

Enterprise Risk Management

Enterprise Risk Management Division

November 15, 2016

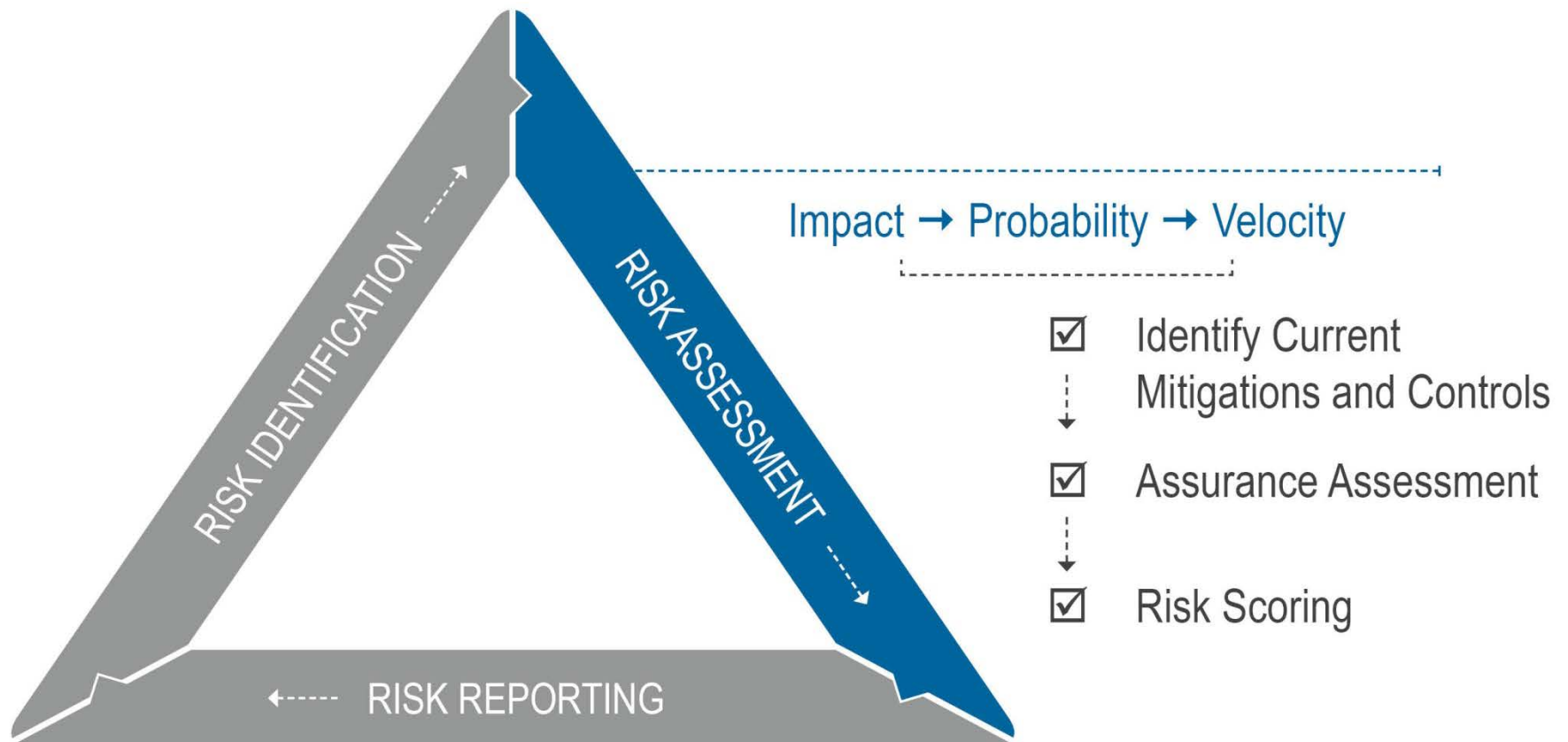
CalPERS ERM Framework

- Key Accomplishments



