

MEETING  
STATE OF CALIFORNIA  
PUBLIC EMPLOYEES' RETIREMENT SYSTEM  
BOARD OF ADMINISTRATION  
PENSION & HEALTH BENEFITS COMMITTEE

ROBERT F. CARLSON AUDITORIUM  
LINCOLN PLAZA NORTH  
400 P STREET  
SACRAMENTO, CALIFORNIA

TUESDAY, SEPTEMBER 20, 2016

8:00 A.M.

JAMES F. PETERS, CSR  
CERTIFIED SHORTHAND REPORTER  
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A P P E A R A N C E S

COMMITTEE MEMBERS:

Ms. Priya Mathur, Chairperson

Mr. Michael Bilbrey, Vice Chairperson

Mr. John Chiang, represented by Mr. Eric Lawyer

Mr. Rob Feckner

Mr. Richard Gillihan, represented by Ms. Katie Hagen

Ms. Dana Hollinger

Mr. Henry Jones

Ms. Betty Yee, represented by Mr. Alan Lofaso

BOARD MEMBERS:

Mr. Ron Lind

Mr. Bill Slaton

STAFF:

Mr. Doug Hoffner, Interim Chief Executive Officer

Mr. Matt Jacobs, General Counsel

Ms. Donna Lum, Deputy Executive Officer

Mr. Doug McKeever, Deputy Executive Officer

Dr. Kathy Donneson, Chief, Health Plan Administration  
Division

Mr. Tyrone Espinoza, Assistant Chief, Health Plan  
Administration Division

Ms. Jennifer Jimenez, Committee Secretary

A P P E A R A N C E S C O N T I N U E D

STAFF:

Ms. Shari Little, Chief, Health Policy Research Division

Dr. Melissa Mantong, CalPERS Pharmacist

ALSO PRESENT:

Ms. Yvette Fontenot, Avenue Solutions

Mr. Chris Jennings, Jennings Policy Strategies

Mr. Tom Lussier, The Lussier Group, Inc.

Mr. Tony Roda, Williams & Jensen

Mr. Robert Thacker

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1 P R O C E E D I N G S

2 CHAIRPERSON MATHUR: Good morning, everyone.  
3 We're going to bring the Pension and Health Benefits  
4 Committee meeting to order. First order of business is  
5 roll call.

6 COMMITTEE SECRETARY JIMENEZ: Priya Mathur?

7 CHAIRPERSON MATHUR: Morning.

8 COMMITTEE SECRETARY JIMENEZ: Michael Bilbrey?

9 VICE CHAIRPERSON BILBREY: Good morning.

10 COMMITTEE SECRETARY JIMENEZ: Eric Lawyer for  
11 John Chiang?

12 ACTING COMMITTEE MEMBER LAWYER: Good morning.

13 COMMITTEE SECRETARY JIMENEZ: Rob Feckner?

14 COMMITTEE MEMBER FECKNER: Hello.

15 COMMITTEE SECRETARY JIMENEZ: Katie Hagen for  
16 Richard Gillian?

17 ACTING COMMITTEE MEMBER HAGEN: Hello.

18 COMMITTEE SECRETARY JIMENEZ: Dana Hollinger?

19 COMMITTEE MEMBER HOLLINGER: Hello.

20 COMMITTEE SECRETARY JIMENEZ: Henry Jones?

21 COMMITTEE MEMBER JONES: Here.

22 COMMITTEE SECRETARY JIMENEZ: Theresa Taylor?

23 CHAIRPERSON MATHUR: She's excused.

24 COMMITTEE SECRETARY JIMENEZ: Alan Lofaso for  
25 Betty Yee?

1           ACTING COMMITTEE MEMBER LOFASO: Here.

2           CHAIRPERSON MATHUR: Okay. Second order of  
3 business is the Executive Report. Ms. Lum.

4           DEPUTY EXECUTIVE OFFICER LUM: Good morning,  
5 Madam Chair, members of the Committee. Donna Lum, CalPERS  
6 staff. I have a couple of updates for you on our open  
7 enrollment activities, as well as our CalPERS Benefit  
8 Education Events.

9           As we anticipated, during the first week of open  
10 enrollment, which was last week, the customer contact  
11 center did experience an increase in call volumes. We had  
12 over 24,000 calls, which is consistent with what we had  
13 last year. But I think the thing that is more important  
14 about our performance in the contact center for the first  
15 week is unlike last year where we had a average call wait  
16 time of about 11 minutes with that large of a call volume,  
17 for those members that opted to remain on the line, our  
18 call wait time was a little over 3 minutes.

19           However, we also did achieve answering 60 percent  
20 of the calls that came in related to open enrollment in 60  
21 seconds or less. So again, I wanted to share that with  
22 you, because it does demonstrate that all of the  
23 preparedness that we have, the changes that we've made  
24 with our streamlining and our improvements have really  
25 paid off during this open enrollment.

1           We also had several -- or well, we had about  
2 118,000 health subscribers that logged into their  
3 my|CalPERS account, the on-line account, of which of that  
4 number about 66 percent of them actually went to their  
5 health statement, and either made a transaction or spent  
6 some time viewing the materials that were on-line.

7           So that gives us a lot of indication and hope  
8 that the on-line statement does have a lot of activity.  
9 And I'm certain we'll see more of it as open enrollment  
10 continues. And then just to give you an idea of some of  
11 the common themes that members are calling about as  
12 related to the open enrollment is they're basically  
13 seeking confirmation that no action is necessary if they  
14 wish not to change their plan.

15           They're asking questions about where they can  
16 find out rates for next year, which are on the website.  
17 So we're also pointing them to that. And then some of the  
18 members are calling requesting assistance on how to log on  
19 to my|CalPERS or how to get -- or how to get an account so  
20 that they can view their statements on-line.

21           So again, we had planned for this type of  
22 activity. And I think all is going well and we'll  
23 continue to update you as open enrollment continues.

24           We also recently had our CalPERS Education --  
25 Benefits Education Event that was hosted last weekend

1 September 16th and 17th at the City of Industry. And  
2 again, it was another successful event. It was a 2-day  
3 event. We had over 1,400 attendees. And again, we were  
4 glad to see Mr. Bilbrey in attendance there, you know,  
5 integrating with the members and the attendees.

6 This event was held right on the heels of the  
7 event that we had at Newport Beach, which was on August  
8 26th and 27th. And there again, we had just over 1,200  
9 attendees attend. And so we had quite a bit of activity,  
10 and we also again had a couple Board members, Mr.  
11 Jelincic, Mr. Bilbrey join the team.

12 So we are seeing record numbers at nearly every  
13 event that we hosted this last year. We have all the  
14 planning for the events going forward. The next event  
15 that we will have is on January 27th and 28th in Carlsbad.  
16 And then we do host the largest of the events here in  
17 Sacramento, and that will be in February 3rd and 4th.

18 So the schedule is available on the CalPERS  
19 website. For those that are watching the webcast that are  
20 interested in the schedule, you can go to CalPERS on-line  
21 to see the schedule. And usually in the -- when we look  
22 at the Sacramento event, we have about 4,100 attendees.  
23 So there's a lot of planning and activity to ensure that  
24 as we anticipate, that will probably be even a larger  
25 group to ensure that we have ease of flow and that we can



1 accommodate for all of the attendees that we plan to see  
2 there.

3           So those are the updates that I wanted to share  
4 with you. And I'm available to answer any questions you  
5 may have.

6           CHAIRPERSON MATHUR: Any questions from the  
7 Committee?

8           That's very good news though about the call  
9 times. I really think that demonstrates the impact of all  
10 of the efforts that you've -- you and your team have  
11 undertaken over the last couple of years. So thank you  
12 for bringing us to this point where we can actually absorb  
13 such a large volume of calls.

14           It's terrific.

15           Okay. Mr. McKeever.

16           DEPUTY EXECUTIVE OFFICER McKEEVER: Thank you,  
17 Madam Chair, members of the Committee. Doug McKeever,  
18 CalPERS staff.

19           I've got four updates for you this morning. I'd  
20 like to share, and on the heels of Donna's recent update  
21 on open enrollment, this one is in relation to that,  
22 especially as it relates to the PBM Optum transition that  
23 we're going through. So implementation activities have  
24 been and are continuing to be well underway. We have  
25 collectively, between CalPERS and OptumRx, over 100 staff

1 who are working diligently to ensure a smooth transition  
2 by January 1st, working in group approaches. And a lot of  
3 this is based upon lessons learned several years ago when  
4 we had the transition of the PBM to CVS.

5           So based upon the lessons that we learned then,  
6 we formulated these teams collaboratively and across the  
7 Division and outside stakeholders as well to ensure that  
8 all of the areas that we need to account for for a smooth  
9 transition come January are accounted for.

10           I think what's also important is member  
11 communications is a large part of that. And that  
12 continues to be the case in updating our stakeholders on a  
13 regular basis. So each month at the stakeholder meeting,  
14 there's an update on how the transition is going with  
15 OptumRx.

