

MEETING
STATE OF CALIFORNIA
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
BOARD OF ADMINISTRATION
FINANCE & ADMINISTRATION COMMITTEE

ROBERT F. CARLSON AUDITORIUM
LINCOLN PLAZA NORTH
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SACRAMENTO, CALIFORNIA

TUESDAY, SEPTEMBER 25, 2018
8:00 A.M.

JAMES F. PETERS, CSR
CERTIFIED SHORTHAND REPORTER
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A P P E A R A N C E S

COMMITTEE MEMBERS:

Ms. Theresa Taylor, Chairperson

Mr. Richard Costigan, Vice Chairperson

Mr. Rob Feckner

Ms. Adria Jenkins-Jones

Mr. Henry Jones

Mr. David Miller

Ms. Betty Yee, represented by Ms. Lynn Paquin

BOARD MEMBERS:

Ms. Margaret Brown

Mr. John Chiang, represented by Mr. Matthew Saha

STAFF:

Ms. Marcie Frost, Chief Executive Officer

Mr. Doug Hoffner, Deputy Executive Officer

Mr. Matthew Jacobs, General Counsel

Ms. Marlene Timberlake D'Adamo, Interim Chief Financial Officer

Mr. Randy Dziubek, Deputy Chief Actuary

Ms. Arnita Paige, Chief, Pension Contract & Prefunding Programs

Ms. Nina Ramsey, Senior Actuarial Assistant

Mr. Julian Robinson, Senior Pension Actuary

Ms. LaRiesha Simmons, Committee Secretary

A P P E A R A N C E S C O N T I N U E D

Mr. Anthony Suine, Chief, Benefit Services Division

Mr. Scott Terando, Chief Actuary

ALSO PRESENT:

Mr. Dane Hutchings, League of California Cities

Ms. Dorothy Johnson, California State Association of
Counties

Ms. Tracy Rhine, Rural County Representatives of
California

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P R O C E E D I N G S

CHAIRPERSON TAYLOR: All right. I'm calling the
Finance and Administration Committee to order.

First order of business is to call the role.

COMMITTEE SECRETARY SIMMONS: Theresa Taylor?

CHAIRPERSON TAYLOR: Here.

COMMITTEE SECRETARY SIMMONS: Richard Costigan?

VICE CHAIRPERSON COSTIGAN: Here.

COMMITTEE SECRETARY SIMMONS: Rob Feckner?

Adria Jenkins-Jones?

COMMITTEE MEMBER JENKINS-JONES: Here.

COMMITTEE SECRETARY SIMMONS: Henry Jones?

COMMITTEE MEMBER JONES: Here.

COMMITTEE SECRETARY SIMMONS: David Miller?

Lynn Paquin for Betty Yee?

ACTING COMMITTEE MEMBER PAQUIN: Here.

CHAIRPERSON TAYLOR: So we do have a quorum.

Next order of business approval of the timed
agenda?

COMMITTEE MEMBER JONES: Move it.

VICE CHAIRPERSON COSTIGAN: Second.

CHAIRPERSON TAYLOR: It's been moved by Henry
Jones and seconded by Richard Costigan. Sorry.

All those in favor?

(Ayes.)

1 CHAIRPERSON TAYLOR: All right.

2 Next is our executive report, Marlene.

3 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

4 D'ADAMO: Good morning. Marlene Timberlake -- Madam Chair
5 and Committee members -- sorry --

6 (Ayes.)

7 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

8 D'ADAMO: -- Marlene Timberlake D'Adamo, CalPERS team
9 member.

10 The agenda before you today has one action item
11 for your consideration. This item seeks approval of the
12 final proposed regulation establishing criteria to define
13 a significant increase in actuarial liability due to
14 increased compensation paid to non-represented employees
15 as specified in Government Code section 209 -- 20791.

16 In addition, we have three information items. An
17 update -- this is the quarterly update on participating
18 employers, a presentation on the annual actuarial
19 valuation for the Terminated Agency Pool. And as directed
20 by the Committee in February, we have brought back
21 proposed revisions to the Amortization Policy regarding a
22 financial necessity. Tongue tied this morning.

23 The next Finance and Administration Committee
24 meeting is scheduled for November 14th, 2018 here in
25 Sacramento. The November agenda will include the 2018-19

1 basic financial statements, the first reading of the
2 2018-19 mid-year budget revisions, and the second reading
3 of the proposed revisions to the Amortization Policy
4 regarding financial necessity.

5 Thank you, Madam Chair. This concludes my
6 report, and I would be happy to take any questions at this
7 time.

8 CHAIRPERSON TAYLOR: Seeing no questions.

9 We'll go ahead and move on to the action consent
10 items. I don't see -- I'll move the action cons --

11 VICE CHAIRPERSON COSTIGAN: No, Mr. Jones.

12 COMMITTEE MEMBER JONES: Move it.

13 CHAIRPERSON TAYLOR: You moved it. All right.

14 VICE CHAIRPERSON COSTIGAN: Second.

15 CHAIRPERSON TAYLOR: Moved by Henry Jones and
16 seconded by Richard Costigan.

17 All those in favor?

18 (Ayes.)

19 CHAIRPERSON TAYLOR: Okay. Information consent
20 items.

21 Mr. Costigan.

22 Woops.

23 VICE CHAIRPERSON COSTIGAN: Thank you, Madam
24 Chair. I would like to take Item 5e off of consent and
25 put that after 8a. So if we can hear that. Is that okay,

1 Marlene?

2 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

3 D'ADAMO: That's fine. Put it where, did you say?

4 VICE CHAIRPERSON COSTIGAN: After 8a right before
5 we close.

6 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

7 D'ADAMO: Okay. Oh, at the end. Okay.

8 CHAIRPERSON TAYLOR: Okay. 5e after 8a.

9 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

10 D'ADAMO: May I make one clarification before you --

11 CHAIRPERSON TAYLOR: Sure.

12 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

13 D'ADAMO: -- do the consent?

14 So on agenda Item 5d, there was a typo that was
15 brought to my attention on the annual contract and
16 procurement activity report. The total amount for the POs
17 should be \$364 more than what it currently shows.

