the field presentation and engaged in a thrilling Q/A session on.

Instructions: Please fill out the below template and return to BSU team. This report will be entered into the monthly Board travel agenda item: Ramon Rubalcava Board Member Name March 10 - 12, 205 Date(s) of Travel Council of Institutional Investors, Spring Conference Name of Conference (if applicable) Washington, D. C., Salamander Hotel Location(s) Traveled To Purpose of Travel: Attending the Council of Institutional Investors Spring Conference will allow me learn about effective corporate governance, shareholder rights, and understand how sensible financial regulations support fair capital markets. Instructions: If travel includes attendance at an educational program, complete the next section and attach a copy of the program's agenda to this travel report. Name of Educational Event: **Council of Institutional Investors Spring Conference** Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session). Use page 2 if needed. .75 Lessons from Cll's Governance Trail Blazers - the beginning Hours plenary provided a 40 year historical overview of CII's origins, including the role of CA State Treasure Jesse Unruh through .75 **Energy Innovation in the Nuclear Space - Founder and CEO of** Hours IBX "space exploration" Kam Ghaffarian provided an expert in



Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session).

Renate Manley moderated a panel which included the Maryland Controller, CoCEO and President of Ariel Investments, and the head of U.S. Programs, Ford Foundation.	.75 Hours	
Private Investment Allocation - An expert panel addressed private equity, private credit, real estate, and infrastructure and various associated issues such return profile, liquidity	1.0 Hours	
Washington Update - An expert panel discussed the Trump election was dynamic political difference and would be a challenging political environment for consistent fiduciary	1.0 Hours	
The Future of Energy Investing - The panel which included Drew Hambly from CalPERS, discussed global energy demand, Al energy demand, Fund exposure, and opportunities and	1.0 Hours	



Instructions: Please fill out the below template and return to BSU team. This report will be entered into the monthly Board travel agenda item: Ramon Rubalcava Board Member Name March 6 - March 12, 2025 (includes personal days) Date(s) of Travel CII Fall Conference Name of Conference (if applicable) Washington, D.C. Location(s) Traveled To Purpose of Travel: Please see Travel Report Part 1 Instructions: If travel includes attendance at an educational program, complete the next section and attach a copy of the program's agenda to this travel report. Name of Educational Event: Council of Institutional Investors - Spring Conference

Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session). Use page 2 if needed.

Breakout: Board Oversight of Cybersecurity Risk - Risk was defined as a "Grey Rhino" - it's big, slow, but coming and dangerous. Discussion focused on board education, table top

1.0 Hours

Energy Transition - Outlined tools for solutions require goal-based investing - regional policies, identifying industries, and adaptable technologies.

.75 Hours



Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session).

Governance Perspectives - Brazil, Japan and the UK - Expert Speakers addressed governmental policies, legislation, status of shareholder protections and conflict of interest protections	.75 Hours	
Influence in Washington: Shifts over Time - Writer Brody Mullins spoke on his recent book on the rise of corporate power, power and ego in Congress, and how billionaires are	.75 Hours	
The Future of Sustainability Reporting - Given the recent Executive Order seen as anti-sustainability, various perspectives and updates were provided on sustainability	.75 Hours	
Shareholder Advocacy Committee's Lighting Round - Speakers from various organizations spoke on their campaigns regarding Freedom of Association, Board Candidates, responsible	.50 Hours	

