



California Public Employees' Retirement System
P.O. Box 942701 | Sacramento, CA 94229-2701
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www.calpers.ca.gov

Board of Administration Circular Letter

August 9, 2019

Circular Letter: 310-37-19

Distribution: I, IIA

To: Employers Covered by CalPERS, Employee Organizations and Other Interested Parties

Subject: **MEETING NOTICE OF THE CALPERS BOARD OF ADMINISTRATION**

The Board of Administration of the California Public Employees' Retirement System (CalPERS) and its committees will meet on August 19 - 21, 2019. The meetings will be held in the CalPERS auditorium located in Lincoln Plaza North, 400 Q Street, Sacramento, California, unless otherwise noted.

Copies of the agendas for the meetings are attached. This notice and the agendas are also available on our website, www.calpers.ca.gov.

The estimated start times for each meeting are set forth below. In some cases, a portion of the meeting may be held in closed session. Please refer to the attached agendas for additional information.

Monday, August 19, 2019

8:30 a.m. Board of Administration (*Closed Session*)
9:00 a.m. Investment Committee

Tuesday, August 20, 2019

8:30 a.m. Investment Committee Education Workshop
10:30 a.m. Pension & Health Benefits Committee
2:00 p.m. Board Governance Committee

Wednesday, August 21, 2019

8:30 a.m. Board of Administration (*Closed Session*)
9:00 a.m. Board of Administration

Live broadcasts of open session meetings of the Board and its committees are available for viewing at **www.calpers.ca.gov**. Please refer to the website for information on attending meetings and presenting public comment.

The meeting facilities are accessible to persons with disabilities. Requests for disability-related modification or accommodation require a minimum of 72 hours' notice and may be requested by calling **(916) 795-3065** (voice or TTY).

Questions regarding the meetings may be referred to Cheree Swedensky at (916) 795-3128 or cheree.swedensky@calpers.ca.gov.

MARCIE FROST
Chief Executive Officer

Attachment



Board of Administration Meeting Agenda

CalPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 19, 2019

8:30 a.m.

Board Members

Henry Jones, President

Theresa Taylor, Vice President

Margaret Brown

Rob Feckner

Fiona Ma

Lisa Middleton

David Miller

Stacie Olivares-Castain

Eraina Ortega

Jason Perez

Mona Pasquil Rogers

Ramon Rubalcava

Betty Yee

Closed Session

8:30 a.m.

1. Chief Executive Officer's Briefing on Performance, Employment, and Personnel Items
(Government Code sections 11126 (a)(1), (e), and (g)(1))

Notes

- 1) Items designated for Information are appropriate for Committee Action if the Committee wishes to take action. Any Agenda Item from a properly noticed Committee meeting, held immediately prior to this Board meeting, may be considered by the Board.
- 2) The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.
- 3) Public comment may be taken on any agenda item. There is a three-minute limitation on each public comment, unless otherwise directed by the Presiding Officer. (Cal. Code Regs. tit. 2, § 552.1.)



Investment Committee Meeting Agenda

CalPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 19, 2019

9:00 a.m.

Or upon adjournment or Recess of the Board Closed Session – Whichever is later

Committee Members

Rob Feckner, Chair

Theresa Taylor, Vice Chair

Margaret Brown

Henry Jones

Fiona Ma

Lisa Middleton

David Miller

Stacie Olivares-Castain

Eraina Ortega

Jason Perez

Mona Pasquil Rogers

Ramon Rubalcava

Betty Yee

Open Session

9:00 a.m.

Or upon adjournment or Recess of the Board Closed Session – Whichever is later

Item

1. Call to Order and Roll Call
2. Approval of the August 19, 2019 Investment Committee Timed Agenda
3. Swearing-In Ceremony for New Board Member
4. Pledge of Allegiance
5. Executive Report — Chief Investment Officer Briefing — Yu (Ben) Meng
6. **Action Consent Item** — Yu (Ben) Meng
 - a. Approval of the June 17, 2019 Investment Committee Open Session Meeting Minutes
7. **Information Consent Items** — Yu (Ben) Meng
 - a. Annual Calendar Review
 - b. Draft Agenda for the September 16, 2019 Investment Committee Meeting
 - c. Monthly Update — Performance and Risk
 - d. Monthly Update — Investment Controls
 - e. Trust Level Portfolio Management Annual Program Review