18 CHAIRPERSON TAYLOR: Okay. And one more
19 contract, so it should be from -- let me go -- if we go to
20 5, is it d or e?

21 CHAIRPERSON TAYLOR: 5d, attachment --

22 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

23 D'ADAMO: 5d. It should be -- on the PO, it should be
24 instead of -- total number of purchase orders the 20 -- it
25 should be 2,886 instead of 2,885. So one more purchase

1 order. And then for the dollar amount, it should be --

2 CHAIRPERSON TAYLOR: Are you talking about on
3 page two of two?

4 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE
5 D'ADAMO: Attachment 2.

6 CHAIRPERSON TAYLOR: Attachment 2. Okay.

7 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE
8 D'ADAMO: Yeah, 5d. So agenda item 5d, attachment 2, page
9 one of one. It should be where it says 2,885 purchase
10 orders, it should be 2,886. And then for the dollar
11 amount instead of 78,389,885, it should be 78,392,49, a
12 difference of \$364.

13 CHAIRPERSON TAYLOR: Got it.

14 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

15 D'ADAMO: I just wanted to bring that to your attention.

16 CHAIRPERSON TAYLOR: I think it's correct on the
17 actual --

18 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

19 D'ADAMO: It is correct on the agenda item. Thank you for
20 that clarification.

21 CHAIRPERSON TAYLOR: Yeah. All right. Thank
22 you. So seeing no other items pulled, we will move on
23 to -- where are we -- Agenda Item 6a, and that's the final
24 proposed regulation for employer -- yes, we are tongue
25 tied at this time of the morning

1 (Laughter.)

2 CHAIRPERSON TAYLOR: -- actuarial liability,
3 significant increase.

4 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE
5 D'ADAMO: In all fairness to us, it is a mouthful.

6 CHAIRPERSON TAYLOR: It is.

7 (Laughter.)

8 DEPUTY CHIEF ACTUARY DZIUBEK: Good morning.
9 Randy Dziubek, CalPERS actuarial team.

10 Item 6a is an action item for which we are
11 requesting approval by the Committee to proceed with some
12 submission of final regulations in order to administer
13 Government Code section 20791. The CalPERS team had
14 previously recommended to this Committee that we develop
15 regulations for this code section given the lack of detail
16 in the section itself. That was approved by the
17 committee. The proposed regulations were open for public
18 comment as required. And we are ready at this time to ask
19 for approval to submit the final regulations.

20 And with that I'm going to turn it over to Nina
21 who will go into more detail with regard to this
22 Government Code section and the regulation process.

23 SENIOR ACTUARIAL ASSISTANT RAMSEY: Thank you,
24 Randy. Good morning, CalPERS Board. Nina Ramsey, CalPERS
25 Actuarial team.

1 We are here to discuss the approval of the
2 proposed regulations for employer actuarial liability
3 significant increase, Government Code 20791 requires the
4 CalPERS Board to define a significant increase in
5 actuarial liability to a contracting agency due to
6 increased compensation paid to a non-represented employee.

7 It also requires that we implement program
8 changes to ensure that the contracting agency that creates
9 the significant increase bears the increased liability.

10 Because it has been awhile since we last
11 discussed this section code, please allow me to provide a
12 quick refresher.

13 From a high level this code applies to members
14 who have worked at multiple CalPERS public agencies and
15 experience a large salary increase resulting in an
16 excessive liability increase at a previous employer. This
17 code requires that a portion of that increased liability
18 be attributed to the agency that caused the large
19 liability increase.

20 When a significant increase has been identified,
21 the liability for a member will be re-allocated, so the
22 employer who gave the significant salary increase bears a
23 larger portion of the member's total liability as compared
24 to our normal practices.

25 This will provide relief to the impacted agency

1 who employed the member at a significantly lower salary.
2 This reallocation will have no impact on the benefit the
3 member receives.

4 This code does not include the State and schools
5 groups, meaning that they could not be held as impacted or
6 causative in these scenarios. It only applies to public
7 agencies. The significant salary increase must also occur
8 while a member is in a non-represented position.

9 This code section became effective with PEPRA on
10 January 1st, 2013. We proposed that regulations be
11 created at the November 2017 meeting. The Board approved
12 the recommendation to pursue the proposed regulations,
13 which would assist in the implementation and
14 administration of Government Code 20791.

15 We submitted these regulations for public
16 comment, which closed on April 2nd, 2018. No comments
17 were received. Because no comments were received, the
18 proposed regulations are unmodified from the previous
19 version that we presented to the Board in November. The
20 proposed regulations are shown in attachment 1.

21 The proposed regulations define a significant
22 increase in actuarial liability due to increased
23 compensation paid to a non-represented employee, and
24 clarify how the increased liability will be allocated
25 between the impacted agency and the respective causative

1 agency or agencies.

2 A significant increase in actuarial liability due
3 to increased compensation will be deemed to occur if the
4 following conditions are met:

5 One, the actuarial liability of the impacted
6 agency increases by \$25,000 or more per year of service
7 earned at the impacted agency;

8 Two, the member's highest compensation at
9 retirement was at least \$65,000 greater than the highest
10 compensation paid at the impacted agency;

11 And three, the average growth rate between the
12 highest annual compensation paid at the impacted employer
13 and the highest annual compensation at retirement was at
14 least 10 percent.

15 These threshold tests and corresponding benefit
16 adjustments between agencies, if any, will occur at the
17 earlier of the date of retirement or death of the member.
18 Once the Board approves these regulations, we will submit
19 them to the Office of Administrative Law. Once approved
20 there, we will immediately begin implementation. And with
21 that, I'd be happy to take any questions.

22 CHAIRPERSON TAYLOR: Certainly we do have a
23 couple of questions here.

24 Mr. Costigan.

25 VICE CHAIRPERSON COSTIGAN: I just want to thank

1 you for the report. And I just think you answered the
2 question. When this went before the reg discussion,
3 nobody showed up in opposition, no one showed up in
4 support?