16           We continue to work on issues, especially where  
17 it comes to escalation procedures, and so that we're on  
18 top of those relative to implementation. Once the areas  
19 of issue or question come up, the teams are in place to  
20 effectively manage those quickly and ensure that the  
21 resources are mustered to put on those, and address those,  
22 so that as we move into January we're in a good position  
23 to launch.

24           I would also like to note that the request was  
25 made by our stakeholders to put the formulary out on our

1 website for OptumRx. I will tell you that although it is  
2 not as comprehensive as some may like, we were able to get  
3 that formulary up onto the website at the beginning of  
4 open enrollment.

5           Moving onto the long-term care, I want to just  
6 remind the Committee and those watching and in attendance  
7 that we're currently in our long-term care solicitation  
8 process. Phase 2 of the long-term care third-party  
9 administrator solicitation was released on September the  
10 19th to those vendors who passed the first phase.

11           The solicitation process includes confidential  
12 discussions with vendors, evaluation and scoring of vendor  
13 proposals, site visits, and a comprehensive negotiation  
14 with recommendations presented to this Committee, similar  
15 to those that were undertaken during the PBM solicitation.

16           Confidential discussions are currently scheduled  
17 to take place in November, and the evaluation of proposals  
18 starting in December. The long-term care contract will be  
19 a 5-year agreement starting in January of 2018. And we're  
20 going to provide the Committee with a little bit of a  
21 larger update, either at its November or December  
22 committee meeting.

23           Several months ago you may recall we provided an  
24 update on the Public Employees Pension Reform Act of 2013,  
25 better known as PEPRA. As presented, we provided an

1 update on the data what's been accomplish since that time.  
2 And we also identified a few follow-up items that are  
3 required, one of which is addressing the issue of  
4 pensionable compensation.

5           At that time, you may recall that we were going  
6 to convene a meeting with our stakeholders, and in  
7 particular CalHR and the Department of Finance. That  
8 meeting did, in fact, take place in which we shared with  
9 them data on pensionable compensation, not only our data,  
10 but we also provided them with some suggested  
11 recommendations that were provided by our stakeholders.

12           At this point, we are waiting feedback from the  
13 Department of Finance on the information that we presented  
14 to them with our expectation that we'll have that shortly,  
15 which will then help us shape the regulation package that  
16 we hope to bring back to this Committee for consideration  
17 in December.

18           And then the last thing on my report this  
19 morning, Madam Chair and members, is I just want to let  
20 you know that we do not have a Committee meeting in  
21 October, so I will not be able to share with you an annual  
22 report that will be presented to the legislature on the  
23 State of health care for the CalPERS Health Benefits  
24 Program. It's a report that is required through statute  
25 that was passed last year.

1           But what I want to make you aware of is that  
2 we'll ensure that you all receive a copy of that report,  
3 and that that report is posted to the website immediately  
4 as it is transmitted to the legislature for their review  
5 November the 1st.

6           And that concludes my comments.

7           CHAIRPERSON MATHUR: Thank you very much, Mr.  
8 McKeeever.

9           Okay. I see no requests to speak on this item,  
10 so we'll move on to Agenda Item number 3, the action  
11 consent items, approval of the June meeting minutes.

12           COMMITTEE MEMBER JONES: Move approval.

13           VICE CHAIRPERSON BILBREY: Second.

14           CHAIRPERSON MATHUR: Moved by Mr. Jones, seconded  
15 by Mr. Bilbrey.

16           Any discussion on the motion?

17           Seeing none.

18           All those in favor say aye?

19           (Ayes.)

20           CHAIRPERSON MATHUR: Noes?

21           Motion passes.

22           Agenda Item 4, consent items. And I've had no  
23 requests to remove anything. So we'll move on to Agenda  
24 Item number 5, Proposed Regulations: Clarification of  
25 Combination Enrollments.

1 HEALTH POLICY RESEARCH DIVISION CHIEF LITTLE:

2 Good morning, Madam Chair and members.

3 CHAIRPERSON MATHUR: Good morning.

4 HEALTH POLICY RESEARCH DIVISION CHIEF LITTLE:

5 Shari Little, CalPERS staff.

6 Today, I'd like to briefly discuss Agenda Item 5,  
7 in which we seek to clarify through a new proposed  
8 regulations package the eligibility rules for combination  
9 plan enrollments. As a reminder, combination enrollments  
10 refer to a family enrollment type, in which some family  
11 members, depending on their age, are only eligible for  
12 enrollment in a basic plan, while other family members are  
13 only eligible for enrollment in a Medicare plan.

14 As mentioned in the agenda item, CalPERS has  
15 looked at many strategies to control costs, including  
16 contracting with a Medicare health plan carrier that did  
17 not also offer a basic plan. When we changed the PEMHCA  
18 regulations in 2013 to permit this Medicare-only plan  
19 option. Our intent was to provide the Board flexibility  
20 to pursue this strategy at their discretion.

21 DEPUTY EXECUTIVE OFFICER McKEEVER: Madam Chair,  
22 I'm going to just pause for Shari at this moment and just  
23 provide some historical context on this.

24 One, Shari wasn't here at that time, so it's  
25 really incumbent upon me for that reminder. And what I

1 want to mention to you is when we did the 2012  
2 presentation to you on the 21 initiatives, part of those  
3 initiatives were looking at a potential different way in  
4 which we would administer Medicare. You may recall that  
5 we had presentations provided by certain organizations,  
6 one of which looked at offering an option where there  
7 would be a third-party Exchange type product that was  
8 offered to our retirees.

9           In order to facilitate that or any other type of  
10 activity would have required us to make internal system  
11 changes that were required to my|CalPERS, as well as have  
12 regulations in place to address this issue of when a  
13 member is in a Medicare plan and a combo plan. We did not  
14 pursue those strategies. As you may recall, it was  
15 something that we felt wasn't prudent at the time, but  
16 those regulations were still in place.

17           And so what Shari is referencing this morning is  
18 the fact that there's some ambiguity in those regulations  
19 in which some folks may believe that as of today, we could  
20 put hem into separate plans. But the changes were never  
21 made to the my|CalPERS system, and in addition, this Board  
22 and this Committee never directed staff to pursue those  
23 options. So hence, the reason for the regulation package  
24 before you today.

25           HEALTH POLICY RESEARCH DIVISION CHIEF LITTLE: So

1 beginning in 2015 plan year, the Board moved to provide  
2 single non-Kaiser Health Maintenance Organization Medicare  
3 plan through UnitedHealthcare. Consequently, it's  
4 necessary for PERS to clarify our regulations.

5           Currently, PEMHCA regulations could be  
6 interpreted as permitting members with combination  
7 enrollments to enroll in health plans provided by  
8 different health plan carriers. Staff, therefore, seek,  
9 the Board's approval to move forward with proposed  
10 clarifying regulations to, first, affirm that members with  
11 combination enrollment plans must enroll in one basic plan  
12 and one supplemental plan provided by the same carrier  
13 when they enroll.

14           Secondarily, allow members with combination  
15 enrollment plans to enroll into one basic plan and one  
16 supplemental plan provided by one or more carriers, only  
17 contingent upon the Board's future authorization.

18           In other words, we'd like to preserve the Board's  
19 authority and discretion to allow for combination plans  
20 into plans offered by different carriers, only if in the  
21 future PERS could demonstrate cost savings and improve  
22 value to our members.

23           The proposed change to clarify combination  
24 enrollments would be cost neutral to PERS. Any costs  
25 associated with implementing the change would be absorbed



1 through the existing PERS resources. However, without a  
2 change, the regulations are subject to interpretation, and  
3 staff may increase in time responding to member inquiries  
4 and potential appeals related to the combination  
5 enrollments.

6 This is an action item, so we're seeking the  
7 Committee's approval to move forward with this change.

8 CHAIRPERSON MATHUR: Thank you. We do have a few  
9 questions from the Committee.

10 Mr. Jones.

11 COMMITTEE MEMBER JONES: Yeah. Thank you, Madam  
12 Chair. Doug, on the my|CalPERS issue that is one of the  
13 impediments to -- if the Board were to make a decision, to  
14 make the change. Do you have an estimated cost of what  
15 would be required if such a change were --

16 DEPUTY EXECUTIVE OFFICER McKEEVER: If we were to  
17 go down that path?

18 COMMITTEE MEMBER JONES: Yes.

19 DEPUTY EXECUTIVE OFFICER McKEEVER: Yeah, Mr.  
20 Jones -- and I'm going to have to base this off of memory,  
21 because at the time in which we brought this to the  
22 Committee back in 2012, I know we did an initial analysis  
23 looking at what the potential cost would be to change this  
24 system.