CalPERS ERM Framework

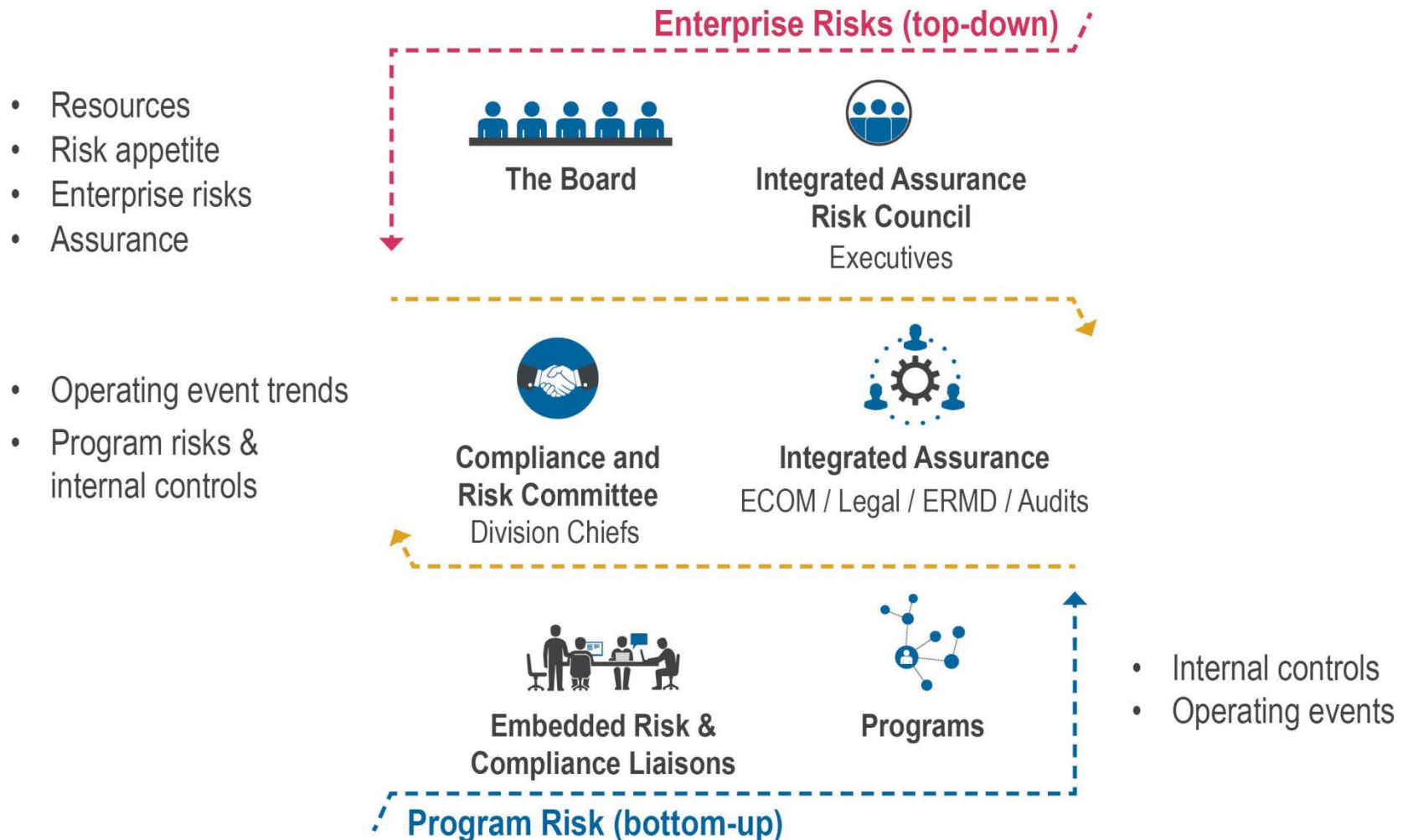
- Key Accomplishments



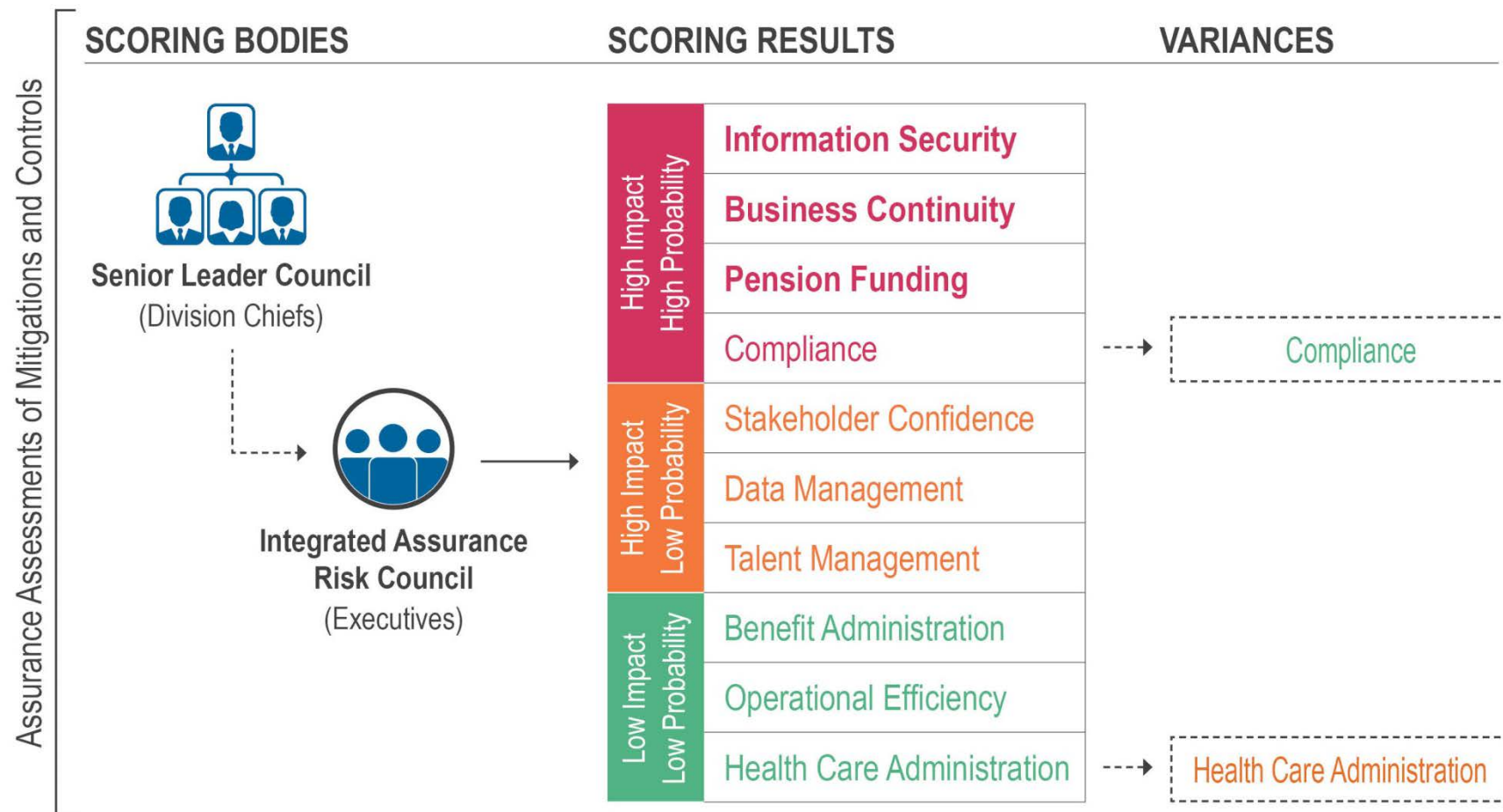
Collaborative Methods



Governance Structure



Risk Scoring



- There was consensus on the top three risks between the Division Chiefs and Executive Team, with the exception of Compliance and Health Care Administration

Next Steps