5 SENIOR ACTUARIAL ASSISTANT RAMSEY: I'm sorry?

6 VICE CHAIRPERSON COSTIGAN: I'm sorry, nobody
7 showed up in opposition --

8 SENIOR ACTUARIAL ASSISTANT RAMSEY: Correct.

9 VICE CHAIRPERSON COSTIGAN: -- nobody showed up
10 in support and no comments were made.

11 SENIOR ACTUARIAL ASSISTANT RAMSEY: That's
12 correct.

13 VICE CHAIRPERSON COSTIGAN: Okay. Thank you.

14 CHAIRPERSON TAYLOR: All right. Mr. Jones.

15 COMMITTEE MEMBER JONES: Yeah. Thank you, Madam
16 Chair. You mentioned that it does not -- excuse me --
17 impact the schools or the State. So what happens when an
18 employee leaves the school district and start working for
19 the State, and then that threshold that you mentioned
20 occurs? So what -- how is that handled?

21 SENIOR ACTUARIAL ASSISTANT RAMSEY: No
22 adjustments would be made in that scenario. The
23 Government Code refers to contracting agencies, which we
24 believe to mean public agencies only.

25 COMMITTEE MEMBER JONES: So that additional

1 liability would be split equally between the State and the
2 school district, even though the school district did not
3 participate in granting that higher salary?

4 SENIOR ACTUARIAL ASSISTANT RAMSEY: That's
5 correct. That's how it works currently.

6 COMMITTEE MEMBER JONES: That doesn't seem right.

7 SENIOR ACTUARIAL ASSISTANT RAMSEY: Well, I don't
8 believe the idea of the code was to throw out our
9 reciprocity rules, meaning that when an employee goes
10 through their career and receives a higher compensation,
11 it would apply to all previous appointments. Because the
12 code does not include the State and schools groups, we're
13 unable to make any adjustments.

14 COMMITTEE MEMBER JONES: Yeah, I understand.
15 Okay. It still doesn't seem right.

16 CHAIRPERSON TAYLOR: Yeah, that's the -- all
17 right. Thank you, Mr. Jones.

18 Ms. Brown.

19 Oops, can you push the button?

20 VICE CHAIRPERSON COSTIGAN: She's on.

21 CHAIRPERSON TAYLOR: Oh, you are on.
22 You disappeared.

23 BOARD MEMBER BROWN: So tell me a little bit
24 about implementation. So you have 45 days, then you'll
25 start implementing it, so it will be for retirees in 45

1 days when you implement it or will it be only if they move
2 a job and then it starts. I'm curious how that's going to
3 work.

4 SENIOR ACTUARIAL ASSISTANT RAMSEY: Yeah. So the
5 plan is to review all retirements and deaths that resulted
6 in monthly benefits that started on January 1st or later.
7 All of those will be reviewed to see if adjustments are
8 necessary, but we're only going to review these at the
9 time when a monthly benefit begins.

10 BOARD MEMBER BROWN: Okay. Thank you.

11 SENIOR ACTUARIAL ASSISTANT RAMSEY: Okay.

12 CHAIRPERSON TAYLOR: Okay. Seeing no further
13 questions -- yeah, because you disappeared. There you go.
14 Seeing no further questions, this is an action
15 item. I'll entertain a motion.

16 COMMITTEE MEMBER JONES: Move approval.

17 VICE CHAIRPERSON COSTIGAN: I'll second.

18 CHAIRPERSON TAYLOR: Motion made by Mr. Henry
19 Jones, seconded by Richard Costigan. All those in favor?

20 (Ayes.)

21 CHAIRPERSON TAYLOR: Okay. All those opposed?
22 Great. Agenda item 7a passes.

23 We are moving on to Agenda Item 7 -- that was 6a,
24 I'm sorry. We are moving on to 7a right now,
25 participating -- I'm sorry Reporting on Participating

1 Employers.

2 (Thereupon an overhead presentation was
3 Presented as follows.)

4 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

5 PAIGE: Good morning. Madam Chair and Committee members,
6 Arnita Paige, CalPERS team member.

7 Today I will provide an update on our
8 participating employers report, our quarterly report. And
9 I'll focus on new voluntary terminations that we received,
10 and any employers experiencing hardship.

11 I'd like to move your attention to our power
12 pointed page two.

13 --o0o--

14 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

15 PAIGE: Page two provides an update on agencies with no
16 active members. Since we last reported in April, we had
17 two additional employers move to provide their intent to
18 terminate. So on the far left where you see eight, there
19 used to be four, now we have eight.

20 The two employers came from -- two of the
21 employers came from our employer engagement review column,
22 and then we had two come from our assessment and
23 monitoring column for that total of eight. And the status
24 of those two are service agreement issues and the two were
25 stop reporting payroll were the issues.

1 that represents Herald Fire who paid their termination
2 costs. So right now, we don't have any employers
3 delinquent on their termination cost.

4 In terms of the other areas, the normal cost
5 contributions and unfunded liabilities, we're actively
6 working with these employers. They're operational issues
7 or payment we have and they're solvable. So we don't
8 have -- currently have any employers at this point at risk
9 of termination.

10 CHAIRPERSON TAYLOR: Great. That's great to
11 know.

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF
13 PAIGE: Okay. And lastly, we plan --

14 --o0o--

15 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF
16 PAIGE: -- to provide an update to the Board with our
17 December data. We'll be back. And that pretty much
18 concludes our presentation this morning.

19 CHAIRPERSON TAYLOR: Thank you very much. I
20 appreciate the report. We asked for you to do this, so
21 that we could keep abreast of it and you have, and we
22 appreciate it.

23 We do have a question from the Committee.

24 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF
25 PAIGE: Sure.

1 CHAIRPERSON TAYLOR: Mr. Jones.

2 COMMITTEE MEMBER JONES: All right. Thank you,
3 Madam Chair. Yeah, I want to also thank you for the
4 report and this very, very timely report. And there's
5 valuable information that's contained in it. And it also
6 includes the information that was so critical on notifying
7 the members about these issues.

