MEETING

STATE OF CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM BOARD OF ADMINISTRATION

OPEN SESSION

ROBERT F. CARLSON AUDITORIUM LINCOLN PLAZA NORTH 400 P STREET SACRAMENTO, CALIFORNIA

TUESDAY, AUGUST 14, 2018

9:01 A.M.

JAMES F. PETERS, CSR CERTIFIED SHORTHAND REPORTER LICENSE NUMBER 10063

A P P E A R A N C E S

BOARD MEMBERS:

- Ms. Priya Mathur, President
- Mr. Rob Feckner, Vice President
- Ms. Margaret Brown
- Mr. Richard Costigan
- Mr. Richard Gillihan
- Ms. Dana Hollinger
- Mr. Henry Jones
- Mr. David Miller
- Mr. Ramon Rubalcava
- Mr. Bill Slaton
- Ms. Theresa Taylor
- Ms. Betty Yee, represented by Ms. Lynn Paquin

STAFF:

- Ms. Marcie Frost, Chief Executive Officer
- Mr. Matthew Jacobs, General Counsel
- Ms. Cara Buchanan, Board Secretary
- Ms. Marguerite Seabourn, Assistant Chief Counsel
- Mr. John Shipley, Senior Attorney

ALSO PRESENT:

Ms. Lina Balciunas Cockrell, Messing Adam & Jasmine, LLP

Mr. Gary Messing, Messing Adam & Jasmine, LLP

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2.	Approval of the August 14, 2018 Board of Administration Timed Agenda	2
3.	<pre>Full Board Hearing - Priya Mathur a. Kenneth L. Hale/Robert T. Wolf (consolidated) Closed Session - Deliberate on Full Board Hearing (Government Code section 11126(c)(3)) b. Kenneth L. Hale/Robert T. Wolf</pre>	2
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1 PROCEEDINGS 2 PRESIDENT MATHUR: All right. Good morning, 3 everyone. Welcome to the Board meeting and the full 4 Board -- the full Board hearing this morning. The first order of business is to call the roll. 5 б BOARD SECRETARY BUCHANAN: Good morning. 7 Priya Mathur? 8 PRESIDENT MATHUR: Good morning. 9 BOARD SECRETARY BUCHANAN: Rob Feckner? 10 VICE PRESIDENT FECKNER: Good morning. BOARD SECRETARY BUCHANAN: Margaret Brown? 11 BOARD MEMBER BROWN: Good morning. 12 13 BOARD SECRETARY BUCHANAN: John Chiang? PRESIDENT MATHUR: Excused, I guess. 14 BOARD SECRETARY BUCHANAN: Richard Costigan? 15 16 BOARD MEMBER COSTIGAN: Here. 17 BOARD SECRETARY BUCHANAN: Richard Gillihan 18 PRESIDENT MATHUR: He's excused. 19 BOARD SECRETARY BUCHANAN: Dana Hollinger? 20 BOARD MEMBER HOLLINGER: Here. BOARD SECRETARY BUCHANAN: Henry Jones? 21 BOARD MEMBER JONES: Here. 22 23 BOARD SECRETARY BUCHANAN: David Miller? 24 BOARD MEMBER MILLER: Here. 25 BOARD SECRETARY BUCHANAN: Ramon Rubalcava?

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1 BOARD MEMBER RUBALCAVA: Here. BOARD SECRETARY BUCHANAN: Bill Slaton? 2 3 BOARD MEMBER SLATON: Here. 4 BOARD SECRETARY BUCHANAN: Theresa Taylor? 5 BOARD MEMBER TAYLOR: Here. б BOARD SECRETARY BUCHANAN: And Lynn Paquin for 7 Betty Yee? ACTING BOARD MEMBER PAQUIN: 8 Here. 9 PRESIDENT MATHUR: Yes. Please note for the 10 record that Mr. Gillihan is not here. He's recused 11 himself from this item. 12 BOARD SECRETARY BUCHANAN: Okay. 13 PRESIDENT MATHUR: We do have a quorum. 14 The next order of business is approval of the 15 August 14th, 2018 Board of Administration timed agenda. 16 BOARD MEMBER JONES: Move approval. 17 BOARD MEMBER HOLLINGER: Second. 18 PRESIDENT MATHUR: Moved by -- thank you. Moved 19 by Mr. Jones, seconded by Ms. Hollinger? 20 Any discussion? All those in favor say aye? 21 22 (Ayes.) 23 PRESIDENT MATHUR: All opposed? 24 Motion passes. 25 That brings us to Agenda Item 3, the -- and

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the -- we open the record for the full Board hearing in the consolidated appeals of members Robert T. Wolf and Kenneth L. Hale, CalPERS case numbers 2016-0211 and 2016-0212.

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Let us first take roll call, please.

We'll take -- we've taken the role, but maybe we should -- I think we've just taken it so it -- do we need to take it again?

GENERAL COUNSEL JACOBS: (Shakes head.)

10 PRESIDENT MATHUR: I see our General Counsel 11 shaking his head. So I think we are in good shape there. 12 Thank you.

The proposed decision in this case was originally considered by the Board at the May 2018 Board meeting. At that meeting, the Board rejected the proposed decision and scheduled this matter for a full Board hearing on the question of whether the compensation at issue should be included in the member's final compensation calculation.

I note for the record that all parties have received notice of this full Board hearing, along with copies of the statement of policy and procedures for full Board hearings before the Board. In addition, all parties have been informed in writing that oral argument will be limited to 10 minutes for each position, and rebuttal will be limited to three minutes for each position.

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Would counsel please take a moment to introduce 1 2 themselves starting with staff counsel and then the 3 members' counsel. ASSISTANT CHIEF COUNSEL SEABOURN: Good morning. 4 5 Marguerite Seabourn, CalPERS legal team. б PRESIDENT MATHUR: Good morning. 7 SENIOR ATTORNEY SHIPLEY: Good morning. John Shipley on behalf of CalPERS. 8 9 PRESIDENT MATHUR: Good morning. 10 MS. BALCIUNAS COCKRELL: Good morning, Lina 11 Balciunas Cockrell on behalf of respondents Kenneth Hale and Robert Wolf. 12 13 PRESIDENT MATHUR: Good morning. 14 MR. MESSING: Gary Messing --15 PRESIDENT MATHUR: You need to turn on your 16 microphone. There we go. It's on. 17 MR. MESSING: Okay. Gary Messing, also on behalf 18 of the respondents. 19 PRESIDENT MATHUR: Good morning. 20 MR. MESSING: Thank you. PRESIDENT MATHUR: Thank -- so let the record 21 22 reflect also that Chirag Shah, the Board's independent 23 counsel on full Board hearings and proposed decisions from 24 the Office of Administrative Hearings will be here to 25 advise the Board on procedural and substantive issues, and

to answer questions that Board members may have today. Mr. Shah will also provide a brief summary of the case before we begin oral arguments.

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4 As stated previously, each position will have 10 5 minutes for oral argument. Mr. Shipley will first have 10 б minutes to present staff's argument. And after that, Ms. 7 Balciunas Cockrell will have 10 minutes to present 8 argument on behalf of the two members. Neither side is 9 compelled to use the full 10 minutes. However, if a party 10 concludes argument in less than the time allotted, it will 11 not be permitted to carry that time to any other portion 12 of the proceeding.

13 After both sides have presented oral arguments, 14 each side will be provided three minutes for rebuttal 15 arguments in the same order as the original presentation, 16 first Mr. Shipley for staff, then Ms. Balciunas Cockrell 17 for the members. Here too, you may, but do not have to, use the entire time allotted for rebuttal. 18 But if you 19 decide to use less time, you will not have another 20 opportunity to use any time remaining in your rebuttal.

There is a timer in front of you for -- which will be set for 10 minutes -- it should be right in front of me actually. You might -- you'll see it right here -for the initial argument, and three minutes for rebuttals. The timer will begin when you start to speak. Please pay

close attention to the timer as you make your presentations in order to avoid going over your allotted time. When the timer's light turns red your time will have expired.

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After all sides' arguments and rebuttals are concluded, the Board may ask questions of any of the parties to this proceeding as well as our independent counsel. The alternatives available to the Board are set forth at Agenda Item 3 of the Board meeting materials.

10 Any questions so far? Do the parties understand 11 the procedure?

MS. BALCIUNAS COCKRELL: Yes, ma'am.

SENIOR ATTORNEY SHIPLEY: Yes, Madam President. PRESIDENT MATHUR: Thank you.

Now then, Mr. Shah please provide a brief summary of the case.

MR. SHAH: Thank you. Good morning, Madam President and members of the Board. As you said, my name is Chirag Shah and I'm the Board's independent counsel on full Board hearings. My summary here this morning, as usual, will be very, very brief. I will let each counsel educate the Board on the details and the merits of their respective positions.

This consolidated hearing is for two separate but substantially similar disputes over the calculation of

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final compensation under section 20636 of the Public Employees Retirement Law, or PERL. Because of the similarities and the legal and factual disputes in the two cases, the parties agreed to consolidate the cases into one hearing.

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Members, in this case, are retired firefighters, б 7 battalion chiefs to be more precise, with the California 8 Department of Forestry and Fire Protection, or Cal Fire as 9 the agency is more commonly known. At all times relevant 10 to this appeal, both members were on full-time release for 11 union business as permitted by the memorandum of understanding or collective bargaining agreement between 12 Cal Fire and Cal Fire Local 2881, which is the exclusive 13 14 bargaining representative of professional firefighters in 15 the State of California.

