

## Calpers INCENTIVE PLAN | Fiscal Year 2018-19

Position: Chief Executive Officer Name: Marcie Frost

WEIGHT	MEASURE	SCORING		
Organizational Leadership Priorities				
25%	<ul> <li>Through June 30, 2019, provide organizational leadership in support of the following priorities:         <ul> <li>Board Support</li> <li>Open and Transparent Communication / Building Relationships</li> <li>Efficient and Effective Organization</li> <li>Supportive and Engaged Leadership</li> <li>Customer Satisfaction Driven Organization</li> <li>Team Member Engagement</li> </ul> </li> </ul>	One rating will be given for the whole Organizational Leadership Priorities measure, based on the following table:		
		ScoreRatingFar Exceeds High Expectations1.50 (150%)Meets High Expectations1.0 (100%)Does Not Meet High Expectations0 (0%)Intermediate points are interpolated		
Incentive Metrics				
15%	Total Fund Performance	Variance (bps) from Benchmark	Payout Ratio	
		Based on Board Approval of	1.50 (150%) 1.41 (141.7%) Based on Board Approval of 1.25 (125%) 1.00 (100%)	
		Payout ratio for intermediate results will be determined by interpolation.		
20%	Enterprise Operational Effectiveness	Based on Board Approval of	ayout Ratio .50 (150%) .25 (125%) .00 (100%) 0.75 (75%) 0.50 (50%) 0.00 (0%)	
15%	Customer Service		ayout Ratio .50 (150%)	
		Based on Board Approval of	.25 (125%) .00 (100%) 0.75 (75%) 0.50 (50%) 0.00 (0%)	



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WEIGHT	MEASURE	SCORING
15%	Stakeholder Engagement	Score   Payout Ratio   1.50 (150%)   1.25 (125%)   1.00 (100%)   0.75 (75%)   0.50 (50%)   0.00 (0%)
10%	Investment Office CEM	Score Payout Ratio  1.50 (150%)  1.00 (100%)  Approval of Agenda Item 6a  Payout ratio for intermediate results will be determined by interpolation.
100%	TOTAL PLAN WEIGHT	

## **METHODOLOGY**

- 1. As part of the annual year-end process, the Committee will rate the Organizational Leadership Priorities measure as a whole, giving one rating for all six priorities listed.
- 2. Scores for the Incentive Metrics are based on the performance outcomes of each individual metric.
- 3. A formula dictated by the Board's Compensation Policy for Executive and Investment Management Positions takes into account all outcomes and is applied by using the weights and ratings to determine the award amount.