8 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

9 PAIGE: Yes.

10 COMMITTEE MEMBER JONES: I do have one question.
11 Let me find the slide. On eight of 12, 192 of the iPad,
12 total participants. And I was just trying to understand
13 that number of 742,000. And as I recall, the public
14 agencies are about 31 percent of our 1.9 million members.
15 And I just did the calculations in my head when I was
16 looking at that, and that doesn't get me to about 742,000.
17 It's more like 590 or 560 thousand. So I was trying to --
18 and I do understand you have a footnote there that it
19 includes members that may be in dual agencies.

20 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

21 PAIGE: Yeah, they could be counted. So if a remember,
22 right, was in one area and then another, they would --

23 COMMITTEE MEMBER JONES: So we've got that many
24 there.

25 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

1 PAIGE: Yes. Yeah.

2 COMMITTEE MEMBER JONES: Okay. Okay. That's
3 what I --

4 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

5 PAIGE: So in total.

6 COMMITTEE MEMBER JONES: Okay. Thank you.

7 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

8 PAIGE: Uh-huh.

9 COMMITTEE MEMBER JONES: Um-hmm.

10 CHAIRPERSON TAYLOR: Thank you.

11 Ms. Brown.

12 BOARD MEMBER BROWN: Thank you. Going back to
13 page three of 12, where we have Herald Fire Protection
14 District.

15 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

16 PAIGE: Yes.

17 BOARD MEMBER BROWN: It says their payment was do
18 about three weeks ago. Was that made?

19 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

20 PAIGE: Yes, they paid in full.

21 BOARD MEMBER BROWN: Excellent. Thank you.

22 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

23 PAIGE: Yes. Thank you.

24 CHAIRPERSON TAYLOR: All right. Thank you.

25 I see no other questions from the Committee, so

1 we can move on to Item 8a --

2 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

3 PAIGE: Thank you.

4 CHAIRPERSON TAYLOR: -- which is our annual
5 actuarial valuation Terminated Agency Pool. It looks like
6 Scott Terando.

7 Oh.

8 (Thereupon an overhead presentation was
9 presented as follows.)

10 CHIEF ACTUARY TERANDO: Good morning, Madam
11 Chair, members of the Committee. Scott Terando, CalPERS
12 Chief Actuary.

13 This is an information item. And this item
14 presents the terminated agency risk pool valuation for
15 June 30th, 2017. As a reminder of what the terminated
16 agency is, it is a -- when you think about it, it's a --
17 kind of like a pool -- a risk pool where when agencies
18 decide to terminate CalPERS, we put them in -- into the
19 pool and it provides benefits once the contract is
20 terminated.

21 We also require, since there are no recourse on
22 additional employer contributions, to have the employers
23 fully funded when they enter the pool.

24 With that, I'll pass along to Julian Robinson,
25 who will present the results for this year's valuation.

1 SENIOR PENSION ACTUARY ROBINSON: Thank you,
2 Scott. Good morning, Committee members. Julian Robinson,
3 CalPERS team member. I'm pleased to present the results
4 of the June 30, 2017 Terminated Agency Pool. As you know,
5 it's a well funded pool. And the funded status as of June
6 30, 2017 was just over 200 percent, 201.5 percent.

7 The ratio has -- the fund ratio has changed since
8 the last valuation. It's decreased slightly. And the
9 main reason for the decrease is the addition of five
10 agencies to the pool in the June 30, 2017 valuation. And
11 also there was a change in assumptions underlying the
12 valuation.

13 The discount rate used in determining the
14 actuarial liabilities in this past valuation was 2.93
15 percent. And this is the rate on the 30-year U.S.
16 treasury Separate Trading of Registered Interest in
17 Principal Securities, mostly known as STRIPS, as of the
18 valuation date which was June 30, 2017.

19 We don't expect any new plans, while we know no
20 new plans will be included in the next valuation which is
21 June 30, 2018.

22 With that, if there are any questions that the
23 Board has on the valuation, I'd be happy to answer them.
24 Thank you.

25 CHAIRPERSON TAYLOR: So, Julian and Scott. Thank

1 you very much for the report. Very thorough. So I had
2 one quick question. With the discount rate at 2.93
3 percent and inflation at 1.96 percent, how does that
4 impact that fund?

5 SENIOR PENSION ACTUARY ROBINSON: Well, the rates
6 are set on an annual basis. And as Scott alluded to that
7 when plans are put into the TAP, there's a separate
8 investment policy which applies to the liabilities of the
9 terminated agencies. So what happens is the agencies --
10 the assets in respect to these agencies are immunized, and
11 the Investment sets up a catch -- cash matching portfolio
12 to track the expected benefit payments and the future
13 payouts of investments, which are mostly treasury bonds.
14 So this rate gets reviewed every year and reflects what
15 the current status is of the inflation of the discount
16 rate as of the valuation date each year.

17 CHAIRPERSON TAYLOR: Okay. Great Thank you. One
18 more question from the Committee.

19 Mr. Jones.

20 COMMITTEE MEMBER JONES: Thank you, Madam Chair.
21 Yes, I was -- you mentioned that there were five
22 additional agencies that were added. And you mentioned
23 that the funded status went down a little bit because of
24 the additional agencies. And I'm looking there at East
25 San Gabriel I know about. But are the others

1 involuntarily added or are they voluntarily added.

2 SENIOR PENSION ACTUARY ROBINSON: No, I believe
3 all of them were voluntarily added to these.

4 COMMITTEE MEMBER JONES: So if they're
5 voluntarily, I thought that there was a requirement that
6 they come in at 100 plus percent funded. So how did that
7 decrease the --

8 SENIOR PENSION ACTUARY ROBINSON: That's true.
9 The nature of the fund is that it has approximately -- as
10 of the last valuation date, it had 140 million
11 approximately of surplus. The previous valuation it had
12 130 million of surplus. So the actual dollar amount of
13 surplus has increased.

14 However, the funded status will decrease each
15 time the fund gets larger. For example, if you had a fund
16 which was -- had \$100 million of liabilities, and \$200
17 million of assets, so you have \$100 million surplus, if
18 suddenly you added, you know, a large increase in both the
19 assets and the liabilities, the absolute amount of the
20 surplus would remain pretty much the same.