During their full-time release, members received annual mandatory cash-outs of holiday pay as required by the MOU between Cal Fire and Local 2881.

The specific issue before the Board is whether the annual mandatory cash-outs satisfied the requirements of subsection (c) and (e) of section 20636 of the PERL and its implementing regulation at Code of Regulations Title 2, section 571(a)(5).

24 Cal Fire, which has not entered an appearance in 25 this matter, did not report the mandatory cash-outs as

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1 compensation earnable, but requested that they be 2 considered by CalPERS at the urging of the union. The 3 parties appearing before you today agree that the material 4 facts are not in dispute as outlined by the administrative 5 law judge in the proposed decision.

The details of the case, the history of the litigation, and the merits of each party's position are presented in the written arguments in the administrative record before the Board at agenda item 3.

Madam President and Board members, that concludes my brief summary of the case.

Thank you.

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13 PRESIDENT MATHUR: Thank you very much, Mr. Shah. 14 Let us now turn to preliminary evidentiary 15 As all parties are aware, we are not here to issues. 16 relitigate factual issues or resubmit evidence into the 17 administrative record. However, in rare circumstances, 18 the interests of achieving a just result may require 19 consideration of newly discovered relevant documentary 20 evidence, which could not with reasonable diligence have 21 been discovered and produced at the hearing before the 22 administrative law judge, and which therefore is not part of the administrative record. 23

24 Under no circumstance may the Board accept new 25 witness testimony or any kind of examination or

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1 cross-examination of anyone, including Board members in 2 today's proceedings. Under the Board's procedure, 3 requests to introduce newly discovered documentary 4 evidence must have been submitted in writing to the Board 5 secretary no later than the due date for written 6 arguments, which in this case was August 3rd, 2018. 7 In order to avoid interruptions during each

8 party's respective time today, please let us know now if 9 either party has any relevant, newly discovered evidence, 10 which could not have been discovered in and produced at 11 the hearing that it seeks to be admitted into the 12 administrative record today as to which a timely written 13 request was submitted to the Board.

SENIOR ATTORNEY SHIPLEY: No, Madam President. 14 15 PRESIDENT MATHUR: Thank you. 16 MS. BALCIUNAS COCKRELL: No, Madam President. 17 PRESIDENT MATHUR: Thank you. Mr. Shipley, do you have a -- oh, sorry. 18 19 Mr. -- since -- seeing that there are no requests 20 to submit newly -- sorry, I'm reading a bit of a script.

21 Seeing that there are no requests to submit newly 22 discovered evidence, let us begin oral arguments at this 23 time.

24 Mr. Shipley, please present staff's argument.
25 Please start the clock for 10 minutes when Mr. Shipley

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begins the argument.

SENIOR ATTORNEY SHIPLEY: Good morning, Madam 2 President Board members. We're here today because 3 4 respondent received benefits, vacation leave and holiday cash-outs that none of Cal Fire's other 6,000 plus 5 firefighters received. б These cash-outs were never 7 reported to CalPERS as pensionable income, and neither Cal 8 Fire for respondents ever paid contributions on the 9 cash-outs.

10 Through this appeal, respondents are seeking a 11 second benefit that no other Cal Fire firefighter 12 receives. They're seeking to boost their pension benefits 13 by including the holiday cash-outs as compensation 14 earnable. The PERL says this is not allowed.

Why not?

First, and item of special compensation must meet the specific definition provided for in the PERL to be pensionable.

19 Second, the PERL requires special compensation be 20 available to all members of a group or class to ensure 21 that everyone has the same opportunities and are treated 22 equally. As the California Court of Appeals said in 23 Prentice case, the central role of the limitations on 24 compensation earnable is to prevent agencies from 25 artificially increasing a preferred employee's retirement

benefits by providing the employee with compensation increases which are not available to other similarly 3 situated employees.

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So let's look at the facts here. 4 Both 5 respondents were firefighters with Cal Fire, and their б compensation and benefits were entirely dependent on their 7 bargaining unit's MOU and their firefighter rank. They 8 were elected as union officers and placed on full-time 9 relieve for the terms of the firefighters' MOU. But they 10 remained Cal Fire employees, and their compensation and 11 rights, including their designation as a State safety member with CalPERS, continued to be entirely dependent on 12 13 their job classification with the State, which was their 14 rank.

15 They both promoted to a higher rank while on 16 leave. They both promoted from Fire Captain to Battalion 17 Once they promoted, their job classification with Chief. 18 the State changed to their new rank, and they received 19 compensation and benefits equal to that of CalFire's other Battalion Chiefs. 20

21 I think that bears repeating. They were paid as 22 if they were working as Battalion Chiefs despite the fact 23 they were on leave and never actually worked as Battalion 24 Chiefs.

Although they generally worked out of the union

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offices from 9 to 6, they received the same pay and benefits as other firefighters of the same rank, meaning their regular schedule called for them to work 45 hours a week, but they were paid as if they worked 72 hours a week.

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Like other firefighters, they why allotted floating holidays based on the number of State-approved holidays each year. And they received approximately 19 hours of annual leave each month, or 28 days per year, again based on the firefighter's MOU.

Respondents were the only firefighters who were able to and did cash out their vacation and holiday leave credits. Respondents did not use a single vacation or holiday credit during the entire time they were on work release. So they cashed out 40 to 41 days of leave each year. No other Cal Fire firefighter was ever able to cash out this leave on a yearly basis.

18 To repeat that, no other Cal Fire firefighter was19 ever able to cash out this leave on a yearly basis.

Beyond that, no other Cal Fire retiree has ever been able to claim that her or his leave cash-outs should increase her or his retirement benefits. So at the general principle level, the PERL says that the cash-outs these two men received is not pensionable, because the cash-outs weren't available to any of their colleagues.

The PERL requires that an item of special compensation be available to all members of a group or class of employment, and respondents were the only firefighters who received the benefit of being able to cash out holiday pay. That general principle that income is only pensionable if it is available to all on an equal basis then drives the specific provisions that apply here.

8 The specific item that respondents want to make 9 pensionable is holiday pay. It is legally defined as 10 additional compensation for employees who are normally 11 required to work on an approved holiday because they work 12 in positions that require scheduled staffing without 13 regard to holidays.

For an item of pay to be pensionable, it must meet this definition, meaning there's essentially two requirements: employees must be normally required to work on an approved holiday, and they work in positions that require scheduled staffing without regard to holidays.

Were respondents in positions that requiredscheduled staffing without regard to holidays?

The answer is no.

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Was there even a schedule?

The undisputed evidence was that there was not. Prior to respondents being on full time release, they had a schedule that told them who was working, what each

person was doing, and when they had to do it. But once they became union officers, they had nothing similar.

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Now, the argument respondents advance is that there was no schedule because they literally worked all the time, 24 hours a day, 7 days a week, 365 days a year. So they argue the necessary scheduled staffing is a simulated yearly calendar that showed them on duty every day of the year without a single day off. And they kept that schedule for 10 and 8 years respectively.

10 That can't be what scheduled staffing means. Their real schedule was 9 to 6 five days a week. 11 When 12 they worked on other days, that's more accurately 13 characterized as standby or on-call work. For example, 14 remember what Mr. Hale said about his trip to Hawaii. A 15 trip to attend training that he extended by three days to 16 spend time with his wife in Kauai. He testified that he took some calls while he was there. Does that qualify as 17 18 working?

In his words, Mr. Hale describes his holidays as sometimes being interrupted by calls. And remember, Mr. Hale also said that if he did receive an urgent call and wasn't available, the call would just have to wait. Based on these facts, you cannot conclude that he was normally required to work on holidays. Someone who is required to work without regard to holidays cannot have their holidays

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interrupted by calls. They don't get a holiday because 1 they are working. 2

3 What respondents did was standby or on-call work, 4 which is not pensionable. And remember, respondents were 5 getting paid as if they worked 72 hours. The last 19 б hours each week treated as pensionable overtime pay. So 7 they were compensated working -- for working outside of 8 their scheduled time for work. In fact, they were compensated as if they worked 10 hours a day, 7 days a 10 And that pay was pensionable and used when week. 11 determining their retirement benefits.

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12 What respondents are trying to do through this 13 appeal is tack on additional pensionable income to work 14 they already received compensation to perform, and 15 pensionable compensation at that. The PERL does not allow 16 this.

17 But even if respondents had a schedule that 18 called on them to work every day of the year, the question 19 is whether their positions required such staffing, i.e., 20 staffing without regard to holidays. We all know jobs 21 that require staffing without regard to holidays, police 22 officers, correctional officers, hospital doctors and 23 nurses, and yes firefighters. There's a requirement that 24 these positions be staffed at all time.

By contrast, nothing required respondents' union

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officer positions to be staffed at all times. In short, respondents failed to establish that they worked in positions that required scheduled staffing without regard Their appeal fails on that basis alone. to holidays.

But in addition, respondents also failed to establish the second prong of the test, that they were normally required to work on approved holidays. There is no evidence that they were. What they said is that the membership expected them to be able to answer the phone when they called, and they did so. That's admirable, but it's not the same as being required to work on holidays.