25 If I recall at that time, it was very

1 significant. I think it was in the neighborhood of about  
2 a million dollars to make the change to the my|CalPERS  
3 system. So fast forward to where we are today, if we were  
4 to look at changing to offer this particular advantage,  
5 for us, we would have to do another analysis updating  
6 that. And my guess would be the price point would be  
7 either the same or more, depending upon what the analysis  
8 bears out

9 COMMITTEE MEMBER JONES: Okay. Thank you.

10 CHAIRPERSON MATHUR: Thank you. This is an  
11 action item. What's the pleasure of the Committee?

12 VICE CHAIRPERSON BILBREY: Move approval.

13 CHAIRPERSON MATHUR: Moved by Bilbrey.

14 COMMITTEE MEMBER FECKNER: Second.

15 CHAIRPERSON MATHUR: Seconded by Feckner.

16 Any discussion on the motion?

17 Seeing none.

18 All those in favor say aye?

19 (Ayes.)

20 CHAIRPERSON MATHUR: All opposed. Motion passes.

21 Move on to Agenda Item number 6, which is the  
22 Federal Health Care Policy Representative update. And I  
23 believe we have Tom and Tony on the phone.

24 MR. RODA: Yes, Madam Chair.

25 CHAIRPERSON MATHUR: Good morning.

1 MR. RODA: Good morning.

2 CHAIRPERSON MATHUR: I'll turn it over to you.

3 MR. RODA: Very good. This is Tony Roda with  
4 Williams & Jensen in Washington D.C., and good morning  
5 again all the members of the Committee.

6 I'm going to start and then Tom is going to speak  
7 a little, and then I'm going to come back around. We can  
8 take questions however you'd like to do it. So feel free  
9 to interrupt, if necessary.

10 I'm going to start off talking about the current  
11 legislative environment here in Congress. And talk first  
12 about our priority, which has been keeping the federal  
13 government out of the affairs of CalPERS and State and  
14 local governmental plans. So that goal is achieved  
15 through playing defense, and making sure that problematic  
16 legislation is not enacted.

17 If you go back to December of last year, Chairman  
18 Hatch of the Senate Finance Committee introduced a Puerto  
19 Rico assistance bill that included two problematic  
20 provisions for State and local plans. The first I know  
21 you're very familiar with, and that's PEPTA, the Public  
22 Employee Pension Transparency Act. And that would require  
23 State and local plans to recalculate their funded status  
24 based on a bond yield curve, which I know you are just not  
25 pleased to have to do. That legislation has been around

1 since 2010.

2           The other provision in the Puerto Rico bill was  
3 the annuity accumulation plan by Senator Hatch, which  
4 would be an optional new qualified plan in the federal tax  
5 code. And it would -- it's designed essentially, and if  
6 you listen to Senator Hatch's rhetoric, to replace DB  
7 plans with single, fixed rate annuities for State and  
8 local employees. We find both very problematic. We were  
9 successful in keeping both provisions out of the law that  
10 was enacted on Puerto Rico.

11           This is a little bit of a moving target. So  
12 while there was that victory, tomorrow at the Senate  
13 Finance Committee there will be a markup on legislation  
14 known as the Coal Miners Protection Act, which would shore  
15 up retiree pension and health care benefits for retired  
16 coal miners.

17           We have again worked to keep PEPTA and the  
18 annuity accumulation plan off that legislation, and feel  
19 good today, the day before the markup, that we will be  
20 successful in that effort.

21           I would like to say that that would be the last  
22 such vehicle, but given the climate that we're in, given  
23 the investment returns that plans have had, we can't seem  
24 to get away from a public discussion about it. In fact,  
25 when I turned on Bloomberg this morning, Chris Ailman of

1 CalSTRS was talking about their returns, and public  
2 pensions and funding questions. And it's very much -- it  
3 remains in the minds of members of Congress.

4           So as long as that situation still presents  
5 itself, and the returns are what they have been recently,  
6 and dragging down the 3, 5 and 10-year numbers, we are in  
7 the defensive mode here in Congress.

8           The other thing I will add before turning it over  
9 to Tom is that the Puerto Rico legislation that was  
10 enacted, while free of encumbering State and local  
11 governmental plans, has four provisions which will affect  
12 public pension plans in Puerto Rico. And those provisions  
13 again are targeted to Puerto Rico, but they could be used  
14 as a roadmap, depending on what is said and what is  
15 ultimately done on public pensions in Puerto Rico. It  
16 could be used as a roadmap by defined benefit plan  
17 opponents in Congress in future years.

18           So we're going to keep a close eye on PROMESA,  
19 which is the Puerto Rico statute that created the  
20 oversight board. As it develops, we know there are two  
21 strident -- at least one strident enemy of DB plans,  
22 Andrew Biggs, who is on the board -- the oversight board,  
23 from a think tank AEI. And David Skeel, a law professor  
24 at the University of Pennsylvania, is also on the  
25 oversight board, and he has talked quite a bit about

1 allowing states to use Chapter 9, and use the bankruptcy  
2 protection to strip themselves of pension obligations. So  
3 we'll have our hands full with the Puerto Rico  
4 legislation, and watching how that develops.

5 So I could take any questions on those items, or  
6 I could turn it over to Tom now to talk about the Windfall  
7 Elimination Provision.

8 CHAIRPERSON MATHUR: Thank you, Tony. Let's  
9 pause here for a moment. I should just note that I  
10 actually made a mistake. I skipped over Agenda Item 6,  
11 the federal health care policy representatives update. So  
12 we'll go back to that one.

13 Right now, we're on Agenda Item number 7, but let  
14 me first call on Dana Hollinger, who has a question.

15 MR. RODA: Okay.

16 COMMITTEE MEMBER HOLLINGER: Yeah. My question  
17 is this, I appreciate the update. Thank you. I know  
18 there's been a move, you know, in the private sector where  
19 a lot of major companies are part of de-risking, is  
20 they're moving their DB plans over to the insurance  
21 carrier. And actually, this is really seen a little bit  
22 as a move to de-risk, and also a lot of these major  
23 corporations are not in that business.

24 So on the federal level, what are you doing to --  
25 what's your reasoning or a rationale to combat that about

1 this, because the reasoning behind that is for de-risking.

2 MR. RODA: Of course, that's an excellent  
3 question. So what I've seen with regards to State and  
4 local plans, I've seen a proposal by the City of  
5 Philadelphia's Comptroller I believe to head in that type  
6 of direction. Senator Hatch's proposal could be looked at  
7 as de-risking, because it would replace a DB plan with an  
8 annuity accumulation plan.

9 What we have used to combat Senator Hatch's  
10 de-risking plan is to say a couple of things. One is that  
11 when you look at the benefit at the end of the day that a  
12 participant would receive through that annuity stream that  
13 Senator Hatch would set up through his legislation, it  
14 would pale in comparison to what you would receive from a  
15 well funded DB plan.

16 And further to that point, we say that the  
17 legislation itself would allow a plan sponsor to begin  
18 down a road of having -- and that plan only has employer  
19 contributions. So if the employer started at 20 percent  
20 of payroll, at the very next year that employer could go  
21 to 10 under the law. As long as it's done uniformly, they  
22 could go to 0 the third year. They could do pretty much  
23 what they wanted with regard to funding. And given the  
24 political considerations of these city councils and  
25 states, it would jump all over the map. So we attack it

1 first as to kind of replacement income argument.

2 And second, for public safety, we make the claim  
3 that there are no survivor or disability benefits in this  
4 annuity program. So that would have to be contracted for  
5 separately and would probably be priced prohibitive as a  
6 separate insurance product.

7 And we've made these -- we've said all this to  
8 Senator Hatch and his staff. And, you know, they either  
9 are unwilling to, you know, modify the legislation or just  
10 simply are not impressed that these are real issues. But  
11 Dana, that's kind of how we've attacked it.

12 COMMITTEE MEMBER HOLLINGER: Well, on the first  
13 one, I may be inclined to agree, because you're dealing in  
14 a situation where they're not well funded and the carriers  
15 are offering guarantees. I agree with you on the second.  
16 I think that's the stronger argument.

17 CHAIRPERSON MATHUR: Okay. I see no further  
18 questions, so we can move on to Tom.

19 Good morning, Tom.

20 Tom, are you still with us?

21 Well, we might have lost Tom. So at this time,  
22 why don't we move on to Agenda Item 6, which is the Health  
23 Care Policy Representative Update. Yvonne, are you with  
24 us?

25 Is there a problem on our side?



1           Sorry folks, bear with us.

2           DEPUTY EXECUTIVE OFFICER McKEEVER:   Madam Chair,  
3 may I make a suggestion --

4           CHAIRPERSON MATHUR:   Yeah.

5           DEPUTY EXECUTIVE OFFICER McKEEVER:   -- that while  
6 they work on the calling items, that we might move to  
7 Agenda Item 8?

8           CHAIRPERSON MATHUR:   Sure.

9           DEPUTY EXECUTIVE OFFICER McKEEVER:   If that's  
10 okay with the Committee?

11          CHAIRPERSON MATHUR:   Sure, that sounds fine.  
12 Let's do that.

13          Okay.   Agenda Item 8, Risk Profile Review.

14          DEPUTY EXECUTIVE OFFICER McKEEVER:   Madam Chair,  
15 members of the Committee, Doug McKeever, CalPERS staff.  
16 And Ms. Donna Lum will be presenting this with me.

