

MEETING  
STATE OF CALIFORNIA  
PUBLIC EMPLOYEES' RETIREMENT SYSTEM  
BOARD OF ADMINISTRATION  
FINANCE & ADMINISTRATION COMMITTEE

ROBERT F. CARLSON AUDITORIUM  
LINCOLN PLAZA NORTH  
400 P STREET  
SACRAMENTO, CALIFORNIA

TUESDAY, DECEMBER 19, 2017  
11:45 A.M.

JAMES F. PETERS, CSR  
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A P P E A R A N C E S

COMMITTEE MEMBERS:

Mr. Richard Costigan, Chairperson  
Ms. Theresa Taylor, Vice Chairperson  
Mr. John Chiang, represented by Mr. Matthew Saha  
Mr. J.J. Jelincic  
Mr. Henry Jones  
Mr. Bill Slaton  
Ms. Betty Yee, represented by Ms. Lynn Paquin

BOARD MEMBERS:

Mr. Rob Feckner, President  
Mr. Michael Bilbrey  
Mr. Richard Gillihan, represented by Mr. Danny Brown  
Ms. Dana Hollinger  
Mr. Ron Lind  
Ms. Priya Mathur

STAFF:

Ms. Marcie Frost, Chief Executive Officer  
Mr. Charles Asubonten, Chief Financial Officer  
Mr. Matthew Jacobs, General Counsel  
Ms. Donna Lum, Deputy Executive Officer  
Mr. Brad Pacheco, Deputy Executive Officer  
Mr. Scott Terando, Chief Actuary

A P P E A R A N C E S C O N T I N U E D

STAFF:

Mr. Mary Anne Ashley, Chief, Legislative Affairs Division  
Ms. Tanya Black, Committee Secretary  
Mr. Randy Dziubek, Deputy Chief Actuary  
Ms. Jan Falzarano, Chief, Retirement Research and Planning  
Division  
Mr. Matt Flynn, Chief, Chief, Operations, Performance &  
Technology Division  
Mr. Rob Jarzombek, Chief, Health Account Management  
Division  
Mr. Don Martinez  
Ms. Arnita Paige, Chief, Pension Contract & Prefunding  
Program  
Mr. Anthony Suine, Chief, Benefit Services Division

ALSO PRESENT:

Ms. Dorothy Johnson, California State Association of  
Counties  
Mr. Derick Lennox, School Employers Association of  
California  
Mr. Jai Sookprasert, California School Employees  
Association

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1 P R O C E E D I N G S

2 CHAIRPERSON COSTIGAN: All right. Good  
3 afternoon. It's 11:45. We're going to call to order the  
4 December meeting of the Finance and Administration  
5 Committee.

6 Madam Secretary, please call the roll.

7 COMMITTEE SECRETARY BLACK: Richard Costigan?

8 CHAIRPERSON COSTIGAN: Here.

9 COMMITTEE SECRETARY BLACK: Theresa Taylor?

10 VICE CHAIRPERSON TAYLOR: Here.

11 COMMITTEE SECRETARY BLACK: Matthew Saha for John  
12 Chiang?

13 ACTING COMMITTEE MEMBER SAHA: Here.

14 COMMITTEE SECRETARY BLACK: J.J. Jelincic?

15 COMMITTEE MEMBER JELINCIC: Here.

16 COMMITTEE SECRETARY BLACK: Henry Jones?

17 COMMITTEE MEMBER JONES: Here.

18 COMMITTEE SECRETARY BLACK: Bill Slaton?

19 COMMITTEE MEMBER SLATON: Here.

20 COMMITTEE SECRETARY BLACK: Lynn Paquin for Betty  
21 Yee?

22 ACTING COMMITTEE MEMBER PAQUIN: Here.

23 CHAIRPERSON COSTIGAN: Great. All Committee  
24 members are present.

25 All right. We're going to start off first with

1 the Executive Report. Charles, please, sir.

2 CHIEF FINANCIAL OFFICER ASUBONTEN: Good morning,  
3 Mr. Chairman and Committee members. Charles Asubonten  
4 CalPERS CFO.

5 Mr. Chairman, before we get started, I want to  
6 recognize a member, J.J. Jelincic, on my behalf and behalf  
7 of the Financial organization, for all his contributions  
8 to this Committee.

9 On a personal note, as some of you probably know,  
10 my first interaction here at CalPERS was at a diversity  
11 forum. And the last card I had, business card, I was  
12 about to hand it over to Mr. Jelincic. And I mentioned it  
13 to him, and he said I think you want to give to the CEO  
14 Marcie Frost. That's something that I shall not forget  
15 for a very long time.

16 I want to assure you, Mr. Jelincic, as you leave  
17 the Board, that as a fellow CFO -- CFA charter holder, we  
18 will uphold the tenets of the professional standards that  
19 you've worked very hard to maintain. Thank you.

20 COMMITTEE MEMBER JELINCIC: Thank you.

21 CHIEF FINANCIAL OFFICER ASUBONTEN: I'd like to  
22 start with an item from the September Committee meeting.  
23 The direction from the Committee was to have preliminary  
24 discussion with CalHR and consolidation of the  
25 Supplemental Income Plans. Team members met with CalHR

1 and we decided to continue discussions outside of  
2 consolidations. We will find opportunities to work  
3 together to find efficiencies for our members without  
4 merging at this time.

5 Now I move on to the November Committee meeting.  
6 There was a request to provide a list of direct  
7 authorization vendors and the types of deductions  
8 currently made through retiree warrants. And I'm here to  
9 report that through Customer Service and the Stakeholder  
10 Relations this has already been completed.

11 The first action item today represents the second  
12 reading of the 2017 mid-year budget, and there's no change  
13 from the first reading. The proposed budget has a total  
14 of approximately 1.7 billion for 2,875 positions, which  
15 shows about a 0.6 million or 0.03 percent decrease  
16 compared with a 2017/18 annual budget.

17 At this point, Mr. Chairman, let me report also  
18 that the permanent blanket positions staying at 27. This  
19 is a substantial improvement, bearing in mind that when we  
20 commenced the exercise to work on blanket, it was 335 in  
21 2013. As directed at the last Committee meeting, I will  
22 update you on the State Controller's contract, which was  
23 brought up during the first budget reading.

24 This second and third action items today, both  
25 legislative proposals one covers the service credit



1 purchase and the other replacement benefit plan updates to  
2 the PERL.

3           Agenda Item 7a will review the review -- will be  
4 the review of the actuarial assumptions and a selection of  
5 discount rate based on the work completed by Karen. This  
6 will require approval of the discount rate based on the  
7 candidate portfolio selected yesterday by the Investment  
8 Committee to be ratified by the plenary Board.

9           As part of our quarterly reporting information,  
10 we also provide you Agenda Item 8a, status of  
11 participating employers. We will provide the benefits  
12 reduction information for Niland Sanitary District and  
13 Trinity Waterworks District as requested by the Committee  
14 in the November meeting.

15           The last item today will cover the health care  
16 administrative expenses providing the Committee an update  
17 on recent statutory changes to the Health Care Fund.

18           The Next Finance and Administration Committee  
19 meeting is scheduled for February 13, and would include  
20 updates for the employer and employee contribution rates  
21 for Judges and Legislators, notice of election for the  
22 2018 State school and public agency member notice of  
23 election, review of the Committee Delegation, and a second  
24 reading of the amortization policy.

25           Also, we will be reporting updates on the

1 participating employers annual diversity and the election  
2 results for the 2017 CalPERS member-at-large.

3 Mr. Chair, this concludes my report. And I'll be  
4 pleased to take any questions at this time.

5 CHAIRPERSON COSTIGAN: All right. Thank you.

6 There are no questions on your report.

7 Action -- or Item 3 contains 3 action consent  
8 items. However, we are going to pull 3b in and 3c, but  
9 we're going to immediately move to them.

10 So, Mr. Jelincic has a concern on item 3b.

11 COMMITTEE MEMBER JELINCIC: Are we going to do 3a  
12 first?

13 CHAIRPERSON COSTIGAN: Well, I was just going to  
14 see if we could end up ultimately with one motion.

15 Hang on. Push your microphone, please.

16 Mr. Jelincic.

17 COMMITTEE MEMBER JELINCIC: 3b is the semi-annual  
18 contracting prospective report. There are contracts in  
19 there that I believe State workers are perfectly capable  
20 of doing. I believe we are increasing costs needlessly by  
21 contracting it out, rather than hiring staff to do it.

22 Therefore, for the 16th time in my term on the  
23 Board, I'm going to be voting no on the semi-annual  
24 report.

25 CHAIRPERSON COSTIGAN: Mr. Jelincic, I appreciate

1 your comments. Actually, as someone who spends lots of  
2 time looking at 19130, as you know, unless a contract is  
3 challenged by one of the impacted parties, the position  
4 that you continued to take I understand, but I don't  
5 believe any of these contracts have actually been  
6 challenged.

7 COMMITTEE MEMBER JELINCIC: I don't believe any  
8 of them have. That's -- shame on the unions. But I also  
9 will point out that we are fiduciaries, and we are  
10 spending Trust money that we should not be spending.

11 CHAIRPERSON COSTIGAN: All right. Thank you, Mr.  
12 Jelincic.

13 All right. So then we will be separating out --  
14 based upon Mr. Jelincic. Before I go to 3c, Ms. Malm.  
15 Can I get just a motion on 3a. Any concerns with the  
16 November minutes?

17 COMMITTEE MEMBER SLATON: Move.

18 COMMITTEE MEMBER JONES: Second.

19 CHAIRPERSON COSTIGAN: Moved by Slaton, seconded  
20 by Jones.

21 All those in favor?

22 (Ayes.)

23 CHAIRPERSON COSTIGAN: Motion carries.

24 All right. On Item 3b, can I get a motion?

25 COMMITTEE MEMBER SLATON: Move.

1 CHAIRPERSON COSTIGAN: Moved by Slaton.

2 VICE CHAIRPERSON TAYLOR: Second.

3 CHAIRPERSON COSTIGAN: Seconded by Taylor.

4 All those in favor?

5 (Ayes.)

6 CHAIRPERSON COSTIGAN: Opposed

7 COMMITTEE MEMBER JELINCIC: No. Record me.

8 CHAIRPERSON COSTIGAN: Record Mr. Jelincic as a  
9 no.

10 All right. And then on Item 3c. Ms. Malm or  
11 INVO, Matt.

12 OPERATIONS, PERFORMANCE & TECHNOLOGY DIVISION

13 CHIEF FLYNN: Good morning. Matt Flynn, CalPERS team  
14 member.

15 There was an administrative oversight on Item 3c  
16 in one of our investment manager contracts with the vendor  
17 First Quadrant was inadvertently left off. You will have  
18 a revised attachment for 3c that contains the correct  
19 population of managers, including --

20 COMMITTEE MEMBER JELINCIC: Is that this one?

21 CHAIRPERSON COSTIGAN: The document should be in  
22 front of each of you.

23 OPERATIONS, PERFORMANCE & TECHNOLOGY DIVISION

24 CHIEF FLYNN: The very last manager, First Quadrant.

25 CHAIRPERSON COSTIGAN: All right. Any questions

1 or concerns?

2 Okay. Can I get a motion on 3c?

3 COMMITTEE MEMBER JONES: Move it.

4 CHAIRPERSON COSTIGAN: Moved by Jones.

5 VICE CHAIRPERSON TAYLOR: Second.

6 CHAIRPERSON COSTIGAN: Seconded by Taylor.

7 All those in favor?

8 (Ayes.)

9 CHAIRPERSON COSTIGAN: Opposed?

10 Motion carries. Thank you

11 All right. Item 4 is just consent items,  
12 information consent.

13 Any questions, concerns?

14 Mr. Jelincic, your mic is, but -- okay. Thank  
15 you, sir.

16 All right. Seeing none on Item 4, those were  
17 just informational. Let's go to our first action item,  
18 which is Item 5a, the 2017-18 mid-year budget revision,  
19 second reading.

20 (Thereupon an overhead presentation was  
21 presented as follows.)

22 CHIEF FINANCIAL OFFICER ASUBONTEN: Mr. Chairman,  
23 through you. This is the action item, the 17-18 mid-year  
24 budget. There are not changes from the first reading.  
25 The proposed total budget for the \$1,676,851,000 for 2,875

1 position represent 0.6 million, or 0.3 percent, decrease  
2 compared with 2017-18 annual budget.

3 I will not belabor the point at this point. As I  
4 mentioned, there is no change from the first reading. But  
5 I wanted to bring up an issue that came up on the SCO  
6 contract. When we reported it, and as you have in your  
7 materials, there was an increase of 1.9 million shown as  
8 an increase in the third-party administrative fees. I  
9 want to point out that actually it's a decrease of 5  
10 million. The previous year's -- the previous year amount  
11 was 6.9. And this is the first time that we will -- we  
12 are classifying it as a budget item, and that's why it  
13 showed up as a decrease -- as an increase during the first  
14 reading.

15 Also, in the budget I believe that --

16 CHAIRPERSON COSTIGAN: Hang on one second.

17 Ms. Paquin, is your comment on this item? I  
18 mean, on this portion of the report?

19 ACTING COMMITTEE MEMBER PAQUIN: (Nods head.)

20 CHAIRPERSON COSTIGAN: Let me turn your mic on.  
21 Yes, ma'am.

22 ACTING COMMITTEE MEMBER PAQUIN: Yes. Thank you,  
23 Mr. Chair. I want to thank you, Mr. Asubonten, and your  
24 staff clarifying that and doing the research and adding  
25 the footnote to the presentation. And didn't want to cut

1 your presentation off, but I would also like to move  
2 approval of the agenda item.

3 CHAIRPERSON COSTIGAN: Okay. All right.

4 CHIEF FINANCIAL OFFICER ASUBONTEN Thank you.

5 CHAIRPERSON COSTIGAN: I'm sorry keep going. I  
6 just knew that her reference was what you just covered,  
7 sir.

8 CHIEF FINANCIAL OFFICER ASUBONTEN: I just wanted  
9 to also mention that during the present, there was a  
10 direction for us to work with the Department of Finance.  
11 And there will be an item today on the Health Care Fund  
12 and Contingency Reserve Fund as well. So I just wanted to  
13 point that out.

14 CHAIRPERSON COSTIGAN: Okay.

15 Mr. Jelincic, did you want to speak still?

16 COMMITTEE MEMBER JELINCIC: (Nods head.)

17 CHAIRPERSON COSTIGAN: There you go, sir.

18 COMMITTEE MEMBER JELINCIC: I actually had a  
19 question about that, but I'll hold it till that item.

20 CHAIRPERSON COSTIGAN: Okay. All right.

21 Anything else?

22 CHIEF FINANCIAL OFFICER ASUBONTEN: No.

23 CHAIRPERSON COSTIGAN: It has been moved by  
24 Paquin. Seconded by?

25 VICE CHAIRPERSON TAYLOR: Second.

1 CHAIRPERSON COSTIGAN: By Taylor.

2 Any further discussion?

3 All those in favor?

4 (Ayes.)

5 CHAIRPERSON COSTIGAN: Opposed?

6 Motion carries. Thank you, sir.

7 CHIEF FINANCIAL OFFICER ASUBONTEN: Thank you.

8 CHAIRPERSON COSTIGAN: All right. Next item is  
9 going to be 6a, which is going to be the legislative  
10 proposal for service credit purchase, tier conversion, and  
11 redeposits.

12 Mr. Pacheco.

13 DEPUTY EXECUTIVE OFFICER PACHECO: Good morning,  
14 Mr. Chair and members of the Committee. Brad Pacheco,  
15 CalPERS team.

16 Item 6a and 6b are two legislative proposals that  
17 we're bringing back to the Committee following our  
18 discussions last month. Before I turn it over to Donna  
19 Lum, I did want to address a topic that we raised last  
20 month as it relates to joint powers of authority, or JPAs.

21 Our FINO -- our Finance Office, as you recall,  
22 has brought information to this Committee about JPAs in  
23 our system, and more specifically those that have joint  
24 and several liability in their contracts for continued  
25 pension contributions. And as you may recall, the



1 majority of the JPAs in our system do not have this  
2 language within their contracts, which does raise risk for  
3 both our members and retirees. And an example of that  
4 would be the East San Gabriel Valley Consortium that the  
5 Board had to make a difficult decision on.

6           So this was an issue that we wanted to address  
7 with a legislative fix. We have talked to our member and  
8 employer associations, and we've determined, and all  
9 agreed, that our member associations will carry this  
10 legislation, and we will serve as a technical expert. And  
11 we look forward to working with them and bringing a bill  
12 back to the legislature to correct this.

13           So with that, I'll turn to Donna Lum on the  
14 discussion -- oh, I'm sorry there's a question.

15           CHAIRPERSON COSTIGAN: Okay. Hang on a second,  
16 Mr. Pacheco.

17           Mr. Jelincic.

18           COMMITTEE MEMBER JELINCIC: Brad, on the JPAs,  
19 the member associations are going to carry language that  
20 will insist on joint and several, is that what I heard?

21           DEPUTY EXECUTIVE OFFICER PACHECO: Correct. Yes.

22           COMMITTEE MEMBER JELINCIC: And we obviously will  
23 be supporting that?

24           DEPUTY EXECUTIVE OFFICER PACHECO: We've already  
25 shared some language with them. They may take it a little

1 bit further, and we will have to look at what they're  
2 recommending, but for sure around joint and several  
3 liability.

4 COMMITTEE MEMBER JELINCIC: And it will come back  
5 to this Committee at some point?

6 DEPUTY EXECUTIVE OFFICER PACHECO: Correct.

7 COMMITTEE MEMBER JELINCIC: Thank you.

8 CHAIRPERSON COSTIGAN: All right. Mr. Pacheco,  
9 we're going to have folks have who have requested to speak  
10 on both Item 6a and 6b, so let's do them separately. So  
11 6a first and then I'll call up the folks that want to  
12 comment and then we'll do 6b

13 DEPUTY EXECUTIVE OFFICER PACHECO: Sure. And  
14 I'll turn to Donna Lum on 6a.

15 CHAIRPERSON COSTIGAN: Thank you, Ms. Lum.

16 DEPUTY EXECUTIVE OFFICER LUM: Good morning, Mr.  
17 Chair, members of the Committee. Donna Lum, CalPERS team  
18 member.

