

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Henry Jones
<b>Two-year Period to Acquire 24 Hours:</b>	1/1/2019 - 12/31/2020
<b>Position:</b>	Member (Elected)
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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The table below lists hours of education completed by the Board member or designee named above for the period noted. Each Board member and designee has two years from their effective date to meet the requirement.

Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Global Economy & Market Valuations	1/22/2019	1/22/2019	1.50	1.50
Regulatory Landscape	1/22/2019	1/22/2019	1.00	2.50
Return Dynamic-Financial Markets	1/22/2019	1/22/2019	0.75	3.25
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	4.75
The Affordable Care Act, The California Exchange and the 116th Congress	1/23/2019	1/23/2019	1.00	5.75
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	7.25
Re-stimulating Health Care Competition	1/23/2019	1/23/2019	1.50	8.75
Fiduciary Training	1/24/2019	1/24/2019	1.50	10.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	13.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	14.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	15.75
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	17.25
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	18.25
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	19.75
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	22.75
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	23.83
Fiduciary Training	1/21/2020	1/21/2020	1.25	25.08
Actuarial Essentials	1/21/2020	1/21/2020	1.25	26.33
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	28.83

**CalPERS Board Member Education Program**  
Educational Activity Report

Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	30.08
Human Capital Management Update	7/13/2020	7/13/2020	1.50	31.58
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	32.58
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	33.58
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	35.08
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	36.08
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	37.08
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	39.08

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Theresa Taylor
<b>Two-year Period to Acquire 24 Hours:</b>	1/1/2019 - 12/31/2020
<b>Position:</b>	Member (Elected)
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	1.50
Regulatory Landscape	1/22/2019	1/22/2019	1.00	2.50
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	4.25
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	5.75
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	6.75
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	8.25
Restimulating Health Care Competition	1/23/2019	1/23/2019	1.50	9.75
Fiduciary Training	1/24/2019	1/24/2019	1.50	11.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	14.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	15.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	16.75
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	18.25
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	19.25
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	20.75
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	23.75
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	24.83
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Actuarial Essentials	1/21/2020	1/21/2020	1.25	27.33
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	29.83

**CalPERS Board Member Education Program**  
Educational Activity Report

Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	31.08
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Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	34.58
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Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	37.08
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The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	40.08

## CalPERS Board Member Education Program

### Educational Activity Report

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# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Rob Feckner
<b>Two-year Period to Acquire 24 Hours:</b>	1/1/2019 - 12/31/2020
<b>Position:</b>	Member (Elected)
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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<b>Educational Activity/Session</b>	<b>Date Offered</b>	<b>Date Attended or Viewed</b>	<b>Hours</b>	<b>Cumulative Hours</b>
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	1.50
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	2.50
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	4.00
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	5.75
Regulatory Landscape	1/22/2019	1/22/2019	1.00	6.75
Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	8.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	11.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	12.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	13.75
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	15.25
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	16.25
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	17.75
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	20.75
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	21.83
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Actuarial Essentials	1/21/2020	1/21/2020	1.25	24.33
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	26.83
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	28.08
Human Capital Management Update	7/13/2020	7/13/2020	1.50	29.58

**CalPERS Board Member Education Program**  
**Educational Activity Report**

Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	30.58
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	31.58
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	33.08
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	34.08
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	35.08
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	37.08

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# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Jason Perez
<b>Two-year Period to Acquire 24 Hours:</b>	1/16/2019 - 1/15/2021
<b>Position:</b>	Public Agency Member
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Fiduciary Training	1/24/2019	1/24/2019	1.50	1.50
Restimulating Health Care Competition	1/23/2019	1/23/2019	1.50	3.00
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	4.50
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	5.50
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	7.00
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	8.75
Regulatory Landscape	1/22/2019	1/22/2019	1.00	9.75
Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	11.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	14.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	15.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	16.75
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	18.25
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	19.25
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	20.75
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	23.75
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	24.83
Fiduciary Training	1/21/2020	1/21/2020	1.25	26.08
Actuarial Essentials	1/21/2020	1/21/2020	1.25	27.33
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	29.83

**CalPERS Board Member Education Program**  
Educational Activity Report

Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	31.08
Human Capital Management Update	7/13/2020	7/13/2020	1.50	32.58
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	33.58
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	34.58
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	36.08
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	37.08
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	38.08
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	40.08