17          And this is going to sound extremely similar to  
18 those of you who were in the Investment Committee  
19 yesterday, because each of the committees is having a  
20 report similar to this.   This Committee has been delegated  
21 the authority to oversee the management of risks related  
22 to pension and health administration cost effectiveness,  
23 administration of self-funded health plans, approve  
24 policies that affect retirement benefit administration,  
25 and oversee member and employer service delivery, quality,

1 and efficiency.

2           The Committee has direct oversight of two of the  
3 10 enterprise risks that will appear on the new risk  
4 dashboard. As mentioned during yesterday's Investment  
5 Committee meeting, each risk has an executive owner. And  
6 I am the owner of the health care ones, and Donna is the  
7 owner of the benefit administration risk items.

8           The overall format of the risk management  
9 framework will be presented to the Risk and Audit  
10 Committee later today. But in the event you have any  
11 questions related to that, Forrest Grimes, Chief Risk  
12 Officer, is here to answer any of those questions.

13           We're requesting your comments today on the  
14 health care administration and benefit administration risk  
15 profiles, if you have any, so that we can then incorporate  
16 those in the final version that comes back in November to  
17 the Risk and Audit Committee for approval.

18           With that, I will pause and see if you all have  
19 any questions on the risk profiles.

20           CHAIRPERSON MATHUR: Thank you. Any questions  
21 from the Committee?

22           I had a couple actually. So on -- well, I guess  
23 the one I wanted to ask about was on agenda item -- sorry  
24 attachment 2, page 1 of 4 under risk driver number 3. And  
25 I asked this when we talked earlier, Doug, but it's called

1 lack of participation in the CalPERS health benefit  
2 programs. And I think that's really getting at employer  
3 enrollment or really -- the risk is really about the pool  
4 and the size of the pool, and how important it is that we  
5 maintain a large pool in order to continue to have some,  
6 you know, strong negotiating power in the marketplace. Is  
7 that --

8 DEPUTY EXECUTIVE OFFICER McKEEVER: That is  
9 correct. And so if you think a change to the title would  
10 be more representative of that, we're happy to take that  
11 away and work on that.

12 CHAIRPERSON MATHUR: I do think -- I do think  
13 it's not quite clear the way it's written right now, and  
14 doesn't get at the heart of what the risk is. So maybe a  
15 little bit more thinking. I'm not suggesting that my  
16 language is all that elegant either, but --

17 DEPUTY EXECUTIVE OFFICER McKEEVER: That's okay.  
18 We -- the intent is known, so we'll take that back and  
19 have a change for November.

20 CHAIRPERSON MATHUR: Thank you.

21 The other piece that I had raised with you  
22 earlier is around the timing of some of these mitigations  
23 and controls. And I particularly asked about the DEV,  
24 which you explained to me on the phone, but maybe it might  
25 be worth mentioning here to that we're going to more

1 regularly do --

2 DEPUTY EXECUTIVE OFFICER MCKEEVER: Yeah, happy  
3 to do so, Madam Chair. So the dependent eligibility  
4 verification item is listed, and the question may be why,  
5 since we've been through that process, we completed the  
6 project.

7 But as part of the statute, there is an ongoing  
8 requirement that CalPERS, every 3 years, validates for the  
9 retirees the fact that the dependents that are listed are,  
10 in fact, eligible. So for us, it is a continuing  
11 mitigation factor for us to pursue, to ensure that the  
12 documentation that's required is submitted, and that we  
13 review that documentation, so we don't find ourselves in  
14 the same position that we did before launching the  
15 project.

16 CHAIRPERSON MATHUR: So I -- I guess I would just  
17 suggest with some of these that do have some periodicity  
18 to them to include that in the description of the  
19 mitigation. And my guess is that there are some other  
20 processes around dependent eligibility verification around  
21 some of the other groups of our members working with our  
22 employers to remind them that they need to, you know, get  
23 the proper documentation of dependents, et cetera, that we  
24 might want to reference here as well, as part of the  
25 mitigation efforts.

1 DEPUTY EXECUTIVE OFFICER McKEEVER: Sure. We'll  
2 be happy to make that change.

3 CHAIRPERSON MATHUR: Okay. Any other thoughts on  
4 the risk profile review?

5 Seeing none.

6 Are we back on with -- okay. So let's finish up  
7 with 7. Tom, do we have you on the phone?

8 MR. LUSSIER: Yes, you do.

9 CHAIRPERSON MATHUR: Great. Well, welcome to the  
10 Board room.

11 MR. LUSSIER: Technology is a wonderful thing.

12 MR. RODA: Go ahead, Tom. Dana, I'm sorry, your  
13 question got cut off. I'm happy to --

14 CHAIRPERSON MATHUR: I think we'd concluded her  
15 questioning.

16 MR. RODA: Very good.

17 CHAIRPERSON MATHUR: Thank you, Tony.

18 MR. LUSSIER: Okay. So I'm going to -- I'm going  
19 to move on briefly to the HR 711, which is the Equal  
20 Treatment of Public Servants Act, which is unlike all of  
21 the issues that Tony discussed where we're playing  
22 defense. This is actually a piece of legislation that is  
23 the WEP reform legislation that we have been working with  
24 a pretty broad-based coalition to try to move.

25 I want to just give a little history, and then

1 I'll just give you a sense as to where we are now. We  
2 actually were very excited when Chairman Brady decided  
3 that it was appropriate to bring the bill to markup in  
4 July in the Ways and Means Committee. And as we approach  
5 the markup, we were optimistic. Unfortunately, just  
6 before the markup, a fair amount of disagreement started  
7 to surface amongst the public employee retiree community  
8 in general. Some of the large unions started to raise  
9 questions, the firefighters raised some questions, and it  
10 ultimately got to the point where Chairman Brady was  
11 concerned about moving forward and pulled the legislation  
12 from the markup.

13           Since that time, we've been working very closely  
14 with him and with his staff and with Congressman Neal,  
15 who's the Democratic co-sponsor of the legislation, to try  
16 to address the issues that were raised. Some of them were  
17 raised in what was part of the original legislation, and  
18 some of the issues were raised based on some changes that  
19 Chairman Brady was anticipating moving at the last minute.

20           As recently as last week, I participated in  
21 meetings with the International Association of  
22 Firefighters, AFSCME, and the AFT with the hope of finding  
23 some common ground, so that we might be able to move the  
24 legislation at least part way this session.

25           It's fair to say that we're making progress in

1 those discussions, in the areas of disagreement, and the  
2 needs -- data needs are narrowing, but we're not there  
3 yet. And I think at this point to be realistic, our goal,  
4 given the fact that Congress will be out for the election  
5 season through October, and it's unclear what a lame duck  
6 session might look like when they come back, our goal at  
7 this point, and I think Chairman Brady is in agreement  
8 with this, is that we try to reach consensus, try to move  
9 the legislation out of the Ways and Means Committee,  
10 possibly even move it through the House to show that this  
11 legislation is the right path, and that we're going in the  
12 right direction, and then ultimately start over in January  
13 with that as a basis.

14           It's a little unclear at the moment where the  
15 Senate is on the legislation. Some of that is policy.  
16 Some of it is the politics of the Senate as it relates to  
17 the election. So we're trying to be realistic, and I want  
18 to be realistic in reporting to you. We think we're  
19 making progress towards a WEP reform bill, but we expect  
20 that it probably will only make it part of the way this  
21 year.

22           In a related matter, about 10 days ago, Senator  
23 Pat Toomey from Pennsylvania introduced legislation that  
24 would completely exempt police and firefighters from the  
25 GPO and WEP. Many of us -- not to be cynical, but many of

1 us believe that that probably has more to do with his  
2 election than it does any historic involvement in this  
3 issue or any serious attempt to address the issue.

4           And none of us expect that it will be considered  
5 in this Congress. But since it relates to one of your  
6 priorities, I wanted to share it with you.

7           On the regulatory front, I also wanted to mention  
8 that since we've spoken with you last, the Department of  
9 Labor has issued its final rule on the State-run  
10 retirement savings program, such as has been adopted in  
11 California.

12           As you know, CalPERS submitted comments in  
13 support of that rule. And Tony and I have been monitoring  
14 that rule throughout its evolution in the Department of  
15 Labor. Everything we're hearing is that folks are pleased  
16 with the rule. If anything, the rule offers a bit more  
17 flexibility to State and local governments than the  
18 original rule. And so I think most folks, and I assume  
19 including those in California, are looking forward to  
20 moving forward where these plans have been conceived.

21           What's also interesting in that regard is at the  
22 same time that they issued the final rule for State  
23 governments, they also issued a proposed rule for State  
24 subdivisions, so that perhaps large counties, large cities  
25 could go down the same road. There's some discussion in



1 New York and in Philadelphia already about that. And I  
2 think we don't have any reason to believe that DOL  
3 wouldn't attempt to complete this rule-making before the  
4 end of the year.

5 Before moving on, are there any questions about  
6 either of those issues for from anyone on the Board?

7 CHAIRPERSON MATHUR: Yes, we do have a couple  
8 questions.

9 Mr. Lawyer.

10 MR. LUSSIER: Great.

11 ACTING COMMITTEE MEMBER LAWYER: Hi, Tom. I was  
12 wondering about your awareness of any efforts to slow down  
13 the effectiveness of the rule or stop it entirely, either  
14 through litigation or congressional review, or some other  
15 means.