21 However, as a proportion of the entire fund, it
22 would drop.

23 COMMITTEE MEMBER JONES: I see.

24 SENIOR PENSION ACTUARY ROBINSON: So that's what
25 you're seeing here.

1 COMMITTEE MEMBER JONES: I got it. Okay. Okay.
2 Thank you.

3 CHAIRPERSON TAYLOR: All right. Seeing no other
4 questions from the Committee on this, we will move on
5 to -- and I appreciate your report. Thank you very much
6 again.

7 We'll move on to 8b the proposed revision to the
8 Amortization Policy regarding financial necessity.

9 CHIEF ACTUARY TERANDO: Good morning. Madam
10 Chair, members of the committee. Scott Terando, Chief
11 Actuary.

12 Item 8b is an information item. This is the
13 first reading of the Actuarial Office's recommendation on
14 changes to the portion of the Amortization Policy that
15 addresses possible extension of the amortization period
16 due to financial necessity.

17 Back in February when the Board and this
18 Committee adopted a new Amortization Policy, there was
19 some concerns and questions about shortening the
20 amortization period and the impact that particular
21 employers might have with the new policy.

22 At that time, we were directed to review the
23 wording and engage with stakeholders on the hardship
24 policy, and come back with our recommendations. Today is
25 the first reading of the those recommendations.

1 So with that, I'm going to have Randy Dziubek
2 step through some of the changes and our recommendations
3 on the policy.

4 CHAIRPERSON TAYLOR: Thank you.

5 DEPUTY CHIEF ACTUARY DZIUBEK: Thank you, Scott.
6 Randy Dziubek, CalPERS Actuarial team.

7 As Scott mentioned, we've spent the last several
8 months reviewing the existing policy and assessing how
9 well it aligns with our modified Amortization Policy on
10 the whole.

11 We've spent a lot of time within our office.
12 We've reached out to our Financial Office and engaged them
13 in this discussion. We've had a lot of discussion with
14 various stakeholders, received their input and
15 recommendations. And what we have for you today is a
16 first draft of our proposed changes to the existing
17 policy.

18 The changes cover a couple different aspects of
19 the policy. The first is the determination of whether an
20 agency is, in fact, experiencing a financial necessity
21 that warrants reducing the UAL payment. And the second
22 aspect of the policy is if the Chief Actuary determines an
23 extension warranted, what will the amortization schedule
24 look like after the extension?

25 So let's start with the process for performing

1 financial analysis of the agency to determine whether in
2 fact a financial necessity exists. The Actuarial Office
3 worked quite a bit with the Pension Contracts and
4 Prefunding Program Division of CalPERS, the PCPP, looking
5 at their existing process of financial analysis for
6 agencies that are looking to enter CalPERS.

7 This group within CalPERS has a fairly
8 standardized process for collecting financial information,
9 performing analysis, and documenting results. And after
10 reviewing that, the Actuarial Office felt this would be a
11 fantastic tool to use for this process as well.

12 So now within the modified policy, the financial
13 analysis will be conducted by this PCPP group initially
14 with that analysis then being provided to the Chief
15 Actuary.

16 At that point, the Chief Actuary has the
17 financial decision as to whether an extension will be
18 granted to the agency, and if so will then determine what
19 the revised amortization schedule will look like.

20 Now, the existing policy has a standard approach
21 of extending the amortization period out to 30 years and
22 using what we call a level percent of pay amortization
23 method. And that method is consistent with the old
24 Amortization Policy prior to the changes made in February.

25 So the proposed policy now will have a standard

1 period of 25 years to be used for financial necessity, and
2 also use a level dollar method of amortization, again to
3 be consistent with the changes made to the broader
4 Amortization Policy.

5 Now, in cases of extreme financial necessity, and
6 when determined to be warranted by the Chief Actuary, we
7 may consider a period as long as 30 years for this
8 purpose, and also may consider using a level percent of
9 pay amortization method. However, both of those options,
10 30 years as well as a level percent of pay method, would
11 be expected to be used only in very rare instances.

12 And as well, the proposed policy now includes a
13 minimum requirement such that the payment in any year
14 towards unfunded liability has to be at least as great as
15 interest on that unfunded liability.

16 So, for example, if in one of those rare cases,
17 the Chief Actuary selected a 30-year period with level
18 percent of pay amortization, as most of you know, that
19 schedule in the early years would produce payments that
20 would not be great enough to pay the interest on the UAL,
21 something we call negative amortization.

22 And in order to avoid that, even in these cases
23 of financial necessity, there will be a minimum
24 requirement of a payment equal to at least the interest on
25 the UAL.

1 Another change in the policy that we're
2 recommending is that after a period of about three to five
3 years after being granted an extension, there will be a
4 reassessment of the financial condition of the agency.
5 And if it's determined that a financial necessity for a
6 lower UAL payment no longer exists the Chief Actuary will
7 have the option of reamortizing the existing unfunded
8 liability over 20 years as a level dollar.

9 And lastly, as exists in the current policy,
10 should the Chief Actuary grant an extension in these
11 cases, he or she will bring those to the Board annually to
12 inform the Board that this was done.

13 And with that, I will take any questions.

14 CHAIRPERSON TAYLOR: So thank you very much. We
15 did ask for this. I appreciate that you guys brought this
16 forward. We were very concerned about our public
17 agencies, the employers, being able to afford this. I
18 think I had one quick question. On -- you talked about
19 after three to five years, you're going to reassess and
20 have an option to change it re -- you know put it back to
21 20 years or keep it the same, I assume, is what you're
22 talking about, right?

23 CHIEF ACTUARY TERANDO: Yeah. Yes, that's
24 correct. It's not an automatic this will happen.

25 CHAIRPERSON TAYLOR: Yeah.

1 CHIEF ACTUARY TERANDO: There will be an
2 engagement with the employer, where we'll have
3 conversations, and we'll take a look at where they're at
4 and where their financial situation is.

5 We just didn't want to be in a position of they
6 ask for a hardship, set it and forget it. We want to, you
7 know, keep track on where the employer is and make sure
8 it's providing the support need -- that they need in the
9 first place.