19 Agenda Item 6a is an action item. And if you  
20 recall from the Finance and Administration Committee last  
21 month, we were requested to bring this item back, and to  
22 look at potential other options, in addition to what we  
23 were proposing.

24 The team is recommending that the Committee  
25 sponsor legislation to require members who elect to

1 purchase service to purchase or convert service credit on  
2 or after January 1st, 2019, to pay any remaining balances  
3 on the member's retirement date or to elect an Actuarial  
4 Equivalent Reduction, also known as an AER, in lieu of  
5 making installment payments into retirement.

6           These same payment options will also be provided  
7 to the survivor or beneficiary upon notification from  
8 CalPERS following the member's pre-retirement death.

9           You'll note in the agenda item that the team did  
10 look at a couple of different options, and the option that  
11 we're bringing forward to you we feel is a very viable  
12 option is the AER.

13           Joining me today is Don Martinez from Customer  
14 Support who will be presenting this item, along with  
15 Fritzie Archuleta from our Actuarial Office who will be  
16 available to answer questions as well.

17           So at this time, I'd like to turn the  
18 presentation over to Don Martinez.

19           MR. MARTINEZ: Good afternoon. Don Martinez,  
20 CalPERS team members. So Agenda Item 6a is an action  
21 item, as Donna had mentioned. And again, the  
22 recommendation is to sponsor legislation that would  
23 require members who elect to purchase or convert service  
24 credit on or after January 1st, 2019 to pay any remaining  
25 balance on the member's retirement date, or to elect a

1 Actuarial Equivalent Reduction, also known as an AER, in  
2 lieu of making installment payments into retirement.

3           So as Donna had mentioned, this proposal -- we  
4 did present the proposal last month. The Committee  
5 directed us to research other options. So over the course  
6 of the past month, the team is researching -- has been  
7 researching the options that are listed on page 3 on the  
8 agenda item.

9           If you're viewing the agenda on your iPad, that  
10 would -- the options are listed on page 62.

11           So our research concluded that each one of the  
12 options that's outlined in the agenda item would create  
13 additional risk, would significantly increase workload and  
14 complexity. However, our research did determine that  
15 offering an AER is a viable alternative for our members.

16           At the time of retirement, if a member is unable  
17 to pay the balance in full, they can elect an AER. An AER  
18 is a permanent reduction in their retirement allowance,  
19 and it ensures that the remaining service credit purchase  
20 balance, and the lifetime monthly payments are equivalent  
21 in value.

22           In addition, this proposal would allow members  
23 who retire on or after January 1st, 2019 and elected to  
24 purchase or convert service credit prior to January 1st,  
25 2019, the additional option of being able to elect and AER

1 at the time of retirement.

2           So this group of members would have the same  
3 options that are available to them today, which is a lump  
4 sum payment or install payments into retirement, but they  
5 would have the additional option of being able to elect an  
6 AER.

7           So we believe the AER option is a viable  
8 alternative for members who do not have the resources to  
9 pay a lump sum balance at the time of retirement. This  
10 option would allow members to maintain their service  
11 credit balance -- I'm sorry, their service credit purchase  
12 and receive a benefit increase in their retirement  
13 allowance. In addition, this proposal would allow us to  
14 reduce complexity, which, of course, is a goal in our  
15 strategic plan. This concludes my presentation, and we'd  
16 be happy to answer any questions.

17           CHAIRPERSON COSTIGAN: Thank you very much.  
18 We're going to first go to Mr. Jelincic.

19           COMMITTEE MEMBER JELINCIC: I really believe that  
20 we should allow the retirees to pay this into their  
21 retirement. If we capture all of the benefits and use  
22 that to reduce their obligation, then we really haven't  
23 created a unfunded liability, because they haven't gained  
24 that benefit. And therefore, you know, if they do die and  
25 don't pay it, they haven't gained so it's not an issue

1 there.

2           And so I -- I really think that we ought to let  
3 them continue. And the other question I have is how much  
4 are we talking about? Is this statistical noise or is it  
5 something really of significance?

6           MR. MARTINEZ: Yes. Excuse me.

7           So currently there are a little under 40,000  
8 members who have elected to purchase service credit. So  
9 these members are in some stage of an installment payment  
10 plan. So of the little under 40,000, 20 -- 50 -- I'm  
11 sorry, 58 percent are retirees. And the outstanding  
12 liability for the retirees is 383 million.

13           COMMITTEE MEMBER JELINCIC: And do we have any  
14 idea how many people die on us?

15           MR. MARTINEZ: I'm sorry?

16           COMMITTEE MEMBER JELINCIC: How many of the -- do  
17 we have any statistics on how many of these people have --  
18 are paying into retirement have died on us, the total  
19 liability is 330 million, but we're only concerned about  
20 people who die and don't pay us back. So do we have any  
21 data on how many people actually die?

22           DEPUTY EXECUTIVE OFFICER LUM: Mr. Jelincic, we  
23 did do some research over the period of 3 years. And what  
24 we did identify is approximately 286 retirees who died  
25 before the benefit was paid resulting in about a \$4.6

1 million uncollectible debt to the system, of which the  
2 system had to absorb. These are members that did not have  
3 an ongoing allowance to share that we would be able to  
4 collect that debt from.

5 COMMITTEE MEMBER JELINCIC: Okay. So over 3  
6 years, it's \$4.6 million and we're paying out \$16 billion  
7 a year.

8 DEPUTY EXECUTIVE OFFICER LUM: (Nods head.)

9 COMMITTEE MEMBER JELINCIC: I would argue it's  
10 statistical noise. Thank you.

11 CHAIRPERSON COSTIGAN: However, I just want to be  
12 clear, what you're talking about is this -- above that 4.6  
13 million, the rest of the membership in the system absorb  
14 that?

15 DEPUTY EXECUTIVE OFFICER LUM: That's correct.

16 CHAIRPERSON COSTIGAN: Okay. And then of the --  
17 that's a different issue. Of the 52 percent, do you have  
18 a breakdown between local and State?

19 MR. MARTINEZ: So we sure do. So currently,  
20 we'll just look at the 39,000. So of the 39,000, a little  
21 under 40,000, percent are -- have a school employer, 44  
22 percent are State, and 31 percent are public agencies.

23 CHAIRPERSON COSTIGAN: Okay. See if you can  
24 answer the next one too. We'll keep peppering you with  
25 questions. How about the average benefit among that 52

1 percent, what't their average monthly benefit?

2 MR. MARTINEZ: All right. So we've looked at  
3 this from an employee standpoint. So what we did is we  
4 looked at the number of employees. We looked at their  
5 serve credit and did kind of an average. The average  
6 service credit balance per employee is right at 19,000

7 CHAIRPERSON COSTIGAN: Okay. An so on average --  
8 so are we -- sort of to Mr. Jelincic's question, which is  
9 sort of kidding aside, I'm trying to figure out the  
10 population. The 4.6 million is significant, because that  
11 is -- that's a cost that members end up absorbing. But  
12 are we talking that -- with folks that are on the sort of  
13 the average benefit that we talk about around 3000 a month  
14 or are these statistically folks who have a significant --  
15 I'm just trying to figure out how you get to the 300 --  
16 over \$300 million liability, what's the average monthly  
17 benefit?

18 MR. MARTINEZ: Yeah, I don't have that --

19 CHAIRPERSON COSTIGAN: Okay.

20 MR. MARTINEZ: We'd have to provide that.

21 CHAIRPERSON COSTIGAN: Because I was just trying  
22 to figure out what this population looks like. We're  
23 going to -- Mr. Feckner, I know you had some issues last  
24 time this issue was up, sir.

25 PRESIDENT FECKNER: Thank you, Mr. Chair. In the



1 last month, I raised a lot of questions on this topic, and  
2 have done a lot of thinking about it in the meantime. And  
3 I appreciate the work that you've all done.

4 My biggest problem with this going forward again  
5 is, like I said last month, there's no leverage on the  
6 employer to report the time that the employees could have  
7 had in previous service. So I'm not talking about the  
8 re-deposit. Those are choices that the members made.

9 I'm talking about employees that came into the  
10 State work system, whether it be schools, et cetera,  
11 mainly schools, and we have some unscrupulous employers  
12 out there that are hiring at 3 hours and 55 minutes a day  
13 to stay below that 4-hour minimum for PERS membership.  
14 They're doing it on a budget basis. I understand that.

15 But that then creates this problem later on when  
16 the member makes that 4-hour threshold, and wants to get  
17 that time back, and the employer doesn't go on and  
18 cooperate and give us the time et cetera.

19 So for me, and I look at it as an easy fix. It's  
20 not going to be for you other others. But I would like to  
21 recommend through the Chair that our CEO be asked to meet  
22 with the Chairs of the Committees of both the Assembly and  
23 Senate Percent Committees, and ask to seek legislation  
24 that whenever a school employee is hired, they start in  
25 the PERS system on day one regardless of the number of

1 hours, that we don't have that 4-hour threshold anymore.  
2 They don't have it at STRS. This STRS employees when  
3 they're hired in they're put into the system.

4 It would put -- A, put more members into our  
5 system. Yes, less hour members, but it would take away  
6 this problem of that service credit purchase in the past,  
7 and also give our members -- our school employees chance  
8 to actually gain some retirement incentive.

9 Thank you, Mr. Chair.

10 CHAIRPERSON COSTIGAN: Okay. Mr. Feckner, hang  
11 on leave your mic on, sir. And just a question. As to  
12 the proposal before us, are you supportive or are you  
13 offering this as companion legislation?

14 PRESIDENT FECKNER: Companion. I would like to  
15 see -- I I'm not as -- I don't have as much heartburn on  
16 it planned as we have right now, that they're serving it  
17 to us. But again, I think that my biggest part is the  
18 back end, that the employer not being responsible and not  
19 giving back the information from a prior dated employee  
20 that may have started like in 1990, and had a bunch of  
21 years, and the employer doesn't have that information any  
22 more.

23 So then the employee, the member, is then  
24 disenfranchised. So I think if we can move this  
25 forward --

1           CHAIRPERSON COSTIGAN: All right. So we're going  
2 to start.

3           PRESIDENT FECKNER: -- and everybody starts on  
4 the same page day 1 that we don't have this problem  
5 anymore.

6           CHAIRPERSON COSTIGAN: All right. We're going to  
7 give Committee direction to both Ms. Frost and Mr.  
8 Pacheco, and Ms. Lum. I know we don't have a meeting in  
9 January. But what I would like to try and do is if we  
10 could have some information or some -- as part of the  
11 executive report in January, because the calendar is  
12 starting to get late, for when we would be introducing  
13 legislation, and we would have to take up, if the Board  
14 was going to look at proposing something, Mr. Feckner, to  
15 take it up at the February meeting for introduction in  
16 late February. So thank you, Mr. Feckner.

17           PRESIDENT FECKNER: Thank you.

18           CHAIRPERSON COSTIGAN: Jai, you want to come on  
19 down. Sorry. I should have called you a moment ago.

20           Any other questions from Board members while  
21 we're waiting for -- Okay. Donna you don't have to get  
22 up. He can sit right next to you.

23           Good afternoon, sir.

24           MR. SOOKPRASERT: Good morning, Mr. Chairman --  
25 or afternoon, Mr. Chairman and members. Jai Sookprasert

1 with the California School Employees Association. The  
2 Committee is raising all the questions that we're raising,  
3 and so we appreciated -- but first of all, I just want to  
4 acknowledge, we have been working with the CalPERS staff.  
5 I appreciate some of the data they provided us.

6 Our concern not only to Mr. Feckner's point -- or  
7 Mr. Jelincic is it statistical noise? Now, we have a  
8 certain policy that allows people to get the benefit, and  
9 be able to make that installment into their retirement.  
10 But we're changing that now. And we're looking at the AER  
11 and say sure, it makes sense on an actuarial basis, that  
12 you're covering to make sure that people who die off, you  
13 know, are covered somehow. So we're looking at that, and  
14 we do feel that that is a fair actuarial view of that, but  
15 still, it gets back to our issue.

16 And so I'm here. I don't have a formal position.  
17 We have a neutral position at this point. We want to  
18 knowledge the work that we're doing with the staff, but we  
19 want to continue to look at this into the legislative  
20 process to try and protect, particularly for my members,  
21 who make very little money, you know, low wage workers who  
22 come into the system, denied this all through the process  
23 for decades even.

24 We have real stories of people who dedicated  
25 their lives to help children, and did not get these

1 benefits until later in life in their career, now, they  
2 have less time to payoff. They AER is reducing their  
3 benefit. It just feels a little bit wrong, and we want to  
4 find a fair way what to address the liabilities at hand,  
5 but we want to also to acknowledge that these folks are  
6 not high-wage workers.

7           And now, whether it's 2000 for their  
8 buy -- buyback or the re-deposit at 20,000, those are  
9 significant figures for somebody at the end of their  
10 career to try to make up. And what's fair for 24 percent  
11 of this group of retirees to try to be able to recoup  
12 that. So we're looking at all the different aspects, and  
13 we'll continue to work with CalPERS, you know, the  
14 legislative process unfold over several months period. We  
15 want to bring back some reasonable proposal, and maybe no  
16 changes at all ultimately to what you're trying to do.

17           And so we want to at least acknowledge the work,  
18 and that be on record as saying we're still reviewing  
19 this. This is relatively new for us. So thank you for  
20 all the different questions.

21           CHAIRPERSON COSTIGAN: All right. Thank you. As  
22 you know, if the Committee sides to move forward with it,  
23 it will just be introduced. We'll continue to have both  
24 the legislative discussions and then this Committee would  
25 still, over the course of the next 10 months, continue to

1 have these discussions on amendments.

2 So any other questions on 6a?

3 Okay. What's the pleasure of the Committee?

4 Did I hear a motion?

5 Oh, now you -- there was no on here before. Now,  
6 Mr. Jones.

7 COMMITTEE MEMBER JONES: Yeah. Thank you, Mr.  
8 Chair. The question is is this proposed legislation is  
9 effective January 1st, 2019. So does that mean that  
10 everyone in the system now is grandfathered in? They  
11 would not be subjected to this?

12 MR. MARTINEZ: So, yes. So this proposal is  
13 being -- would go on a prospective basis. So it would  
14 only impact those individuals who elect to purchase  
15 service credit or convert service credit on or after  
16 January 1st, 2019.

17 COMMITTEE MEMBER JONES: So all the retirees in  
18 the system, if they elect to purchase that time before the  
19 19th -- January 2019, they would not be affected by this  
20 policy?

21 MR. MARTINEZ: That is correct.

22 COMMITTEE MEMBER JONES: So there is a window of  
23 opportunity here to fix it for those that are already in?

24 MR. MARTINEZ: That is correct.

25 COMMITTEE MEMBER JONES: Okay.

1 CHAIRPERSON COSTIGAN: Mr. Slaton.

2 COMMITTEE MEMBER SLATON: Thank you, Mr. Chair.  
3 It just seems to me that it's a -- if we add in what Mr.  
4 Feckner has advocated for on the school employees, I think  
5 it creates a reasonable balance to have the -- and I would  
6 take issue that \$4 million, yes, when you compare it to  
7 what we pay out it's noise, but it's still \$4 million.

8 And so I think from a fiduciary standpoint, we  
9 need to have a system that is fair to everybody else, as  
10 well as fair to those who are making these purchases. So  
11 I think it's a good balance, especially with what Mr.  
12 Feckner is advocating. So do you -- are you looking for a  
13 motion?

14 CHAIRPERSON COSTIGAN: Well, let me call on the  
15 Vice Chair, and then we'll come back for a motion.

16 COMMITTEE MEMBER SLATON: Okay.

17 CHAIRPERSON COSTIGAN: Ms. Taylor.

18 VICE CHAIRPERSON TAYLOR: So I was just going to  
19 say I also support the legislation. I think that we need  
20 to realize that it is our members' money paying for those  
21 members that are passing away, still owing money. So I  
22 would be in support of the legislation.

23 I am also in support of Mr. Feckner's proposed  
24 companion legislation at a later date to accommodate those  
25 employees that you're talking about. I didn't know you

1 had employees like that. So I'm going to let Mr. Slaton  
2 make the motion.

3 COMMITTEE MEMBER SLATON: So I move that we adopt  
4 the -- we advocate for legislation for the actuarial  
5 approach as presented by staff, along with the  
6 recommendation of Mr. Feckner regarding school employees.

7 CHAIRPERSON COSTIGAN: Let me just get  
8 clarification on that. I think what --

9 COMMITTEE MEMBER SLATON: Would it be a  
10 separate --

11 CHAIRPERSON COSTIGAN: It would be a separate,  
12 because what we're just going to move right now would be  
13 Item 6a, and then we have Committee direction to come  
14 back --

15 COMMITTEE MEMBER SLATON: Gotcha.

16 CHAIRPERSON COSTIGAN: -- hopefully in January,  
17 at least no later than February for this Board to consider  
18 the legislation that Mr. Feckner is talking about. Is  
19 that correct acceptable, Mr. Feckner?

20 PRESIDENT FECKNER: It is.

21 COMMITTEE MEMBER SLATON: So move 6a.

22 CHAIRPERSON COSTIGAN: 6a. Is there a second?

23 VICE CHAIRPERSON TAYLOR: Second.

24 CHAIRPERSON COSTIGAN: And seconded by Taylor.

25 Any further discussion?



1 All right. Hearing none.

2 All in favor?

3 (Ayes.)

4 CHAIRPERSON COSTIGAN: Opposed?

5 (Noes.)

6 CHAIRPERSON COSTIGAN: Please note Mr. Jones and  
7 Mr. Jelincic as no votes.

8 Motion carries.

9 COMMITTEE MEMBER JONES: And I just want to --

10 CHAIRPERSON COSTIGAN: Oh, hang on a second, Mr.  
11 Jones.

12 COMMITTEE MEMBER JONES: Yeah, I want to be  
13 clear. I, too -- the \$4 million is real money. And I  
14 don't think we should be having policies where one member  
15 is getting a benefit that's costing another member funds.

