fiduciary (NAF) Program - Module 1 and Module 2	5/17-19/24	5/17-19/24	7.25	40.75

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Educational Activity Report

The Trustee Leadership Forum for Retirement Security (TLF) Annual Covering 2024	6/23-26/24	6/23-26/24	20.50	61.25
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	61.50
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	63.50
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	66.00
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	68.00
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	69.50
July Board Offsite - Behavioral Health Update	7/15/2024	7/15/2024	1.25	70.75
July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	72.50
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	73.75
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	74.75
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/1/2024	2.00	76.75
IFEBP - Certificate of Achievement in Public Plan Policy (CAPPP) Pensions Part One	7/29-8/1/24	7/29-8/1/24	15.00	91.75
2024 NCPERS Public Pension Funding Forum	8/18-20/24	8/18-20/24	11.00	102.75
Council of Institutional Investors 2024 Fall Conference	9/10-11/24	9/10-11/24	14.50	117.25
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	119.00
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	120.25
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	121.25
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	122.50
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	123.50
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	124.75
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	125.75
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	127.25
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	128.40

CalPERS Board Member Education Program

Educational Activity Report

July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	129.55
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	130.70
July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	131.95
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	132.95
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	134.45

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Kevin Palkki
Two-year Period to Acquire 24 Hours:	01/16/2023 - 01/15/2025
Position:	Member, Elected
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Board Educational Day – Medicare Accountable Care Policy & Addressing Perspectives about the ACO REACH Model (PDF)	1/17/2023	1/17/2023	4.50	4.50
Board Educational Day - Annual Board Fiduciary Training	1/17/2023	1/17/2023	2.00	6.50
2023 Milken Institute Global Conference - Sessions outlined in Board Travel Report	5/1-3/2023	5/1-3/2023	5.00	11.50
IFEBP Washing Legislative Update - Session outlined in Board Travel Report	5/21-23/2023	5/21-23/2023	13.50	25.00
July Board Offsite Sustainability and Implications for As	7/17/2023	7/17/2023	1.50	26.50
July Board Offsite CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	7/17/2023	1.00	27.50
July Board Offsite Diversity, Equity & Inclusion Innovations in the Investment Industry	7/17/2023	7/17/2023	1.50	29.00
July Board Offsite Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	7/17/2023	2.00	31.00
July Board Offsite Improving Health Outcomes and Equity: A Population Health Approach	7/18/2023	7/18/2023	1.00	32.00
July Board Offsite Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	7/18/2023	1.00	33.00
Council of Institutional Investors Fall Conference - Sessions outlined in Board Travel Report	9/10-13/2023	9/10-13/2023	11.00	44.00

CalPERS Board Member Education Program

Educational Activity Report

NACD CERT Certificate in Cyber-Risk Oversight Program	9/15-10/15/2023	9/15-10/15/2023	20.00	64.00
ICPM - Rotman Pension Governance Education Program - Sessions outline in Board Travel Report	9/24-28/2023	9/24-28/2023	18.75	82.75
NCPERS Fall Conference	10/22-25/2023	10/22-25/2023	12.00	94.75
CII: Corporate Governance Bootcamp	11/6-9/2023	11/6-9/2023	14.00	108.75
Diligent Institute AI Ethics and Board Oversight	11/20-30/2023	11/20-30/2023	18.00	126.75
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	127.75
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	128.75
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	130.25
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	131.25
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	132.25
Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	133.25
IFEBP Intro to Public Sector Benefits Administration Certificate Program	3/3-5/2024	3/3-5/2024	13.00	146.25
PPI Winter Round Table	3/5-8/2024	3/5-8/2024	7.00	153.25
NCPERS NAF modules 1&2	5/17-19/24	5/17-19/24	13.50	166.75
PPI summer roundtable	7/8-13/24	7/8-13/24	9.00	175.75
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	176.00
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	178.00
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	180.50
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	182.50
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	184.00
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	185.25
July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	187.00
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	188.25
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	189.25
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	191.25
NCPERS Public Pension Forum	8/17-20/24	8/17-20/24	6.00	197.25