10 CHAIRPERSON TAYLOR: Right, absolutely.
11 Especially, if they're only paying the interest.
12 They're -- they will never pay down their unfunded
13 liability.

14 CHIEF ACTUARY TERANDO: Right. So we definitely
15 wanted to, you know, keep it on our radar screen and
16 just -- and just, you know, kind of make it clear that we
17 will be coming back and reviewing it, so that there's no
18 surprises that when it happens, they're expecting it.

19 CHAIRPERSON TAYLOR: So -- and I -- I don't want
20 us to turn into their babysitters by any means, or, you
21 know, to be telling them what to do. But I would imagine
22 this PC -- PCPP group that's going to do the extensions,
23 right, review of the financials, et cetera, is there going
24 to be working with them to ask them how they're going to
25 get out of this, so that they can catch up with their

1 unfunded liability? I mean, I think that should be part
2 of it.

3 CHIEF ACTUARY TERANDO: Yeah. I think during the
4 initial phases when the financial information is
5 submitted, there is a lot of back and forth between the
6 Financial Office and the employer to make sure we have the
7 situation assessed correctly. And there -- it's not a --
8 just a one-way here's the information and we do the -- our
9 analysis. It's back and forth.

10 And, you know, while it's stated that, you know,
11 we get the information and then a decision is made, there
12 is a lot of interaction and back and forth within this
13 process. It's not -- it's not as I think one-sided as
14 it's illustrated in the policy. But we anticipate a lot
15 of back and forth and engagement with the employers to
16 make sure we have the correct information from them, and
17 where we are going with our decision. So there's -- there
18 will be no surprises in this process.

19 CHAIRPERSON TAYLOR: Okay. Great. I do have one
20 more question from the Committee. Lynn Paquin for Betty
21 Yee.

22 ACTING COMMITTEE MEMBER PAQUIN: Thank you, Madam
23 Chair. I wanted to thank you, Scott, and your team for
24 the work on this policy. I know that this was -- had a
25 lot of discussion around the changes to the policy back in

1 February. And although we were concerned about those
2 agencies that were truly fiscally distressed, I think that
3 you've struck a good balance between trying to help meet
4 them where they are and get them back on the road to
5 addressing their unfunded liabilities. So I do appreciate
6 that.

7 I did have one question, and I was curious to
8 know if there's any agencies out there that are on your
9 radar right now that you think would want to start using
10 this policy when it's enacted?

11 CHIEF ACTUARY TERANDO: We haven't heard anything
12 specifically. I mean, we do get calls and some concerns
13 about there could be some financial challenges in meeting
14 the payments maybe not this year, but they -- based on our
15 projected -- and projections, they see difficulty in
16 meeting some of those payments. And we encourage them to
17 call us. Just because we've presented the policy today
18 doesn't mean they have to wait for this policy to kick in.

19 There's a hardship policy now, and we always have
20 the ability to work with them to kind of make adjustments
21 in their unfunded liability payment stream to kind of work
22 with them right now as well. So there's an ongoing
23 process, but we haven't heard someone come to us right now
24 saying, it's -- we are in a hardship policy. There's a
25 need right now.

1 ACTING COMMITTEE MEMBER PAQUIN: Okay. Great.
2 Thank you.

3 CHAIRPERSON TAYLOR: All right. Thank you.
4 Before we move on, I'd like to acknowledge that Mr.
5 Feckner and Mr. Miller are here.

6 And we have requests for speaking on this item,
7 8b. And if -- I'll call you up two at a time. If you'll
8 come over here to my left. Dorothy Johnson and Tracy
9 Rhine. Dane, you might as well come up and at least get
10 up front. You're my last one.

11 Oh, hey, they cleared out for you, so you can all
12 sit up here.

13 You will have three minutes for your comments.
14 And it's up to you who wants to go first.

15 MS. JOHNSON: Great. Thank you, Madam Chair and
16 members. Dorothy Johnson with the California State
17 Association of Counties. I want to first start of course
18 by expressing our great gratitude to Scott and Randy and
19 the staff. Thinking of where we were back in February
20 when we first started. There's really been just a great
21 foundation of dialogue, meetings, webinars, conference
22 calls. And I feel like this whole exchange has its own
23 hash tag TTYA, talk to your actuary.

24 (Laughter.)

25 MS. JOHNSON: Because what we be found out from

1 this experience is really there are so many other options
2 available to our county employers beyond seeking a
3 hardship exemption or a financial necessity. And I think
4 that was one of the great outcomes of this process.

5 And I will say, the proposal on the table today
6 is a massive improvement. And our agencies have looked at
7 it as an improvement over the existing policy for
8 hardship. But, of course, there's always room for ideas,
9 suggestions, improvements from there.

10 And the two of note that I want to bring up today
11 quickly is concern about proving the point that there is a
12 need for the financial necessity exemption. Striking the
13 right balance between showing the severity of their
14 financial situation without creating so much panic and
15 concern that really these folks might be moving into a
16 terminated agency or a dissolved agency.

17 So some concern about striking the right balance,
18 but I do understand, of course, there will be dialogue and
19 exchange of data not a sort of dump of here's our
20 financial situation and then close door conversation with
21 the CalPERS team.

22 And then the other idea that had come up of
23 concern is the reassessment process that the Chair did
24 mention. Our counties, of course, are looking at long
25 long-term financial planning. And there would be concern

1 that a reassessment within, you know, three to five years
2 could disrupt that long-term financial goal and planning.

3 And then the final addition that had come up in
4 some of our conversation was possibly including an
5 employer appeal process. Of course, the final decision
6 lies with the Chief Actuary, but it may be appropriate
7 that again as part of that ongoing dialogue and exchange
8 of information that the employer agency would have one
9 more sort of bite at the apple to make sure that all the
10 information was available and the clear picture of their
11 financial necessity for this exemption was displayed.