16 But I want to look at the process that Mr.  
17 Feckner recommended, so that if that could take effect,  
18 and we still have this by the time, we could fix this  
19 problem if all those members are notified that if they  
20 want to make that purchase, they can make it before that  
21 time, then the harm on those employees would be mitigated

22 CHAIRPERSON COSTIGAN: No. And I think as you  
23 know, Mr. Jones, the reason we're doing this, as Mr.  
24 Pacheco can attest to you, you've got to get the language  
25 into leg counsel. We need to get the draft back. We've

1 got to find an author. We're working, I think, it's  
2 February 26th this year that we've got to have it  
3 introduced.

4 And so, we're at the very beginning, as you know,  
5 of the legislative process. So I'm sure we're going to  
6 see matter at least three or four more times. And given  
7 how good Jay is, I'm sure we're going to hear it at every  
8 Committee. And I just want to get it out of the first  
9 house, so anyway.

10 Anything else on this item?

11 All right. So 6b, sir, Mr. Pacheco.

12 DEPUTY EXECUTIVE OFFICER PACHECO: So 6b is being  
13 brought back at the request of one of the Committee  
14 members, Mr. Jelincic, related to options with our  
15 Retirement Benefit Replacement Program.

16 I'll turn to Donna Lum to tee this item up.

17 DEPUTY EXECUTIVE OFFICER LUM: Thank you, Brad.  
18 Donna Lum, CalPERS team member.

19 So as Mr. Pacheco said in his opening, we're  
20 bringing this matter back to you at the request of Mr.  
21 Jelincic from the last meeting. We are seeking the  
22 Committee's direction to either continue to process the  
23 RBP as we do today, or to propose legislation which would  
24 eliminate the custodial fund and our interaction -- our  
25 intermediate responsibility.

1           So at this time, I'm going to go ahead and turn  
2 it over to Jan Falzarano, who has done a lot of research  
3 in this area, who will then turn it over to Anthony Suine  
4 who will give you some information on the program  
5 operation as well.

6           RETIREMENT RESEARCH AND PLANNING DIVISION CHIEF  
7 FALZARANO: Thank you, Donna.

8           So, good afternoon Mr. Chair, and members of the  
9 Committee. Jan Falzarano, CalPERS team member.

10           Agenda Item 6b is an action item requesting  
11 direction on whether CalPERS should amend its Replacement  
12 Benefit Plan by eliminating the Replacement Benefit  
13 Custodial Fund, otherwise known as the RBF. If the  
14 Board's direction is to amend the Replacement Benefit  
15 Plan, CalPERS team member would make the necessary  
16 legislative changes to amend the provisions that govern  
17 this plan.

18           Amending the Replacement Benefit Plan does  
19 support the CalPERS 2017 through '22 strategic plan to  
20 reduce complexity, and to also simplify the program.

21           To provide some background, the Internal Revenue  
22 Code, section 415 B, limits the amount of benefits that a  
23 tax qualified plan can provide to participants.

24           Currently, the limit for participants that retire at the  
25 age of 62 is to \$215,000. That number will increase line

1 \$220,000 starting with January 1, 2018.

2 For participants that retire prior to the age of  
3 62, that limit is actuarially reduced. The IRC 415(m)  
4 section allows governmental pension plans to provide  
5 benefits that exceed this limit, but the benefit can only  
6 be paid from a qualified governmental excess benefit  
7 arrangement and not from the retirement fund.

8 Now, providing this excess benefit from the  
9 qualified governmental excess benefit arrangement is an  
10 optional option, and CalPERS chose to exercise this option  
11 and establish the Replacement Benefit Plan and  
12 corresponding RBF in 1989 and 1990.

13 The purpose of the Replacement Benefit Plan is to  
14 ensure that the members impacted by IRC 415(b) limit are  
15 provided to the extent reasonable with commensurate  
16 replacement benefits. Right now there are close to a  
17 thousand CalPERS benefit recipients that have retirement  
18 benefits that exceed the IRC 415(b) limit, and have  
19 received an excess benefit payment through the RBF.

20 Team members anticipate that the number of RBP  
21 participants will continue to increase as more of our  
22 classic members retire. But eventually, it will decrease  
23 as PEPPRA retirements increase. In 2013, the Public  
24 Employees's Pension Reform Act prohibited any California  
25 employers from offering a replacement benefit plan for

1 employees that are hired on or after January 1 of 2013.

2 So at this time, I'm going to turn the  
3 presentation over to Anthony Suine and he will discuss the  
4 program considerations.

5 BENEFIT SERVICES DIVISION CHIEF SUINE: Thanks,  
6 Jan.

7 Good afternoon, Mr. Chair, members of the  
8 Committee. Anthony Suine, CalPERS team member.

9 So as Donna and Jan both mentioned, the two  
10 options before you for consideration are modify the  
11 Replacement Benefit Plan by eliminating the Replacement  
12 Benefit Fund or keep the current Replacement Benefit Plan  
13 as is.

14 If you desire to modify the Replacement Benefit  
15 Plan by eliminating the RBF, it would remove CalPERS and  
16 their intermediary role between the benefit recipient and  
17 the employer.

18 So currently, how it works is CalPERS annually  
19 tests benefit allowances against the limit. We invoice  
20 employers for the amounts over the limit to all former  
21 employers of the participant. We manage the fund. And we  
22 pay the participants of the plan on a monthly basis once  
23 the employers fund the benefits.

24 We then handle inquiries from the members and  
25 employers, and we issue annual W-2s to the participants of

1 the plan.

2           If the Board direction was to eliminate our  
3 administration of the RBF, we would continue to annually  
4 test the benefit allowances against the 415 limits, notify  
5 the employers of their limited amount and the members of  
6 their amount in excess of the benefits proportionate to  
7 each employer, and we would respond to general inquiries.

8           We would no longer collect employer payments. We  
9 would no longer invoice the employer. We would no longer  
10 manage the Replacement Benefit Fund itself. We would no  
11 longer issue tax forms, and we would no longer be  
12 responsible for the payments to each of the RBP  
13 participants.

14           So although this does transfer responsibility for  
15 administration to the employer and the participants to  
16 collect from their employers, this proposal does align  
17 with our strategic plan goal of reducing complexity, and  
18 allow us to focus more on our core processes.

19           That concludes our presentation, and we're happy  
20 to take any questions.

21           CHAIRPERSON COSTIGAN: All right. Thank you, Mr.  
22 Suine.

23           Vice Chair Taylor.

24           VICE CHAIRPERSON TAYLOR: Hi. Thank you, Mr.  
25 Chair.

1           Mr. Suine, you and I talked about this a little  
2 bit earl -- at little bit last week. And I was a little  
3 concerned because I think you -- I don't know that you  
4 covered it right now, but before you told me that we have  
5 automated some systems already to take care of mitigating  
6 some of the, you know, longhand issues that we ran into.

7           So we do already have a system in place to take  
8 care of this, an actual automated system, is that correct?

9           BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
10 correct, many of the functions are automated.

11          VICE CHAIRPERSON TAYLOR: Okay. And then we've  
12 been doing it for how long?

13          BENEFIT SERVICES DIVISION CHIEF SUINE: About 25  
14 years.

15          VICE CHAIRPERSON TAYLOR: About 25 years?

16          BENEFIT SERVICES DIVISION CHIEF SUINE: Yes.

17          VICE CHAIRPERSON TAYLOR: Okay. And so now  
18 you're asking for employers who have absolutely no  
19 experience with this to suddenly us to back away and say,  
20 hey, sorry, you guys have to do this now. We'll give you  
21 the estimate and everything, but you guys have to process  
22 all of this.

23                 And my fear is that our retirees will then have a  
24 hard time obtaining those payments. And I get that we --  
25 you know, they don't -- they don't get those payments

1 right away now. They don't get them with their normal  
2 retire payment, and then we get kind of the blame for  
3 that. But I think it's important to understand that we  
4 can -- we're big. And I can't see a tiny little city or a  
5 county or whatever being able to handle this. And maybe  
6 they only have one employee. Maybe it's not a big deal.

7 But I think that taking this option away hurts  
8 our retirees. And I just don't think it's necessary,  
9 since we've been doing it for so long, and we have an  
10 eventuality that it sort of peters out on its own anyway.  
11 So that's my feeling on this.

12 Thank you.

13 BENEFIT SERVICES DIVISION CHIEF SUINE: Thanks,  
14 Ms. Taylor. We're bringing the information back based on  
15 the Board direction, so I'm not asking necessarily.

16 (Laughter.)

17 CHAIRPERSON COSTIGAN: All right, Mr. Suine.  
18 Mr. Saha. Matthew.

19 ACTING COMMITTEE MEMBER SAHA: Thank you, Mr.  
20 Chair. Kind of piggyback off of Ms. Taylor's question a  
21 little bit, that the -- I guess my understanding is it  
22 accurate that the employers are expected to pick up any  
23 excess benefit or what happens to that excess benefit for  
24 members?

25 BENEFIT SERVICES DIVISION CHIEF SUINE: So the



1 employers already pick up the excess benefit.

2 ACTING COMMITTEE MEMBER SAHA: Okay.

3 BENEFIT SERVICES DIVISION CHIEF SUINE: It's just  
4 we play this intermediary role where we invoice them for  
5 the money, they send it to us --

6 ACTING COMMITTEE MEMBER SAHA: Okay.

7 BENEFIT SERVICES DIVISION CHIEF SUINE: -- then  
8 we administer the payment of those funds. So under this  
9 proposal, we would just let them know how much the  
10 participant was limited, and then they would make that  
11 payment directly to the member.

12 ACTING COMMITTEE MEMBER SAHA: Okay. Thank you,  
13 Mr. Chair.

14 CHAIRPERSON COSTIGAN: Mr. Jelincic.

15 COMMITTEE MEMBER JELINCIC: One of the complaints  
16 that we've gotten is that, well, I've got three different  
17 employers in my career. And I would have to contact all  
18 three of the employers. What happens now when we invoice  
19 those three employers, and one pays and two don't, or two  
20 do and one doesn't?

21 BENEFIT SERVICES DIVISION CHIEF SUINE: Sure. So  
22 we make those payments proportionately. Whoever pays,  
23 then it triggers us to make that monthly payment based on  
24 what has been paid. And then we continue to communicate  
25 with the other employer to fund their invoice.

1           COMMITTEE MEMBER JELINCIC: And I recognize that  
2 this is a dying program. I also recognize it's an  
3 employer promise that was made. One of the issues that  
4 first raised this is I get tired of hearing of the people  
5 who are getting, you know, \$300,000 pensions. And I know  
6 part of that is, you know, this excess pension.

7           I'm just wondering from an administrative  
8 viewpoint, can we report them separately, so that when we  
9 get a public records request, we don't say this guy is  
10 getting a \$300,000 pension. We say he's getting 220, plus  
11 another 80 directly from the employer?

12           BENEFIT SERVICES DIVISION CHIEF SUINE: We surely  
13 could. And we do list our RBF participants. I believe  
14 they're identified on the Transparent California on our  
15 data extract.

16           RETIREMENT RESEARCH AND PLANNING DIVISION CHIEF  
17 FALZARANO: I think we pulled the entire dollar amount,  
18 but I think we are able to pull those -- the portion of  
19 the RBF separately, but I would have to go back to my team  
20 and take a look at that data specifically.

21           COMMITTEE MEMBER JELINCIC: I would strongly urge  
22 that we do that. Now Transparent California is probably  
23 going to combine the two, but -- because they've got their  
24 own agenda. But we ought to be pushing our agenda, which  
25 is to expose what real pensions are to real employees.

1           The -- and I'm the one who asked that this go  
2 forward. You know, I would ask you to look at the  
3 reporting, but I will not make a motion to terminate it.

4           CHAIRPERSON COSTIGAN: Okay. I'm sorry, Mr.  
5 Jelincic. This is in response to a request that you made.

6           COMMITTEE MEMBER JELINCIC: Yes.

7           CHAIRPERSON COSTIGAN: So at some point - I'm not  
8 asking now - will you be making a motion to support Option  
9 1, or did I just understand that you're not -- I'm sorry,  
10 Option 2.

11           COMMITTEE MEMBER JELINCIC: I'm not going to make  
12 a motion at all. And it -- you know, the current practice  
13 can continue in the absence of any motion to change it.

14           CHAIRPERSON COSTIGAN: Okay. All right. That's  
15 what I needed to understand. Thank you.

16           Mr. Slaton.

17           COMMITTEE MEMBER SLATON: Thank you, Mr. Chair.  
18 Let me make sure I understand. Out of those thousand  
19 CalPERS members, are there -- just so I understand the  
20 rules, prior to -- if they started employment prior to  
21 1990, they're not subject to these limits, is that  
22 accurate or not?

23           BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
24 not true.

25           COMMITTEE MEMBER SLATON: Okay.

1           BENEFIT SERVICES DIVISION CHIEF SUINE: They  
2 still are subject to the limits. There's various rules  
3 about a portion of the benefit being grandfathered, if  
4 there was no benefit increases since 1990.

5           COMMITTEE MEMBER SLATON: I see.

6           BENEFIT SERVICES DIVISION CHIEF SUINE: And it  
7 gets real complex in that area. But even if you were a  
8 member prior to 1990, you're subject?

9           COMMITTEE MEMBER SLATON: You're still subject to  
10 the IRS limits?

11          BENEFIT SERVICES DIVISION CHIEF SUINE: Yes,  
12 correct.

13          COMMITTEE MEMBER SLATON: Okay. And these  
14 benefits are paid -- are a pay-as-you-go benefit, the  
15 excess portion. So they're just paid out of the  
16 employer's budget -- annual budget expenditure?

17          BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
18 correct. We invoice them twice a year, and they write us  
19 a check.

20          COMMITTEE MEMBER SLATON: Okay. Now, we -- how  
21 is administrative fee set? Because we capture an  
22 administrative fee from the employers, is that correct?

23          BENEFIT SERVICES DIVISION CHIEF SUINE: We  
24 actually capture it from the participant and we bill the  
25 participant --

1 COMMITTEE MEMBER SLATON: From the employee?

2 BENEFIT SERVICES DIVISION CHIEF SUINE: -- per  
3 the law.

4 COMMITTEE MEMBER SLATON: So it's a -- so we net  
5 that against the payments that are being made?

6 BENEFIT SERVICES DIVISION CHIEF SUINE: Yeah. We  
7 look at all -- look at the total amount being paid out,  
8 and then we look at how much in administrative costs we  
9 have. So we look at the team members associated with it.  
10 We look at the system costs that have been generated from  
11 it, and then we look at the percentage to make up that.  
12 And so for last year, it was 2 percent. And so each  
13 participant was charged a 2 percent admin fee on their RBP  
14 payment.

15 COMMITTEE MEMBER SLATON: But you do the  
16 calculation holistically and then everybody is charged the  
17 same --

18 BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
19 correct.

20 COMMITTEE MEMBER SLATON: -- percentage as a  
21 charge?

22 BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
23 correct.

24 COMMITTEE MEMBER SLATON: And then we look at  
25 that every year or so, every five years, or --

1           BENEFIT SERVICES DIVISION CHIEF SUINE: Yes.  
2 Every year we reanalyze our admin fees. And we would  
3 apply that percentage.

4           COMMITTEE MEMBER SLATON: Okay. So we're net  
5 neutral on the expense of doing this?

6           BENEFIT SERVICES DIVISION CHIEF SUINE: Correct.

7           COMMITTEE MEMBER SLATON: Okay. It just seems to  
8 me, particularly with the multiple employer situation  
9 to -- even though these are highly compensated people, you  
10 know, when you stop and think about it, it's the amount  
11 over 217 -- whatever the number is this year.

12          BENEFIT SERVICES DIVISION CHIEF SUINE: 215.

13          COMMITTEE MEMBER SLATON: 215. So these are  
14 pretty highly compensated retirees who are in this  
15 situation. On the other hand, it still leaves them in a  
16 lurch, if you -- especially in a multi-employer situation  
17 where they have to go work with each employer, and then  
18 who does the calculation for how much comes from employer  
19 A versus employer B?

20          BENEFIT SERVICES DIVISION CHIEF SUINE: We do  
21 that.

22          COMMITTEE MEMBER SLATON: Right. But if -- would  
23 we still do that?

24          BENEFIT SERVICES DIVISION CHIEF SUINE: Yes, we  
25 would.

1 COMMITTEE MEMBER SLATON: Okay. So we would  
2 still provide that information to the employee as data for  
3 them to try to go after their money.

4 BENEFIT SERVICES DIVISION CHIEF SUINE: Yes.

5 COMMITTEE MEMBER SLATON: Okay.

6 BENEFIT SERVICES DIVISION CHIEF SUINE: And a  
7 clarification on the high wage earner. While many of them  
8 are the benefit, as Jan mentioned, is actuarially reduced  
9 at an early age of retirement. So they -- not all of them  
10 are earning 215,000, and about 20 percent are correctional  
11 officers who are not seen as safety per the rules of the  
12 IRS.

13 So they -- they may retire at age 50, and have a  
14 3 percent at 50 benefit formula and be limited. So they  
15 could earn \$100,000 and be limited, even though the 62  
16 limit is 215. So I just wanted to make that  
17 clarification.

18 COMMITTEE MEMBER SLATON: Well, I, for one, don't  
19 see the compelling reason to drop this program. My  
20 inclination would be to continue it as it is, which is  
21 Option 2, is that --

22 BENEFIT SERVICES DIVISION CHIEF SUINE: Yes,  
23 that's correct.

24 COMMITTEE MEMBER SLATON: Is that right Option 2?  
25 Would you -- the chair entertain a motion?

1           CHAIRPERSON COSTIGAN: Well, as Ms. Taylor and I  
2 were having a conversation, we have a few more speakers.  
3 I'm not actually sure a motion is required, if we're going  
4 to just maintain the current practice.