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Ramon Rubalcava
<b>Two-year Period to Acquire 24 Hours:</b>	1/31/2018 - 1/30/2020
<b>Position:</b>	Member (appointed)
<b>Current Report As Of:</b>	1/30/2020
<b>Date Board Member/Designee Left Office:</b>	

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Fiduciary Training 2018	1/18/2018	4/30/2018	1.50	1.50
Investment in an Age of Technology Disruption	7/16/2018	7/16/2018	1.50	3.00
Sustainable Development Goals	7/16/2018	7/16/2018	2.00	5.00
Rethinking the Core Economy	7/16/2018	7/16/2018	1.00	6.00
High Deductible Health Plans and the Changing Landscape	7/17/2018	7/17/2018	1.50	7.50
The Challenges of Managing Opioids	7/17/2018	7/17/2018	0.75	8.25
Improving Behavioral Health Services	7/17/2018	7/17/2018	1.00	9.25
CalPERS Board Self-Evaluation	7/18/2018	7/18/2018	1.50	10.75
Innovations in the Quest for Board Diversity	7/18/2018	7/18/2018	1.50	12.25
Fiduciary Training	1/24/2019	1/24/2019	1.50	13.75
Restimulating Health Care Competition	1/23/2019	1/23/2019	1.50	15.25
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	16.75
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	17.75
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	19.25
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	21.00
Regulatory Landscape	1/22/2019	1/22/2019	1.00	22.00
Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	23.50
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	26.50
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	28.00
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	29.00
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	30.50

# Educational Activity Report

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**CalPERS Board Member Education Program**  
Educational Activity Report

<b>Board Member/Designee Name:</b>	Betty Yee
<b>Two-year Period to Acquire 24 Hours:</b>	1/1/2019 - 12/31/2020
<b>Position:</b>	Member (Ex Officio, State Controller's Office)
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Fiduciary Training	1/24/2019	1/24/2019	1.50	1.50
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	3.00
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	4.00
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	5.50
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Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	28.08
Human Capital Management Update	7/13/2020	7/13/2020	1.50	29.58
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	30.58

**CalPERS Board Member Education Program**  
**Educational Activity Report**

Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	31.58
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	33.08
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	34.08
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	35.08



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[illegible]

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Frank Ruffino
<b>Two-year Period to Acquire 24 Hours:</b>	1/7/2019 - 1/6/2021
<b>Position:</b>	Designee
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Fiduciary Training	1/24/2019	1/24/2019	1.50	1.50
Restimulating Health Care Competition	1/23/2019	1/23/2019	1.50	3.00
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	4.50
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	5.50
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	7.00
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	8.75
Regulatory Landscape	1/22/2019	1/22/2019	1.00	9.75
Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	11.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	14.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	15.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	16.75
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	18.25
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	21.25
Fiduciary Training	1/21/2020	1/21/2020	1.25	22.50
Actuarial Essentials	1/21/2020	1/21/2020	1.25	23.75
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	26.25
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	27.50
Human Capital Management Update	7/13/2020	7/13/2020	1.50	29.00
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	30.00

**CalPERS Board Member Education Program**  
**Educational Activity Report**

Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	31.00
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	32.50
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	33.50
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	34.50
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	36.50

## CalPERS Board Member Education Program

### Educational Activity Report

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[illegible]

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Karen Greene-Ross
<b>Two-year Period to Acquire 24 Hours:</b>	1/1/2019 - 12/31/2020
<b>Position:</b>	Designee (State Controller's Office)
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Educational Activity/Session	Date Offered	Date Attended or Viewed	Hours	Cumulative Hours
Fiduciary Training	1/24/2019	1/24/2019	1.50	1.50
Restimulating Health Care Competition	1/23/2019	1/23/2019	1.50	3.00
Delivering Health in Rural California	1/23/2019	1/23/2019	1.50	4.50
The ACA, The Ca Exchange and 116th Congress	1/23/2019	1/23/2019	1.00	5.50
Evolution of Private Markets	1/22/2019	1/22/2019	1.50	7.00
Return Dynamic - Financial Markets	1/22/2019	1/22/2019	1.75	8.75
Regulatory Landscape	1/22/2019	1/22/2019	1.00	9.75
Global Economy and Market Valuations	1/22/2019	1/22/2019	1.50	11.25
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	14.25
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	15.75
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	16.75
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	18.25
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	19.25
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	20.75
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	23.75
Fiduciary Training	1/21/2020	1/21/2020	1.25	25.00
Actuarial Essentials	1/21/2020	1/21/2020	1.25	26.25
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	28.75
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	30.00