16 MR. LUSSIER: Well, I think -- I think there's no  
17 question that the folks who were opposed to this rule at  
18 the beginning are still opposed to it. I think -- I think  
19 there will be attempts to litigate. I don't think they'll  
20 be -- I don't think at this point, there will be any  
21 effort in Congress. We aren't seeing that. No one is  
22 talking about that.

23 My guess is even if they were to try to use the  
24 process, which would allow them to override the rule, the  
25 President would veto such an action anyway. So I think at

1 this point, the delays are more likely to come in the  
2 judicial environment.

3 CHAIRPERSON MATHUR: Okay. Thank you.

4 Mr. Jones.

5 COMMITTEE MEMBER JONES: Yeah. Thank you, Madam  
6 Chair. Yeah, Tom, just trying to remember is this the  
7 farthest this WEP proposal has gotten in the recent  
8 history? I mean, is --

9 MR. LUSSIER: Yeah, absolutely. In fact -- in  
10 fact, I should have said that. As frustrated as some of  
11 us are that we're -- that we're, you know, running into  
12 road blacks, particularly since many of them are coming  
13 from people who are our traditional allies, we are  
14 nonetheless, encouraged by the fact that we've never  
15 gotten any piece of WEP or GPO reform legislation this  
16 far. And we've never had the Chairman of the Committee on  
17 Ways and Means and a senior member of the Committee as  
18 committed to moving it. So I think that's an important  
19 point, that even though we wish we were finishing it in  
20 this Congress, I think we're encouraged that we've made  
21 more progress than ever.

22 COMMITTEE MEMBER JONES: Okay. Good.

23 And then the second question is the Government  
24 pension offset, the provision that affects the spouses of  
25 widows and widowers, any discussion on that?

1 MR. LUSSIER: There always is discussion, but I  
2 would make the point that Chairman Brady specifically  
3 asked all of us -- at the time that he agreed to advance  
4 the legislation to do a WEP reform, he specifically asked  
5 if we would all agree to address these issues separately.  
6 He made the point that they really affect different  
7 populations of people. They are -- one is more complex  
8 than the other. One is more costly than the other. And  
9 that he wanted to move forward and get WEP done, but --  
10 and this is an important point, particularly since he's  
11 setting at the head of the Ways and Means table, he has  
12 made a commitment to all of us to move on to GPO as soon  
13 as we deal with this. So again, frustrating perhaps, but  
14 encouraging in the sense that there is at least a makings  
15 of a plan forward.

16 COMMITTEE MEMBER JONES: Okay. Thank you.

17 CHAIRPERSON MATHUR: Thank you. Anything else,  
18 Tom?

19 MR. LUSSIER: Yeah, I also wanted -- your staff  
20 asked us to share some thoughts about the upcoming  
21 election and what they -- what it might mean to retirement  
22 security. This is obviously a very interesting election,  
23 and so there's not a lot to say, but I'm going to make a  
24 couple of observations from perhaps the Democratic side  
25 and then Tony is going to come back briefly and just make

1 a couple of comments from the Republican side.

2           Neither candidate has said much on their websites  
3 or in their speeches about retirement security. However,  
4 Secretary Clinton's positions, as it relates to retirement  
5 security, are helpful to us in this regard. She makes,  
6 and has made on a number of occasions, a very clear  
7 statement that she is opposed to any effort that would  
8 undermine retirement -- existing retirement benefits.

9           And so we don't see her, and knowing even the  
10 people around her, we don't see her, at any point in time,  
11 buying into this anti-DB ideology that is out there  
12 constantly.

13           The other issue, and this is incredibly important  
14 from the bigger picture point of view, where she is fairly  
15 specific is in the realm of expanding not privatizing, and  
16 certainly not shrinking Social Security. We've mentioned  
17 to you in the past that unfortunately right now that  
18 Washington seems to be divided into extremes on Social  
19 Security. On one hand, there are folks who believe that  
20 it is the root to a greater retirement security and should  
21 be expanded. And on the other hand, there are folks who  
22 believe that Social Security is an entitlement program  
23 that is not sustainable, and therefore should be cut back  
24 in some ways.

25           So she has very clear a policy and very strong

1 statements as it relates to enhancing Social Security. My  
2 guess is that we would see her view that as her avenue for  
3 addressing the larger term retirement security benefit  
4 discussion.

5           The other point, and it's a little more subtle,  
6 but it's terribly important is from our perspective, when  
7 we think about the regulators who would be part of a  
8 Clinton administration versus a Trump administration, our  
9 instinct is that we would see more along the lines that  
10 we've seen over the course of the last 8 years, which  
11 means we would see friendly regulators at Treasury, we  
12 would see friendly regulators at the Department of Labor,  
13 and we would be more likely to continue to advance the  
14 kinds of things, like I just talked about earlier, in DOL  
15 where we talk about expanding retirement security  
16 opportunities.

17           With regard to the Congress, I think most of us  
18 believe that the House will remain in control of the  
19 Republican majority. Given our work with Chairman Brady  
20 on HR 711, that's a good thing. Where that raises  
21 concerns for us goes sort of to the threats that Tony  
22 talked about at the beginning. I think we could expect to  
23 just hear and see more of the same in terms of hearings  
24 and legislative proposals like the PEPTA proposal that  
25 will just keep us on our guard.

1           On the Senate side, I think that who's going to  
2 control the Senate right now is pretty much up in the air.  
3 What's not up in the air is that no matter who controls  
4 the Senate, the majority is likely to be very slim, which  
5 means that the only things that will pass the Senate will  
6 be those issues that -- on which there is some compromise  
7 and which there is some consensus.

8           Probably from a retirement security point of  
9 view, that's a good thing for us, because things that are  
10 improvements on retirement security are things that might  
11 be able to get that kind of consensus. And those things  
12 that would be a tax on our plans, those initiatives to  
13 undermine DB plans would probably not get that kind of a  
14 consensus agreement.

15           So it's -- at this point, there are probably more  
16 questions there are answers. I think we're all going to  
17 be with you in January to speak more specifically about  
18 all of this. But from a big picture view, that's where  
19 our thinking is right now, and I just turn it back to Tony  
20 to share some thoughts from his perspective.

21           MR. RODA: And Tom, I don't have anything further  
22 on the Congress. I think you laid it out pretty well.  
23 I'll talk 30 seconds about Donald Trump, Republican  
24 candidate. I mean, on Social Security, he has said he  
25 doesn't want cuts, but he's a little fuzzier about how

1 that happens, and his fact that he wants to bolster Social  
2 Security. He's said that he wants to grow the economy and  
3 increase jobs, and that will bolster Social Security,  
4 because more people will be paying the FICA tax.

5 But he's also drawn a line in the sand on the  
6 wage cap of 118,500, that that should not be increased,  
7 and that that is -- that would be a new tax in his mind.

8 I think if we were to see a Trump Administration,  
9 we would see officials at Treasury, IRS, and DOL who do  
10 not hold State and local plans in high favor, and I think  
11 would be a real challenge for us in that environment.

12 Vice Presidential candidate Mike Pence has toyed  
13 with Social Security privatization when he was in the  
14 Congress. As Indiana Governor, he had a proposal to steer  
15 quite a bit of money, \$500 million, to Indiana based  
16 start-up companies. And that was a controversial issue.

17 The only thing positive then that I'm going to  
18 say about a potential Trump administration is in the  
19 political vein -- and Tom and I talked about this  
20 yesterday. He will be sensitive to the needs of public  
21 safety. So to the extent we put public safety out in  
22 front in Washington, police and fire plans, he will be  
23 receptive to that. And an interesting fact is that he is  
24 a pensioner from the Screen Actors Guild for all of his  
25 work on television. So he knows about pensions. Is he

1 going to be a friend? I don't think so. Can we mute him  
2 a little bit through public safety? I think we can.

3 But with a lot of things related to Trump, there  
4 are a lot of question marks and few answers. So with  
5 that, I'll conclude and take any questions that you might  
6 have.

7 CHAIRPERSON MATHUR: Well, thank you, Tony and  
8 Tom. I see no questions from the Committee, so I thank  
9 you for your time and we'll talk to you -- oh, Henry.  
10 Sorry, I spoke too soon.

11 Mr. Jones.

12 COMMITTEE MEMBER JONES: Yeah. Thank you, Madam  
13 Chair. Yeah, I'm looking at your report at this item  
14 Public Pension COLA decision the Kentucky case and it  
15 indicates that the judge indicated that in very limited  
16 circumstances the courts have found the State pensioners  
17 had a contractual right to specific COLA levels. Did they  
18 identify those types of limited situations?

19 MR. RODA: You know, I'd have to go back and read  
20 the case and get that information for you, but I'm happy  
21 to do that.