5           COMMITTEE MEMBER SLATON: Okay.

6           CHAIRPERSON COSTIGAN: But I don't know yet.

7           COMMITTEE MEMBER SLATON: That's fine.

8           CHAIRPERSON COSTIGAN: That's where we may land.  
9 We still have three more folks.

10          Ms. Paquin.

11          ACTING COMMITTEE MEMBER PAQUIN: Thank you, Mr.  
12 Chair. I noted in the staff report that since this  
13 request was recently mad, you didn't have much time to do  
14 much stakeholder outreach. Did you do any?

15          BENEFIT SERVICES DIVISION CHIEF SUINE: So we've  
16 had some conversations, Stakeholder Relations and our CEO  
17 has had some conversations with stakeholders about the  
18 program.

19          ACTING COMMITTEE MEMBER PAQUIN: Is there any  
20 sense of exactly how many employers are currently  
21 providing these payments?

22          BENEFIT SERVICES DIVISION CHIEF SUINE: Yeah,  
23 there's -- we bill between 450 and 500 employers annually.

24          ACTING COMMITTEE MEMBER PAQUIN: Okay. You know,  
25 I guess my point of view I think that unless or until



1 you've had a chance to really reach out to these employers  
2 and talk about what this would mean for them and other  
3 options, then we would be in favor of just keeping with  
4 the status quo.

5 CHAIRPERSON COSTIGAN: Anything else?

6 ACTING COMMITTEE MEMBER PAQUIN: No.

7 CHAIRPERSON COSTIGAN: Ms. Taylor.

8 VICE CHAIRPERSON TAYLOR: So I just had a couple  
9 more questions that I forgot to ask before.

10 Do we have any idea how many employees actually  
11 participate in this?

12 BENEFIT SERVICES DIVISION CHIEF SUINE: There's a  
13 thousand.

14 VICE CHAIRPERSON TAYLOR: Okay. A thousand. And  
15 do we have a dollar amount attached to that thousand?

16 BENEFIT SERVICES DIVISION CHIEF SUINE: Yes. So  
17 the average dollar amount is approximately \$1400 a month  
18 for each participant in the plan. There's highs of 20,000  
19 annually that somebody receives, and lows of \$20 annually  
20 that somebody receives from the program.

21 VICE CHAIRPERSON TAYLOR: Oh, my goodness. Just  
22 because they exceed the IRS, right?

23 BENEFIT SERVICES DIVISION CHIEF SUINE: If it's a  
24 dollar over, they're in the program.

25 VICE CHAIRPERSON TAYLOR: I got you. Okay.

1 So -- and then I just want to clarify. Even though it  
2 asked for an action, Option 2 is really just status quo,  
3 right?

4 BENEFIT SERVICES DIVISION CHIEF SUINE: All  
5 right. So this was just an information item to share --  
6 as I mentioned before, we're just bringing back the  
7 information.

8 VICE CHAIRPERSON TAYLOR: It says action item.

9 BENEFIT SERVICES DIVISION CHIEF SUINE: Oh, it is  
10 an action item.

11 CHAIRPERSON COSTIGAN: No, it is an action item

12 BENEFIT SERVICES DIVISION CHIEF SUINE: Sorry.  
13 So we are looking for your direction for one or the other.

14 CHAIRPERSON COSTIGAN: So we are going to --

15 VICE CHAIRPERSON TAYLOR: Okay. Thank you.

16 CHAIRPERSON COSTIGAN: -- the Vice Chair and I  
17 have decided we will take a motion depending on which way  
18 the Committee wants to go.

19 Anything else, Ms. Taylor?

20 VICE CHAIRPERSON TAYLOR: That's it.

21 CHAIRPERSON COSTIGAN: Okay. I'm going to call  
22 on Mr. Jones, but Ms. Johnson and Mr. Lennox, would you  
23 come on down.

24 Mr. Jones.

25 COMMITTEE MEMBER JONES: Yeah. Thank you, Mr.

1 Chair. The -- I think Bill asked the question about the  
2 administrative charge. So whatever the cost is, you can  
3 recoup that cost. So it's not like an encroachment on our  
4 other funds in any way whatever, is that correct?

5 BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
6 correct, the administration of it.

7 COMMITTEE MEMBER JONES: And secondly, this is a  
8 decreasing pool of members, because it -- doesn't PEPR  
9 avoid this going forward after 2013?

10 BENEFIT SERVICES DIVISION CHIEF SUINE: It does.  
11 So the -- it will increase as our retirements increase,  
12 and, you know, more retirements from people are the 1990s  
13 would retire. So it temporarily may increase.

14 COMMITTEE MEMBER JONES: Okay. But eventually it  
15 will be --

16 BENEFIT SERVICES DIVISION CHIEF SUINE: -- but  
17 eventually it will decrease not only for PEPR, but some  
18 other contribution limits that were put in place in 1996.

19 COMMITTEE MEMBER JONES: I see. Okay.

20 BENEFIT SERVICES DIVISION CHIEF SUINE: That will  
21 help decrease the increase in participants.

22 COMMITTEE MEMBER JONES: Okay. So the law says  
23 that this provision cannot be provided after -- anyone  
24 that's hired after 2013 or anyone after the date of 2013?

25 BENEFIT SERVICES DIVISION CHIEF SUINE: Yeah, new

1 members --

2 COMMITTEE MEMBER JONES: New members only. Okay.

3 BENEFIT SERVICES DIVISION CHIEF SUINE: -- who  
4 came in on or before.

5 COMMITTEE MEMBER JONES: So in the long term, it  
6 will go down --

7 BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
8 correct.

9 COMMITTEE MEMBER JONES: -- not soon. But the  
10 bottom line is that it is funding itself.

11 BENEFIT SERVICES DIVISION CHIEF SUINE: That's  
12 correct.

13 COMMITTEE MEMBER JONES: Okay. Well, I could  
14 support status quo with that.

15 CHAIRPERSON COSTIGAN: Okay. We'll get to a  
16 motion in a second. We have Ms. Johnson from CSAC first.

17 MS. JOHNSON: Yes. Good afternoon. Dorothy  
18 Johnson with the California State Association of Counties.  
19 We are here today in support of Option 2 to maintain the  
20 status quo. And we appreciate the dialogue and discussion  
21 from the Board and the questions for, again many of the  
22 reasons that were already stated. And this isn't just an  
23 issue of CalPERS versus employers, us/them, but what will  
24 be the eventual outcome for the participants and the  
25 members who may potentially have to reach out to multiple

1 employers, who may not have the expertise that CalPERS has  
2 to administer such program.

3           Also want to readjust the lack of fee authority  
4 or the administration fee for locals. We currently don't  
5 have that authority. I don't think we'd be able to recoup  
6 any of the costs for maintaining a customer service line,  
7 let alone the processing of these -- of these checks.

8           So for these reasons we're pleased to support 2,  
9 and again really appreciate the comments that were shared  
10 here today.

11           Thank you.

12           CHAIRPERSON COSTIGAN: Thank you, Ms. Johnson.

13           MR. LENNOX: Good afternoon, Chair and Members.  
14 Derick Lennox on behalf of the School Employees  
15 Association of California --

16           CHAIRPERSON COSTIGAN: Hang on a second.

17           Okay. Go ahead.

18           MR. LENNOX: School Employers Association of  
19 California, as well as the Small School Districts  
20 Association here in support of Option 2.

21           Having worked directly with retired members and  
22 stakeholder employers who participate in the Replacement  
23 Benefit Plan, I want to encourage the Board to keep the  
24 status quo. And so in the spirit of offering some  
25 stakeholder feedback, I just want to make a couple of

1 points.

2           The first is that CalPERS retired members are  
3 best served by CalPERS continuing to run the program. You  
4 all have thousands of members agencies. And CalPERS is  
5 really the hub in the proverbial wheel when it comes to  
6 this program. And there's no question that you are doing  
7 a better job in administering it at a low cost than -- and  
8 I speak respectfully about our own clients -- the  
9 employers that we work with.

10           And so when you think about the thousands of  
11 spokes in the wheel, it really becomes a difficult problem  
12 for retired members to be able to get those contributions  
13 and payments.

14           But it's not just a cost efficiency issue, you  
15 know, as many members have mentioned, those truly harmed  
16 in a more decentralized Option 1 would be those retired  
17 members. And approximately 40 percent of those in the  
18 Replacement Benefit Plan currently have two or more  
19 employers that they'd have to hunt down across the state,  
20 and sometimes not just in the schools pool. They could be  
21 a city employee at one point in their career, and a school  
22 employee at a different point in their career.

23           So I can tell you from experience that  
24 unfortunately the members aren't always successful,  
25 sometimes due to the employers. And that's a challenge.

1 And, you know, the result is them having to spend tens of  
2 thousands of dollars in legal fees, not only suing, you  
3 know, the school districts, in our case, but also CalPERS,  
4 unfortunately to try and recoup those costs.

5 And, you know, for those who are earning \$20 a  
6 month on it, it just doesn't make a lot of sense to create  
7 more instances you could see that sort of issue occurring.

8 The second point I want to raise in the spirit of  
9 collaboration is that to the extent the Board is  
10 interested in reducing complexity within the system,  
11 Strategic Objective number 3, I also want to remind the  
12 Board that the purpose of that is, of course, to ensure  
13 benefit payment timeliness and customer satisfaction.

14 And to that end, I am really pleased to report  
15 that last year we were able to work very productively with  
16 your staff on a piece of legislation to increase the  
17 likelihood of collection and transmittal by county offices  
18 across the State to make sure that retired members are  
19 able to receive those contributions after their career.

20 And the bill that eventually was signed into law  
21 will have no associated expenses for CalPERS, but  
22 hopefully act in a way to reduces that complexity, and  
23 better serve those retired members.

24 And with that, I'll close.

25 Thank you.

1           CHAIRPERSON COSTIGAN: All right. Thank, Mr.  
2 Lenox. And also we received a letter from Peter Kutras on  
3 this item as well, where he is asking that the Board  
4 adopt -- or the Committee adopt Option 2.

5           Mr. Slaton, would you push your microphone,  
6 please?

7           All right. Mr. Slaton

8           COMMITTEE MEMBER SLATON: I move Option 2.

9           CHAIRPERSON COSTIGAN: Okay. It's been moved by  
10 Slaton.

11          VICE CHAIRPERSON TAYLOR: Second.

12          CHAIRPERSON COSTIGAN: Succeeded by Taylor to  
13 adopt Option 2.

14          Any further discussion?

15          All right. Hearing none.

16          All in favor?

17          (Ayes.)

18          CHAIRPERSON COSTIGAN: Opposed?

19          Motion carries.

20          Thank you.

21          Oh, Ms. Lum. I'm sorry.

22          DEPUTY EXECUTIVE OFFICER LUM: Thank you, Mr.

23 Chair. I just wanted to share our appreciation for the  
24 discussion and the dialogue that has occurred today. And  
25 just as a reminder, when we presented the CEM report in



1 October, we did share with the various committees that  
2 periodically we would be bringing items such as this and  
3 other pieces of legislation or non-legislative items for  
4 consideration, as they do increase the complexity of the  
5 system.

6 And so this is one of those items, and it's a  
7 very difficult decision to make. However, I do appreciate  
8 all the feedback and the comments with regards to the  
9 manner in which we do serve our members.

10 And so just as reminder, you will see other items  
11 that come forward to the Committee, whether it's here or  
12 ore Pension and Health Benefits Committee that are really  
13 aimed at complexity. And sometimes, there's going to be a  
14 very difficult choice, between cost and service and  
15 complexity.

16 So again, I just wanted to remind you of that,  
17 and to thank you for the discussion today.

18 CHAIRPERSON COSTIGAN: Ms. Lum, and thank you. I  
19 mean, I'd encourage you to continue to bring it. I mean,  
20 the goal is to reduce complexity -- the complex nature of  
21 the system.

22 And without having these dialogues and  
23 discussions in the work that Jan and Anthony have done,  
24 we'll further it. I mean, so this is great work. It  
25 shouldn't be taken which way the Committee went. But, you

1 know, again fantastic work. And I also want to thank Ms.  
2 Johnson and Mr. Lennox for their comments and it looks as  
3 though the engagement between your folks and them, we're  
4 seeing an increase. That's a benefit of these  
5 discussions.

6 CHAIRPERSON COSTIGAN: All right. So we're going  
7 to go onto Item 7b. But, Scott, before we begin, is it a  
8 1-hour discussion, a 30-minute discussion, or a two-minute  
9 discussion?

10 All right. I think what we're going to do is  
11 break for lunch. It's 12:42. We could -- yeah, why  
12 don't -- if it's okay with the Committee, could we come  
13 back at 1:15? Is that enough time?

14 So we're going to just recess until 1:15 and then  
15 we'll come back and we will take up our Chief Actuary with  
16 Item 7.

17 Thank you all.

18 (Off record: 12:43 p.m.)

19 (Thereupon a lunch break was taken.)  
20  
21  
22  
23  
24  
25

1                   A F T E R N O O N   S E S S I O N

2                   (On record: 1:16 p.m.)

3                   CHAIRPERSON COSTIGAN: Okay. All right. Good  
4 afternoon. We're going to reconvene the Finance and  
5 Administration Committee.

6                   We're going move to on to Item 7a. We're going  
7 to hear from our Chief Actuary.

8                   Scott.

9                   (Thereupon an overhead presentation was  
10 presented as follows.)

11                  CHIEF ACTUARY TERANDO: Good afternoon, Mr.  
12 Chair, Members of the Committee. Scott Terando, CalPERS  
13 team member.

14                  Item 7a is an action item that goes over the  
15 review of the actuarial assumptions and the selection of  
16 the discount rate. Yesterday, the Investment Committee  
17 made a decision in the ALM process on the asset  
18 allocation. Today, we're going to continue the other half  
19 of that ALM process where we look at the discount rate  
20 selection, as well as the adoption of the economic and  
21 demographic assumptions.

22                  At this point, I'll pass it along to Randy  
23 Dziubek who will run through some of our analysis, as well  
24 as the recommendations that we have.

25                  DEPUTY CHIEF ACTUARY DZIUBEK: Good afternoon.

1 Randy Dziubek, CalPERS actuarial team. As Scott said, 7a  
2 is an action item. We're going to be asking for approval  
3 of our proposed actuarial assumptions, both demographic  
4 and economic, as a result of an extensive analysis of the  
5 assumptions and a full experience study. These  
6 assumptions would be effective for the June 30, 2017  
7 actuarial valuations, with the exception of a 1-year delay  
8 for the schools plan on just the economic assumptions that  
9 are being recommended.

10 Okay. My slide is not advancing.

11 --o0o--

12 DEPUTY CHIEF ACTUARY DZIUBEK: There we go.

13 So as you probably recall in November, we brought  
14 most of these proposed assumption changes to you as an  
15 information item, all of them in fact, except the discount  
16 rate, because at the time we didn't know which portfolio  
17 the Investment Committee would recommend. We now know  
18 that, and so we will be including a discussion of the  
19 discount rate today.

20 We don't want to duplicate the discussion from  
21 November with regard to the assumptions other than the  
22 discount rate. So what we've prepared is a few slides  
23 that just give a nice summary and recap of how each of the  
24 individual assumption changes are expected to impact  
25 different employee groups.

1                                    --o0o--

2                    DEPUTY CHIEF ACTUARY DZIUBEK:    And I think the  
3 slides are fairly self-explanatory, but the downward  
4 arrows would indicate that the proposed change is expected  
5 to decrease the normal cost for that group. An up arrow  
6 indicates an expected increase. And then the net result,  
7 with all the assumption changes combined, is shown in the  
8 right-hand column.

9                    So a couple points about some of these  
10 assumptions. First of all, with regard to mortality, you  
11 may remember from the November discussion that we are  
12 recommending some changes to our mortality assumption, but  
13 they're generally very minor in terms how far they will  
14 impact costs going forward.

15                    You can see some up arrows, some down arrows. Of  
16 course, the arrows don't indicate the magnitude. But with  
17 regard to mortality, those are all very small impacts.

18                    Now, the reason we think that our mortality  
19 change this year is so small is that for the first time  
20 during the last experience study, we adopted not only new  
21 mortality rates, but also an assumption for future  
22 improvement in mortality rates. And so this year, we did  
23 see improvement in mortality over the last four years, but  
24 we had already anticipated some improvement in our  
25 existing rates. So that's why our new proposal is very

1 close to what the rates were that we were using  
2 previously.

3 With regard to terminations, we saw a pretty  
4 consistent trend of seeing fewer terminations than our  
5 assumptions would have predicted. And so by changing our  
6 assumptions to more accurately reflect that, that will  
7 drive some small increases in costs going forward.

8 The less chance somebody has of terminating, the  
9 greater their chances of obviously reaching retirement  
10 where the higher cost benefits are.

11 Salary increases, for the most part, ended up  
12 pretty close to what our assumptions would have predicted.  
13 There were a couple groups where we saw slightly higher  
14 than expected salary increases, but many of the groups the  
15 increases came out very close to our assumptions.

16 Service retirement was a bit of mixed bag for  
17 some of the groups. We saw fewer retirements than we  
18 expected. People delaying retirement to later ages. For  
19 example, the State miscellaneous group, schools group. So  
20 our changes are to reduce retirement rates and predict  
21 later retirements, which is having a bit of a cost  
22 decrease on the plans results. But there a couple groups,  
23 State CHP, State POFF, where we actually saw more  
24 retirements than we expected. And so the effect is going  
25 to be the opposite and slightly increase costs.

1           Disability retirements, we saw pretty  
2 consistently fewer disability retirements than were  
3 expected. And so our proposed assumptions will reflect  
4 that and reduce costs somewhat. And with regard to  
5 inflation, as the heading of table says, all of these  
6 assumptions, we don't have any reflection here of any  
7 change to the discount rate. That will come on the slides  
8 to come.

9           So for inflation here, we are just talking about  
10 the impact due to how our inflation assumption will affect  
11 projected cost of living increases, salary increases. And  
12 because we're recommending a decrease of 25 basis points,  
13 that's going to have a downward effect on contributions  
14 going forward.