**CalPERS Board Member Education Program**  
**Educational Activity Report**

Human Capital Management Update	7/13/2020	7/13/2020	1.50	31.50
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	32.50
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	33.50
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	35.00
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	36.00
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	37.00
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	39.00

## CalPERS Board Member Education Program

### Educational Activity Report

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# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Lisa Middleton
<b>Two-year Period to Acquire 24 Hours:</b>	4/30/2019 - 4/29/2021
<b>Position:</b>	Member, Local Government Elected Official
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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<b>Educational Activity/Session</b>	<b>Date Offered</b>	<b>Date Attended or Viewed</b>	<b>Hours</b>	<b>Cumulative Hours</b>
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	3.00
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	4.50
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	5.50
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	7.00
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	8.00
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	9.50
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	12.50
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	13.58
Fiduciary Training	1/21/2020	1/21/2020	1.25	14.83
Actuarial Essentials	1/21/2020	1/21/2020	1.25	16.08
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	18.58
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	19.83
Human Capital Management Update	7/13/2020	7/13/2020	1.50	21.33
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	22.33
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	23.33
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	24.83
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	25.83
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	26.83
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	28.83

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Eraina Ortega
<b>Two-year Period to Acquire 24 Hours:</b>	3/7/2019 - 3/6/2021
<b>Position:</b>	Ex Officio Member
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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<b>Educational Activity/Session</b>	<b>Date Offered</b>	<b>Date Attended or Viewed</b>	<b>Hours</b>	<b>Cumulative Hours</b>
Investment Risk and Return Basics	5/13/2019	5/13/2019	3.00	3.00
Asset Class Overview: The Role of Fixed Income and Benchmarks	6/17/2019	6/17/2019	1.50	4.50
Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	5.50
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	7.00
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	8.00
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	9.50
Investment Committee Workshop #3	8/20/2019	8/20/2019	3.00	12.50
Investment Education Workshop #4	12/16/2019	12/16/2019	1.08	13.58
Fiduciary Training	1/21/2020	1/21/2020	1.25	14.83
Actuarial Essentials	1/21/2020	1/21/2020	1.25	16.08
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	18.58
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	19.83
Human Capital Management Update	7/13/2020	7/13/2020	1.50	21.33
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	22.33
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	23.33
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	24.83
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	25.83
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	26.83
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	2.00

# CalPERS Board Member Education Program

## Educational Activity Report

<b>Board Member/Designee Name:</b>	Michelle Mitchell
<b>Two-year Period to Acquire 24 Hours:</b>	6/12/2019 - 6/11/2021
<b>Position:</b>	Designee
<b>Current Report As Of:</b>	12/31/2020
<b>Date Board Member/Designee Left Office:</b>	

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Perspectives on Infrastructure Investing	7/15/2019	7/15/2019	1.00	1.00
Essentials of Successful Emerging Manager Program	7/15/2019	7/15/2019	1.50	2.50
Disruption and the Future of Health Care Technology	7/15/2019	7/15/2019	1.00	3.50
California's Changing Marketplace From the Perspective of Purchaser	7/16/2019	7/16/2019	1.50	5.00
Fiduciary Training	1/24/2019	12/6/2019	1.50	6.50
Fiduciary Training	1/21/2020	1/21/2020	1.25	7.75
Actuarial Essentials	1/21/2020	1/21/2020	1.25	9.00
Cybersecurity: Governance and Best Practices in a Shifting Threat Landscape	1/21/2020	1/21/2020	2.50	11.50
Health Care Cost Drivers Nationally and in California: What Are They and How Are They Changing?	1/21/2020	1/21/2020	1.25	12.75
Human Capital Management Update	7/13/2020	7/13/2020	1.50	14.25
Asset Class Education: Public Equity	7/13/2020	7/13/2020	1.00	15.25
Asset Class Education: Private Equity	7/13/2020	7/13/2020	1.00	16.25
Asset Allocation Educational Discussion	7/13/2020	7/13/2020	1.50	17.75
Asset Liability Management Process and Timeline	7/13/2020	7/13/2020	1.00	18.75
Capitol Market Assumptions Methodology	7/13/2020	7/13/2020	1.00	19.75
The Board's Role in Culture in the New Era: Unleashing Value Via Cultural Intelligence	7/15/2020	7/15/2020	2.00	21.75

## CalPERS Board Member Education Program

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[illegible]

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