22 COMMITTEE MEMBER JONES: Okay.

23 CHAIRPERSON MATHUR: So next time.

24 COMMITTEE MEMBER JONES: Yeah. Thank you.

25 CHAIRPERSON MATHUR: Great. Thank you.



1 All right. Now, we will move back to Agenda Item  
2 6, and hear from Yvonne[sic] Fontenot. Are you on the  
3 line, Yvonne[sic]? Yvette.

4 MS. FONTENOT: I'm hear. Can you hear me okay?

5 CHAIRPERSON MATHUR: Sorry. Yeah, sorry, Yvette.  
6 Yes, hi.

7 MS. FONTENOT: No problem. I'm here.

8 CHAIRPERSON MATHUR: Great. We can't hear you  
9 very well, so I don't know if you can get a little closer  
10 to your phone or --

11 MS. FONTENOT: Is that any better?

12 CHAIRPERSON MATHUR: It's quiet. We're working  
13 on our side. Can you try again?

14 MS. FONTENOT: Okay. How's that?

15 CHAIRPERSON MATHUR: You might have to speak up a  
16 bit, I'm afraid.

17 MS. FONTENOT: Okay. I will do my best to speak  
18 up. Is that a better level?

19 CHAIRPERSON MATHUR: I'm sorry not much.

20 Is Chris on the line as well?

21 MR. JENNINGS: Yes, I am on the line.

22 CHAIRPERSON MATHUR: We can hear you a lot  
23 better, Chris, than we can hear Yvette.

24 MS. FONTENOT: Chris, why don't you go ahead and  
25 start and I'll try and call in from a different phone.

1 MR. JENNINGS: Okay.

2 CHAIRPERSON MATHUR: Thank you, Yvette. Thanks.

3 MS. FONTENOT: Okay.

4 MR. JENNINGS: Okay. My discussion was going to  
5 be focused around one of the hot issue driving purchasers,  
6 whether they be consumer, business, private or public  
7 plans, like CalPERS or governments, to be extremely  
8 frustrated. It also is driving a lot of media interest.  
9 And that, of course, is the issue of prescription drug  
10 costs and prices.

11 And this -- this has received much more attention  
12 of recent, and I wanted to raise a couple of quick  
13 developments and their implications potentially for  
14 CalPERS. You also note that in your agenda today, that  
15 Doug has laid out for you this is a major issue that  
16 you'll be hearing more about later this morning.

17 Generally, what we're seeing is something that  
18 we've always seen, which -- but even more intensively,  
19 which is specialty drug prices in the recent years, and  
20 now more so, are being priced at extremely high levels,  
21 and then subsequently inflating. And we've seen some  
22 recent studies exposing these issues. The one by the  
23 National Business Group on Health showing that nearly  
24 one-third of employers cited specialty pharmaceuticals as  
25 the highest driver of costs, and 4 out of 5 said it was

1 one of their top 3 drivers.

2           And that -- I want to highlight this one, because  
3 it compares with just six percent who cited this as a  
4 challenge just a few years ago. And AHIP has raised this  
5 issue as it relates to orphan drug costs not just for --  
6 and not related to the treatment of the drugs for which  
7 they were approved, but how orphan drugs are now being  
8 prescribed for other uses and driving cost.

9           But what has gotten the most attention recently  
10 has been, of course, this development where we're seeing  
11 more and more generics with little or no competition  
12 increasing prices of bold products sometimes by enormous  
13 amounts. The one, of course, that received the most  
14 attention was Mylan, and its coverage of -- and it's  
15 marketing of EpiPens. That cost of the price increased by  
16 over 460 percent, and it raised it continually over the  
17 years.

18           And this has got a lot of attention indeed. The  
19 CEO will be testifying tomorrow before the house oversight  
20 hearing, and both Republicans and Democrats want to hear  
21 from her about this dynamic. And we can talk a little bit  
22 about how she's responding and what the reaction has been,  
23 if there's interest. But clearly, the Congress and  
24 purchaser and public outreach -- outrage has ensued as a  
25 result.

1           Already, in response, we've seen some  
2 Presidential candidate highlight this a couple of weeks  
3 ago. Hillary Clinton expressed her own outrage and  
4 unveiled new transparency and cost review and enforcement  
5 policies. And to supplement, you know, a lot of other  
6 drug cost containment initiatives she's unveiled. And by  
7 the way, parenthetically, Donald Trump has said he  
8 supports fairly radical interventions on drug pricing,  
9 including reimportation and Medicare direct negotiating.

10           And just a few days ago, there was bipartisan  
11 legislation introduced by Senators McCain and Baldwin  
12 called the FAIR Drug Pricing Act, which requires  
13 transparency and justification for certain drug products  
14 that increase by more than 10 percent. And it requires,  
15 if they do and if they're the right drugs that they think  
16 are particularly problematic to the Department of Health  
17 and Human Services, for the manufacturer to provide an  
18 accounting of R&D costs manufacturing costs, and profits.

19           This is not an explicit price control, but it is  
20 a step towards transparency. And this issue will get more  
21 and more attention. No one expects, by the way, that  
22 Congress will act before the end of this Congress. And I  
23 should say, even though this is bipartisan and bicameral,  
24 and the Campaign for Sustainable Drug Pricing, which is an  
25 offshoot as you know of the National Coalition on Health

1 Care which is a -- which CalPERS is a leading member of,  
2 has endorsed. We don't anticipate immediate activity.

3 I wanted to also mention though that just  
4 recently again the Government Accountability Office  
5 released a study on generic drugs showing that 20 percent  
6 of generics had at least one price of 100 percent or more.

7 So what you're going to hear a little bit more is  
8 this whole brand, specialty drug price and generic  
9 dynamics that tend to be reflecting a bigger trend, that  
10 not only reflects pricing problems, but their impact on  
11 premiums, and how best to respond to them.

12 And I -- and clearly, CalPERS has been a leader  
13 in highlighting this issue. I would suggest that over  
14 time we will -- it will do us well to be able to provide  
15 information to Congress about the impact on our overall  
16 cost trend, because there will be quite a bit of  
17 interested on that.

18 Lastly, I should just note that this is not just  
19 a federal issue, and drug pricing is getting a lot of  
20 attention within the State, and as you know, I don't need  
21 to tell you, that there is Proposition 61 that has  
22 received a good bit of attention requiring that State  
23 agencies pay no more than what VA prices are -- VA  
24 purchase price is, which is -- may well create -- CalPERS  
25 has not taken a position on this, but there are some

1 legitimate administrative issues on this issue. But I  
2 mentioned it because as of this moment, as I present this  
3 to you, it looks like notwithstanding an enormous campaign  
4 against the Proposition, it is quite popular in  
5 California.

6 I'll stop with the drug dynamics. I think what I  
7 might do, Madam Chairwoman, if you don't mind, is I'll  
8 turn it back to Yvette, because I think we then want to  
9 conclude our conversation with a little bit more about the  
10 dynamics going forward as it relates to the potential  
11 Trump and/or Clinton administrations, and how they're  
12 preparing to govern.

13 So with that, I'll turn it back over to Yvette.

14 CHAIRPERSON MATHUR: Sounds good.

15 Yvette, are you there?

16 MS. FONTENOT: I am here. Can you hear me?

17 CHAIRPERSON MATHUR: Much better. Thank you so  
18 much.

19 MS. FONTENOT: Excellent. Okay. Thank you.

20 CHAIRPERSON MATHUR: Terrific.

21 MR. FONTENOT: Thanks for filling in, Chris.

22 So I'm going to talk about the other two key  
23 policy areas that we've agreed are sort of critical to  
24 ensuring CalPERS receives a high return on their health  
25 care investment, and that's delivery system reform, and

1 the excise tax on high cost plans. And then I want to  
2 mention just a couple more issues that have arisen that  
3 are of general importance that we just want to make you  
4 aware of.

5 So starting with the delivery system reform  
6 effort and our efforts on the regulatory side, obviously,  
7 moving the health care delivery system from a value based  
8 one -- from a volume based one to a value based one has  
9 always been a focus of CalPERS. And as the administration  
10 really works to move Medicare and Medicaid in the same  
11 direction, we've worked diligently with them to make sure  
12 that their efforts are consistent with the steps that  
13 CalPERS has already taken, and watch for opportunities to  
14 further CalPERS' interests in this area.

15 Early on, as you probably know, the  
16 administration set a goal to have 50 percent of  
17 traditional Medicare payments flowing through alternative  
18 payment models, which support value based payments by  
19 2018. And a key part of this effort has been their focus  
20 on encouraging Accountable Care Organizations, a structure  
21 that CalPERS has long been incentivizing within the  
22 Medicare program.

23 So at the end of August, the administration  
24 announced the 2015 performance year results that showed  
25 that for 2015, the Medicare Accountable Care Organizations

1 had a combined total program savings of close to 500  
2 million. So not wholly significant in terms of Medicare  
3 overall spending, but movement in the right direction.

4           And they had data supporting the notion that ACOs  
5 are improving their performance over time. Another part  
6 of the administration's delivery system reform effort is  
7 to increase the number of new bundled payment models that  
8 really shift Medicare payment from rewarding quantity to  
9 rewarding quality by creating strong incentives for the  
10 hospitals and clinicians to deliver better care together  
11 at a lower cost.