12 As I stated a moment ago, there's a term for that, it's called standby work. And pay for standby work 14 is not pensionable.

15 For 6,000 plus of Cal Fire's firefighters, the 16 men and women who are out there right now fighting fires, 17 they are in positions that require them to work on 18 holidays and requires scheduled staffing. However, none 19 of these men and women are allowed to cash out the holiday 20 credits they receive. They either use them to take time 21 off or they wait until they retire to cash them out. And 22 like every other CalPERS member who cashes out vacation or 23 holiday credits when they retire, the compensation is not 24 pensionable.

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Here, respondents are the only firefighters with

Cal Fire who received holiday pay cash-outs, and they are insisting on being the only firefighters to have the cash-outs, included as part of their pensionable compensation. Think about that again. The other firefighters are in positions that actually require them to work on holidays. And unlike respondents, when they're working on holidays, they don't have the option of spending time at home with their friends and family.

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9 None of Cal Fire's other firefighters received 10 holiday pay cash-outs and none of them have appealed to 11 have their retirement benefits increased. The 12 firefighter's MOU states respondents should not lose 13 compensation while on release.

However, it does not say respondents are entitled to receive compensation retirement benefits above whatever everyone else gets.

There are three independent reasons why CalPERS could not legally give respondents what they want here. They did not work in positions that required scheduled staffing without regard to holidays. They were not normally required to work on approved holidays, and they were the only members of their group or class to receive the items of special compensation.

24 They administrative law judge agreed. The 25 administrative law judge correctly applied the facts to

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the law when reaching his conclusion. For these reasons, CalPERS respectfully requests that this Board affirm 3 CalPERS' team determination and adopt the proposed 4 decision following remand.

Thank you.

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PRESIDENT MATHUR: Thank you, Mr. Shipley.

Ms. Balciunas Cockrell, it's your turn to present members' argument, and you will also have 10 minutes.

9 MS. BALCIUNAS COCKRELL: Thank you, Madam 10 President.

11 One of the biggest problems we have had in this 12 case over both hearings is trying to analogize the 13 positions of the Union officers to other State employment. 14 And I think it's pretty undisputed that we cannot. These 15 are unique positions in State employment. The record 16 reflects that Mr. Hale and Mr. Wolf did not have 17 supervisors at Cal Fire. They did not have supervisors 18 within the State. They did not receive performance 19 evaluations. They were pot paid for the time actually 20 worked, which is different than had they been in Battalion Chief positions, in a Ranger Unit. 21

22 And Mr. Hale testified that he had been working 23 as a Fire Captain in the Nevada Yuba Placer Unit before he 24 was elected into his full-time union officer position. 25 And the 72 hours that they continued to report on their

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time cards is a straight 72-hour schedule.

It is as if he worked from day to night to day to night to day to night over 72 hours. So it is not necessarily 7 days of 10 hours a day. The Battalion Chiefs on the -- in the units don't get paid that way, and neither did the union officers.

The difference between -- with the Battalion Chiefs in the units is that outside of those straight 72 hours, they work additional time and get paid overtime for And while that overtime is not pensionable, it can that. be factored into retirement by the firefighter due to their own financial planning.

The union officers did not have that option. 14 They were paid for the straight 72, and only the straight 72, throughout their time in office.

16 The pension law is certainly not clear that this 17 item is not pensionable. And, in fact, due to the plain language of the law, it's clear that the cash-outs are 18 19 pensionable. And if I may draw your attention to section 20 20636(e)(1) that defines group or class of employment. Ιt 21 is a number of employees considered together because they 22 share similarities in job duties, work location, 23 collective bargaining unit, or other logical work-related 24 grouping.

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Now, the ALJ, the administrative law judge, in

1 both hearings, the original hearing and the remand hearing, focused on rank because of the salary, benefits, 2 3 and promotional opportunities. None of these things are 4 listed in subsection (e)(1). The statute goes on to stay 5 that one employee may not be considered a group or class. б So the question is not whether these cash-outs were 7 available to all 6,000 members of the bargaining unit, the 8 question is whether the cash-outs were available to all members of the group or class that could not be a single Therefore, it is logical to infer that two 10 employee. 11 employees could be considered a group or class.

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12 The other problem with the administrative law 13 judge's and with counsel's interpretation is it fails to 14 account for other clearly indisputably pensionable pay 15 differentials that cut across rank or employment 16 classification. And the ones that were -- we had direct 17 evidence of at the remand hearing from Mr. Hale, then 18 current President Mike Lopez, and current State Rank and 19 File Director Tim Edwards, for example, are longevity pay. 20 If you work for the State for a certain amount of time, 21 you get a pay differential that is expressly pensionable, 22 undisputedly pensionable, but it doesn't matter what your 23 rank or classification is. And some firefighters choose to be on the fire lines, not try to ascend the ranks 24 25 through their whole career. They still get the same

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longevity pay, as does a Battalion Chief at the top of the
 bargaining unit.

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Another one is the educational incentive. If you qualify for the educational incentive, you get it across the Board. And CalPERS has recognized this in another case that just came to our attention last week that I wanted to draw your attention to, and I do have copies. It is judicially noticeable if we were in court, and officially noticeable here.

But it is the matter of George B. Magallanes. This was adopted by the Board at the March 21st meeting of this year. And it involved a deputy law enforcement officer down south who was seeking to have pensionable a patrol and custody training pay, as well as a patrol station retention bonus.

16 And the ALJ found that the information available 17 regarding these pay differentials was limited, but that 18 the record did establish that the county provided the 19 patrol station retention bonus to those deputies who were 20 assigned to a patrol station for 36 consecutive months, if 21 the deputy was at the top step of the pay range during 12 22 of those months. In those cases, the deputy was entitled 23 to a lump sum bonus.

Now, during the hearing, CalPERS took the
position that -- similarly to this case, that the bonus

was not available to all of the deputies, and therefore, it could not be pensionable. In the proposed decision, the administrative law judge noted section 20636(c)(1) that special compensation of a member includes payment received for special skills, knowledge, abilities, work assignment, work days, or house or other work conditions.

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And the decision noted that there were many other positions within this law enforcement category that received pay differentials, being on patrol being one of them. And again, it didn't matter how long you had been in your position. You could have been there for a year, you could have been there for 20 years, you still got the pay differential. And therefore, your rank, or your employment classification, was not the determining factor for whether this item was pensionable.

Ironically, Mr. Shipley was also CalPERS's attorney in that matter, and recommended to the Board that this decision be adopted where the administrative law judge did find that this patrol station retention bonus and patrol and custody training pay was pensionable and the Board adopted the decision in the March 2018 meeting.

Turning over to the scheduled staffing element of the union officers here, Mr. Hale testified at the remand hearing that the purpose of his schedule when he was in the Nevada/Yuba/Placer unit was to ensure that the

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position was filled, and that his colleagues knew who was on duty at what time. There was no need for a written schedule for the union officers, the position of President and State Rank and File Director were filled by the two gentlemen in office, and they were always on duty.

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б And it's hard to conceptualize a job where you 7 don't come in and sit at your desk and do your paperwork 8 and then you're done. As we see now, fire season is 9 year-round. The gentlemen on the fire lines don't get to 10 take time off. They have issues all the time regarding 11 their safety, regarding their sleeping arrangements, 12 regarding their pay. They are not able to negotiate 13 individually or bring their concerns individually to the 14 State. That would just be unmanageable.

15 The Union does that for them. And these 16 gentleman, Mr. Hale and Mr. Wolf, gave up their careers to 17 speak on behalf of the 6,000 men and women who are out 18 there keeping our state as safe as it can possibly be 19 during this horrendous positions -- conditions.

And Mr. Hale testified that actually during a time of extreme emergency, a few years into his tenure as the State Rank and File Director, he went and requested to be placed out on the fire line, because he had tremendous experience, and tremendous skills, and could be an asset. And that request was rejected because of his union officer

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position.

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So they gave up benefits that they would have 2 3 received had they stayed in their positions as Battalion 4 Chiefs in a Ranger Unit. And that this is a very minimal 5 request that they're making, because they spent so much б time over such a long period of time directly addressing the needs of the members, the needs of the State, the 7 8 needs of Cal Fire. And it's undisputed in the record that 9 the State expected Mr. Hale and Mr. Wolf to be on duty 24 10 hours a day, and that Cal Fire expected Mr. Hale and Mr. 11 Wolf to be on duty. And that includes for the State, the Governor's office as well. 12

And if there was an accident, if there was a 13 14 major critical condition, things could not move forward 15 without Mr. Hale and Mr. Wolf providing the appropriate 16 union representation and response. And failure to do 17 that, failure for Mr. Hale and Mr. Wolf to be available to 18 be on duty at that time would prevent the response from 19 moving forward and impair the safety of the personnel 20 involved.