15           And as you can see, the net results, there's only  
16 one of these groups that's over a percent, and that's the  
17 State industrial group, and that's primarily because  
18 they're one group that didn't see the lower numbers of  
19 terminations as the others did. So all of the other  
20 changes are all in the downward direction, and so they're  
21 getting a -- about a one percent decrease in normal cost.  
22 The other are all up or down, but within a half percent.

23                           --o0o--

24           DEPUTY CHIEF ACTUARY DZIUBEK: And then the next  
25 two slides goes over the same information but for public

1 agency miscellaneous plans on slide 5.

2 --o0o--

3 DEPUTY CHIEF ACTUARY DZIUBEK: Public agency,  
4 safety plans on slide 6.

5 And again, pretty much all the same information  
6 and you can see the net results in all of these cases is  
7 less than a half percent.

8 --o0o--

9 DEPUTY CHIEF ACTUARY DZIUBEK: So something else  
10 that it's important to look at when we're changing  
11 actuarial assumptions is the impact on the PEPRA normal  
12 cost. Because as we all know, the law requires that PEPRA  
13 members are required to pay half of the PEPRA normal cost.  
14 So the results we saw in the previous slides was for the  
15 total normal cost, classic and PEPRA members combined. If  
16 we look at just the PEPRA normal cost, we're again seeing  
17 generally very small changes in the PEPRA normal costs,  
18 either positive or negative, ranging from minus 1 percent  
19 to a positive 0.1 percent.

20 So these changes on their own are not expected to  
21 result in any increases or decreases in the PEPRA member  
22 contribution rates. Now, the discount rate change is much  
23 more significant in terms of the normal cost changes.  
24 Phasing into the 7 percent discount rate, if that is, in  
25 fact, what is approved would likely result in some



1 increases to PEPRA member rates.

2 --o0o--

3 DEPUTY CHIEF ACTUARY DZIUBEK: One of the  
4 assumptions that we didn't really touch on in November, we  
5 wanted to be sure to have a slide this month, is on the  
6 mortality contingency load. And this is a load that we  
7 use only for plans that are moving into our Terminated  
8 Agency Pool.

9 And when that happens, the Actuarial Office  
10 performs a termination valuation as of the termination  
11 date, and determines the termination liabilities using all  
12 of the normal actuarial assumptions, except for the  
13 discount rate. And then we add this load on the chance  
14 that even though we're using our best guess for mortality  
15 experience, there's also a chance that people will out  
16 live that assumption.

17 And unlike public agency active plans, where when  
18 that happens, it's just an actuarial loss, and we amortize  
19 it and we slightly increase the agency's contributions, we  
20 don't have that ability once a plan is in the Terminated  
21 Agency Pool.

22 So we have historically had this load to protect  
23 us against, the possibility of people living longer than  
24 our mortally assumption.

25 Now, because we have started to build in future

1 improvements in our mortality assumption, and we've gotten  
2 2 cycles of looking at this now, we felt it was  
3 appropriate to lower that contingency load from 7 percent  
4 to 5 percent. So this will only affect plans going into  
5 the TAP and will result in slightly lower termination  
6 liabilities for those plans.

7 --o0o--

8 DEPUTY CHIEF ACTUARY DZIUBEK: Okay. So let's  
9 move into the discount rate assumption.

10 --o0o-

11 DEPUTY CHIEF ACTUARY DZIUBEK: When we put this  
12 presentation together -- yes, sorry.

13 COMMITTEE MEMBER JELINCIC: I have a couple of  
14 questions on what we've covered so far. And believe me,  
15 I'll have some on the discount rate. But the mortality  
16 load, reducing it from 7 to 5, I understand that if we've  
17 built improved mortality into the assumption, but I -- I  
18 don't have the PERL memorized, but isn't that 7 percent  
19 currently in statute.

20 DEPUTY CHIEF ACTUARY DZIUBEK: The contingency  
21 load is in the statute. I didn't think it specified 7  
22 percent. Maybe Scott can speak to that.

23 CHIEF ACTUARY TERANDO: I didn't it specifically  
24 mentioned 7 percent either. We could take a look at that.

25 COMMITTEE MEMBER JELINCIC: Okay. If it does,

1 then I assume you're going to come back with a legislative  
2 change.

3           The other question I have is about the inflation  
4 assumption. Every central bank in the world is trying to  
5 reignite inflation. We are -- so we are betting that over  
6 the next 60 years, because it's a 60-year assumption, that  
7 they're going to fail. And I've spent enough time in the  
8 investment business to know that betting against the Fed  
9 and the rest of the world banks is probably not a good  
10 idea.

11           I've had a conversation, and, you know, part of  
12 the assumption is, well, we've been in this low inflation  
13 environment for a while now, but I also remember Paul  
14 Volcker, and as an industry we have a problem with an  
15 anchor bias. That which is true today will always be  
16 true.

17           So just because we're currently in a low  
18 inflation environment, I'm not sure we want to assume it's  
19 going to continue for 60 years, especially given that the  
20 world bank -- the central banks around the world have said  
21 we want more inflation. So what's really your rationale  
22 for saying, where we are today is going to continue?

23           DEPUTY CHIEF ACTUARY DZIUBEK: That's a good  
24 question. First of all, let's be clear. And I think we  
25 probably all clear -- are clear that we're not assuming

1 that inflation is going to decrease from where we are  
2 today. We are looking at our current inflation assumption  
3 of 2.75, which was set 4 years ago. And we are looking at  
4 the available information, and saying that we think 2 and  
5 a half percent is better going forward.

6           You know, we would all agree that inflation is  
7 increasing slightly over the recent years, and the Fed has  
8 been increasing their rates, and perhaps are likely to  
9 continue to do that next year.

10           We're currently at around 2 percent. The last  
11 few years have had seen inflation of less than 2 percent.  
12 And so our 2 and a half percent proposal is very much  
13 based on the same type of logic we use for the discount  
14 rate, where we're looking at it in both short-term and  
15 long term, and taking an average of those two.

16           So we do believe inflation will be increasing  
17 from where we are today, and we see that happening. It's  
18 just under 2 percent -- or just around 2 percent, and  
19 certainly we think that that will continue.

20           As far as our long-term assumption, we're basing  
21 some of that on what we hear from our investment advisors,  
22 what we see in the Social Security trustee's annual  
23 report, where they predict long-term inflation every year.  
24 The 2017 report predicted 2.6 long term. And so based on  
25 those kinds of higher long-term assumptions with the lower

1 short-term, we ended up at 2 and a half.

2 COMMITTEE MEMBER JELINCIC: Well, except we've  
3 got a long, long history that says on average it runs  
4 close to 3. And so we're basically betting that the  
5 central banks of the world can't get the inflation to  
6 where we're not to that long-term average. I mean  
7 currently they've got lower targets, that I will tell you  
8 as they hit that target, they're going to raise the  
9 target.

10 So how -- you know, so I'm just not -- I mean, it  
11 will be what it will be. And we can rest assured that it  
12 will not be 2 and a half, and it will not be 2.75, but I'd  
13 like to hear more confidence on why we ought to assume  
14 that it -- you know, that 2.75 is too high?

15 CHIEF ACTUARY TERANDO: I mean, if you take a  
16 look at -- if you look at the 5, 10, 15, 20, even up to  
17 the 30-year average, the average has been under 30 -- or  
18 it's been under 2 and a half. So not only has it been you  
19 know, short term, but the long term -- relatively long  
20 term, for the last 30 years, inflation has been low.

21 You also take a look at, you know, as Randy  
22 mentioned, current inflation, even if it goes up a half a  
23 percent, will get up to where we are saying inflation  
24 should be at 2 and a half. We're starting at a higher --  
25 we've -- we're at a higher position right now, an so we're

1 kind of bringing it -- our assumption in line with where  
2 the Fed is targeting it, along with the Social Security  
3 administration.

4           And keep in mind, you know, we review these  
5 assumptions every 4 years. So it's not like we're going  
6 to lock in 2 and a half and we're never going to look at  
7 it again for 10, 20 years. We review this every 4 years.  
8 And again, we have a mid-cycle review. So it's not like  
9 we are locked into a particular assumption. But right  
10 now, from what we see, we see it as being the most  
11 reasonable assumption on the inflation side.

12           COMMITTEE MEMBER JELINCIC: Okay.

13           DEPUTY CHIEF ACTUARY DZIUBEK: Recognizing  
14 reasonable and intelligent people can disagree on this  
15 assumption and any assumption.

16           CHIEF FINANCIAL OFFICER ASUBONTEN: Mr. Jelincic,  
17 Charles Asubonten, CalPERS CFO. As you know, there's  
18 always a lag from the Feds, from the central banks. So as  
19 they're saying, it will take some time. And of course,  
20 this is not the end of it. We'll get time to look at it  
21 again.

22           COMMITTEE MEMBER JELINCIC: Okay. May Paul  
23 Volcker have Mercy on your soul. Thank you.

24           CHAIRPERSON COSTIGAN: Well, I mean, Mr.  
25 Jelincic, I think you raise a good point. But if you look

1 at some of the data that came out of the Fed's meeting  
2 last week, they're still projecting, at least for the next  
3 10 years Inflation under 2.6 percent. I mean, I think one  
4 of the things -- and I know this is probably more of a  
5 political policy discussion, is Americans have gotten used  
6 to very low inflation. There's been a paradigm shift in  
7 the last 10 or 15 years. And you see that every time  
8 there's pressure to raise interest rates, you get the  
9 realtors and others coming back saying we're going to see  
10 a decline in housing markets.

11 And so I think you're right, when you look at it  
12 historically. The question is 10 years ago, 5 years ago  
13 when folks were getting loans, who would of thought in  
14 2017 you'd still be borrowing money at 2 and a half  
15 percent.

16 I can assure you in 2008 no one assumed that.  
17 And so I think it's a great point, but we will come back  
18 and revisiting this. I mean, I was just looking at the  
19 Feds out of Cleveland are projecting, at least through  
20 2022, a 2.5 percent.

21 And so it looks like we're somewhere in the  
22 targeted. And quickly reading this latest report, running  
23 out till 2060, no one seems to see significant, including  
24 the Central Bank, is that U.S. CPI is going to be between  
25 2 and 2.7 and average around 2.3 through '18. And then

1 going forward through 2022, 2.3.

2 So, I mean, it's a guess. I mean, again as I  
3 said In Investment Committee, I wish I had bought Tesla  
4 and couple other things before, so well points.

5 Anything on this item? I'm sorry, on the measure  
6 of inflation?

7 DEPUTY CHIEF ACTUARY DZIUBEK: Nothing from us.

8 CHAIRPERSON COSTIGAN: Unless -- and our  
9 economist is not here, right? Okay -- from investments.

10 Anything else, Mr. Jelincic, on that item?

11 COMMITTEE MEMBER JELINCIC: No.

12 CHAIRPERSON COSTIGAN: All right. Discount rate.

13 DEPUTY CHIEF ACTUARY DZIUBEK: Sure. So moving  
14 on to discount rate. We wanted to mention that, of  
15 course, the discount rate is made up of two components,  
16 inflation and our real return assumption. We've just had  
17 a good discussion on inflation, so I won't continue that,  
18 other than to say, that if we -- if you approve the  
19 current 7 percent discount rate recommendation, which is  
20 on a phased-in schedule, we would recommend that we also  
21 phase in the change in the inflation assumption, just to  
22 be consistent with that and maintain level costs over the  
23 next few years.

24 --o0o--

25 DEPUTY CHIEF ACTUARY DZIUBEK: So again, when we



1 put this material together, we didn't know which of the  
2 portfolios would be recommended by the Investment  
3 Committee. We now know that they have selected Portfolio  
4 C. So actually some of this information it's been talked  
5 about in a lot of previous meetings.

6 --o0o--

7 DEPUTY CHIEF ACTUARY DZIUBEK: We will just say  
8 that given that Portfolio C is roughly maintaining the  
9 portfolio that we have now, we are recommending that we  
10 continue with the discount rate decisions that the Board  
11 made in December of 2016, which is to drop to 7.25 for the  
12 2015 valuations, and then 7 percent for the 6/30/18  
13 valuations.

14 Now, the next slide has some cost information.

15 --o0o--

16 DEPUTY CHIEF ACTUARY DZIUBEK: Again, this was  
17 primarily to show you costs or savings if something other  
18 than Portfolio C was selected. The base that we started  
19 with was Portfolio C and all the new demographic  
20 assumptions. And so -- but on the chance that you  
21 would -- or the Investment Committee would have picked one  
22 of the other portfolios, we wanted to give some  
23 information with regard to how much that would increase or  
24 decrease costs.

25 So there really is no change in costs from what

1 have been previously communicated to the Committee members  
2 to our agencies on the 7 percent.

3 --o0o--

4 DEPUTY CHIEF ACTUARY DZIUBEK: So as I indicated,  
5 if these are approved -- yes --

6 CHAIRPERSON COSTIGAN: I'm sorry, I thought you  
7 were pushing your microphone, Mr. Jelincic. No?

8 COMMITTEE MEMBER JELINCIC: No

9 CHAIRPERSON COSTIGAN: Okay. Sorry.

10 DEPUTY CHIEF ACTUARY DZIUBEK: If these  
11 assumptions are approved, they would be effective for the  
12 June 30, 2017 valuations. Other than, as I mentioned,  
13 there will a 1-year lag on the economic assumptions for  
14 the schools plan. These new assumptions will also  
15 immediately be used for benefit option factors or service  
16 purchase calculations.

17 --o0o--

18 DEPUTY CHIEF ACTUARY DZIUBEK: So with that,  
19 we're happy to take another other questions.

20 CHAIRPERSON COSTIGAN: Okay. I see -- Mr.  
21 Jelincic, you might want to push your microphone.

22 I see no questions, but Mr. Jelincic.

23 COMMITTEE MEMBER JELINCIC: Okay. I --  
24 yesterday, we listened to the employers tell us the most  
25 important thing is that we have the money to pay the

1 benefits. And the -- I also encouraged us to take more  
2 risk. And the response is we can't take more risk,  
3 because we're only 68 percent funded.

4           Although, quite frankly, if we raise the discount  
5 rate to 10, suddenly we're fully funded or maybe it's 12.  
6 I mean, the truth of the matter is we owe what we owe. We  
7 don't know what it is. We're going to write an unknown  
8 number of checks, in an unknown amount, to unknown people,  
9 for an unknown period of time.

10           Now, we've got some actuaries who are pretty  
11 smart, and they take advantage of the law of large  
12 numbers, and say this is our best guess on what we owe.

13           We look at our assets, and, you know, one would  
14 think, well, really know what we own. But if you look at  
15 real estate, which is 10 percent of our portfolio, it's  
16 based on appraisals with at least a quarter lag. I will  
17 point out that, you know, in '07, '08 real estate values  
18 were based on appraisals. They were people's best guess.  
19 In '09, people said what were they smoking? So we've got  
20 an uncertainty in that asset class.

21           We've got 8 percent of our portfolio in private  
22 equity. And when we look at the realized volatility in  
23 that portfolio, everybody says, well, that's nuts, it's  
24 just -- it doesn't make any sense, which is really kind of  
25 proof that we don't really know what the value of those

1 portfolios are.

2           Much of the value is based on the estimate of the  
3 general partner, who gets paid in part based on the Assets  
4 under management. So his bias is not to low-ball it. So  
5 we've got some doubts on the liability -- or the asset  
6 side as well.

7           We really need to pay the benefit. And quite  
8 frankly, if we -- we can't take more risk because of the  
9 unfunded liability, then we should not adopt a program  
10 that, even if it performs as expected, makes us more  
11 unfunded 10 years from now, than it is today.

12           That's not prudent, it's not reasonable, and it's  
13 not fiduciarially sound. We adopted a portfolio that has a  
14 expected return over the next 10 years of 6.1. We do a  
15 regression to the mean to make it get up to 7. And I've  
16 looked at the formula, and, you know, we kind of tweak the  
17 formula to get where we want to get.

18           So if we really want to pay the benefits, if we  
19 are really concerned about not increasing the unfunded  
20 liability, then we should adopt a discount rate of 6.25,  
21 and that's what I move.

22           CHAIRPERSON COSTIGAN: All right. We have a  
23 motion before us to adopt a discount rate of 6.25.

24           I will just say, since I cannot second the  
25 motion, I'm not going to disagree with what Mr. Jelincic

1 has been saying. I've been advocating for the last couple  
2 years for a lower discount rate. I know why we settled at  
3 7. I think the concerns you've raised are there.

4 But given that, does anybody want to speak on the  
5 motion?

6 No I'm asking. That's -- I mean --

7 VICE CHAIRPERSON TAYLOR: There has to be a  
8 second.

9 CHAIRPERSON COSTIGAN: That's right. There's no  
10 second?

11 Okay. Okay. Now, that's why I've got two folks.  
12 All right, Mr. Jelincic, your motion fails for  
13 lack of a second.

14 COMMITTEE MEMBER JELINCIC: I am shocked.

15 CHAIRPERSON COSTIGAN: All right. Thank you, Mr.  
16 Jelincic.

17 COMMITTEE MEMBER JELINCIC: I absolutely didn't  
18 expect that to come.

19 (Laughter.)

20 CHAIRPERSON COSTIGAN: Thank you, Mr. Jelincic.  
21 Mr. Jones.

22 COMMITTEE MEMBER JONES: Yeah. Thank you Mr.  
23 Chair. In agenda Item 7a, review of actuarial assumptions  
24 and discount rate selection, I move that we adopt  
25 recommendation 1, 2, and 3.

1 CHAIRPERSON COSTIGAN: Okay. We have a motion.

2 COMMITTEE MEMBER JELINCIC: You need to put a  
3 number in 2.

4 CHAIRPERSON COSTIGAN: I know. Hang on a second.  
5 So Mr. Jones has moved that we adopt Item 7a as  
6 outlined in the recommendations, items 1, 2, and 3.