12           In July of this year, CMS proposed new bundled  
13 payment models focused on heart attacks, heart bypass  
14 surgery, and hip fracture surgery. And this followed the  
15 implementation of the comprehensive care for joint  
16 replacement model that began earlier this year, which  
17 introduced bundled payments for certain hip and knee  
18 replacements, and strongly echoes CalPERS efforts in this  
19 area.

20           So now hospitals and physicians will be  
21 responding to similar incentives for Medicare that really  
22 reward hospitals that work together to avoid  
23 complications, prevent hospital readmissions, and speed  
24 recovery. So at this point in Medicare, more than 1,400  
25 providers are currently participating in bundles through



1 their various bundled payment demos, which is good  
2 movement in the right direction.

3 But while these efforts are an important part of  
4 system transformation, they're a work in progress. And by  
5 far the largest transformation that will take place will  
6 be with the implementation of the Medicare Access and CHIP  
7 Reauthorization Act or MACRA, which replaced the  
8 sustainable growth rate in the Medicare physician payment  
9 formula.

10 Although, MACRA is separate from the changes that  
11 were made in the ACO -- in the ACA and have already been  
12 implemented by CMS, the success of much of the delivery  
13 and payment reform that have been put in place will really  
14 depend on CMS's ability to implement this new physician  
15 pay system that gets physicians to be more efficient. And  
16 as a result, there's been significant Congressional  
17 oversight on a bipartisan basis of the implementation of  
18 that Act.

19 Under the proposed rule that CMS released,  
20 physicians would have had to start reporting in January  
21 and payment would have been adjusted in later years based  
22 on that performance. Last week, the Acting CMS  
23 Administrator said that CMS in the final rule will give  
24 physicians longer to prepare for the new payment system,  
25 meaning that physicians can avoid pay cuts in the first

1 year just by reporting information in the next year. And  
2 they have options for participating in less risky  
3 arrangements.

4           So most of the physician groups, and many in  
5 Congress, praised him for this delay, given the ambitious  
6 time frame they had put out in the proposed rule. Some  
7 physicians who were actually prepared for the new system  
8 raised concerns that they'll now get smaller bonuses in  
9 the first year. And in addition, payers, including  
10 CalPERS through a letter from the National Coalition on  
11 Health Care that we helped craft, have expressed an  
12 interest in faster movement toward higher risk models that  
13 move physicians more quickly towards a value based payment  
14 system.

15           So we'll continue to advocate for this position  
16 and make clear with the administration, and the relevant  
17 committees, that encouraging physician participation has  
18 to be balanced with accelerated movement that will help  
19 payers achieve a higher return on their health care  
20 investment

21           In terms of the Cadillac Tax, although the excise  
22 tax on expensive plans has been delayed until 2020, a  
23 recent survey from the National Business Group on Health  
24 found that just 1 in 5 employers are delaying their cost  
25 containment initiatives because of this delay in the tax.

1 The survey also found that 53 percent said at least one  
2 plan they offer would hit the threshold, and 35 percent  
3 said their plan with the highest enrollment would be  
4 subject to the tax.

5           So despite, I'd say, significant hostility from  
6 employer and labor groups with the ERISA Industry  
7 Committee to Speaker Ryan's proposed replacement plan,  
8 which would cap the tax exclusion of employer health  
9 sponsored insurance, the Chairman of the Ways and Means  
10 Committee, Representative Brady, has continued to discuss  
11 this idea at several hearings about health care tax. And  
12 it seems likely that in the context of a larger tax reform  
13 debate, this idea of capping the employer sponsored health  
14 insurance, the tax exclusion, will likely be explored as a  
15 possible replacement for the current excise tax on high  
16 cost plans.

17           In addition, the Brookings Institute continues  
18 its work on examining possible reform to the current tax.  
19 And we've been in contact with them on that effort. So  
20 we'll continue to track and engage in this debate after  
21 the election, as we get closer to 2020 regardless of which  
22 party wins the Presidency.

23           With that, I wanted to mention two additional  
24 issues before I kick it back to Chris to talk about the  
25 election. The first is about the Part B premium. This is

1 an issue that impacts CalPERS that we're tracking closely.  
2 As you may recall, last year we worked to secure a  
3 bipartisan cooperation that led Congress to mitigate what  
4 would have been an unprecedented Part B premium and  
5 deductible increase.

6           These increases were a result of a hold harmless  
7 provision that limits the dollar increase in the Part B  
8 premium to the dollar increase in an individual's Social  
9 Security benefit. According to the 2016 Medicare Trustees  
10 Report, Part B premiums are once again projected to  
11 increase significantly for nearly 30 percent of  
12 beneficiaries, which will be accompanied by a hike in the  
13 Part B deductible as well.

14           B's increases are once again related to a  
15 predicted nominal COLA for Social Security recipients in  
16 2017, perhaps as low as 0.2 percent, which will lead to --  
17 once again, to the application of this hold harmless  
18 provision.

19           So should those Trustees' Assumptions hold, about  
20 70 percent of Medicare beneficiaries will be held  
21 harmless, will the remaining 30 percent will shoulder the  
22 cost of the expected premium increase. The solution that  
23 was advanced last year on a bipartisan basis would allow  
24 the Secretary to address these increases, if there is no  
25 COLA, so if the COLA comes out at 0 percent. But if the

1 COLA comes out at 0.2 percent, as the Trustees expect, the  
2 Secretary will not have the ability to deal with these  
3 Part B premium and deductible increases.

4           So those affected by the premium increase include  
5 new Medicare enrollees, individuals not collecting Social  
6 Security benefits, and beneficiaries already paying the  
7 income-related premium, as well as dually eligible for  
8 whom the State Medicaid program bears those costs.

9           And unlike the premium projection, the estimated  
10 increase in Part B deductible affects all Medicare  
11 beneficiaries. So those affected will be those enrolled  
12 in traditional Medicare with no supplemental, those who  
13 have a supplemental, but don't -- it doesn't cover the  
14 deductible, the dually eligible, so State Medicare  
15 programs and those who purchase Medigap plans could then  
16 bear an expense in the form of a higher premium as many  
17 retirees and their employer sponsors. So this is an issue  
18 that we will be working with our different coalition  
19 partners to urge Congress to advance a solution to address  
20 this.

21           And the last issue that I wanted to mention  
22 before handing it back to Chris is something that I'm sure  
23 you're reading a lot about and will almost certainly play  
24 a role in the upcoming election, and that is the -- really  
25 the stability of the exchange marketplaces and the

1 associated premium increases that have received so much  
2 press coverage. It's almost hard to believe that only 6  
3 percent of the population is covered through the  
4 exchanges.

5           So while there's no doubt we've seen some  
6 problems with the exchange risk pool, the final contracts  
7 between insurers and the government won't be signed until  
8 late September. So that means it's still possible that  
9 additional insurers will choose to enter new markets  
10 between now and then. And the competitive picture could  
11 improve.

12           In addition, there are regional differences in  
13 how extensive these problems are, as well as a rural urban  
14 distinction. The -- many places in the country have  
15 robust choice and competition, including some of the large  
16 population centers like Denver, L.A., New York, and Miami.  
17 But large areas have limited choice, like the 5 states  
18 that now only have one issuer, Alabama, Alaska, Oklahoma,  
19 South Carolina, and Wyoming.

20           The risk pool and the associated premiums are  
21 also highly affected by whether the State has expanded  
22 Medicaid or not. In fact, according to HHS, premiums for  
23 plans sold on the exchanges are 7 percent lower in states  
24 with expanded Medicaid programs. And the administration  
25 has taken some action to try and stabilize the

1 marketplaces, including trying to identify and do outreach  
2 to those individuals who paid a penalty this fast year for  
3 not having coverage.

4           And at the moment, the administration is also  
5 getting ready to review a first-of-its-kind waiver from  
6 California to allow undocumented immigrants to buy health  
7 insurance on the State's public exchanges. And that  
8 waiver will be -- will be controversial and sort of set  
9 precedents in a number of ways that we could talk about.

10           So in Congress, the reaction to this has been  
11 that a number of Republican Senators have introduced  
12 legislation that would allow consumers to use their tax  
13 credits that they got through the Affordable Care Act to  
14 purchase plans outside of the Exchange. Simultaneously, a  
15 number of Democratic Senators have introduced a nonbinding  
16 resolution to ensure that every American has access to a  
17 public option, which has obviously been a centerpiece of  
18 Senator Clinton's campaign, and we can answer more  
19 questions about that.

20           I think, at this point, I'm going to hand it back  
21 to Chris to talk about -- more about the overall  
22 transition effort, and what we expect over the next  
23 several months, and the election outcomes. And then we  
24 can take questions across the Board.