21 So these were critical positions. This was not a 22 cush job seeking a cush retirement for pension spiking at 23 the end. They gave their hearts and soul to these 24 positions, gave up their families, gave up their holidays, 25 and are asking just for the cash out that they were

1 required to take, that they could not bank and take months off altogether at the end, that these be pensionable. 2 3 Thank you very much. PRESIDENT MATHUR: Thank you very much. 4 5 Mr. Shipley, would you like to offer rebuttal at this time? б 7 SENIOR ATTORNEY SHIPLEY: Yes, Madam President. 8 PRESIDENT MATHUR: Okay. If you could turn on 9 your microphone, please. Thank you. 10 Please start the clock for three minutes for 11 staff's rebuttal. And you may proceed. SENIOR ATTORNEY SHIPLEY: First, I'd like to just 12 13 briefly dress, counsel has brought up the Magallanes 14 decision. That case was based on the specific facts and 15 the specific evidence of that case. 16 What we're here today to discuss is the specific 17 evidence and facts of this case. And I agree, this really -- these individuals, they're on full-time leave. 18 19 They just don't quite fit into what we conceive as 20 typically a group or class. But I think if you take a 21 step back, they actually really do. 22 The PERL defines group or class as a number of 23 employees considered together because they share 24 similarities in job duties, work, location, collective 25 bargaining and other logical work-related groupings.

Respondents are critical of CalPERS and the ALJ, because there was a focus on compensation as the critical factor in determining their group or class. Respondents go as far to argue as the statute doesn't even mention compensation, so why would compensation be something that should be considered?

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7 It's true that that specific statute, that 8 specific subsection doesn't mention compensation. But 9 when you take a step back and look at the bigger picture, 10 that specific subsection is contained within the 11 definition of compensation earnable. So the whole idea is 12 what group or class should they be in when you're 13 considering what their compensation earnable is.

So, their job duties. Did respondents' job duties with the union in any way impact their compensation earnable? No. Their pay rate was based on their rank.

Did respondents' job location in any way impacttheir compensation earnable?

No. Their job location in no way impacted theircompensation earnable.

21 Did respondents' rank within Cal Fire determine 22 their pay rate? Yes, it did.

Did respondents' MOU determine the compensa -special compensation they received? Yes.

So when you think about what factors are relevant

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in determining what their group or class is for purposes of determining their compensation earnable, it's their rank and it's their MOU. The fact that they were on 3 full-time leave -- and they've argued this. Different 4 5 people in different ranks come into the positions, but б that doesn't impact their compensation earnable at all. It's the fact that they -- what their rank is with Cal Fire.

9 But that's not really the critical key here. The critical key is do they meet the definition of holiday 10 11 pay, and they don't. Their argument that they work 24 hours, 7-day week, 365 schedule just defies logic. 12

13 A trip to Hawaii, the holidays being interrupted 14 by calls. If respondents were truly working on holidays, 15 if they were in positions that required scheduled staffing 16 on holidays, like Cal Fire's other firefighters, the 17 testimony would have been their work was inter -- would 18 have -- was interrupted by calling friends and loved ones 19 on holidays, not the other way around.

Thank you.

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PRESIDENT MATHUR: Thank you, Mr. Shipley.

Ms. Balciunas Cockrell, would you like to offer a 22 23 rebuttal?

24 MS. BALCIUNAS COCKRELL: Thank you, Madam 25 President, yes.

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PRESIDENT MATHUR: Please -- so the clock has been started for another three minutes for your rebuttal.

MS. BALCIUNAS COCKRELL: Thank you.

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Mr. Shipley refers to rank and MOU being the determining factor. And it is the MOU from which the cash-outs are derived. It is a mandatory cash-out. And one of the -- just to clarify, section 10.1.6 of the MOU actually gives employees at their option to cash out up to four holidays per fiscal year. In contrast, for the union officers, section 2.8.2 requires that the holidays be cashed out each year.

And that was -- it is easily inferred that that 12 13 was with the understanding that the union officers would 14 be on duty all the time. They would not have flexibility 15 with -- being able to take the holidays and being 16 untouchable during those holidays, such that if there was 17 a time when the union officers left their positions and went back to a Ranger Unit, they would not be bringing 18 19 these huge leave balances with them, because they had 20 spent so much time being unable to take vacation and 21 holidays.

And so that is where the uniqueness of their position is recognized by the State in its negotiations with Bargaining Unit 8 for the MOU.

Much is made of the Hawaii trip, which was taken

for business purposes, and in an attempt to try to take some vacation time afterwards, and realizing that it just 3 simply wasn't possible because of the necessity of being 4 on duty during that time. And as we've noticed the demands of the fire season have increased in both time and 5 б severity as time has gone on, and that has been the case 7 for the union officers as well.

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8 I think certainly there was a time in the past 9 where we could say that there was an off-season and 10 perhaps some more flexibility. But as Mr. Wolf and Mr. Hale came into office, that diminished and disappeared. 11

So they have been catering to the needs of our 12 statewide fire safety personnel, and have done so without 13 14 regard to their own schedule for nearly a decade. And 15 that is where the cash-outs are reflected as part of their 16 compensation and their special compensation.

17 And they fit into every other part of section 18 20636(e)(1) with the duties -- the uniqueness of the 19 duties, the uniqueness of the work location, and all of 20 the different logical work-related groupings that apply to 21 them and only to them. And that is why they should be 22 considered as a group or class of two. There is nothing 23 in the PERL that prevents them from being considered a group or class of two. And there's nothing in the PERL 24 25 that requires a written schedule, so as to meet the

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1 requirements of section 571. 2 Thank you so much. 3 PRESIDENT MATHUR: Thank you. 4 So at this time, I will entertain questions from 5 Board members. б Mr. Costigan. 7 BOARD MEMBER COSTIGAN: I guess I'll go first. Ι 8 didn't mean to do that first. I just want -- you guys 9 need a sidebar? 10 MS. BALCIUNAS COCKRELL: I'm sorry? 11 BOARD MEMBER COSTIGAN: You need a sidebar? 12 MS. BALCIUNAS COCKRELL: Oh, no. Sorry, sir. 13 BOARD MEMBER COSTIGAN: Just on the question of 14 the classification. Are you saying they are in the class 15 of Battalion Chief or are they a subset of the class of Battalion Chief? 16 17 MS. BALCIUNAS COCKRELL: That's what we wrangled 18 about for about three hours with the ALJ following the evidentiary hearing. It's -- I guess for practical 19 20 purposes you would say it was a subset. You would have 21 the bargaining unit up here, which is everybody --22 BOARD MEMBER COSTIGAN: No, I understand the classification. 23 24 MS. BALCIUNAS COCKRELL: -- and then the 25 Battalion Chief, and the pay differentials being subsets

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BOARD MEMBER COSTIGAN: I just want to be clear, you're not saying that they are in any other class than that of a Battalion Chief?

MS. BALCIUNAS COCKRELL: Not for their rank, no. BOARD MEMBER COSTIGAN: Okay. Because in your letter brief, you tend to make the argument that they're a special class. And as you know, the only folks that can create classifications are the State Personnel Board.

MS. BALCIUNAS COCKRELL: Oh, correct, sir.

11 BOARD MEMBER COSTIGAN: So I just want to be --12 make sure that we are clear --

MS. BALCIUNAS COCKRELL: Yes.

BOARD MEMBER COSTIGAN: -- on the classification designation as a Battalion Chief?

MS. BALCIUNAS COCKRELL: Yes. No, that is correct, sir. And what we were trying to clarify with the ALJ and with the Board, that class of employment, which, yes, of course, the -- a class could not be created as far as an employment classification is different from a class of employment under 20636(e)(1).

BOARD MEMBER COSTIGAN: Because you relate it to pay. And I just can't lay my hands on the letter right now. But in your -- just again in the cover letter -- I'm sorry. I didn't think you were going to call on me first.

My apologies. 1 2 PRESIDENT MATHUR: That's all right. 3 BOARD MEMBER COSTIGAN: Let me pull this back up. 4 The letter. Because if you -- I think it was on page two 5 of your letter second paragraph. I just want to make sure б that we're just on the same page. Let me see if I can 7 pull it up real quick. 8 If you want to come back Madam President --9 PRESIDENT MATHUR: Would you like me to come back 10 to you, Mr. Costigan? BOARD MEMBER COSTIGAN: -- just come back to me, 11 12 please. Yes. Thank you. 13 PRESIDENT MATHUR: Okay. We'll do that. 14 Ms. Brown. 15 BOARD MEMBER BROWN: Thank you. 16 My question is for Mr. Shipley. I heard opposing 17 counsel state that in accordance with MOU 10.1.6, there 18 was a mandatory payout of holiday pay. But for the rest 19 of the members, they could take up to four days cash out 20 of holiday pay. And my question is were those four days 21 pensionable for other people in that class? 22 SENIOR ATTORNEY SHIPLEY: They -- they would have 23 been pensionable if they had been allowed. But even 24 though the MOU says that they could possibly receive that 25 pay, Cal Fire never actually allowed anybody to cash out

1 the holiday pay. So even though it's put in the MOU, and I think it basically says if the -- if the budget allows 2 3 or if the unit allows. It was never allowed. So no other member of -- no other firefighter of Cal Fire actually 4 5 ever received any cash-outs, even though their MOU says б it's a possibility. 7 BOARD MEMBER BROWN: And we're certain of that 8 fact. Nobody else ever received the four day --9 SENIOR ATTORNEY SHIPLEY: The testimony from Mr. 10 Hale and Mr. Wolf was that during their tenure, they were 11 not aware of anybody ever receiving -- anybody else in Cal 12 Fire ever being able to do that. 13 BOARD MEMBER BROWN: Thank you. 14 PRESIDENT MATHUR: Thank you. 15 Ms. Taylor. 16 BOARD MEMBER TAYLOR: Thank you. 17 This is for opposing counsel. I just had a quick 18 question on the MOU and the mandatory cash-out. Do you 19 have any idea when that was put into the MOU? 20 MS. BALCIUNAS COCKRELL: It was about 20 years 1999 was when it first came in. 21 aqo. 22 BOARD MEMBER TAYLOR: Okay. So I assume that Cal 23 Fire has had other union officers all the way back? 24 MS. BALCIUNAS COCKRELL: One -- going back to 25 1999, I believe there was one set of predecessors to Mr.