7 VICE CHAIRPERSON TAYLOR: Second.

8 CHAIRPERSON COSTIGAN: It's been seconded by  
9 Taylor.

10 And, Ms. Taylor, do you want to speak on the  
11 motion or speak on the item.

12 VICE CHAIRPERSON TAYLOR: I'm going to speak on  
13 the item.

14 CHAIRPERSON COSTIGAN: Speak on the item. Okay.

15 Okay. Hang on a second. Mr. Jelincic, push your  
16 microphone.

17 VICE CHAIRPERSON TAYLOR: I was -- why are we  
18 doing that?

19 CHAIRPERSON COSTIGAN: Hang on a second. Let me  
20 just -- he's got a point of order.

21 Yes, Mr. Jelincic.

22 COMMITTEE MEMBER JELINCIC: Two needs a number in  
23 it. It ought to be 7.

24 CHAIRPERSON COSTIGAN: Sorry, you're correct.

25 COMMITTEE MEMBER JELINCIC: But it needs a

1 number.

2 CHAIRPERSON COSTIGAN: All right. Approve the  
3 discount rate.

4 COMMITTEE MEMBER JONES: I will modify my motion  
5 to include 7 percent --

6 CHAIRPERSON COSTIGAN: Hang on a second, Mr.  
7 Jones.

8 COMMITTEE MEMBER JONES: -- discount rate.

9 VICE CHAIRPERSON TAYLOR: Second that.

10 CHAIRPERSON COSTIGAN: All right. Ms. Taylor.

11 VICE CHAIRPERSON TAYLOR: So I just want to say  
12 that while I understand, sort of, J.J.'s recommendation  
13 and concern, the long-term assumptions are much better.  
14 And so I don't agree that it's not within our fiduciary  
15 duty to adopt the 7 percent rate. And I think that was a  
16 stretch.

17 So I will say, however, that the -- there are  
18 many other factors that we have to consider besides just  
19 the rate. And one of that -- much of that is whether or  
20 not we put the fund in a unfunded liability status that we  
21 can't recover from, if we lower the rate that low. So  
22 there are many, many reasons to stick with the 7 percent,  
23 just as there are many reasons to go down to 6.1 percent.  
24 I just want to voice my support for 7 percent, as I had  
25 said before in Investment Committee. I wasn't on board

1 for the 7 percent to begin with.

2 But since we are here, I am willing to stay at  
3 the 7 percent, and have it instituted within the next 3  
4 years.

5 Thank you.

6 CHAIRPERSON COSTIGAN: Thank you, Madam Vice  
7 Chair.

8 Mr. Jelincic.

9 COMMITTEE MEMBER JELINCIC: I will just again  
10 point out that it's not reasonable or prudent to say we  
11 can't take more risk because we are underfunded, and adopt  
12 a program that makes sure that even if it operates as  
13 expected, the dollar amount of our unfunded status  
14 increase.

15 Thank you.

16 CHAIRPERSON COSTIGAN: Ms. Paquin.

17 ACTING COMMITTEE MEMBER PAQUIN: Thank you, Mr.  
18 Chair.

19 Thank you very much for all the work through the  
20 ALM process and for this final report. I had one question  
21 on the materials. In the Cheiron report talked about  
22 mortality projections and recommended looking at  
23 generational and benefits-weighted approaches for the next  
24 experience study. Is that something that you are working  
25 on?



1           DEPUTY CHIEF ACTUARY DZIUBEK:  Yeah.  As far as  
2 the generational mortality -- and for those who might not  
3 be familiar with that term, right now our approach is to  
4 build in a certain number of years of mortality  
5 improvement.  And we're using 15 years, and we're building  
6 that into our base table and just applying it now.

7           On a generational approach, your computer  
8 software would be smart enough to year by year build in a  
9 little of improvement each year out into the future.  We  
10 are updating our software as we speak.  And by the time we  
11 come to you with the next experience study, we'll be able  
12 to use generational mortality, and we will do that.

13           Now, I will say though that the 15 years that we  
14 selected was selected to approximate what we would get as  
15 results if we used fully generational mortality.

16           On the benefits weighting, we think that's an  
17 interesting topic of conversation.  There's been a lot of  
18 research done lately into that topic.  I think -- I think  
19 most people would agree there is a relationship between  
20 income and mortality.  The question is for us, and our  
21 population, given that they have fairly high access to  
22 good health care, the pays are perhaps not as disparate as  
23 other plans, how do we reflect that into our mortality  
24 assumption?  We will continue to look at that and we  
25 appreciate Cheiron's suggestion to do that.

1           ACTING COMMITTEE MEMBER PAQUIN: Great. Thank  
2 you.

3           CHAIRPERSON COSTIGAN: Okay. Before I call on  
4 Mr. Jelincic, I just want to say just a couple things in  
5 response to our fiduciary obligation. This is a process  
6 that we've worked on for over 2 years, both through ALM,  
7 working on the discount rate. The Investment Committee,  
8 Chaired by Mr. Jones, has spent a considerable amount of  
9 time along with the Investment Office designing the  
10 portfolio, and how we arrived at what we did on Monday.

11           I want to give credit to our Chief Actuary and  
12 his team for the work that you have done. We have spent  
13 well over a year just to arrive to where we are today. I  
14 know our outside consultants, our advisors, our Committee  
15 staff, our CFO, our CEO are all in agreement that should  
16 the Committee adopt the 7 percent, that is the prudent and  
17 reasonable standard for the system at this time.

18           I know that reasonable minds, Mr. Jelincic, can  
19 disagree. And as I said, there are times I have -- I  
20 think a more conservative portfolio, but I believe, as for  
21 this Committee that the 7 percent rate that this -- that  
22 we have adopted or we're going to is prudent and  
23 reasonable. And I know this is not -- again not the end  
24 of this discussion, because we will continue to evaluate.

25           As we raised in the Investment Committee with Mr.

1 Jones yesterday, about whether we overperform or  
2 underperform on it. So I just want it not to leave  
3 addressed, because we throw the term fiduciary around  
4 quite a bit. And as you know, Mr. Jelincic, like you, we  
5 take that very seriously.

6 With that, Mr. Jelincic, I will call on you right  
7 now, sir.

8 COMMITTEE MEMBER JELINCIC: Okay. I would just  
9 like to split the question, because I would actually like  
10 to vote yes on 1 and 3, and vote no on 2.

11 CHAIRPERSON COSTIGAN: All right. So in  
12 consultation with my Vice Chair, I don't believe we can  
13 split the question the way you want, because 1 is  
14 predicated upon adoption of number 2. So your motion  
15 actually would not work, because you're voting -- because  
16 if you read it, the new actuarial assumptions are  
17 presented. You were correct to point, and 2, that we  
18 needed to adopt a rate.

19 And I understand the concern you have, sir, is  
20 that you want a lower discount rate. And by voting on the  
21 entire motion -- or voting against the entire motion,  
22 you'd be voting against the items that you agree with, is  
23 that correct?

24 COMMITTEE MEMBER JELINCIC: Yes.

25 CHAIRPERSON COSTIGAN: So, Mr. Jacobs --

1           COMMITTEE MEMBER JELINCIC: Can we vote on 2  
2 first?

3           CHAIRPERSON COSTIGAN: Well, let me ask our  
4 counsel from just a position standpoint. I just want to  
5 make sure we get the motion correct.

6           So, Mr. Jacobs, what Mr. Jelincic is proposing is  
7 to have items 1 and 3 voted on, of which I believe he  
8 would be a yes vote. That we would then adopt item 2,  
9 which is to approve the discount rate at 7 percent, where  
10 we currently are, of which he would be a no vote.

11           So can that question be split? Ms. Taylor, your  
12 help here would be --

13           GENERAL COUNSEL JACOBS: Were you waiting for me  
14 or --

15           CHAIRPERSON COSTIGAN: Go ahead.

16           GENERAL COUNSEL JACOBS: Yes, it can be split  
17 that way.

18           CHAIRPERSON COSTIGAN: All right. So you believe  
19 the question can be split?

20           GENERAL COUNSEL JACOBS: Yes.

21           CHAIRPERSON COSTIGAN: Hang on one second.

22           We have a question, Mr. Jacobs.

23           Ms. Taylor.

24           VICE CHAIRPERSON TAYLOR: So in my reading of it,  
25 it looks like number 1 specifically relies on number 2,

1 because it says contribution rates due to changes in  
2 assumptions for the State and schools will be impacted at  
3 FY 2018 and '19, and contribution rates for public  
4 agencies will be impacted in 2019 and '20.

5 So it relies on passing number 2 for that to be  
6 true, if I'm correct.

7 GENERAL COUNSEL JACOBS: What's our actuary's  
8 view on that?

9 (Laughter.)

10 CHIEF ACTUARY TERANDO: Well, if you look at  
11 number 1, we talk about the assumptions presented in the  
12 experience study, and the discount rate was actually not  
13 part of the experience study. So from that perspective,  
14 we can -- it makes sense that we could split the items.

15 VICE CHAIRPERSON TAYLOR: Okay. And then my only  
16 other question is because the 7 percent was agreed to  
17 prior to this, right, which is where number 1 comes from,  
18 because we already had a time frame within which we were  
19 supposed to implement that, and that's what number 1 is.

20 So I think if we vote on number 1 without number  
21 2, we are putting ourselves at risk.

22 CHAIRPERSON COSTIGAN: We vote in number 2 first.  
23 So we're going to revise the motion.

24 VICE CHAIRPERSON TAYLOR: There you go.

25 CHAIRPERSON COSTIGAN: Mr. Jones.

1           COMMITTEE MEMBER JONES: Yes. I would like to  
2 modify my motion.

3           CHAIRPERSON COSTIGAN: Yes, sir.

4           COMMITTEE MEMBER JONES: Okay. The first part of  
5 the -- the first motion in Agenda Item 7a, review of  
6 actuarial assumptions and discount rate, I move we adopt  
7 recommendations -- recommendation number 2.

8           VICE CHAIRPERSON TAYLOR: Second.

9           CHAIRPERSON COSTIGAN: Which would be to approve  
10 the discount rate --

11          COMMITTEE MEMBER JONES: At 7 percent.

12          VICE CHAIRPERSON TAYLOR: At 7 percent.

13          CHAIRPERSON COSTIGAN: -- at 7 percent.

14          It has been moved by Jones. Seconded by?

15          VICE CHAIRPERSON TAYLOR: Me.

16          CHAIRPERSON COSTIGAN: Taylor.

17          Any further discussion?

18          Hearing none.

19          All in favor?

20          (Ayes.)

21          CHAIRPERSON COSTIGAN: Opposed?

22          (No.)

23          COMMITTEE MEMBER JELINCIC: Record my no vote.

24          CHAIRPERSON COSTIGAN: So number two.

25          COMMITTEE MEMBER JONES: I move in Agenda Item 7a

1 review of actuarial assumptions and discount rate  
2 selection, I move that we adopt Recommendations 1 and 3.

3 CHAIRPERSON COSTIGAN: It's been moved by --

4 VICE CHAIRPERSON TAYLOR: I'll second it.

5 I seconded it.

6 CHAIRPERSON COSTIGAN: Seconded by Taylor.

7 VICE CHAIRPERSON TAYLOR: Yeah, because I  
8 originally seconded it.

9 CHAIRPERSON COSTIGAN: Any further discussion?

10 Hearing none.

11 All in support?

12 (Ayes.)

13 CHAIRPERSON COSTIGAN: Opposed?

14 Motion carries. Thank you. Thank you, Mr.  
15 Jacobs. You earned your pay today.

16 All right. Anything else on that item?

17 All right. Item 8a, which is an information  
18 agenda item.

19 (Thereupon an overhead presentation was  
20 presented as follows.)

21 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

22 PAIGE: Good afternoon, Arnita Paige CalPERS team member.

23 The purpose of our quarterly report on participating

24 employers is to keep you updated on our employer

25 population as it relates to termination and collection

1 activity.

2 Today's report includes the Committee's direction  
3 provided in September to update headers on the agencies  
4 with no active members report, and provide the final  
5 benefit reduction rates for Trinity County Waterworks  
6 District and Niland Sanitary District.

7 Let me grab the --

8 --o0o--

9 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

10 PAIGE: On slide 2, we provide Trinity Waterworks  
11 District's final benefit reduction rate is 68.55 percent  
12 for two retirees. This reduction became effective on  
13 their first pay period in December 2017.

14 We did hear from Trinity's board. And they  
15 stated this they plan to pay the members directly for the  
16 reduction amounts. So this contract was a total of five  
17 members, the two retirees and then three additional  
18 members that are eligible for benefits in the future.

19 --o0o--

20 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

21 PAIGE: On slide 3, we provided Niland Sanitary District's  
22 final benefit reduction which is 92.49 percent. This  
23 reduction represents -- is for one retiree that becomes  
24 effective in January 2018.

25 The reduction amount for the one PEPRA member is



1 100 percent. So the total for this total con -- total  
2 members in this contract is five.

3 --o0o--

4 CHAIRPERSON COSTIGAN: Mr. Jelincic.

5 COMMITTEE MEMBER JELINCIC: You say total is  
6 five. Does that include the PEPRA?

7 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
8 PAIGE: Yes. And so there's one member that when you  
9 subtract the one member who's not totally vested.

10 COMMITTEE MEMBER JELINCIC: Okay. So there are  
11 three vested --

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
13 PAIGE: Correct.

14 COMMITTEE MEMBER JELINCIC: -- Inactives.

15 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
16 PAIGE: Correct.

17 COMMITTEE MEMBER JELINCIC: And I was going to  
18 make the point later, but while I have it, I might as  
19 well. When you do these reports in the future, I think it  
20 might be worthwhile to point out not only for the  
21 inactives, how many vested inactives there are, just so it  
22 has a context.

23 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
24 PAIGE: Thank you.

25 COMMITTEE MEMBER JELINCIC: Thank you.

PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

1  
2 PAIGE: Out joint powers of authority summary report  
3 provides information on the number of contracts we have  
4 with JPAs, and whether their JPA agreements include  
5 language obligating their member agencies to help the JPA  
6 with their pension liabilities. Since the last time, we  
7 reported in September, we reviewed an additional 14  
8 agreements to bring our total to 149. And to date, in  
9 total, we have 162 contracts with joint powers of  
10 authority.

11 The number of agreements that include liability  
12 language for member agencies remain at 10, and we increase  
13 the member agencies identified as a State by one to the --  
14 to 6.

15 CHAIRPERSON COSTIGAN: Can I ask you a question  
16 on that?

PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

18 PAIGE: Sure.

19 CHAIRPERSON COSTIGAN: So again, I appreciate  
20 this data. I guess the one data point I'd have in the  
21 middle column, where it says number of agencies with  
22 financial liability obligations reverting to member  
23 agencies, I want to -- at one point, we had a discussion.  
24 The concern was whether or not the JPA had its own  
25 independent revenue source, because East San Gabriel was a

1 contractual -- the revenue was based upon a contract.

2 At some point, can we break this down and  
3 determine -- because I know you have in here fair and  
4 exposition -- pollution control districts, which have the  
5 authority to raise fees, mosquito abatement districts  
6 things of that nature.

7 Because I think we need one more column, because  
8 what we were trying to get to is the addressing of the  
9 East San Gabriel issue, which was again -- it was a  
10 contractual issue -- the revenue was contractual. It  
11 wasn't based upon an independent revenue source.

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
13 PAIGE: Correct.

14 CHAIRPERSON COSTIGAN: So again, this is great  
15 data on it, and appreciate it. It seems to be getting  
16 larger than we thought it was. And right now, we have,  
17 what is that, 8 percent actually revert back to the parent  
18 agency -- the creation agency.

19 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
20 PAIGE: Correct.

21 CHAIRPERSON COSTIGAN: And so we probably want to  
22 break that 149 down and see who would be at risk if it's  
23 just contractual versus revenue, because I think that's --  
24 Ms. Taylor, if we were correct, that was our concern was  
25 what was the revenue? How would those members -- it's not

1 so much that they're JPA, it was what would happen to  
2 their revenue source. And if they're a -- like a  
3 pollution control agency, or a utility district, they have  
4 the ability to raise revenues and fees as opposed to the  
5 contract. So just something down the road.

6 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

7 PAIGE: Thank you. Point taken. We can do that.

8 CHAIRPERSON COSTIGAN: Ms. Paquin.

9 ACTING COMMITTEE MEMBER PAQUIN: Thank you, Mr.  
10 Chair. I had a question on this slide. So you identify  
11 nine in the other category as having liability revert to  
12 member agencies. And of the nine, does that include the  
13 six that were identified as having a State as members?

14 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

15 PAIGE: They're separate.

16 ACTING COMMITTEE MEMBER PAQUIN: So it's a total  
17 of 14 then?

18 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

19 PAIGE: Correct.

20 ACTING COMMITTEE MEMBER PAQUIN: Okay. Thank  
21 you.

22 CHAIRPERSON COSTIGAN: Yes. Please continue.

23 --o0o--

24 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

25 PAIGE: This report is our update on agencies with no

1 active member population. We did change the report title  
2 based on your advice to improve clarity, and we also  
3 changed the reporting column. In our last update, we  
4 reported 59 agencies. Since then, two -- we've had two  
5 voluntary terminations, and one involuntary termination.  
6 It was completed and removed from the report.

7 We added four new cases, to bring our total to  
8 60. These cases are current on their pension obligations,  
9 and we are in communications -- we have communicated with  
10 all of them and continue to do so on a case-by-case basis.

11 And in our next four slides, we provide an update  
12 on each of the columns that were here.

13 --o0o--

14 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

15 PAIGE: In terms of the dissolved cases, we have seven --  
16 I mean, excuse me, we have five agencies who have decided  
17 to terminate. And we've sent them termination cost  
18 estimates. We have seven agencies who have required  
19 education on the termination process, who are still having  
20 internal discussions. And we are working with one agency  
21 to merge their contract with another agency.

22 --o0o--

23 CHAIRPERSON COSTIGAN: I'm sorry. Ms. Taylor.

24 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

25 PAIGE: Yes.

1           VICE CHAIRPERSON TAYLOR: I'm sorry to interrupt.  
2 This is a good report. I just want to know these -- I'm  
3 glad we're seeing this now ahead of time. How close are  
4 these agencies, either in the termination -- and is this  
5 inclusive of Niland and Trinity, first of all?