12 And I'll just close by saying this is not an easy
13 decision for an agency. That isn't something that
14 everyone is going to rush to the door. To answer Ms.
15 Paquin's question, so far two to three counties that I'm
16 aware of have mentioned that this might be the option they
17 want to go down. Again, but not taking it lightly,
18 because they are aware that this would create additional
19 costs and liability for their agency. And they want to
20 ensure, of course, that the full benefits and offerings
21 that they gave to their current employees and their
22 retirees can be sustainable today, and, of course, long
23 term into the future.

24 Thank you.

25 CHAIRPERSON TAYLOR: Thank you.

1 Ms. Rhine.

2 MS. RHINE: Good morning, Tracy Rhine with the
3 Rural County Representatives of California. We represent
4 30 -- over 30 counties as part of the PERS stakeholders.
5 I want to echo some of my colleague's points. We do
6 appreciate all the collaborative stakeholder meetings that
7 have occurred. And we do believe that this is a
8 significant step in the right direction. However, we do
9 have a couple things that we want to note.

10 Again, we ask that the Committee consider
11 separating the Hardship Policy from the Amortization
12 Policy, as the important issue of hardship could easily
13 get lost in the amortization conversation. The second
14 point in Section 10 -- Section 10(a)(1) of Item 8b, we
15 believe the draft policy as written is unclear on whether
16 or actuary is relying on guidelines or a formula in
17 determining financial necessity.

18 In discussions with CalPERS actuaries, we
19 understood the intent was to work with stakeholders to
20 collectively draft a document that would paint a picture
21 if an agency -- a member agency needed to seek relief.

22 However, the statement that the PCPP will review
23 if the employer provides sufficient evidence that payment
24 of all future required contributions under an extended
25 amortization period is financially sustainable does not

1 define or elaborate on that evidence causing some concern
2 for our members.

3 The reassessment criteria after three to five
4 years also causes some concern. A decision by CalPERS to
5 accelerate the amortization period after this period of
6 time could upset long-term financial planning for an
7 agency who is potentially struggling to come out of a
8 hardship period. There does not appear to be any employer
9 appeal provision as previously stated, and we believe that
10 should be added.

11 While we recognize the specific turnaround time
12 cannot be stated, we note that there is no estimated time
13 frame that will be needed for the PCPP to make their
14 assessment. And we would like to see some sort of process
15 put in place, so that we can make sure that it actually
16 meets the needs of the employers.

17 Again, thank you for allowing me to make comment,
18 and we appreciate all the work that the Actuarial and
19 Stakeholder Relations Team put into this.

20 Thank you.

21 CHAIRPERSON TAYLOR: Certainly.

22 Dane.

23 MR. HUTCHINGS: Good morning. Dane Hutchings
24 with the League of California Cities echoing the comments
25 of -- made by my county colleagues. I have a few

1 additions I'd like to address. But I do want to
2 specifically thank the actuary and Department of Finance
3 Team. We've worked actually nearly a year on this going
4 back and forth. And I've got to tell you, it's one of the
5 more highly technical issues that we have to deal with
6 on -- you know, with -- specific to CalPERS policy.

7 You know, cities -- I think we align our comments
8 with the counties as far as having an appeal process, and
9 continuing engagement with -- with the Actuarial Office.
10 I think something that was specific to cities in the
11 meetings that we've had, that may actually be different
12 than what my county or special district folks may want,
13 you know, we understand that, you know, fiduciary
14 responsibility rings key with you guys.

15 However, we do think there needs to be a more --
16 more of a balance in looking at your employers and looking
17 at their specific factors, not simply just looking at your
18 specific factors. So, for example, my members have been
19 pretty loud and clear in saying when you assess a
20 financial hardship, you know, are you looking at the
21 potential number of employees that would have to be
22 reduced over a certain period of time? Are you looking at
23 the percentages of payroll or percentage of general fund
24 budget that's needed?

25 As you guys know, the League of Cities released a

1 study back in January that essentially states that by
2 fiscal years '24, '25 about 10 percent of cities are going
3 to be spending about 21 percent of general fund budget
4 directly on PERS contributions for employer contributions
5 only. I want to make sure that that's actually a factor.

6 While the policy itself is very broad which we
7 appreciate, because it does allow flexibility, we'd like
8 to see some tweaking in the language that specifically
9 cites some of those specific factors just so -- especially
10 for my smaller cities who quite frankly aren't -- may not
11 have as -- the staff or the expertise in this area, you
12 know, help them sort of paint a roadmap or a guideline to
13 help them try to provide all of the information needed to
14 your Actuarial and Department of Finance staff.

15 So with that, just again want to say thank you so
16 much for the collaboration of working with us. This
17 really is sort of a new time where we can really work
18 together, employers, employees and CalPERS.

19 And so we really appreciate your time and your
20 collaboration.

21 CHAIRPERSON TAYLOR: Certainly. So thank you
22 all. I imagine since this is the first reading, we can
23 have our Actuarial Office work with you guys on these
24 concerns.

25 One of the concerns I will acknowledge that maybe

1 an employer appeal might be something that we look at.
2 And turnaround time, yeah, there was no definition for
3 turnaround time. I think that's important.

4 I'm not sure the concern about the reassessment.
5 That's kind of what my question involved, Scott, if you
6 want to come up. I'm sorry. My question earlier, are we
7 going to work with these folks to make sure that they are
8 looking for a way so they're not just paying on the
9 interest, so that when we do contact them in five years,
10 we're not trying to disrupt them, but that we are telling
11 them, hey, maybe -- you know, however you're going to do
12 this, you need to come out of this.

13 CHIEF ACTUARY TERANDO: Okay. So, yes, we'll
14 take a look. We'll take the comments made by everyone
15 here, and by the members of the Committee, and go back and
16 look the -- what we have have. We'll take a look at the
17 reassessment and see whether it needs to be in the policy
18 or whether we can take it out, whether it's a necessity to
19 be in the policy. We also try and look at some time
20 frames and add some specifics to kind of what employers
21 know what we're looking for in terms of financial
22 information. We can kind of try and get a process mapped
23 out as well.

24 So we'll try and bring all that back. Since we
25 have it -- don't have a meeting in October, it will be

1 back in November. So we'll have some time to talk with
2 various stakeholders about this.

