



California Health Care: Landscape and Levers for Change

Marian Mulkey, MPP, MPH, Principal, Mulkey Consulting, LLC

Marian Mulkey is an independent consultant to foundations, the public sector, and non-profit organizations. Her recent clients and partners include the California Health and Human Services Agency, California Health Care Foundation, Consumers Union, the California Department of Managed Health Care, Covered California, Leading Resources, Inc., Philanthropy for Active Civic Engagement (PACE) and the University of California, San Francisco. Areas of expertise include California's health insurance market, federal-state dynamics in health policy, and regulatory oversight of health insurance in California.

In 2020, with funding support from the California Health Care Foundation, Marian has worked with CalPERS health leadership to develop plans and a high-level curriculum for a CalPERS Health Training Academy. The Academy would broaden knowledge, hone analytic and communication skills, build relationships and encourage collaboration among CalPERS health staff. Informed by experience serving as lead faculty-facilitator for training academies at the Department of Managed Health Care and Covered California, yet customized for the CalPERS context, her design recommendations will serve as the basis for a state solicitation to implement a CalPERS Health Training Academy in 2021.

From 1999-2016 Marian held progressively responsible positions at the California Health Care Foundation (CHCF), an independent philanthropy based in Oakland, California. From 2014-16 she was CHCF's Chief Learning Officer, driving efforts to incorporate learning, evaluation and impact assessment across the organization. Previously she directed CHCF's work to support California's implementation of the federal Affordable Care Act; informed state efforts to expand coverage and improve access to health care; and analyzed California's uninsured population and health insurance markets. Early in her career she worked for Kaiser Permanente, in county and federal government agencies, and in academic settings. She holds master's degrees in public policy and public health from U.C. Berkeley and a bachelor's degree from Reed College in Portland, Oregon.