- f. Opportunistic Strategies Annual Program Review
- 8. **Action Agenda Item — Independent Oversight**
 - a. Board Investment Consultants — Selection of Finalists to Interview, and Interview and Selection Process — Dan Bienvenue and Matt Flynn
- 9. **Information Agenda Item — Total Fund**
 - a. CalPERS Trust Level Review — Yu (Ben) Meng, Dan Bienvenue, Eric Baggesen and John Rothfield
 - b. CalPERS Trust Level Review - Consultant Report — Andrew Junkin, Wilshire Associates, and Stephen McCourt, Meketa Investment Group
 - c. Revision of the Total Fund Policy – First Reading – Dan Bienvenue, Kit Crocker, and Beth Richtman
- 10. **Information Agenda Item — Program Reviews**
 - a. Consultant Review of Trust Level Portfolio Management Program — Andrew Junkin and Rose Dean, Wilshire Associates
 - b. Consultant Review of the Opportunistic Strategies Program — Andrew Junkin, Wilshire Associates
- 11. **Information Agenda Item — Independent Oversight**
 - a. Review of Survey Results on Board Investment Consultants — Kristin LaMantia
- 12. **Summary of Committee Direction** — Yu (Ben) Meng
- 13. Public Comment

Closed Session

Upon Adjournment or Recess of Open Session (Government Code sections 11126(a)(1), (c)(16) and (e))

Item

- 1. Call to Order and Roll Call
- 2. **Action Consent Item** — Yu (Ben) Meng
 - a. Approval of the June 17, 2019 Investment Committee Closed Session Meeting Minutes
- 3. **Information Consent Items** — Yu (Ben) Meng
 - a. Closed Session Activity Reports
 - 1. Status of Action Items Not Yet Reported
 - 2. Items Completed Under Delegated Authority
 - 3. Disclosure of Placement Agent Fees: Proposed Investments
 - 4. Investment Proposal Status Reports

4. **Information Agenda Items — Total Fund**
 - a. CalPERS Trust Level Review — Yu (Ben) Meng, Dan Bienvenue and Eric Baggesen
 - b. Annual Program Reviews: Trust Level Portfolio Management and Opportunistic Strategies — Eric Baggesen, Kevin Winter
5. **Information Agenda Items — External Manager and Investment Decision Updates**
 - a. Private Equity — Greg Ruiz and Sarah Corr
 - b. Real Assets — Paul Mouchakkaa
 - c. Global Equity — Dan Bienvenue
 - d. Global Fixed Income — Arnie Phillips
 - e. Opportunistic — Kevin Winter
 - f. Trust Level Portfolio Management — Eric Baggesen
 - g. Sustainable Investments — Beth Richtman
6. **Information Agenda Item — Investment Strategy Session with the Board's Independent Consultants**

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3. Public comment may be taken on any agenda item. There is a three-minute limitation on each public comment, unless otherwise directed by the Presiding Officer. (Cal. Code Regs. tit. 2, § 552.1.)
4. Board Members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.



Investment Committee Meeting Agenda

CalPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 20, 2019

8:30 a.m.

Committee Members

Rob Feckner, Chair
Theresa Taylor, Vice Chair
Margaret Brown
Henry Jones
Fiona Ma

Lisa Middleton
David Miller
Stacie Olivares-Castain
Eraina Ortega
Jason Perez

Mona Pasquil Rogers
Ramon Rubalcava
Betty Yee

Open Session

8:30 a.m.

Item

1. Call to Order and Roll Call
2. Approval of the August 20, 2019 Investment Committee Education Workshop Timed Agenda
3. **Investment Education Workshop #3**
 - a. Guest Keynote: "The GPIF Endeavor as a Cross-Generation, Universal Investor: Aligning Interests for Long-Term Value Creation", Hiromichi Mizuno, Executive Managing Director, Chief Investment Officer, Government Pension Investment Fund, Japan
 - b. Public Markets Part Two: Global Equity – Anne Simpson, John Griswold, Chartered Financial Analysts Institute

Notes

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Pension and Health Benefits Committee

Meeting Agenda

CalPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 20, 2019

10:30 a.m.