3 CHAIRPERSON TAYLOR: Great. Yeah, I would love
4 that you definitely engage with our stakeholders. And I
5 think I had one other question. I don't know. I mean, it
6 sort of outlines a process you guys are going to go
7 through in this in terms of --

8 CHIEF ACTUARY TERANDO: We can probably create
9 a --

10 CHAIRPERSON TAYLOR: Like a --

11 CHIEF ACTUARY TERANDO: -- a flowchart --

12 CHAIRPERSON TAYLOR: Yeah, like --

13 CHIEF ACTUARY TERANDO: -- or a process chart,
14 just so --

15 CHAIRPERSON TAYLOR: -- something that they have
16 to provide.

17 CHIEF ACTUARY TERANDO: A vision chart. Yeah,
18 we'll get that -- we'll bring that back in November also.

19 CHAIRPERSON TAYLOR: Yeah, that's probably a good
20 idea.

21 All right. Thank you, Scott.

22 CHIEF ACTUARY TERANDO: Sure.

23 CHAIRPERSON TAYLOR: So we're going to move on --
24 we are -- that's the end of 8b. And we're going to move
25 back to 5e.

1 Marlene.

2 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

3 D'ADAMO: Yes.

4 CHAIRPERSON TAYLOR: I'm looking for it right now
5 myself. There we go. Okay.

6 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

7 D'ADAMO: Okay. So this is 5d. This is the item that was
8 on --

9 CHAIRPERSON TAYLOR: 5e.

10 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

11 D'ADAMO: Oh, I'm sorry. 5e, you're right. 5e. So that
12 was the item that was on consent.

13 CHAIRPERSON TAYLOR: Yes, ma'am.

14 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

15 D'ADAMO: This is the annual report on uncollectible debt.
16 It comes to you every year, and it's basically a report of
17 the debt that had -- that CalPERS had not been able to
18 collect during the year.

19 So I'm going to ask Anthony Suine to come up, and
20 we're going to talk about the process. I presume that
21 there's questions around the possess --

22 CHAIRPERSON TAYLOR: I imagine, yes.

23 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

24 D'ADAMO: -- for this -- for this item.

25 BENEFIT SERVICES DIVISION CHIEF SUINE: Good

1 morning, Madam Chair, members of the Committee. Anthony
2 Suine, CalPERS team.

3 This item contains write-offs of our overpayment
4 receivables that we have. We do pursue these receivables.
5 We send letters to the bank. We pursue collection
6 activities. And as you see, the groupings on the agenda
7 item, typically they're -- no source to collect from.
8 There's no remaining beneficiary or survivor to collect
9 that overpayment from. Another large bucket, or the
10 largest bucket, is our statute of limitation write-offs
11 that are per the Government Code that we must write-off.
12 Any balances that can exceed three years or 10 years in
13 the case of death overpayments.

14 And many of these are death overpayments. The
15 member passes away. They had an outstanding receivable,
16 and they need to be written off.

17 The average write-offs over the last five years
18 have been approximately \$1.2 million. This is in
19 comparison to about 22 billion we pay out every year. So
20 that's about 0.01 percent in relation to the amount of
21 benefits we pay.

22 And I'm happy to answer any questions
23 specifically you may have about the write-offs.

24 CHAIRPERSON TAYLOR: Great. Thank you.

25 So I do have a question from the Committee. Mr.

1 Costigan.

2 VICE CHAIRPERSON COSTIGAN: So again, I just want
3 to reiterate for the bulk of these, I think, over 1,400 of
4 them, were \$5 or less.

5 BENEFIT SERVICES DIVISION CHIEF SUINE: Correct.

6 VICE CHAIRPERSON COSTIGAN: So I mean one is that
7 an allocation of staff resources. The other is just a
8 prohibition on the statute of limitations are really the
9 two bulks of it, correct?

10 BENEFIT SERVICES DIVISION CHIEF SUINE: That's
11 correct.

12 VICE CHAIRPERSON COSTIGAN: All right. That's
13 what I wanted to know. I just wanted to make sure we knew
14 what we were talking about.

15 Thank you.

16 CHAIRPERSON TAYLOR: Okay. I don't have any
17 other questions from the Committee on that particular
18 item.

19 So thank you very much --

20 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE
21 D'ADAMO: Thank you.

22 CHAIRPERSON TAYLOR: -- for taking that up.

23 So I guess we are at summary of committee
24 direction. Ms. D'Adamo.

25 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

1 D'ADAMO: Yes. So I didn't take down specific direction
2 other than the conversation around the Hardship Policy or
3 financial necessity as it's called now. And I think that
4 that was fairly stated. But I did take down a couple of
5 notes around the turnaround time frames, creating a visual
6 chart, and reassessment concerns. And that will be
7 brought back at the November meeting.

8 CHAIRPERSON TAYLOR: Okay. Great.

9 And then we are at public comment. So anybody in
10 the public that would like to speak now, you can.

11 I'm not seeing anybody. So I'm going to adjourn
12 the Finance and Administration Committee at 8:47. Thank
13 you. And the next Committee 9:00 o'clock.

14 Thank you.

15 INTERIM CHIEF FINANCIAL OFFICER TIMBERLAKE

16 D'ADAMO: Thank you.

17 (Thereupon the California Public Employees'
18 Retirement System, Board of Administration,
19 Finance & Administration Committee meeting
20 adjourned at 8:48 a.m.)

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C E R T I F I C A T E O F R E P O R T E R

I, JAMES F. PETERS, a Certified Shorthand Reporter of the State of California, do hereby certify:

That I am a disinterested person herein; that the foregoing California Public Employees' Retirement System, Board of Administration, Finance & Administration Committee meeting was reported in shorthand by me, James F. Peters, a Certified Shorthand Reporter of the State of California;

That the said proceedings was taken before me, in shorthand writing, and was thereafter transcribed, under my direction, by computer-assisted transcription.

I further certify that I am not of counsel or attorney for any of the parties to said meeting nor in any way interested in the outcome of said meeting.

IN WITNESS WHEREOF, I have hereunto set my hand this 30th day of September, 2018.

JAMES F. PETERS, CSR
Certified Shorthand Reporter
License No. 10063