

ENTERPRISE RISK MANAGEMENT DASHBOARD

RISK CATEGORY / RISK STATEMENT			16/17	17/18	COMMENTS
High Impact High Probability	A	INFORMATION SECURITY DEO, OPT, Finance & Administration Committee Failure to protect and secure information assets.			Scoring results remain the same.
	a	BUSINESS CONTINUITY DEO, OPT Finance & Administration Committee Inability to recover timely and resume business functions			Scoring results remain the same.
High Impact Low Probability	A	following a business interruption event. INTERNAL GOVERNANCE AND CONTROL ENVIRONMENT CCO, CFO Risk & Audit Committee Lack of a strong internal control environment could result in loss			 Title was changed to Internal Governance and Control Environment Decrease in the level of impact due to materiality.
	1	of authority or reputation, and/or incurred penalties. PENSION FUNDING CFO, Chief Actuary, CIO Finance & Administration Committee, Investment Committee			Decrease in the level of impact due to methodologies used.
		Failure to meet benefit obligations to current and future members and beneficiaries.			
	•	HEALTH CARE ADMINISTRATION DEO, BPPP Pension & Health Benefits Committee Inability to offer high quality, accessible, and affordable health			Impact increased due to materiality and the rise of inherent risk concerning political uncertainty within the health
		care at a competitive price. STAKEHOLDER CONFIDENCE			insurance markets.Scoring results remain the same.
		DEO, CSR Finance & Administration Committee Inability to maintain stakeholder confidence in CalPERS as a trusted fiduciary.			
		TALENT MANAGEMENT DEO, OPT Performance, Compensation, & Talent Management Committee			 Revised risk statement focuses on efforts to fill critical positions and reviewing the overall workforce skillset. Increase in the level of impact due to materiality.
		Current workforce is unable to support and execute the core mission and strategic objectives of the Enterprise.			
Low Impact Low Probability		BENEFIT ADMINISTRATION DEO, CSS Pension & Health Benefits Committee			Scoring results remain the same.
		CalPERS members, retirees, and beneficiaries may not receive timely and/or accurate benefits.			