Or upon adjournment of the Investment Committee Education Workshop – Whichever is later

Committee Members

Rob Feckner, Chair

Ramon Rubalcava, Vice Chair

Margaret Brown

Henry Jones

David Miller

Eraina Ortega

Mona Pasquil Rogers

Theresa Taylor

Betty Yee

Open Session

10:30 a.m.

Or upon adjournment of the Investment Committee Education Workshop – Whichever is later

Item

1. Call to Order and Roll Call
2. Approval of the August 20, 2019, Pension and Health Benefits Committee Meeting Timed Agenda
3. Executive Report – Liana Bailey-Crimmins, Donna Lum
4. **Action Consent Items** – Liana Bailey-Crimmins
 - a. Approval of the June 18, 2019, Pension and Health Benefits Committee Meeting Minutes
5. **Information Consent Items** – Liana Bailey-Crimmins
 - a. Annual Calendar Review
 - b. Draft Agenda for the November 19, 2019, Pension and Health Benefits Committee Meeting
6. **Information Agenda Items**
 - a. Mental Health: An Overview of Challenges and Innovations – Dr. Julia Logan
 - b. Summary of Committee Direction – Liana Bailey-Crimmins
 - c. Public Comment

Notes

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4. Board Members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.



Board Governance Committee Meeting Agenda

CalPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 20, 2019

2:00 p.m.

Or upon adjournment of the Pension & Health Benefits Committee– Whichever is later

Committee Members

Henry Jones, Chair
Mona Pasquill Rogers,
Vice Chair
Rob Feckner

Lisa Middleton
Stacie Olivares-Castain
Jason Perez
Ramon Rubalcava

Open Session

2:00 p.m.

Or upon adjournment of the Pension & Health Benefits Committee– Whichever is later

Item

1. Call to Order and Roll Call
2. Approval of the August 20, 2019 Board Governance Committee Timed Agenda
3. Executive Report – Matthew Jacobs
4. **Action Consent Items** – Matthew Jacobs
 - a. Approval of the June 19, 2019 Board Governance Committee Meeting Minutes
5. **Information Consent Items** – Matthew Jacobs
 - a. Annual Calendar Review
6. **Information Agenda Item** – Anne Simpson and Cari Dominguez, NACD
 - a. Overview of Board Self-Evaluation and Workstream Progress
7. **Action Agenda Items** – Anne Simpson and Cari Dominguez, NACD
 - a. Recommendations of Workstream 1: Board Curriculum
 - Enrich Onboarding Program for Board Members/Designees
 - Develop Education Modules by Committee, Partnering with Specific Organizations

- b. Recommendations of Workstream 2: Roles and Responsibilities
 - Proposed Change to Rules and Guidelines for the Conduct of Meetings (Robert's Rules/Rosenberg's Rules)
 - Redraft Board Policies and Documents in Plain English
 - c. Recommendations of Workstream 3: Meeting Materials
 - Consolidate Two Strategy Offsites into One
 - Institute Annual Stakeholder Forum
 - Consolidate Schedule of Monthly Committee Meetings into Quarterly Meetings While Maintaining Current Schedule of Board Meetings
 - Establish Consistent Structure for Board Committees
 - d. Recommendations of Workstream 4: Code of Conduct
 - Develop and Adopt a Code of Conduct
 - e. Recommendations of Workstream 5: Insight Tool
 - Develop New Board Dashboard of Vital Signs
- 8. Information Agenda Items**
- a. Workstream Four: Code of Conduct – First Reading – Anne Simpson
 - b. Summary of Committee Direction – Matthew Jacobs
 - c. Public Comment

Notes

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4. Board Members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.



Board of Administration Meeting Agenda

CaIPERS Auditorium

Lincoln Plaza North
400 P Street
Sacramento, CA

August 21, 2019

9:00 a.m.