6           PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

7 PAIGE: No, those were the ones that were removed from the  
8 report.

9           VICE CHAIRPERSON TAYLOR: Okay. So these five  
10 terminations are coming up?

11          PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

12 PAIGE: Correct.

13          VICE CHAIRPERSON TAYLOR: Okay. And then we have  
14 a possible seven more?

15          PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

16 PAIGE: Well, they're discussing termination. Right now,  
17 they've dissolved, so the member agency is looking at --

18          VICE CHAIRPERSON TAYLOR: All seven of them have  
19 dissolved?

20          PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

21 PAIGE: Correct.

22          VICE CHAIRPERSON TAYLOR: Okay. So they're not  
23 necessarily -- I'm trying to think of a nice way to word  
24 this through -- driven out through our costs.

25          PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

1 PAIGE: Well, correct. I mean, they've dissolved for  
2 various reasons. The majority of the reasons is  
3 they've -- they're not longer performing those functions.

4 CHAIRPERSON COSTIGAN: Can I ask a -- I'm sorry.  
5 Can I just ask a clarification on what Ms. Taylor is  
6 racing? The title is dissolved 13 agencies, but we've got  
7 five that are in process --

8 VICE CHAIRPERSON TAYLOR: No. Yeah, five that  
9 are currently in process.

10 CHAIRPERSON COSTIGAN: -- and we have seven --  
11 and seven that are potential?

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

13 PAIGE: Correct.

14 CHAIRPERSON COSTIGAN: So they're not dissolved  
15 yet.

16 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

17 PAIGE: Well, they are dissolved, but we're working with  
18 the member agency -- excuse me, the successor agency.  
19 They're looking at whether they can terminate the  
20 contract. So they're having internal discussions  
21 regarding that issue.

22 CHAIRPERSON COSTIGAN: Okay. So these seven  
23 agencies have already gone through termination?

24 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

25 PAIGE: Well, they're dissolved and they terminated from a

1 ceased operation perspective.

2 VICE CHAIRPERSON TAYLOR: Are they paying?

3 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

4 PAIGE: Yeah, we -- none of them owe money at this time,  
5 so their contract is current.

6 VICE CHAIRPERSON TAYLOR: Okay. But they will  
7 eventually end up in our Terminated Agency Pool.

8 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

9 PAIGE: There's a strong chance of that.

10 VICE CHAIRPERSON TAYLOR: Even though they don't  
11 currently owe money.

12 Do you foresee the five terminated agencies or  
13 the seven potentials within the next few months  
14 terminating their payments?

15 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

16 PAIGE: Well, these agencies it's best they continue  
17 making payments -- I mean, the duration. Some say they  
18 have funds for the next few years. So I think there's  
19 varying responses to that.

20 I will say that the five agencies that -- out of  
21 the five -- the top five agencies, four of those agencies,  
22 when we look at their actuary reports, they're at a  
23 superfunded status at a hypothetical termination.

24 So that one remaining agency that we're working  
25 with, they do have some funds, and where having



1 discussions with them in terms of how they're going to  
2 settle their termination costs.

3 VICE CHAIRPERSON TAYLOR: I'm not sure if we  
4 don't want this a little more specific maybe.

5 I'm wondering if maybe we could get a little more  
6 specific in term of -- I don't know if we want to do that  
7 in public session. That's up to you. Maybe we do it in  
8 closed session.

9 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

10 PAIGE: Okay.

11 VICE CHAIRPERSON TAYLOR: If we could get a  
12 little more specificity in the report.

13 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

14 PAIGE: Okay.

15 VICE CHAIRPERSON TAYLOR: Thank you.

16 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

17 PAIGE: Thank you.

18 CHAIRPERSON COSTIGAN: Because I'm -- go ahead.  
19 Sorry.

20 --o0o--

21 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

22 PAIGE: Okay. In terms of our function mergers, basically  
23 we have two -- excuse me, we have two agencies that can --  
24 we're working on merging with another existing contracting  
25 agency here at CalPERS. And then we have three agencies

1 that are having internal discussions on terminating.

2 --o0o--

3 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

4 PAIGE: In terms of our outsourcing category, our  
5 membership program requested and reviewed agreements from  
6 agencies who've outsourced, and service agreements. And  
7 we have a high percentage of those who have valid  
8 outsource agreements and we're continuing to monitor  
9 those. And then we have two members -- I mean, two  
10 agencies who have expressed interest in possibly  
11 terminating. And the remainder we're working with them as  
12 we receive information.

13 --o0o--

14 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

15 PAIGE: In terms of the stopped reporting payroll issues,  
16 we have two members that we're looking at -- I mean,  
17 excuse me, two agencies that are potential terminations  
18 for compliance. And then we're waiting for additional  
19 responses from one, and we also need information from  
20 seven additional ones to continue our review.

21 --o0o--

22 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

23 PAIGE: And that's it. And we'll move on to our  
24 terminations to provide you an update on those members  
25 who -- those agencies who have sent us their notice to --

1 of intent to terminate. California Redevelopment  
2 Association, who's been on this report, and Central Sierra  
3 Planning Council, that is the member agencies that I -- I  
4 mean, that agency is one that was part of our members with  
5 no active -- I mean, agencies with no active members.  
6 They're included in that five that I talked -- that's the  
7 agency that I'm working with.

8 CHAIRPERSON COSTIGAN: So just a question. On  
9 the California Redevelopment Association Foundation, that  
10 was a result of the elimination three years ago of the  
11 redevelopment agencies.

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
13 PAIGE: Correct.

14 CHAIRPERSON COSTIGAN: And it's my understanding  
15 that they're currently 100 percent funded.

16 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
17 PAIGE: Currently, correct. They're not in termination.

18 CHAIRPERSON COSTIGAN: But there are no  
19 additional payments coming, because there's no --

20 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
21 PAIGE: Right, at this time.

22 CHAIRPERSON COSTIGAN: When will -- oh, they have  
23 several employees. When will we -- when we will -- when  
24 we will -- I can't speak. When will we see them?

25 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

1 PAIGE: Actually, we had conversations with them a few  
2 days ago. What they're doing is they're outreaching their  
3 sources to see if they can raise funds. And at that time  
4 they want to have a discussion with us and they plan to  
5 voluntary terminate after that.

6 CHAIRPERSON COSTIGAN: Okay. And then Central  
7 Sierra Planning Council?

8 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

9 PAIGE: Yes, that's the agency that I referred to in the  
10 dissolved category, the fifth -- that is our fifth agency  
11 who we're working with to provide termination costs. And  
12 then we have a discussion on selling the total cost of the  
13 termination. And they're moving forward.

14 CHAIRPERSON COSTIGAN: And then you're going to  
15 get to Herald Fire Protection District?

16 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

17 PAIGE: Yes. So we'll go ahead and we'll move on to  
18 Herald Fire. Herald Fire, we just -- we just completed  
19 the termination valuation on them, and they received that  
20 information last month. We invoiced them on November 30th  
21 for the termination costs, and their bill is actually due  
22 on January 20th.

23 So they're not yet delinquent. We have been in  
24 discussions with them about the termination costs, and we  
25 plan to continue those discussions. We don't have a

1 resolution at this point, but we are having discussions.

2 CHAIRPERSON COSTIGAN: All right. It's my  
3 understanding - and I appreciate you having conversations  
4 with the fire district - is there was a question over  
5 reports. We were keep -- we had the data. They didn't  
6 have the data about what was reporting. So just maybe in  
7 February just have an update on that, because --

8 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
9 PAIGE: Absolutely.

10 CHAIRPERSON COSTIGAN: -- I know that the fire  
11 protection district has just -- it was just a paper --  
12 paperwork issue in the past that we're trying to work  
13 through.

14 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
15 PAIGE: Yes, we'll do that.

16 CHAIRPERSON COSTIGAN: All right. Thank you.

17 --o0o--

18 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
19 PAIGE: Um-hmm.

20 This is our new collections report. And what  
21 we're doing here, we wanted to provide more transparency  
22 in terms of what our collection activity looks like. This  
23 quarter represents from September 1st to November 30th.  
24 And on the far left column, that represents all the types  
25 of payments that we collect. And on top, the header of

1 the report provides the days delinquent, how we review  
2 them. And under the -- each column, the number of  
3 occurrences we have, and the number of cases resolved.

4 And we've actually also footnoted under the  
5 resolved the total amounts outstanding under each of those  
6 categories. And our message here is our delinquency is  
7 relatively low. We believe all the amounts on here are  
8 solvable, and we are working with these employers.

9 --o0o--

10 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

11 PAIGE: And then last -- and then in terms of our  
12 legislative strategy, we'll continue to -- this was  
13 approved in November by the Board. We're continuing to  
14 pursue improving final -- excuse me, continuing to pursue  
15 shortening our voluntary time frame to terminate for our  
16 employers as well as improving member notification.

17 --o0o--

18 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

19 PAIGE: And then lastly, we plan to continue our  
20 discussions with the inactive agencies, pursue the  
21 legislative strategies. And we'll be back in February to  
22 provide a report to the Board.

23 And this concludes our presentation

24 CHAIRPERSON COSTIGAN: Thank you.

25 Mr. Jones.

1           COMMITTEE MEMBER JONES: Yeah. Thank you, Mr.  
2 Chair. I just wanted to thank you for an excellent  
3 report.

4           PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
5 PAIGE: Oh, thank you.

6           CHAIRPERSON COSTIGAN: Yeah. Again, you guys  
7 have been doing a fantastic job from where we were 2  
8 years. I mean, the information -- the feedback I'm  
9 getting just great work. And again providing the  
10 information early and available to those that are impacted  
11 on both sides is much appreciate.

12           So any further discussion on this item?

13           I have no -- Mr. Lennox, you're going to speak on  
14 8b on the next item.

15           Okay. All right. Thank you.

16           PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF  
17 PAIGE: Thank you.

18           CHAIRPERSON COSTIGAN: All right. On to 8b,  
19 health care administrative expenses.

20           And before you get started, Liana, I just want to  
21 acknowledge my Executive Officer from the State Personnel  
22 Board, Ms. Ambrose, sitting in the back. Good to have you  
23 here.

24           Good afternoon.

25           CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: Good

1 afternoon, Mr. Chair and members of the Committee. Liana  
2 Bailey-Crimmins, CalPERS team member.

3           Today's health care administrative expense  
4 information item covers three points. The first is  
5 insight to the recent PEMHCA statute changes that affect  
6 two health care funds. Second is to highlight the  
7 findings from a recent impact assessment report requested  
8 by the legislature. And then lastly, based on the  
9 findings of the impact assessment, we want to emphasize  
10 here at CalPERS that at this time, CalPERS is not pursuing  
11 any changes to the method we currently perform in order to  
12 collect the administrative expenses.

13           Present with me today is Mr. Robert Jarzombek.  
14 He is the Chief of the Health Account Management Division.  
15 And he oversees the public billing and marketing group.  
16 And his team is actually the ones that perform this  
17 analysis, so it's -- it's prudent that he's the one that's  
18 presenting with me today.

19           And before we go into a lot of details, I'd like  
20 to give you some background on how CalPERS collects the  
21 administrative expenses. So we collect a total of \$73  
22 million annually to fund both direct and indirect expenses  
23 to run the \$8.19 billion Health Care Program. Happy to  
24 report in 2018, we will increase this program to 9.3  
25 billion on behalf of the 1.4 million total covered lives.



1           As you can see, administrative expenses account  
2 for less than 1 percent of the CalPERS Health Program. In  
3 fact, it's 0.8 percent, which is significantly lower than  
4 other large employers, and including other State employer  
5 purchasers, such as Covered California.

6                           --o0o--

7           CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: There are  
8 two health program funds that are used to collect the  
9 administrative expenses via the Contingency Reserve Fund,  
10 also as you can see on the slide is CRF. We collect  
11 approximately \$30 million, which is an employer  
12 contribution model only.

13           The regulation allows CalPERS to collect up to 2  
14 percent, but we have never gone anywhere close to that  
15 amount. In 2017, we collected from employers 0.0 -- 0.31  
16 percent. And this current fiscal year, we are collecting  
17 0.33 percent.

18           The Health Care Fund, also known as HCF, we  
19 collect \$43 million via premiums, which is shared both  
20 between employers and employees. These costs are  
21 collected to support the administrative expenses,  
22 specifically for self-funded plans and flex-funded plans.  
23 And in 2017, this equated to approximately \$4.68 per  
24 member per month.

25           Also, if there is any excess reserves collected,

1 this amount may vary from year to year to ensure that we  
2 are not collecting more than what is needed. So with  
3 that, I'd like to now turn it over to Mr. Robert Jarzombek  
4 to give you more details on the analysis that was  
5 performed.

6 --o0o--

7 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

8 JARZOMBEK: All right. Thank you, Liana. Good afternoon,  
9 Mr. Chair, Committee members --

10 CHAIRPERSON COSTIGAN: Hang on a second. I'm  
11 sorry.

12 Mr. Jelincic.

13 COMMITTEE MEMBER JELINCIC: In the analysis, when  
14 you're talking about the CRF administrative fee is billed  
15 at 0.32 percent of what?

16 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: Of the  
17 entire set of premiums.

18 COMMITTEE MEMBER JELINCIC: Of premiums.

19 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: Yes.

20 COMMITTEE MEMBER JELINCIC: Okay. Thank you

21 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: Thank  
22 you.

23 CHAIRPERSON COSTIGAN: All right. Thank you.  
24 Sorry, sir.

25 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

1 JARZOMBEK: Okay. Good afternoon, Mr. Chair, Committee  
2 member Rob Jarzombek CalPERS team member.

3 As Liana mentioned, I'll share some recent  
4 statutory changes, including a control language mandate  
5 for CalPERS to complete.

6 But before I begin, I'd like to point out that at  
7 this -- at the time this item was published online, we've  
8 added an additional analysis and that -- to Attachment 1.  
9 A revised Attachment 1 is available in the back and will  
10 be posted online at the conclusion of Board week.

11 --o0o--

12 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

13 JARZOMBEK: So as some of you may be aware, in the past  
14 couple of years, there were statutory changes that  
15 happened as part of the past two State Budget Acts.

16 Prior to July 2016, only the expenditure of  
17 monies deposited into the CRF for administrative expenses  
18 required appropriation approval through the annual State  
19 Budget Act.

20 In June 2016, as part of the 16-17 State Budget  
21 Act, expenditure from the HCF for admin expenses now also  
22 require this same administrative -- appropriation approval  
23 through the annual Budget Act as well.

24 This change was made late in the process and not  
25 through a policy bill. What this means for CalPERS is

1 that the health teams must exclusively go through the  
2 State's budget change proposal process, if additional  
3 funding or positions are needed, and not through CalPERS  
4 own formal budget request process.

5 This change was strongly supported by the  
6 Department of Finance, and as such, DOF has requested  
7 improved transparency and efficiency in accordance with  
8 its new shared role with the legislature in overseeing the  
9 expenditure of funds in the HCF.

10 A second change came this year, and that was to  
11 lower the CRF's reserves for CalPERS operations from three  
12 months to 1 month. This means that if the State's budget  
13 is not approved timely, CalPERS will only have sufficient  
14 funding in reserve to pay up to one month of  
15 administrative expenses instead of three.

16 Please note this for CalPERS internal operational  
17 expenses related to health program only. This does not  
18 impact our ability to pay carriers.

19 The third change we'd like to talk about involves  
20 a requirement for CalPERS to conduct an employer and  
21 employee impact analysis, regarding administrative fees  
22 for the CalPERS Health Program. Department of Finance has  
23 expressed an interest in funding all of the CalPERS Health  
24 Program administrative expenses through the CRF, which is  
25 the employer only contribution model.

1           A requirement was added to this year's State  
2 Budget Act for CalPERS to report to the legislature the  
3 fiscal effect on the State, local government agencies, and  
4 their employees if all health benefit administrative costs  
5 were paid through the CRF and not through health premiums.

6           This report is required to be submitted by  
7 January 10th, and I'm here to present our analysis to you  
8 today. To develop this, we worked closely with the  
9 Department of Finance to validate methodology and  
10 assumptions used to fulfill this requirement.

11                   --o0o--

12                   HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

13 JARZOMBEK: While DOF may gain increased transparency into  
14 how administrative fees are collected if this approach  
15 were to move forward. CalPERS is not pursuing this  
16 change. We are simply fulfilling the control language  
17 requirement.

18           And as required, we performed our impact  
19 analysis, and it's attached to this agenda item. To do  
20 this, we looked at the current CRF for collecting  
21 administrative fees, the current HCF method for collecting  
22 admin fees, and then what would happen if we were to use a  
23 proposed CRF-only method for collecting the same  
24 administrative fees.

25           When we began this effort, we wanted to use the

1 most recent data available to us. And that was  
2 information from October of this year. So for this  
3 exercise, we're using the total covered lives information  
4 from that month, as well as the gross health insurance  
5 premiums from October as well, and then annualizing them  
6 so we can determine the annual fiscal impact on an  
7 employee as well as employers.

8           So as Liana mentioned, the CRF uses an  
9 administrative fee, which is applied to the gross health  
10 insurance premiums of each employer to cover -- for  
11 internal administrative expenses. For this exercise, we  
12 used a CRF admin rate of 0.32 percent, as this is the  
13 average of last fiscal year's rate of point 0.31 percent  
14 and the current fiscal year rate of 0.33 percent.

15           As shown on the summary page in Attachment 1,  
16 this generates approximately \$28.5 million, which is close  
17 to the \$30 million the CRF needs to generate to cover  
18 administrative expenses.

19           Then we looked at the HCF. Also as Liana shared,  
20 the HCF collects administrative fees via a per member per  
21 month method, which collected through premiums. For 2017,  
22 that rate was \$4.68 for self-funded and flex-funded plans.  
23 This generates approximately \$44.2 million, which it too  
24 is close to the \$43 million the HCF needs to generate to  
25 cover administrative expenses. We then removed the per

1 member per month fees from the gross health insurance  
2 premiums of each employer. So by doing this, a reduction  
3 in premiums can be shown.