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1 Wolf and Mr. Hale.

BOARD MEMBER TAYLOR: Just one set? 2 MS. BALCIUNAS COCKRELL: I believe so. 3 4 BOARD MEMBER TAYLOR: Okay. And they did not ask 5 for this as special compensation? б MS. BALCIUNAS COCKRELL: That is correct. 7 BOARD MEMBER TAYLOR: Okay. Thank you. 8 MS. BALCIUNAS COCKRELL: There was -- well, it 9 would be outside -- the record showed that there was a 10 period of time where the -- for Mr. Wolf it was not being 11 cashed out. Either it was forgotten, or misplaced, or there was some sort of a bureaucratic issue. And then 12 13 everybody got on track, and it's been cashed out ever 14 since that time. So what happened before Mr. Wolf and Mr. 15 Hale may have. 16 BOARD MEMBER TAYLOR: So you're saying you're not 17 sure if they even got the cash out. 18 MS. BALCIUNAS COCKRELL: We're not sure. 19 BOARD MEMBER TAYLOR: Okay. Thank you. 20 PRESIDENT MATHUR: Thank you. Mr. Slaton. 21 22 BOARD MEMBER SLATON: Thank you, Madam President. 23 I want to ask respondents' counsel about this on-call 24 versus required to work during a holiday. So I spent 30 25 years in my career essentially being on-call all the time,

and worked sometimes on holidays. But it was at my option to do it. Where in the documentation is there the requirement for these two men to answer the phone?

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4 MS. BALCIUNAS COCKRELL: And, sir, there is 5 nothing in the documentation. Otherwise, I feel like we probably would not be here, if we had documentation. б 7 There's nothing in the bylaws or the constitution of Local 8 2881. There is no employee handbook that sets the 9 schedule for the President and the State Rank and File 10 Director. I -- there could be any number of reasons for 11 this perhaps, because there has not needed to be. There has not been an issue of the President and State Rank and 12 13 File Director being unavailable when necessity 14 has demanded it.

15 BOARD MEMBER SLATON: Well, certainly there's 16 a -- yeah, I mean, certainly it's clear that they took 17 their jobs very seriously, and felt an obligation to be 18 responsive. But I want to just understand, if these 19 gentlemen over 10 years -- 8 and 10 years respectively 20 spent time, had a Thanksgiving meal with their family, and 21 their phone rang, that the option of taking that call, 22 that was an option for them to do that. They were not 23 mandated to take that call?

24 MS. BALCIUNAS COCKRELL: And Mr. Hale -- at the 25 remand hearing, Mr. Hale, Mr. Lopez, and Mr. Edwards

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testified that based on their observations coming up through the ranks in the union and their conversations with their predecessors, that they did not have the option 4 to disregard the call, put it on hold, respond rater, that it was required. That when the phone rang -- and that is during the week days, non-holidays as well, that their job was not to come sit at a desk and write a brief like mine is, but to more answer the phone and respond to the needs of the members and the state, you know, as those needs occur. And those needs are constant.

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11 BOARD MEMBER SLATON: Okay. So if -- But if they 12 had not taken the call -- let's take a sample situation 13 where they just didn't take the call, let it go to 14 voicemail, what were the ramifications? Who would be in 15 charge of admonishing them or saying you didn't do what 16 you signed up to do? What would be the ramifications of 17 not taking the call?

18 MS. BALCIUNAS COCKRELL: Mr. Hale testified that 19 he believed he would have been fired, if he did not take 20 the call. Now, that would have obviously only been able 21 to come -- as far as his employment, to come from the The executive board of Local 2881 would be the 22 state. 23 authority to remove him from office.

24 BOARD MEMBER SLATON: I see. And it wouldn't 25 require an election --

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MS. BALCIUNAS COCKRELL: 1 No. BOARD MEMBER SLATON: -- to remove him? 2 3 MS. BALCIUNAS COCKRELL: No. 4 BOARD MEMBER SLATON: I see. Okay. All right. 5 I may have more questions later, but thank you. б PRESIDENT MATHUR: Thank you. 7 Ms. Hollinger. 8 BOARD MEMBER HOLLINGER: Thank you. 9 A couple of questions. And I think for CalPERS 10 counsel, my question to you is this, so they're being ranked as Battalion Chiefs. So then how are they able to 11 carve out a class of two? 12 13 SENIOR ATTORNEY SHIPLEY: Well, I would argue 14 that they would not be able to. 15 BOARD MEMBER HOLLINGER: Right. 16 SENIOR ATTORNEY SHIPLEY: That -- that they can't 17 carve out a class of two. And I think part of the -- and 18 what I think Mr. Costigan --19 BOARD MEMBER HOLLINGER: But I'm trying to -- I'm 20 not hearing the rationale of how you're doing that, 21 because I'm -- my concern is you would be creating a very 22 dangerous precedent of going forward, so I --23 SENIOR ATTORNEY SHIPLEY: And I think that's 24 CalPERS -- and that's what led to CalPERS determination, 25 that you have to look at the most logical grouping. And

1 the most logical grouping would be that they would be with other firefighters of similar rank. 2 3 BOARD MEMBER HOLLINGER: Right. But you stated 4 that they're Battalion Chiefs, so now you want to create a 5 subset. б MS. BALCIUNAS COCKRELL: Well --7 BOARD MEMBER HOLLINGER: How -- I mean, where is 8 it written? 9 MS. BALCIUNAS COCKRELL: Well, the employment 10 classification is Battalion Chief. Their rank or 11 employment classification is Battalion Chief. But then there are -- and we have used the term I guess subsets or 12 13 different groups or classes that receive pay differentials 14 within that rank. And, for example, a Hazmat, there's 15 Hazmat personnel in the MOU. That's a limited number of 16 Hazmat personnel. I'm not sure the number, but they 17 received a pay differential for being in that Hazmat 18 position that is independent of their rank. They could be 19 an Engineer or a Captain or Battalion Chief. 20 BOARD MEMBER HOLLINGER: But they're --21 MS. BALCIUNAS COCKRELL: But if they pulled one 22 of those limited positions, they get that pensionable pay differential. 23 24 BOARD MEMBER HOLLINGER: And, Mr. Shipley, my 25 question to you is to be pensionable as comp, is there

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they did not pay the contribution? 2 3 SENIOR ATTORNEY SHIPLEY: I think there would be 4 a requirement that they would have to pay the 5 contributions, that the employer and the member would have б to pay contributions. 7 BOARD MEMBER HOLLINGER: And that wasn't done 8 here, correct? 9 SENIOR ATTORNEY SHIPLEY: That's correct. 10 BOARD MEMBER HOLLINGER: Okay. Thank you. 11 PRESIDENT MATHUR: Thank you, Ms. Hollinger. 12 Mr. Jones. BOARD MEMBER JONES: Yeah. 13 Thank you, Madam 14 President.

ever a situation where someone is pensionable at comp when

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Yeah. My question is similar to Ms. Hollinger. Mr. Shipley, you made the statement in your opening comments that the data was never reported to CalPERS that would be considered pensionable. So my question to the opposing counsel is why not?

MS. BALCIUNAS COCKRELL: We don't know the answer to that either. Either it was an oversight based on, as I explained to Ms. Taylor, whether it was actually paid out in the early years for Mr. Hale and Mr. Wolf's predecessors or -- we're not sure why it was not reported as pensionable from the beginning. But certainly, the

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1 respondents would be acknowledging and be expecting that contributions would need to be made for this to be 2 3 pensionable, including retroactively. 4 BOARD MEMBER JONES: And how many years did this 5 data was not reported? б MS. BALCIUNAS COCKRELL: It would be eight for 7 Mr. Wolf, I believe, and 10 for Mr. Hale. 8 BOARD MEMBER JONES: Okay. Thank you. 9 PRESIDENT MATHUR: Thank you. 10 Mr. Costigan, we're back to you. 11 BOARD MEMBER COSTIGAN: Okay. Now, I'm ready. 12 So first, before I get into my questions, I want 13 to thank you all behind you for all that you do. I 14 appreciate what Cal Fire has done. I think you know the 15 work we've done at SPB. Recently, we had the classification attesting issue. So my questions are not 16 17 directed to you as individuals. I mean, I know we lost 18 another firefighter last night. So I truly appreciate all 19 of the hard work that you do. And I think, as we saw; 20 particularly at our SPB we take the issues related to Cal 21 Fire extremely seriously. So again, I just want to make 22 sure that you understand these are technical questions. 23 And the reason we're here is that reasonable minds are 24 clearly disagreeing on the interpretation of a statute or 25 the lack of a regulation or statute, so I just want to set

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The concern I have really is I think we're interchanging words here "classifications" and "classes". Okay. They're two separate things here. I just want to first agree, only the State Personnel Board can create classifications. And there's no disagreement, they are Battalion Chiefs for purposes of the classification.

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MS. BALCIUNAS COCKRELL: Yes.