Or upon adjournment of the Closed Session – Whichever is later

Board Members

Henry Jones, President

Theresa Taylor, Vice President

Margaret Brown

Rob Feckner

Fiona Ma

Lisa Middleton

David Miller

Stacie Olivares-Castain

Eraina Ortega

Jason Perez

Mona Pasquil Rogers

Ramon Rubalcava

Betty Yee

Closed Session

8:30 a.m.

(Government Code sections 11126 (a)(1), (c)(17), (e), and (g)(1))

1. Chief Executive Officer's Briefing on Performance, Employment, and Personnel Issues
2. Committee Reports and Actions

Open Session

9:00 a.m.

Or upon adjournment of the Closed Session – Whichever is later

Item

1. Call to Order and Roll Call
2. Approval of the August 21, 2019 Board of Administration Timed Agenda
3. Pledge of Allegiance – Henry Jones
4. Board President's Report – Henry Jones
5. Chief Executive Officer's Report (Oral) – Marcie Frost
6. **Action Consent Items** – Henry Jones
 - a. Approval of the June 19, 2019 Board of Administration Meeting Minutes
 - b. Board Travel Approvals
 - c. Approval to Initiate Solicitation for Federal Legislative Representative Services

7. **Information Consent Items** – Henry Jones
 - a. Board Meeting Calendar
 - b. Draft Agenda for the September 18, 2019 Board of Administration Meeting
 - c. General Counsel’s Report
 - d. Communications and Stakeholder Relations
8. **Committee Reports and Actions**
 - a. Investment Committee (Oral) – Rob Feckner
 - b. Pension & Health Benefits Committee (Oral) – Rob Feckner
 - c. Finance & Administration Committee (Oral) – Theresa Taylor
 - d. Performance, Compensation & Talent Management Committee (Oral) – Theresa Taylor
 - e. Risk & Audit Committee (Oral) – David Miller
 - f. Board Governance Committee (Oral) – Henry Jones
9. **Action Agenda Items** – Henry Jones
 - a. Assembly Bill 731 (Kalra) – Health Plan Data and Rate Review – Danny Brown
 - b. Proposed Decisions of Administrative Law Judges – Henry Jones
 1. Floristee Foster
 2. Kevin S. Smith
 3. Justin Z. Hendee
 4. Julie Hawpe
 5. Juan G. Nielson
 6. Daniel I. Goldfield
 7. Fariborz Shahidi
 8. Paul A. Bellamy
 9. Sylvia G. Garcia
 10. Henry Moreno
 11. David M. Simpson
 12. Daniel L. Moyer
 13. Donnie G. Jeffries
 14. Norma J. Moreno
 15. Randall C. Champion
 16. Kimberly F. Garl
 17. Elaine C. Estrada
 18. Ryan T. Massa
 19. Allen R. Salley
 20. Jill C. Peterson
 21. Daisy S. Chisholm
 22. Daniel Arevalo
 23. Joe A. Markus
 - c. Petitions for Reconsideration – Henry Jones
 1. Huasha L. Liu
 2. Susan L. Chase
 3. Santa Clara Valley Transit Authority, et. al

10. Information Agenda Items

- a. Stakeholder Survey Results – Brad Pacheco and Kelly Fox
- b. Enterprise Performance Reporting - Fourth Quarter Update – Sabrina Hutchins
- c. State and Federal Legislation Update – Danny Brown
- d. Summary of Board Direction – Marcie Frost
- e. Public Comment

11. Approval to Meet in Closed Session Pursuant to Government Code Section 11126(c)(18)(A)
– Henry Jones

Closed Session

Upon Adjournment or Recess of Open Session (Government Code sections 11126(a)(1), (c)(18)(A), (e), and (g)(1))

1. Call to Order and Roll Call
2. Approval of the June 19, 2019 Board of Administration Closed Session Meeting Minutes
3. Enterprise Performance Reporting: Information Security Update and Cyber Security Briefing – Christian Farland, Andrew Warren, and Farid Hirani
4. Litigation Matters – Matthew Jacobs
 - a. Sanchez, et al. v. CalPERS, et al. Los Angeles County Superior Court, Case No. BC517444

Open Session

Upon Adjournment of Closed Session

1. Report Out on Enterprise Performance Reporting: Information Security Update and Cyber Security Briefing – Henry Jones

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