4 Finally, into the revised premium amounts, we  
5 applied a CRF admin rate of 0.82 percent, as this is the  
6 amount needed to generate approximately \$73 million to  
7 cover administrative expenses for the CalPERS Health  
8 Program.

9 --o0o--

10 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

11 JARZOMBEK: Now to the employer impact. This approach  
12 would increase the administrative fees for our employers  
13 on average by approximately 150 percent. This results in  
14 an annual increase of administrative fees who are  
15 approximately \$25.5 million to the State and \$18.7 million  
16 to our public agency and school employers.

17 And as I mentioned, since the time this was first  
18 published, we've added an additional analysis to show the  
19 overall net impact to employers.

20 To determine the net impact employers, we first  
21 had to learn how the costs of premiums is being split  
22 between the employer and employee, as this is needed to  
23 gain insight on what employers are paying on the HCF side.  
24 So based on the data we have available to us, reported  
25 from employers through my|CalPERS, we learned that on

1 average the State is paying 85 percent of premiums, and  
2 the State employee is paying 15 percent of premiums.

3 For public agencies and schools, the split is  
4 different. Public agency and school employers pay on  
5 average 31 percent of premiums, and their employers pay  
6 the -- employees pay the balance, or 69 percent of those  
7 premiums.

8 So to determine the net impact on employers, we  
9 removed the previous employer payments to the CRF, so what  
10 they're paying today. And then as well, we also remove  
11 the portions employers are paying towards the HCF, so what  
12 portions are praying of that \$4.68.

13 Using this approach, we show an average annual  
14 net increase of \$2.3 million to the State, which is about  
15 6 percent more than they're paying today, and it shows an  
16 average annual net increase of \$13.2 million to our public  
17 agency and school employers, which is a 75 percent  
18 increase compared to what they're paying today.

19 A breakdown of all agencies is in Attachment 1.  
20 Based on this information, we think the impacts to  
21 employers, and in particular to public agency and school  
22 employers, is moderate to significant and will not provide  
23 any new additional value.

24 As we know, many of our employers are already  
25 expressing their concerns with rising costs in the health



1 care industry, as well as in their pension worlds. This  
2 would increase pressure on employers to find other  
3 alternatives to provide health benefits to their employees  
4 and retirees.

5 Additionally, the more financial impacts that are  
6 shifted to the employer, the less employers have available  
7 to them during labor negotiations.

8 Now, to the employee impact. To determine the  
9 employee impact, we use the same percentages regarding how  
10 much of premiums are paid by the employer versus the  
11 employee. We then took the 2017 per member per month rate  
12 of \$4.68 multiplied it by 12 and then multiplied it by the  
13 percentage employees are paying of premiums, so 15 percent  
14 for State, 69 percent for public agencies and schools.

15 This results in an annual employees impact of a  
16 savings to the State employee of approximately \$8 a year.  
17 For public agency or school employee, the average annual  
18 savings would be \$39 a year. This information is also in  
19 Attachment 1.

20 --o0o--

21 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

22 JARZOMBK: In addition to the employer and employee  
23 impacts, this change would have risk for the CalPERS  
24 Health Program as well. With increased cost to employers  
25 and a net increase of 75 percent to contracting agencies,

1 CalPERS would lose our competitive advantage over brokers  
2 who are constantly working to sell benefits to our public  
3 agencies and schools.

4           Each year we have to work hard not to just bring  
5 on new agencies, but to simply retain the agencies we  
6 currently have. Losing employers would mean losing  
7 members, and that would reduce the 1.4 million total  
8 covered lives we have today. This would put at risk  
9 CalPERS leadership and market influence and holding the  
10 line health care premium increases as well as reduce our  
11 ability to bring change and innovation in this critical  
12 arena.

13           Finally, we would see an erosion in stakeholder  
14 confidence in our ability to deliver high quality  
15 affordable health care to members in a consistent and  
16 stable manner.

17                           --o0o--

18           HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

19 JARZOMBK: Based on our analysis, the cost to employers  
20 is moderate to significant. We recommend not making any  
21 changes to the current methods used to collect  
22 administrative fees. The completed impact analysis will  
23 be delivered to the legislature as required on or before  
24 January 10th.

25           This concludes our presentation, and we're happy

1 to answer any questions.

2 CHAIRPERSON COSTIGAN: All right. Thank you.  
3 Excellent presentation. I assume that you've been working  
4 with the Department of Finance and have expressed the  
5 concerns about the increases cost to them?

6 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
7 JARZOMBK: Yes.

8 CHAIRPERSON COSTIGAN: All right. Mr. Jones.

9 COMMITTEE MEMBER JONES: Yeah. Thank you, Mr.  
10 Chair. The first question is on slide number 9, where you  
11 represent the 150 percent increase, 25 million for the  
12 State and 18.7 for public agencies. So once that money is  
13 collected who benefits from those resources, the State?

14 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

15 JARZOMBK: Once that money is collected, that is just for  
16 CalPERS internal operational expenses. So there would  
17 be -- I'm not sure I understand the question.

18 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: So, Mr.  
19 Jones, currently the administrative expenses totally is  
20 \$73 million. Those are for direct. So the Health Program  
21 personnel and then indirect costs for like building  
22 expenses, and IT projects. So there's 73 million total  
23 that's needed.

24 So what you see on the first one is currently we  
25 collected in two means. One is a 0.33 percent, which is

1 taken from the total health care premiums. And then for  
2 flex funding and for our self-funded, because there's more  
3 administrative cost for us, there's a \$4.68 per member per  
4 month. What that is saying is it would shift and no  
5 longer be collected in premium, so we would actually have  
6 to have increase the 0.33 to be 0.82 to collect the full  
7 73 million. And that would represent 150 percent  
8 increase.

9 But as Department of Finance and public agencies  
10 have asked is, well, what I'm already paying, so what's  
11 the offset. And so that is what the net that Robert was  
12 talking about.

13 COMMITTEE MEMBER JONES: Okay. So the State is  
14 not really impacted as much as these numbers would suggest  
15 then?

16 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
17 JARZOMBK: The State is impacted. This would be the  
18 total administrative fee impact to the State. So right  
19 now they're paying some of that money in premiums. This  
20 would have to -- they would -- they would not be paying it  
21 that way.

22 COMMITTEE MEMBER JONES: That's what --

23 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

24 JARZOMBK: The total -- by there is still an overall net  
25 impact to the State of 2.3 percent.

1 COMMITTEE MEMBER JONES: Sure. Sure. But it's a  
2 reduction though. No?

3 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: It's 2.3  
4 million increase --

5 COMMITTEE MEMBER JONES: Okay. Thanks.

6 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: -- for  
7 the State

8 CHAIRPERSON COSTIGAN: Mr. Jelincic.

9 COMMITTEE MEMBER JELINCIC: This convoluted thing  
10 is a good argument against trailer bills. But isn't this  
11 already the law that we do this. We bring them both  
12 together?

13 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
14 JARZOMBK: The law -- the way the statute -- the statutes  
15 are written is that we have the CRF and HCF operate  
16 separately. So there's two funds there. This proposal is  
17 to basically not use the HCF anymore for -- to fund  
18 administrative expenses.

19 COMMITTEE MEMBER JELINCIC: Okay. But didn't the  
20 trailer bill --

21 CHAIRPERSON COSTIGAN: So this is current law.

22 COMMITTEE MEMBER JELINCIC: I already  
23 acknowledged that.

24 CHAIRPERSON COSTIGAN: We're saying two different  
25 things here, because you just said proposal and trailer

1 bill.

2 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: So  
3 there's two things. So, one, currently, we collect  
4 administrative expenses at per statute via two means,  
5 administrative expenses via the CRF and HCF.

6 There was a trailer bill this last year that was  
7 actually shot down by the Senate Assembly that was to take  
8 and all merge it into the CRF only, which is an  
9 employer-only contribution model.

10 But that -- since that was actually shut down,  
11 there was control language that was added to ask us to do  
12 the analysis for the legislature, so they could truly see  
13 the impact to public agencies and schools. So this is  
14 satisfying their analysis request. There is no current  
15 trailer bill or policy bill that's moving forward.

16 CHAIRPERSON COSTIGAN: So back to Mr. Jones'  
17 question. What's the fiscal impact? If there was no  
18 change in the statute, and this is just reporting  
19 language --

20 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: There is  
21 none. We're just --

22 CHAIRPERSON COSTIGAN: So the chart that shows a  
23 net increase is based upon what, because nothing has  
24 changed in the statute?

25 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: It was

1 based on the assessment that the legislature asked us to  
2 do an impact analysis. So we're just showing what the  
3 impact analysis would be.

4 CHAIRPERSON COSTIGAN: So that's why we need to  
5 be clear. This is a potential cost to what Mr. Jones was  
6 asking. There is no cost at this point. All we had was  
7 reporting language that was inserted into the trailer bill  
8 last year.

9 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: You got  
10 it.

11 CHAIRPERSON COSTIGAN: I used to do this for a  
12 living.

13 Mr. Brown.

14 COMMITTEE MEMBER JELINCIC: Wait.

15 CHAIRPERSON COSTIGAN: I'll come back to you.  
16 Oh, hang on a second. Sorry.

17 Mr. Jelincic.

18 COMMITTEE MEMBER JELINCIC: So why? I mean, why  
19 is this being proposed or sought by the Department of  
20 Finance? I mean, it making no sense to me.

21 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: In  
22 discussions with them when they received the appropriation  
23 and oversight responsibilities of HCF last year, because  
24 CalPERS collects it in two different manners, it's  
25 difficult to provide oversight. And so this would create

1 more transparency. So we are working with Department of  
2 Finance to see if there's other means to achieve this same  
3 goal. But we still have to satisfy the requirement in the  
4 control language to provide the assessment.

5 COMMITTEE MEMBER JELINCIC: Okay. Thank you.

6 CHIEF HEALTH DIRECTOR BAILEY-CRIMMINS: You're  
7 welcome.

8 CHAIRPERSON COSTIGAN: Mr. Brown.

9 ACTING BOARD MEMBER BROWN: Thank you, Mr. Chair.  
10 I just want to thank you for adding the net annual  
11 increase into Attachment 1. I think that did address some  
12 of our questions. I also maybe make the suggestion to  
13 include that information in the paragraph above to maybe  
14 make it more transparent.

15 I did have a follow-up question on the public  
16 agencies. You said you came up with a split through  
17 your -- through your data the 31.69. And I was just  
18 wondering did that somehow include the fact that many  
19 employers may use cafeteria plans and may reimburse public  
20 employees on the back end, so they're not technically  
21 paying 69 percent of the premium.

22 HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
23 JARZOMBK: No, so it does not include that. So we don't  
24 have insight into that. This is just what employers are  
25 reporting to us. So we do know that public agencies



1 typically have something else that's happening internally,  
2 but we don't have info -- we're not privy to that  
3 information and weren't able to incorporate it into this  
4 analysis.

5           ACTING BOARD MEMBER BROWN: So the annual  
6 increase on the public agency is kind of worst case  
7 scenario. It could be lower, because they could already  
8 be paying some of that cost, already or reimbursing the  
9 employees.

10           HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
11 JARZOMBK: Correct. And again, that 31.69 is an average  
12 of all of our agencies, so the there -

13           ACTING BOARD MEMBER BROWN: So some may be  
14 impacted more than others.

15           HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF  
16 JARZOMBK: Correct.

17           ACTING BOARD MEMBER BROWN: Thank you.

18           CHAIRPERSON COSTIGAN: Mr. Lennon, why don't you  
19 come on down, sir.

20           Mr. Jelincic,

21           COMMITTEE MEMBER JELINCIC: Yeah, I just want to  
22 point out that we typically think of public agencies and  
23 schools as separate groups. In this analysis, the schools  
24 are grouped with public agencies.

25           HEALTH ACCOUNT MANAGEMENT DIVISION CHIEF

1 JARZOMBEK: That is correct.

2 CHAIRPERSON COSTIGAN: All right. No further  
3 discussions on this one.

4 Mr. Lennox, you have three minutes, sir.

5 MR. LENNOX: Thank you Chair and members. Derick  
6 Lennox on behalf of the School Employers Association of  
7 California. Part of what we do is very similar to what  
8 CalPERS does in terms of helping our employers provide  
9 health benefits to employees. We are one of the only  
10 statewide associations in K-12 education that has a  
11 full-time individual, a consultant, who actually helps  
12 districts understand the costs and benefits of different  
13 employer-provided health programs.

14 And in many cases, we direct them right here to  
15 this building to CalPERS, because of the quality of the  
16 plan. So I just wanted to speak, rather than talk about  
17 the parade of horrors that we've been talking about on  
18 the employer fiscal side, about where I think the Venn  
19 Diagrams of CalPERS and what we do overlap. And it really  
20 goes to slide 10, I believe.

21 And this is exactly what we'll tell the  
22 legislature and finance if they happen to inquire with us  
23 as well that as consumers in this very competitive health  
24 marketplace, it's not very difficult for employers to go  
25 from one organization to another in terms of providing

1 health benefits.

2           So we'd really like to see CalPERS be as  
3 competitive as possible, because so many of our members in  
4 the association are in CalPERS. And so adding those extra  
5 costs, there are already so many reasons to, you know,  
6 choose something else or be persuaded by a broker one way  
7 or another, it's one good reason to stay in CalPERS.

8           And to the extent that we're already users of the  
9 CalPERS Health Benefits Program, we certainly don't want  
10 to see CalPERS losing its market influence when it comes  
11 to the size and scope of, you know, the number of lives  
12 that you cover. So we want to make sure that your market  
13 influence and control over premiums and drug prices and  
14 all the rest are as strong as possible, because in that  
15 sense our interests are totally aligned.

16           Thank you very much.

17           CHAIRPERSON COSTIGAN: Thank you, Mr. Lennox.

18           Okay. Nothing further on that item.

19           All right. I believe, Pam, we have no other  
20 public comment on any other item, if my list is correct.  
21 So that brings us to Committee direction, Charles.

22           CHIEF FINANCIAL OFFICER ASUBONTEN: Yes, sir.  
23 Yes. Charles Asubonten CFO. Mr. Chairman, I have three  
24 main directions.

25           And the first one is for CEO, working with Public

1 Relations, to draft legislation no later than February to  
2 exempt schools employees from current membership  
3 requirements and require enrollment upon hire into the --  
4 into a calPERS position.

5 CHAIRPERSON COSTIGAN: That's to come back with  
6 proposed legislation, that's correct.

7 CHIEF FINANCIAL OFFICER ASUBONTEN: Yes.

8 CHAIRPERSON COSTIGAN: That was Mr. Feckner's  
9 request.

10 Next item.

11 CHIEF FINANCIAL OFFICER ASUBONTEN: The next item  
12 miscellaneous items from the participating employers.

13 One, to include vested members on affected -- on the  
14 slides that we saw earlier. The second one is update  
15 reporting on participating employers on the JPA to slides  
16 to include or separate contractual versus revenue funding.

17 The next item is -- I'm not sure if it's  
18 direction per se, but to have closed session to include  
19 more detailed information --

20 CHAIRPERSON COSTIGAN: Is that -- and we'll be  
21 working with Mr. Jacobs on that, because I believe that  
22 could either be a litigation or an employment issue  
23 related to the termination of agencies, but that's  
24 something that we'll work with Mr. Jacobs on. So, yes.

25 CHIEF FINANCIAL OFFICER ASUBONTEN: Okay. And

1 lastly to continue to provide an update on Herald Fire  
2 Protection District status.

3 CHAIRPERSON COSTIGAN: I do believe that is it.  
4 Committee members, in agreement? Did we miss anything?

5 Oh, I'm sorry Mr. Jones. Hang on a second.

6 COMMITTEE MEMBER JONES: Mr. Chair, on the  
7 proposed legislation that Mr. Feckner, I don't remember  
8 him asking that proposed legislation. I thought he wanted  
9 the CEO to meet with the legislative staff.

10 CHAIRPERSON COSTIGAN: He is. And I think, as we  
11 discussed, she would have that meeting. If we were going  
12 to do anything, we'd have to bring it back in February to  
13 meet the legislative deadline.

14 COMMITTEE MEMBER JONES: Okay. Oh, I see. Okay

15 CHAIRPERSON COSTIGAN: And the problem is we  
16 don't have a meeting in January. We have an offsite.

17 COMMITTEE MEMBER JONES: Yeah. Okay.

18 CHAIRPERSON COSTIGAN: And so you're absolutely  
19 right, but to move on timelines.

20 Anything else, Charles?

21 CHIEF FINANCIAL OFFICER ASUBONTEN: That's it.

22 CHAIRPERSON COSTIGAN: Anything from this side of  
23 the dais?

24 Anything?

25 Mr. Bilbrey.

1 BOARD MEMBER BILBREY: Okay. Finance and Admin  
2 is adjourned. We will meet at 2:50?

3 Did you say -- 2:50 Perf and Comp.

4 Thank you all. This meeting is adjourned.

5 (Thereupon the California Public Employees'  
6 Retirement System, Board of Administration,  
7 Finance & Administration Committee meeting  
8 adjourned at 2:32 p.m.)

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## 1 C E R T I F I C A T E O F R E P O R T E R

2 I, JAMES F. PETERS, a Certified Shorthand  
3 Reporter of the State of California, do hereby certify:

4 That I am a disinterested person herein; that the  
5 foregoing California Public Employees' Retirement System,  
6 Board of Administration, Finance & Administration  
7 Committee meeting was reported in shorthand by me, James  
8 F. Peters, a Certified Shorthand Reporter of the State of  
9 California;

10 That the said proceedings was taken before me, in  
11 shorthand writing, and was thereafter transcribed, under  
12 my direction, by computer-assisted transcription.

13 I further certify that I am not of counsel or  
14 attorney for any of the parties to said meeting nor in any  
15 way interested in the outcome of said meeting.

16 IN WITNESS WHEREOF, I have hereunto set my hand  
17 this 21st day of December 2017.

18  
19  
20 

21  
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23 Certified Shorthand Reporter  
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