CalPERS Board Member Education Program

Educational Activity Report

PRI in Person	10/07-11/24	10/07-11/24	6.00	203.25
NCPERS NAF Modules 3&4	10/26-27/24	10/26-27/24	6.00	209.25
IFEBP Annual Conference	11/10-13/24	11/10-13/24	6.00	215.25
CorPATH	12/10-12/24	12/10-12/24	7.00	222.25
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	224.00
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	225.25
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	226.25
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	227.50
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	228.50

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Ramon Rubalcava
Two-year Period to Acquire 24 Hours:	01/21/2023 - 01/20/2025
Position:	Member, Appointed
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
July Board Offsite Sustainability and Implications for Asset Owners	7/17/2023	7/17/2023	1.00	1.00
July Board Offsite CalPERS' Sustainable Investments 2030 Strategy	7/17/2023	7/17/2023	1.00	2.00
July Board Offsite Diversity, Equity & Inclusion Innovation	7/17/2023	7/17/2023	1.50	3.50
July Board Offsite Overview of the Asset Liability Management Mid-Cycle and Strategic Asset Allocation Review	7/17/2023	7/17/2023	2.00	5.50
July Board Offsite Improving Health Outcomes and Equity: A Population Health Approach	7/18/2023	7/18/2023	1.00	6.50
July Board Offsite Spotlight on CalPERS Health Data Strategy & Research	7/18/2023	7/18/2023	1.00	7.50
Board Educational Day - Navigating the Climate Transition: Finding Investment Success in a Climate-Risk World	1/16/2024	1/16/2024	1.00	8.50
Board Educational Day - Washington D.C. Insight-Policy and Politics	1/16/2024	1/16/2024	1.00	9.50
Board Educational Day - Diversity, Equity, and Inclusion Activities and Accomplishments Review	1/16/2024	1/16/2024	1.50	11.00
Board Educational Day - A Conversation About the Office of Health Care Affordability	1/16/2024	1/16/2024	1.00	12.00
Board Educational Day -Annual Board Fiduciary Training	1/16/2024	1/16/2024	1.00	13.00

CalPERS Board Member Education Program

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Board Educational Day - Cybersecurity Threat Landscape and Considerations for Board Members	1/16/2024	1/16/2024	1.00	14.00
2024 Legislative Conference, National Conference on Public Employee Retirement System	1/18-27/24	1/18-27/24	11.50	25.50
Washington Legislative Update, International Foundation of Employee Benefit Plans	5/2-9/24	5/2-9/24	13.00	38.50
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	38.75
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2.00	40.75
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.50	43.25
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2.00	45.25
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.50	46.75
July Board Offsite - Behavioral Health Update	7/16/2024	7/16/2024	1.25	48.00
July Board Offsite - Health Care Workforce	7/16/2024	7/16/2024	1.75	49.75
July Board Offsite - Evolution of the Private Equity Industry	7/16/2024	7/16/2024	1.25	51.00
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/16/2024	7/16/2024	1.00	52.00
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/17/2024	7/17/2024	2.00	54.00
NCPERS Public Pension Funding Forum	8/17-21/24	8/17-21/24	10.25	64.25
New America Alliance International Symposium	9/24-29/24	9/24-29/24	11.25	75.50
IEFBP Annual Benefit Conference	11/9-13/24	11/9-13/24	12.75	88.25
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	89.50
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	90.50
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	91.75
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	92.75

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Theresa Taylor
Two-year Period to Acquire 24 Hours:	12/29/2024- 12/28/2026
Position:	Member (Elected)
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

[Government Code Section 20100 \(PDF\)](#), effective January 1, 2015, requires that CalPERS Board members receive a minimum of 24 hours of education within the first two years of assuming office, and for every subsequent two-year period in which they serve.

The [CalPERS Board Member Education Policy \(PDF\)](#) was amended in December 2014, to conform to the Government Code. The Policy applies to Board members and their designees.

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The table below lists hours of education completed by the Board member or designee named above for the period noted. Each Board member and designee has two years from their effective date to meet the requirement.

Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	1.75
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	3.00
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	4.00
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	5.25
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	6.25
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	7.50
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	8.50
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	10.00
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	11.15
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	12.30
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	13.45

CalPERS Board Member Education Program

Educational Activity Report

July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	14.70
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	15.70
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	17.20
ICPM Pension Governance Education Program: Global Challenges Facing Pensions, Board & Pension Governance, Investment Beliefs & Private Assets, Private Assets, Organizational Design, Fund outreach and Advocacy, Strategy & Long Term Thinking Pension	10/6-10/25	10/6-10/25	18.00	35.20

CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Yvonne Walker
Two-year Period to Acquire 24 Hours:	12/28/2024 - 12/26/2026
Position:	Member, Retiree, Elected
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
January Board Education Day – Risk Discussion w/ Howard Marks&Stephen Gilmore	1/13/2025	1/13/2025	1.75	1.75
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	3.00
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	4.00
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	5.25
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	6.25
July Board Offsite – Asset Liability Management:Further Discussion	7/14/2025	7/14/2025	1.25	7.50
July Board Offsite - Panel: Affordable Housing as an Investment Opportunity	7/14/2025	7/14/2025	1.00	8.50
July Board Offsite - Building the Future: The Business Case and Strategy Behind Emerging Manager Investing	7/14/2025	7/14/2025	1.50	10.00
July Board Offsite - A Discussion on Infrastructure	7/14/2025	7/14/2025	1.15	11.15
July Board Offsite - Clinical Update: Focus on Chronic Disease and Behavioral Health	7/15/2025	7/15/2025	1.15	12.30
July Board Offsite - Artificial Intelligence in Health Insurance and Care Delivery	7/15/2025	7/15/2025	1.15	13.45

CalPERS Board Member Education Program
Educational Activity Report

July Board Offsite - Enterprise Strategy Session	7/16/2025	7/16/2025	1.25	14.70
July Board Offsite - Cybersecurity	7/16/2025	7/16/2025	1.00	15.70
July Board Offsite - Fiduciary and Bagley-Keene Training	7/16/2025	7/16/2025	1.50	17.20

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CalPERS Board Member Education Program

Educational Activity Report

Board Member/Designee Name:	Mullissa Willette
Two-year Period to Acquire 24 Hours:	05/27/2024 - 05/26/2026
Position:	Member, Elected
Current Report As Of:	10/23/2025
Date Board Member/Designee Left Office:	

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The table below lists hours of education completed by the Board member or designee named above for the period noted. Each Board member and designee has two years from their effective date to meet the requirement.

Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Trustee Leadership Forum Annual Convening	6/24-26/2024	6/24-26/2024	15.25	15.25
July Board Offsite - Overview of the Sustainable Investments 2030 Strategy	7/15/2024	7/15/2024	0.25	15.50
July Board Offsite - Climate-Aware Investing in Global Public Equities	7/15/2024	7/15/2024	2	17.50
July Board Offsite - Emerging and Diverse Managers in the CalPERS Investment Portfolio	7/15/2024	7/15/2024	2.5	20.00
July Board Offsite - Geopolitics and the Impact of Geopolitical Risks on Economies and Markets	7/15/2024	7/15/2024	2	22.00
July Board Offsite - Proxy Voting Overview	7/15/2024	7/15/2024	1.5	23.50
July Board Offsite - Behavioral Health Update	7/15/2024	7/15/2024	1.25	24.75
July Board Offsite - Health Care Workforce	7/15/2024	7/15/2024	1.75	26.50
July Board Offsite - Evolution of the Private Equity Industry	7/15/2024	7/15/2024	1.25	27.75
July Board Offsite - CalPERS CEM Pension Administration Benchmark Report - 2023	7/15/2024	7/15/2024	1.00	28.75
July Board Offsite - Fiduciary Duties & Sustainability Considerations	7/15/2024	7/15/2024	2.00	30.75
Committee on Workers' Capital Conference 2024	10/6-8/2024	10/6-8/2024	16.00	46.75
PRI in Person	10/8-10/2024	10/8-10/2024	16.00	62.75
NCPERS Accredited Fiduciary (NAF) Program	10/25-27/2024	10/25-27/2024	16.00	78.75