9 BOARD MEMBER COSTIGAN: And there is no subset as 10 it relates to a Battalion Chief. What we have are 11 differentials in pay. And I understand Hazmat, 12 educational, smoke jumper, whatever it may be. And then 13 we do that across all classes on it.

14 The disagreement here is not -- and I know -- and 15 it was just back to your language, and it's just 16 wordsmithing, I mean, is that they can form their own 17 group or class of employment pursuant to the Government Code. We're not saying -- you're not saying that they're 18 19 forming their own class of employment as it relates to a 20 State classification. You're saying by practice of what 21 they did, they are entitled to a different set of 22 compensation that is not necessarily spelled out in the 23 MOU, the regulation, or statute.

24 MS. BALCIUNAS COCKRELL: Correct. I guess it is 25 spelled out in the MOU. But right, we're not -- we are

not trying to adjust or maneuver the State classifications
 in any way, shape, or form.

BOARD MEMBER COSTIGAN: Okay. And that's what --MS. BALCIUNAS COCKRELL: It's essentially we're saying that this is a pay differential like all of the other pay differentials.

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7 BOARD MEMBER COSTIGAN: And it's -- the assertion 8 that the MOU calls that out. And by the fact that they 9 had bought downtime, that they had bought down holiday pay 10 sets -- even though we -- the Hazmat is specifically 11 called out, and education, and longevity. And I understand on the officer's case, because again the goal 12 13 is to have someone there in the community for a number of 14 period of times.

I mean, so again, I want to set the stage this is not disparaging the work that's being done. This is just -- I sort of hate black letter law sometimes, because this is just a statutory regulatory interpretation.

So the argument is, even though it is silent, by the fact that you had two people, the argument is that created a subset for purposes of pay, not classifications, but by their actions, that they're entitled to -- even though it may not be specifically called out the way that a Hazmat is.

MS. BALCIUNAS COCKRELL: Correct, sir. Just as

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anyone could meet the qualifications of a Hazmat personnel and earn that pay differential. If it acquired one of those specific Hazmat positions, anyone in the union can run for and be elected into one of the two union officer positions, and then receive that pay differential of being cashed out for their holiday pay.

BOARD MEMBER COSTIGAN: I would say regardless of the outcome of this case, clearly going into future negotiations, this is something, because of the way workload has change. The more clarification that you can get, the better off we are. And I certainly hope that regardless of the outcome of this case, that it provides some guidance as to next steps.

So thank you, Madam President. PRESIDENT MATHUR: Thank you, Mr. Costigan. Mr. Feckner.

17 VICE PRESIDENT FECKNER: Thank you, Madam18 President.

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My concern is -- and first of all, to echo what Mr. Costigan said, I have the utmost respect for all first responders. My house was in the evacuation zone last year, and I was out for nine days. And I watched what they did daily, and was amazed with the work that was done.

My concern however is when we talk about the word

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1 comes up of spiking, et cetera, unless I misunderstood, I believe you said that these two individuals had no 2 3 supervisors, they were not evaluated, et cetera. So if 4 wasn't written in the MOU, they pretty much made up their 5 In most areas where two people work side by own rules. б side, they would make an agreement, I'm going to take 7 vacation now. You cover. I'm going to take this holiday. 8 You cover.

9 So if there's no written language in the MOU, 10 they could have done that. Instead, they chose to make 11 their own rules and not do that. Is there reason why I 12 should -- I'm not understanding this correctly?

13 MS. BALCIUNAS COCKRELL: Well, as was in the 14 record, it was not so much making their own rules, and I 15 guess they could have done so, but they operated from the 16 past practice from their predecessors, and from 17 discussions with the expectations of the board, the 18 expectations that were set out in the past and with each 19 other, that, yes, they potentially -- well, in theory, 20 they could have done so, but they in -- for all 21 practicality, they couldn't. The demands of the job were 22 just too high, as far as making sure everything got done 23 when it needed to be done, and all the concerns of both 24 the State and the members were addressed.

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And this is a tremendously gray area, as far as

1 the documentation, and the things that are easy to point 2 to, but it was undisputed throughout the hearing, and 3 found consistently twice by the administrative law judge 4 that the union officers worked all holidays.

And so then the issue that we felt was, were they required to work all of the holidays? And we believe it's clear that they were, because of the demands of the job.

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VICE PRESIDENT FECKNER: Thank you. PRESIDENT MATHUR: Thank you, Mr. Feckner. Ms. Taylor.

BOARD MEMBER TAYLOR: Thank you, Madam President.
I think I have a couple of questions for both counsels.
Ms. Cockrell, you had said that they -- the
MOU -- it was in 1999 when the MOU was changed to that,
and that they also don't get longevity pay when they're
out or do they?

MS. BALCIUNAS COCKRELL: They do, yes. BOARD MEMBER TAYLOR: They do.

MS. BALCIUNAS COCKRELL: If they qualify for the pay differential, they can receive it. But as Mr. Hale testified, even if he speaks fluent Spanish, he's not in a --

BOARD MEMBER TAYLOR: Bilingual.

24 MS. BALCIUNAS COCKRELL: -- position that's 25 considered bilingual --

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BOARD MEMBER TAYLOR: Got it.

MS. BALCIUNAS COCKRELL: -- so he can't -- he has to achieve the position in order to receive the differential for everything except longevity and education I believe it was.

б BOARD MEMBER TAYLOR: Everything except. Okay. 7 Okav. So that's where I was a little confused. And then 8 the MOU says it's a mandatory cash-out, and we -- I think 9 you had stated that no one else gets the mandatory cash 10 out, and that Cal Fire doesn't actually -- well, Mr. 11 Shipley had said Cal Fire allows four days in the MOU, they don't actually a -- themselves allow it. 12 They 13 haven't -- as far as we know, they have not paid that.

MS. BALCIUNAS COCKRELL: That is correct.

15 BOARD MEMBER TAYLOR: Okay. So, Mr. Shipley, I 16 think I had a concern that might echo Ms. Hollinger's 17 Is this class -- not classification. concern. So it's a 18 confusing verbiage to use. But this -- if we determine 19 for the respondents -- for example, if we were to 20 determine for the respondents and they are able to have 21 this as pensionable compensation, what does that mean 22 going forward for the firefighters? That's where my 23 concern is. What door are we opening for that 24 compensation? And then can Cal Fire employees start 25 working through the MOU or however to get that as

additional compensation -- pensionable compensation?

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SENIOR ATTORNEY SHIPLEY: I think the decision of the Board today would impact the respondents and it would impact other -- other Cal Fire employees who were in union officer on-leave roles.

BOARD MEMBER TAYLOR: Only?

7 SENIOR ATTORNEY SHIPLEY: I believe so. Ι think -- and I think it's, you know, throughout the record 8 9 that you have in front of you, which is rather voluminous. 10 This other firefighters -- and that's what I was trying to 11 address in my remarks. The other firefighters who are required to work on holidays, who are required to staff 12 13 their positions regardless -- without regard of holidays, 14 if they actually received the holiday pay, that would be 15 pensionable, because it would actually meet the 16 definition. Everybody would --

17 BOARD MEMBER TAYLOR: Because it would be all of 18 them in the class.

19 SENIOR ATTORNEY SHIPLEY: And if it was available 20 to everybody. Now, if it's only available to a couple of 21 the firefighters, then it wouldn't meet the definition. 22 But if it was truly available to all of the firefighters, 23 then it would meet the definition of holiday pay, because 24 they actually are required to work on holidays, and 25 they're actually in positions that require staffing.

BOARD MEMBER TAYLOR: And therefore it's
pensionable?

3 SENIOR ATTORNEY SHIPLEY: Correct. It meets the 4 definition found in Regulation 571.

BOARD MEMBER TAYLOR: Okay. So that's -- so you're saying that if -- depending on the determination here, it only impacts the union officers, as far as you're concerned?

SENIOR ATTORNEY SHIPLEY: I believe so.

BOARD MEMBER TAYLOR: So anybody who was elected into the union positions?

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SENIOR ATTORNEY SHIPLEY: Correct.

BOARD MEMBER TAYLOR: So and I too want to say that -- that these are just questions. I'm a union officer myself, so I just -- I appreciate everything that Cal Fire does. I just -- I want to make sure that we are addressing al of the technical issues here. So that was where one of my concerns lie.

SENIOR ATTORNEY SHIPLEY: And that's where the -you know, it was brought up that it is an MOU, that it is something that's allowed. And so if it was allowed and it actually was paid out to everybody and everybody had it available, then it would be something that would meet the definition.

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The problem with -- at least in my opinion with

the appeal is that nobody else ever got it. It was never allowed for the people who actually met the definition. But then you also have to go back to did they meet the definition of holiday pay? Were they in positions that required staffing? Were they required to work without regard to holiday?

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And I would submit even if you find that there's a group or class of two, they don't meet that definition.

BOARD MEMBER TAYLOR: So you're saying that they 10 didn't have to work the holidays is your opinion?

11 SENIOR ATTORNEY SHIPLEY: That's my opinion. Μv opinion was they were -- they were required to probably --12 13 I don't even think they were required. There was no 14 mandate that they accept a call. They chose to do so. Ιt 15 was admirable that the did it. They obviously took their 16 job seriously. I've previously worked at Cal Fire, and I 17 saw how seriously they took their jobs, but that's 18 different than being mandated to work on holidays.

