

## CalPERS 2021 Board and Committee Meeting Attendance<sup>1</sup>

Board Member	BOA <sup>2</sup> 18 Meetings	BG 3 Meetings	FAC 4 Meetings	IC 6 Meetings	PCTM 4 Meetings	PHBC 5 Meetings	RAC 6 Meetings
Margaret Brown	18	3*	4*	6	4	5	6
Rob Feckner	17~	3	4*	6	4	5	6*
Henry Jones	18	3	4	6	4	5	6*
Fiona Ma <sup>D</sup>	18	3*	4	6	4*	5*	6
Lisa Middleton	18	3	4	6	4	5*	6
David Miller	18	3*	4	6	4	5	6
Stacie Olivares	16~	3	2~	4~	3~	3*	3*
Eraina Ortega <sup>D</sup>	18	3	4*	6	4	5*	5*
Jason Perez <sup>3</sup>	7	1	2	2	2	1*	2*
Ramon Rubalcava	15~	3*	4	6	3*	5	5~
Theresa Taylor	18	3*	4	6	4	5	4*
Shawnda Westly	8 <sup>+</sup>	3*	2*	4 <sup>+</sup>	3~	4~	1 <sup>-</sup>
Betty Yee <sup>D</sup>	18	3*	4*	6	4*	5	6

<sup>1</sup> This list does not include subcommittee attendance.

<sup>2</sup> Includes: Board Education Day & Board Offsite.

<sup>3</sup> Jason Perez resigned from the board in June 2021.

<sup>D</sup> Delegated representative attended one or more meetings in place of board member.

\* Board member attended committee meetings, attendance wasn't required.

~ All absences were excused.

<sup>+</sup> One absence was unexcused.

<sup>-</sup> Two absences were excused.

### Abbreviation Key

(BOA) Board of Administration

(BG) Board Governance Committee

(FAC) Finance & Administration Comm

(IC) Investment Committee

(PCTM) Performance, Compensation, & Talent Management Committee

(PHBC) Pension & Health Benefits Committee

(RAC) Risk & Audit Committee