MEETING

STATE OF CALIFORNIA

PUBLIC EMPLOYEES' RETIREMENT SYSTEM

BOARD OF ADMINISTRATION

PERFORMANCE, COMPENSATION &

TALENT MANAGEMENT COMMITTEE

OPEN SESSION

CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM

FECKNER AUDITORIUM

LINCOLN PLAZA NORTH

400 P STREET

SACRAMENTO, CALIFORNIA

TUESDAY, SEPTEMBER 16, 2025 2:35 p.m.

JAMES F. PETERS, CSR CERTIFIED SHORTHAND REPORTER LICENSE NUMBER 10063

APPEARANCES

COMMITTEE MEMBERS:

Mullissa Willette, Chair

Malia Cohen, Vice Chair

Michael Detoy

Eraina Ortega

Kevin Palkki

Theresa Taylor

Yvonne Walker

BOARD MEMBERS:

David Miller, Vice President

Fiona Ma, represented by Frank Ruffino

Lisa Middleton

Jose Luis Pacheco

Ramón Rubalcava

STAFF:

Marcie Frost, Chief Executive Officer

Michelle Tucker, Chief Human Resources Officer

Robert Carlin, Senior Attorney

INDEX PAGE 1. Call to Order and Roll Call 1 2. 2 Executive Report - Michelle Tucker 2 3. Action Consent Items - Michelle Tucker Approval of the September 16, 2025, Performance, Compensation & Talent Management Committee Timed Agenda Approval of the June 18, 2025, Performance, Compensation & Talent Management Committee Meeting Minutes 4. Information Consent Items - Michelle Tucker 3 Annual Calendar Review a. Draft Agenda for the November 2025, Performance, Compensation & Talent Management Committee Meeting 5. Summary of Committee Direction - Doug Hoffner 3 Public Comment 6. 3 7. Adjournment of Meeting 4

5

Reporter's Certificate

PROCEEDINGS

1

2

3

5

6

7

8

9

10

11

12

1.3

14

15

16

17

18

19

20

21

2.2

23

24

25

CHAIR WILLETTE: Okay. Thank you, everyone.

Good afternoon. We will call the Performance,

Compensation and Talent Management Committee meeting to

order. Can I please get a roll call vote -- I mean, a

roll call.

BOARD CLERK ANDERSON: Mullissa Willette.

CHAIR WILLETTE: Here.

BOARD CLERK ANDERSON: Malia Cohen.

VICE CHAIR COHEN: Here.

BOARD CLERK ANDERSON: Michael Detoy.

BOARD MEMBER DETOY: Here.

BOARD CLERK ANDERSON: Eraina Ortega.

COMMITTEE MEMBER ORTEGA: Here.

BOARD CLERK ANDERSON: Kevin Palkki.

COMMITTEE MEMBER PALKKI: Good afternoon.

BOARD CLERK ANDERSON: Theresa Taylor.

COMMITTEE MEMBER TAYLOR: Here.

BOARD CLERK ANDERSON: Yvonne Walker.

COMMITTEE MEMBER WALKER: Here.

CHAIR WILLETTE: Thank you so much. Also acknowledging we have other Board members in the room. Frank Ruffino for Fiona Ma, Jose Luis Pacheco, David Miller and Ramón Rubalcaya.

We'll take the first item on our agenda, our

executive report.

2.2

CHIEF HUMAN RESOURCES OFFICER TUCKER: Thank you.

And good afternoon, members of the Committee. Michelle

Tucker, Calpers team member standing in for Doug Hoffner.

Today, we have a very brief open session for you with standard consent items prepared for the Committee.

Then the Committee will move into closed session for the annual CEO performance evaluation. At the Committee's next regularly scheduled meeting in February 2026, the Committee will receive the CEO's mid-year status report.

I'd also like to provide a quick update on the status of the Board's primary executive and investment compensation consultant request for proposal. Our team is currently reviewing the proposals received and tentatively scheduling finalist interviews for early October or early November. The current contract with Global Governance Advisors expires in January of 2026.

Thank you, Ms. Chair. That concludes my report, and I'm happy to answer any questions.

CHAIR WILLETTE: Thank. Are there any questions from the Committee or Board?

All right. We have none. Excellent.

We have our action consent items of which we have two, the approval of the September 16th, 2025 Performance, Compensation and Talent Management Committee timed agenda

```
and the approval of the June 18th, 2025 Performance,
1
    Compensation and Talent Management Committee meeting
2
   minutes.
 3
             COMMITTEE MEMBER PALKKI: (Hand raised).
             COMMITTEE MEMBER TAYLOR: (Hand raised).
 5
             CHAIR WILLETTE: I've got a motion to move
 6
7
    approve from Kevin Palkki --
8
             COMMITTEE MEMBER TAYLOR: Second.
9
             CHAIR WILLETTE: -- and I've gotten a second from
10
    Theresa Taylor.
             All those in favor?
11
             (Ayes.)
12
             CHAIR WILLETTE: Any against?
1.3
             And any abstentions?
14
             Okay. That motion does pass. Thank you,
15
16
    Committee.
             With that, we'll move the information consent
17
    items are on your agenda. We have no requests to pull any
18
   of those.
19
20
             So, summary of Committee direction.
             CHIEF HUMAN RESOURCES OFFICER TUCKER: Thank you,
21
   Ms. Chair. I did not record any Committee direction.
2.2
23
             CHAIR WILLETTE: Thank you. And I will now move
    to public comment, if there is any?
24
25
             No. We have no requests for public comment, at
```

```
this time. So we will now move into closed session.
1
             (Off record: 2:38 p.m.)
2
             (Thereupon the meeting recessed
 3
             into closed session.)
             (Thereupon the meeting reconvened
5
             open session.)
 6
             (On record: 6:36 p.m.)
7
8
             CHAIR WILLETTE: Thank you so much.
                                                    We are now
9
    in open session of the Performance, Compensation and
    Talent Management Committee and we will adjourn the
10
11
    meeting.
             (Thereupon the California Public Employees'
12
             Retirement System, Board of Administration,
13
             Performance, Compensation, & Talent Management
14
             Committee open session meeting adjourned
15
16
             at 6:36 p.m.)
17
18
19
20
21
2.2
23
24
25
```

CERTIFICATE OF REPORTER

I, JAMES F. PETERS, a Certified Shorthand
Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing California Public Employees' Retirement System,

Board of Administration, Performance, Compensation &

Talent Management Committee open session meeting was reported in shorthand by me, James F. Peters, a Certified Shorthand Reporter of the State of California;

That the said proceedings was taken before me, in shorthand writing, and was thereafter transcribed, under my direction, by computer-assisted transcription.

I further certify that I am not of counsel or attorney for any of the parties to said meeting nor in any way interested in the outcome of said meeting.

IN WITNESS WHEREOF, I have hereunto set my hand this 24th day of September, 2025.

1.3

James & Callet

JAMES F. PETERS, CSR

Certified Shorthand Reporter

License No. 10063