19 BOARD MEMBER TAYLOR: Okay. Ms. Cockrell, in 20 answer to that, not -- you know, they made a choice is what I'm hearing. And as a union officer, that's -- I 21 22 also am a little concerned about that, because I can take 23 vacation time. I get paid by the State of California 24 also, but there is requirements of work.

So what -- how is it that they were -- you had

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said earlier, how is it that they were held accountable, if they did not take those calls?

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MS. BALCIUNAS COCKRELL: Well, I think the easiest way to see something on paper is that they were still required to report their time to the state. And that was undisrupted in the testimony, that it was -- they would turn in their time cards each pay period. And for 8 and 10 years, not one time did they report a holiday.

9 Now, someone was reviewing their time cards in 10 Sacramento -- Sacramento headquarters of Cal Fire. There 11 was testimony to that effect, and not one time were they 12 ever challenged for not taking a holiday.

13 And certainly somebody processing and seeing that 14 these payments are being made year after year for the 15 cash-out, we would presume they would say, well, wait a 16 second, you know, you can take holidays. Why are you not 17 They never did. They accepted that taking holidays? 18 these union officers were required to work every holiday 19 year after year, because Cal Fire management expected them 20 to be on duty when Cal Fire needed them. The Governor's 21 office expected them to be on duty.

And so for 8 and 10 years, Cal Fire never said, wait a second, you haven't taken a holiday. Don't forget, you need to take holidays. You have the option of taking holidays. They cashed out the entirety of the holidays

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1 each year. 2 BOARD MEMBER TAYLOR: Okay. So however, you had 3 stated earlier that they have -- if they weren't 4 available, that there was a way to remove them from 5 office. And that is in their policy and procedures, their б bylaws --7 MS. BALCIUNAS COCKRELL: The --8 BOARD MEMBER TAYLOR: -- for the union? 9 MS. BALCIUNAS COCKRELL: The CNOP, the operating 10 procedures, there is a procedure for removing the Union officers in --11 BOARD MEMBER TAYLOR: Without a vote. So once --12 13 it's not -- it's -- once they're elected, its's not --14 there's -- there is a way to remove an egregious union 15 officer? 16 MS. BALCIUNAS COCKRELL: Correct. There are 17 multiple ways to remove. And the most expedient one would 18 be through the executive board. 19 BOARD MEMBER TAYLOR: Okay. 20 MS. BALCIUNAS COCKRELL: And they're still State 21 employees, so Cal Fire could terminate them as State 22 employees. 23 BOARD MEMBER TAYLOR: Well, we're talking about 24 whether or not they're doing their union duties at this 25 point. And their union duties, according to you, are

1 being required to work holidays and all 365 days a year? MS. BALCIUNAS COCKRELL: Correct. 2 And 3 theoretically, although this is probably an exaggeration, 4 the State could find that if they're not doing their union 5 duties, they are committing fraud or accepting State money б under false pretenses, and terminate them on those 7 grounds. So it's not documented in a clear way that would 8 make it easier for all of us. But based on the practice, we believe it's clear that they were required. 9 10 BOARD MEMBER TAYLOR: Well, I will agree with Mr. 11 Costigan. I think going forward that might be something 12 you might want to work on. 13 PRESIDENT MATHUR: Thank you. 14 SENIOR ATTORNEY SHIPLEY: May I add one thing to 15 that? 16 PRESIDENT MATHUR: Yes, Mr. Shipley. 17 SENIOR ATTORNEY SHIPLEY: The argument is that 18 the evidence says they worked every holiday. And it's 19 just not true. The question was asked is it fair to say 20 though that you didn't receive calls every holiday? The 21 answer was yes. It was asked would it be fair to say that 22 you kind of worked on half the weekends, and the answer 23 was yes. 24 So there's no evidence that they did -- that they 25 worked every single holiday. The evidence is they said

1 they didn't work every holiday.

PRESIDENT MATHUR: Thank you.

Mr. Miller.

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BOARD MEMBER MILLER: I have a couple questions. I guess I'll start with Mr. Shipley, and then also want to hear from respondents' counsel.

7 So you mentioned -- we were talking about 8 classification versus a class. So here we're talking 9 about a class potentially of two, but it sounds like it 10 actually could be a class of anyone who is a -- you know, a Cal Fire union officer in a similar circumstance. 11 So there could be more people affected now retro future, if 12 13 you were to consider that a class of people that this 14 could impact -- this decision could impact.

SENIOR ATTORNEY SHIPLEY: I -- if I'm understanding the question, I think that it would -- if these two individuals were deemed a class of two, then that would probably impact the prior union officers who were in the same position as well as the current.

20 BOARD MEMBER MILLER: I guess that's sort of my 21 question. Would it -- would it just be deeming these two 22 a class or would it be deeming people who were in a 23 similar situation, which could be these two, or these two 24 plus some other number of people.

SENIOR ATTORNEY SHIPLEY: Well, I think you would

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1 have to look at the specific facts. The MOU indicates 2 that these are the only two officers who are on full-time 3 leave. So if you're -- I think if you're looking at 4 similarly situated, it really is probably just these two.

BOARD MEMBER MILLER: So for now, we're talking about these two, but it could have implications for others on a case-by-case basis.

SENIOR ATTORNEY SHIPLEY: I believe so.

9 BOARD MEMBER MILLER: Okay. My second question.
10 And it's kind of a mishmash. It's -- there's so many
11 moving parts here. I just want to make sure I understand
12 that for these officers, the leave cash-outs were
13 mandatory? So they --

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MS. BALCIUNAS COCKRELL: (Nods head.)

BOARD MEMBER MILLER: So they were mandatory leave cash-outs. And Cal Fire did not report them as a PERSable income. They did not conduct a contribution. For other firefighters, those were in theory possible or available, but Cal Fire did not choose to cash them out. It wasn't at the firefighter's discretion. It was at the employers discretion, correct, on that?

22 SENIOR ATTORNEY SHIPLEY: I think it actually 23 probably was -- Cal Fire had to allow it, and then it was 24 at -- it would be at the discretion of the firefighter as 25 to whether they chose to cash the holidays out.

BOARD MEMBER MILLER: Okay. And so if Cal Fire had allowed that and firefighters had elected to cash out some of that, then Cal Fire would have reported it to CalPERS as PERSable income. And they would have then settled up or deducted their contribution, if that had been the case.

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SENIOR ATTORNEY SHIPLEY: That's correct.

8 BOARD MEMBER MILLER: And so if it weren't for 9 this required cash-out, that would have been how things 10 would have worked for these two union officers as well, 11 except for those provisions preventing that.

12 SENIOR ATTORNEY SHIPLEY: I would say except for 13 the definition of holiday pay, which they did not meet. 14 But yes, if they had met those definitions, it would have 15 been -- they would -- Cal Fire would have paid the 16 contributions and the members would have had those 17 contributions also deducted from the pay.

18 BOARD MEMBER MILLER: Yeah. Thank you. 19 And, Counsel, that's you're understanding as 20 well? 21 MS. BALCIUNAS COCKRELL: That is correct, sir. 22 BOARD MEMBER MILLER: Thank you. PRESIDENT MATHUR: Thank you. 23 Mr. Slaton. 24 25 BOARD MEMBER SLATON: So let me build on Mr.

Miller's question first. So there's an employee deduction that happens with a contribution, is that correct, pensionable?

SENIOR ATTORNEY SHIPLEY: Correct.

BOARD MEMBER SLATON: Okay.

SENIOR ATTORNEY SHIPLEY: Every member has to pay a percentage of the member contribution.

8 BOARD MEMBER SLATON: Right. So for 8 and 10 9 years, these two men did not see that deduction happening 10 from their pay?

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SENIOR ATTORNEY SHIPLEY: That is correct.

BOARD MEMBER SLATON: Okay. So I don't know to 12 13 what level of detail people who work for the State follow 14 these things. But I know I look at deductions and check 15 and see if the deductions are proper. So does counsel for 16 the respondents have an answer as to why this was not 17 raised for this period of time, and they didn't check and 18 see, well, gee, if this is pensionable, there should be 19 deductions happening?

20 MS. BALCIUNAS COCKRELL: I don't have an answer 21 for that, Mr. Slaton. It was -- it was raised upon Mr. 22 Hale's retirement was what triggered --

23 PRESIDENT MATHUR: Could you speak into the 24 microphone, please?

MS. BALCIUNAS COCKRELL: Oh, I apologize.

PRESIDENT MATHUR: Thank you.

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MS. BALCIUNAS COCKRELL: That -- it was the calculation of his benefits -- his retirement benefits that triggered.

5 BOARD MEMBER SLATON: So only get the benefit 6 time, not at the deduction time?

MS. BALCIUNAS COCKRELL: Yes.

8 BOARD MEMBER SLATON: Which went for a period of9 8 and 10 years respectively.

MS. BALCIUNAS COCKRELL: Any we agreed with CalPERS counsel in the beginning that we would not look at the calculations at this juncture. That if it was determined to be pensionable, obviously, the respondents don't believe that they can just receive benefits without making the contribution.

> BOARD MEMBER SLATON: Of course. Of course not. MS. BALCIUNAS COCKRELL: So, yes.

BOARD MEMBER SLATON: Okay. So then I want to ask you about the -- because it seems to be a lot of this case rests on the group or class issue to make them a separate group or class. So in your statement, in your letter, it says the union officers may be a group or class of two, not must be.

