Enterprise Risk Management

Enterprise Risk Management Division
November 15, 2016



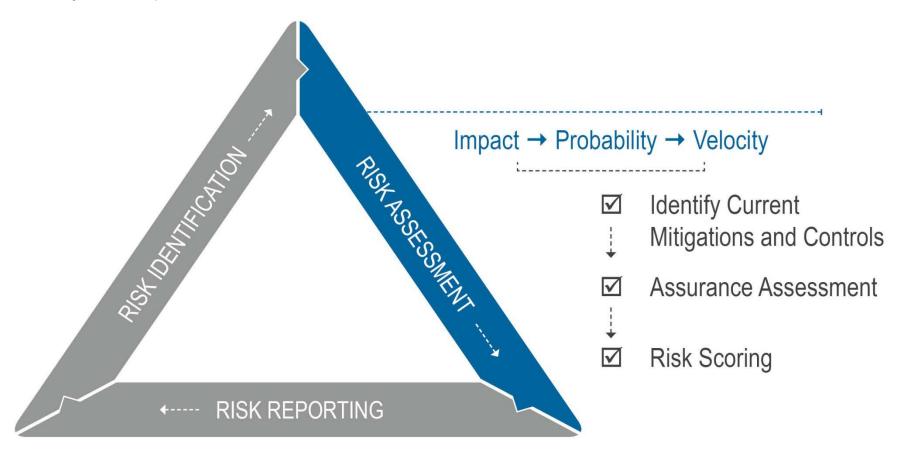
CalPERS ERM Framework

Key Accomplishments



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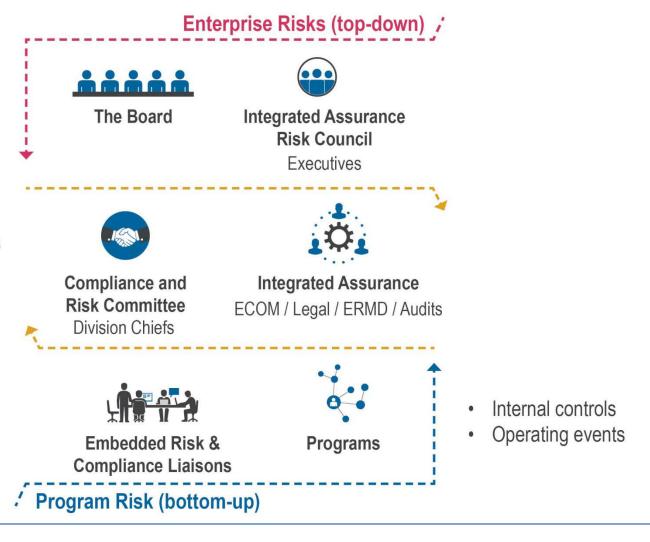


Collaborative Methods



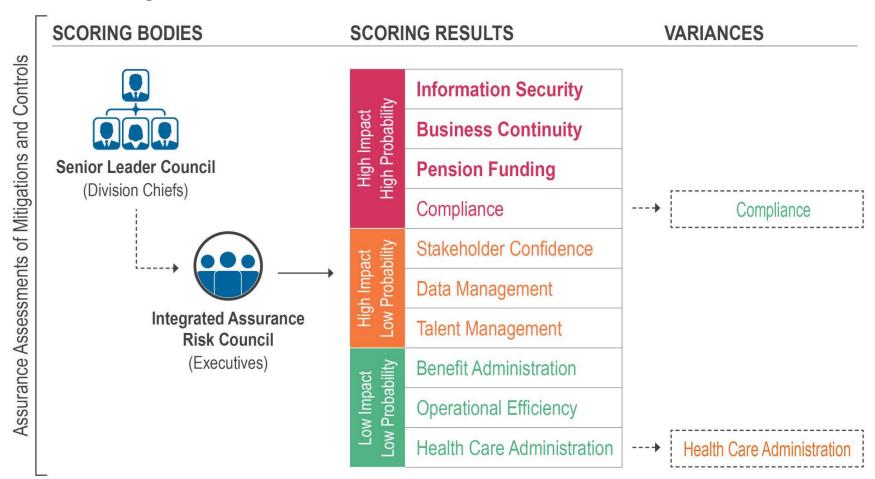
Governance Structure

- ResourcesRisk appetite
- Enterprise risks
- Assurance
- Operating event trends
- Program risks & internal controls





Risk Scoring



• There was consensus on the top three risks between the Division Chiefs and Executive Team, with the exception of Compliance and Health Care Administration



Next Steps