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Educational Activity Report

Trustee Leadership Forum Peer Mentoring Project	10/28-30/2024	10/28-30/2024	10.00	88.75
CorPATH Summit and Crystal Globe Awards	12/10-12/2024	12/10-12/2024	5.50	94.25
January Board Education Day – Risk Discussion with Howard Marks – Stephen Gilmore	1/13/2025	1/13/2025	1.75	96.00
January Board Education Day – Asset Liability Management: Exploring Risks and Tradeoffs	1/13/2025	1/13/2025	1.25	97.25
January Board Education Day – Total Portfolio Approach and Transition Considerations	1/13/2025	1/13/2025	1.00	98.25
January Board Education Day – Global Internal Auditing Standards	1/13/2025	1/13/2025	1.25	99.50
January Board Education Day – Reinvention with Generative AI: CalPERS	1/13/2025	1/13/2025	1.00	100.50
ICPM Round Table: Pitfalls of Total Portfolio Approach	1/21/2025	1/21/2025	1.50	102.00
IFEBC Health Benefit Plan Basics: History and Evolution of Health Benefit Plans; Plan Models, Managed Care Definitions and Designs; Plan Financing; The Legal Environment, Carve-Outs: Pharmacy and Rx, Wellness and Behavioral health; Retiree Medical, Resources; Case Study	2/24-25/2025	2/24-25/2025	15.50	117.50
IFEBC Basic Compensation Concepts: Total Compensation; Total Rewards; Compensation Management, Performance Management; Competencies (Skill or Person based pay); The Legal Environment, Variable Pay; Executive Compensation; Case Study	2/26-27/25	2/26-27/25	15.50	133.00
IFEBC Retirement Plan Basics: Overview of Social Security, Retirement Plans in Context of Total Rewards and Workforce Planning; Qualified Retirement Plans; Defined Benefit Plans (Part 1), Defined Benefit Plans (Part 2); Defined Contribution Plans; Comparing DC and DB Plans; Case Study, Internal Revenue Code Requirements; ERISA Requirements; ERISA Fiduciary Requirements, Employee Plans Compliance Resolution System/Correcting Errors; Nonqualified Deferred Compensation Plans; The Future of Retirement; Case Study	2/28-3/1/25	2/28-3/1/25	15.50	148.50

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Educational Activity Report

SHARE Investor Summit & Preconference Workshop; Inequality as Investor Risk; Economic Update; Regulatory Update; How Economic Inequality Impacts Our Investment Portfolios; Framework for Investor Action, Welcome and Introductions; Keynote and Response Panel, Imagining 2035; Award Recognition; Unlimiting the Limited Partner, Assessing and Improving Asset Managers' Climate Stewardship; Investing in a Sustainable, Inclusive and Productive Economy, Opening; Asset Owner Caucus: Housing Affordability; Economic Update and Response to US Democratic backsliding, The Private Credit Pitch; Closing Remarks	3/3-6/25	3/3-6/25	18.50	167.00
AFT Center for Workers' Capital Pension Training, Welcome, Pensions 101, Investments 101, Understanding Fiduciary Duty, Alternative Investments 101, History of Finance and Systemic Challenges, Working with Constituents, Private Market Fees and Returns, Welcome, Understanding Macroeconomic Trends and Risks, Addressing Investment Risk Through Shareholder Engagement, Protecting DB Pensions, UFT Pension Department Overview, Case Studies, Consumer Finance Trends and Risks, Tech Capital, Planning Sessions, Reflections	3/31-4/4/25	3/31-4/4/25	19.50	186.50

CalPERS Board Member Education Program

Educational Activity Report

Center for Labor and a Just Economy Trustee Leadership Forum Annual Convening: Opening Discussion; Trustee Education; Peer Mentoring Review/Recognition; Heat Stress as a Risk for Companies; Discussion and Takeaways, Opening Discussion; Union President Keynote; Labor Principles, Asset Manager Accountability, and Social Security Privatization; Current Labor Issues for Investors, Update and Thinking on REAs; Social Security - Looking back and ahead; Discussion and Takeaways, Opening Discussion; Public Services and Connections to VC and Crypto; Case Studies: Impact of Tech and AI on Public Services; Author Talk, Catherine Bracy; Strategies; Closing	6/23-25/25	6/23-25/25	20.00	206.50
Intro to Public Sector Benefits Administration	10/6-7/25	10/6-7/25	15.00	221.50