24 So you're saying it's permissive, but where is 25 the documentation in all of this time period, the 8 and 10

years that went by, and an MOU, where is the document that says this is a class of two?

3 MS. BALCIUNAS COCKRELL: There is no such 4 documentation. I don't know -- similarly in my research, 5 I could not find documentation in other categories that б says you, State employee, are in this group or class for 7 the purposes of the pension law section 20636(e)(1). So I 8 don't know if it's not verbalized or specified for anybody, or if it was. This situation, I'm sorry, I 10 simply don't have an answer for that.

11 BOARD MEMBER SLATON: Okay. So there was no 12 documentation that this was a separate class. There's no 13 documentation that any contributions were taken out for 14 it, neither from the employer nor the employee. The 15 definition of class as you refer to Government Code 206 --16 636, is that -- am I reading it correctly?

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MS. BALCIUNAS COCKRELL: Um-hmm.

BOARD MEMBER SLATON: Because they share similarities in job duties. So describe to me the similarity or the differences between a President and a Rank and File Director? What's the difference in the job duties between the two?

23 MS. BALCIUNAS COCKRELL: The difference in the 24 job duties is that the Rank and File Director deals with 25 the more -- I don't -- tangible perhaps is the word, the

grievances, the negotiating the MOU, the more detailed elements. That the President then handles the big picture of. The President deals directly with the Governor's office, directly with the management on the bigger union in the State employment issue, whereas the State Rank and File Director is going to be handling to the State Personnel Board disciplinary appeals, grievances to Cal Fire for the express MOU violations.

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Whereas, the President is going to be saying, well, we need to, probably in this scenario, fix the 11 documentation for the cash out for the purposes of the PERL. So it's sort of a big picture details thing. 12

13 BOARD MEMBER SLATON: Okay. So one is a big picture union issues, and the other one is individual 14 15 cases, individual firefighters is the focus?

That's probably a 16 MS. BALCIUNAS COCKRELL: 17 fair --

18 BOARD MEMBER SLATON: So why do you consider 19 those are similarities in job duties then?

20 MS. BALCIUNAS COCKRELL: Because they are 21 similar -- they are similar to each other as distinct from 22 everybody else. The similarities are that they are 23 running the union, that they are in charge of how the 24 Union operates both as a whole and as individual members. 25 And there are no other positions in the union, in

Cal Fire, or in -- we believe in State employment although we don't know that for sure - that are similar to these two positions.

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BOARD MEMBER SLATON: Okay. And for CalPERS counsel, you talked about -- Mr. Miller raised the issue about whether this applies to others as well. I can see the focus, obviously in this case, is on Cal Fire. But we have other unions, not only unions with the State. We have unions that are -- represent workers in local government, all over the state of California.

So is it fair to say that the ramifications of 12 this particular case go beyond the issue of people -union representation for Cal Fire?

SENIOR ATTORNEY SHIPLEY: I think it would always 14 15 be a fact-specific kind of inquiry. But I could see where 16 determining how the Board makes its determination on the 17 group or class of employment issue, that it could impact 18 other union officers who are on leave to perform union duties. 19

20 BOARD MEMBER SLATON: Um-hmm. Well, certainly if 21 I were in charge of the negotiating an MOU, I'd be paying 22 attention to this particular case, regardless of whether 23 it was Cal Fire or someone else.

> SENIOR ATTORNEY SHIPLEY: Correct. BOARD MEMBER SLATON: Thank you very much.

Thank you.

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PRESIDENT MATHUR: Thank you.

Mr. Rubalcava.

4 BOARD MEMBER RUBALCAVA: Thank you. I have two 5 general questions here.

I think most of them have been articulated, but I just want to get a clarification. Both of you have testified, or at least one of you have testified, that there's a law, it's an -- the MOU provision has been there for some quite time. Does any counsel know the history of that? Why -- what was -- why was that put in there that 12 there has to be an mandatory annual cash-out?

13 MS. BALCIUNAS COCKRELL: It was to reduce the 14 leave balances for union officers returning to the Ranger 15 Units following their tenure. Now, that actually has not 16 been put into practice since the cash-out provision was 17 implemented. The officers have retired rather than 18 returning to Ranger Units.

19 But the -- they are not required to do so. So it 20 would be a burden on the State for an officer to come back 21 to a unit with say 10 years of vacation time, which they can then -- would then burden the unit with as active 22 23 firefighters.

BOARD MEMBER RUBALCAVA: So the question is when 24 these people that were in Bargaining Unit 8, and through 25

the MOU they were able to take leave to do the union duties, their class specification and their salary never changed, is that correct?

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MS. BALCIUNAS COCKRELL: That is correct. Well, it did not change on account of the union duties. The evidence showed that Mr. Hale and Mr. Wolf were actually both promoted shortly after they went into office.

BOARD MEMBER RUBALCAVA: Right. Okay.

9 Like Ms. Taylor, I'm not a union officer, but I 10 familiar with unions and I understand -- and at least in my particular situation, there's -- when there are civil 11 service rules permit a leave, but there's always a 12 13 separate agreement as terms and conditions. So I believe that whatever the reason was, there was an intent behind 14 15 that MOU provision saying that you have to mandatory cash 16 out. And that has white -- that's the governing rule 17 until it's changed. Now, most -- some people have already 18 stated that it has an impact. It should -- perhaps should 19 be changed.

20 State law under compensation there's - I forget 21 the citation - talks about special compensation of certain 22 things, whether responsible for a guard dog or a bonus for 23 waxing the floor, or any -- some have determined it to be 24 pensionable, others have not, like paying a bonus for 25 special skills.

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So all those can be -- most pensionable has been determined by law and CalPERS. And I know because from --I come from '37 Act counties, and we always look to CalPERS for guidance. And so sometimes things have to be determined -- I mean, you have to assume that a law was put there for a reason until it was changed.

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So I think what's governing here is there's a class specification. So I don't think the argument about whether a subject to -- it's a class spec. And there was a reason for that MOU provision.

So the term "pension spiking" came up a couple 11 12 times. And I know that's something that's always heavy on 13 this case, whether it is or isn't. And on a personal 14 level, one may think, you know, maybe they didn't work the 15 holiday. But there's nothing in the agreement between the 16 parties that said you did or didn't. The agreement was 17 your class -- you're still your same classification. 18 You're still -- all provisions apply.

So I think it's a question of whether what was the intent of the parties and whether somebody for -- I mean, that's what I'll say. I'll say -- anyhow, I'm just talking. I think -- I asked my questions. Thank you.

PRESIDENT MATHUR: Thank you, Mr. Rubalcava.

24 Are there any further questions from the Board at 25 this time?

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1 Seeing none. I would entertain a motion to 2 recess into closed session for deliberation. BOARD MEMBER TAYLOR: So moved. 3 BOARD MEMBER COSTIGAN: 4 Second. PRESIDENT MATHUR: Moved by Ms. Taylor, seconded 5 б by Mr. Costigan. 7 Any discussion on the motion? 8 Seeing none. 9 All those in favor say aye? 10 (Ayes.) 11 PRESIDENT MATHUR: Any opposed? 12 Motion passes. We will now recess into closed session and we 13 14 will reconvene after our deliberations. 15 MS. BALCIUNAS COCKRELL: Thank you for your time. 16 We appreciate it. 17 (Off record: 10:17 a.m.) 18 (Thereupon the meeting recessed into closed session.) 19 20 (On record: 11:04 a.m.) PRESIDENT MATHUR: All right. Well, we are 21 22 reconvening the open session of the full Board hearing, and we are back on the record. 23 24 I just want to note that the Controller's 25 representative and Mr. Miller have recused themselves from

1 this decision. And with that, I will entertain a motion 2 from the Board. 3 Mr. Costigan. 4 BOARD MEMBER COSTIGAN: Thank you, Madam President. At this time, I would move that the Board 5 adopt, as its decision, the decision by the administrative б 7 law judge. 8 BOARD MEMBER HOLLINGER: I'll second it. 9 PRESIDENT MATHUR: Motion made by Costigan, 10 seconded by Hollinger. 11 Any discussion on the motion? 12 Seeing none. 13 All those in favor say aye? 14 (Ayes.) 15 PRESIDENT MATHUR: All opposed? 16 (Noes.) 17 PRESIDENT MATHUR: Motion passes. 18 That brings us to the end of this full Board 19 hearing. Thank you all very much. 20 We are adjourned. (Thereupon the California Public Employees' 21 Retirement System, Board of Administration 22 23 open session meeting adjourned at 11:05 a.m.) 24 25

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2	I, JAMES F. PETERS, a Certified Shorthand
3	Reporter of the State of California, do hereby certify:
4	That I am a disinterested person herein; that the
5	foregoing California Public Employees' Retirement System,
6	Board of Administration open session meeting was reported
7	in shorthand by me, James F. Peters, a Certified Shorthand
8	Reporter of the State of California.
9	That the said proceedings was taken before me, in
10	shorthand writing, and was thereafter transcribed, under
11	my direction, by computer-assisted transcription.
12	I further certify that I am not of counsel or
13	attorney for any of the parties to said meeting nor in any
14	way interested in the outcome of said meeting.
15	IN WITNESS WHEREOF, I have hereunto set my hand
16	this 18th day of August, 2018.
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