25           CHAIRPERSON MATHUR: Okay.

1 MR. JENNINGS: That is if you're still interested  
2 in hearing from us, Madam Chairwoman.

3 CHAIRPERSON MATHUR: Yeah, go ahead. Chris.

4 MR. JENNINGS: Okay. Well, very, very quickly.  
5 It is not at all surprising to conclude that this is  
6 largely a policy-free zone campaign. And so it's far more  
7 driven by personalities. And as a consequence, sometimes  
8 it's hard to kind of get a sense of where all the  
9 candidates are substantively.

10 I'm not going to go provision by provision, but  
11 what I will just say is there are some notable  
12 differences. Obviously, you have one candidate supporting  
13 repeal and replace of the Affordable Care Act and you have  
14 another candidate supporting improving the law.

15 You have one candidate talking about enhancing  
16 Medicaid, and another one talking about block granting  
17 Medicaid. And, that, of course, was Mr. Trump.

18 And then on prescription drugs ironically, I  
19 think the public hears both of them being outraged by drug  
20 pricing, and both of them have both -- you know, have  
21 relatively aggressive policies, at least in label, on the  
22 importation and direct negotiation.

23 There's 10 other policies on drug costs that the  
24 Clinton Campaign has unveiled that are worth noting at  
25 some point, but I promise you it will not be here.



1 (Laughter.)

2 MR. JENNINGS: And then lastly, on Cadillac Tax,  
3 you have one who clearly is opposing the Cadillac Tax,  
4 which is Secretary Clinton. Mr. Trump, as far as I know,  
5 has not engaged on this. However, most people who don't  
6 know generally what policy direction he may pursue,  
7 believe he'll be largely deferential to the Republican  
8 leadership, in particular to Speaker Ryan, who has  
9 embraced this notion of a cap on the tax deduction.

10 And so we raise this to you, because it's just  
11 worthy of if we move in a different direction, after  
12 November, we'll need to be prepared to deal with all these  
13 issues. And the last point I wanted to make, and this  
14 would be, I think, relevant to all of our reports, is that  
15 unlike past Presidencies, except for 2012, and certainly  
16 without precedent for both Presidential candidates, they  
17 both have formed and been funded to organize their  
18 transition offices.

19 They have staff in place. They're working very  
20 quietly behind the scenes. They are not meeting with  
21 people -- at least I can tell you about the Clinton folks  
22 are not -- until after the election. But they all are  
23 working on reviews of both policy, both administrative and  
24 legislative they may want to pursue early in their  
25 administration, organizational changes, structural changes

1 of agencies that they may wish to pursue, and lastly  
2 personnel. And that's probably cross cutting on both  
3 Republican and Democrat.

4           It's probably worth considering to be preparing  
5 how they would likely would like to have this information  
6 conveyed, so that we may do some sort of collective  
7 contribution of our interest sometime soon after the  
8 election, if that's something the Board is interested in  
9 pursuing or we can do it one off from various other ways  
10 to do this.

11           But it is -- it is quite clear that we are about  
12 to go through a major governmental transition, one less  
13 though than the other because if it goes Democrat to  
14 Democrat, it will be less so; one very substantial, if he  
15 has -- if Mr. Trump comes in.

16           And I think sometimes it serves you well for us  
17 to convey to you that process. And we'll get back to you  
18 as we get closer and closer to that moment.

19           CHAIRPERSON MATHUR: Thank you, Chris. I have a  
20 couple of questions. One is I do think that it would be  
21 fruitful for us to prepare to communicate with whoever  
22 wins the election very quickly following the election, so  
23 that we can get our issues in front of them and establish  
24 a rapport and open up communication lines as quickly as  
25 possible.

1 I imagine that the rest of the Committee and the  
2 Board agrees with that. I see lots of nodding heads. And  
3 I'm sure the team is -- you are already talking about that  
4 with our staff.

5 I had a question about the exchange markets.  
6 Yvette, you mentioned a few things around sort of some of  
7 the market dynamics. I'm wondering in every State are  
8 they using risk adjustment the way the California exchange  
9 is using it here? And is that playing -- does that have  
10 any impact on how sustainable those exchanges are?

11 MS. FONTENOT: Yeah. It's a great question. The  
12 risk adjustment has been pointed to by many of the plans  
13 and other stakeholders as kind of being a driving force  
14 behind the problems that we're seeing. Each State does  
15 their own risk adjustment, meaning within their own  
16 marketplace, the money moves from the plans in each State.  
17 I'm not -- I think that California's risk adjustment  
18 follows the CMS guidelines but is done within the Covered  
19 California plan environment.

20 One of the actions that the administration has  
21 taken just recently in their proposed notice that will --  
22 that will detail how the plans have to participate for  
23 next year is to make some pretty significant changes to  
24 the risk-adjustment model to account for drug spending,  
25 to, you know, change the way that the money flows in order

1 to take account of the higher risk individuals more  
2 adeptly.

3           And I think the sense is that the changes that  
4 they've proposed in some ways will help the marketplace,  
5 because it will move money to better account for the much  
6 higher risk that some of the plans have gotten. The flip  
7 side of that and the criticism of what they proposed is  
8 that most of those people, the high risk people, are with  
9 the big issuers. And so what we're seeing is, and will  
10 continue to see under their proposal, is that -- the  
11 movement of money from -- really from the smaller plans to  
12 the bigger issuers, in this case it's mostly the blue  
13 plans.

14           So I think that CMS is, you know, looking at what  
15 they've proposed, and we'll see what they end up doing in  
16 the final -- in the final rule. But it will -- it does  
17 impact every State's environment sort of independently  
18 depending on your plan mix.

19           CHAIRPERSON MATHUR: And -- thank you. And the  
20 other issue that I -- that you hear a lot about is the  
21 level of the penalty for not enrolling in health care and  
22 the health plan, and that it's too low. Is there any  
23 discussion about changing that -- the level of that  
24 penalty and what level would actually stimulate higher  
25 enrollment?

1 MS. FONTENOT: Yeah. I mean, it's a good point.  
2 The -- you know, this is actually the first year where the  
3 penalty for not having coverage is fully implemented. So  
4 it's -- you know, so we haven't actually seen the full  
5 impact of the penalty level yet. That being said, I  
6 remember when we were working on the Affordable Care Act  
7 when I was with the Finance Committee, we had a much  
8 higher penalty in place in committee, and there was a  
9 pretty overwhelming vote to actually lower that amount,  
10 because it is -- you know, it is a controversial, you  
11 know -- at least politically, it's a controversial  
12 proposal to actually have a high amount in that place.

13 And so the members were really uncomfortable with  
14 having a higher amount. And I think, you know, partially  
15 maybe because of that, you've seen, as opposed to  
16 proposals to increase the amount, the proposals we've  
17 actually seen that affect the individual requirement are  
18 to get rid of it in places where there isn't enough  
19 competition.

20 And, you know -- or where there isn't a plan or  
21 where there's only one plan, it would actually eliminate  
22 the individual requirement. So I think you're right that  
23 there's -- you know, there's every indication that the  
24 penalty should have probably been higher in the first  
25 place, but we haven't heard any conversation, at least in

1 Congress or within the administration, about actually  
2 increasing that amount.

3           And at the same time, I don't think we've seen  
4 the full effect of the penalty yet, in terms of people  
5 actually paying the full amount, and being made aware that  
6 they paid the full amount, and then, you know, having  
7 follow-up outreach from the Department and the exchanges  
8 and the plans saying are you aware you paid this penalty,  
9 and we can make sure that you don't have to pay it in the  
10 future?

11           CHAIRPERSON MATHUR: And the real issue with  
12 having too low of a penalty is that lower risk individuals  
13 are not signing up to the exchanges, right, so that --

14           MS. FONTENOT: Exactly, yeah. And that's  
15 personally -- I mean, that's personally because the  
16 penalty is too low, and frankly, it's -- the other side of  
17 that is I think they're looking at the offerings in the  
18 exchange and deciding that the greater -- you know,  
19 they're not high enough value for them to make that  
20 decision yet.

21           CHAIRPERSON MATHUR: Right.

22           MS. FONTENOT: So it's -- yeah, it's a bad  
23 dynamic the way it's played out.

24           CHAIRPERSON MATHUR: Okay. Thank you. Any other  
25 questions from the Committee?

1           Seeing none.

2           Thanks so much for being with us this morning,  
3 Chris and Yvette and we'll talk to you soon.

4           MR. JENNINGS: Our pleasure.

5           MS. FONTENOT: Thank you.

6           CHAIRPERSON MATHUR: All right. We will move on  
7 then to Agenda Item number 9, value based insurance  
8 design.

9           HEALTH POLICY RESEARCH DIVISION CHIEF LITTLE:

10          Good morning again, Madam Chair and members of  
11 the Committee. Shari Littler, CalPERS Staff.

12          At the July 19th CalPERS Board and Executive  
13 off-site, Dr. Fendrick of the University of Michigan  
14 Center for Value-Based Insurance Design, or VBID,  
15 presented an overview of VBID and discussed how it could  
16 fit in to the CalPERS strategies to improve health  
17 outcomes and over the long term reduce costs.

18          Today, we'd like to present staff research and  
19 discuss examples of other States' VBID implementations,  
20 the importance of communication with stakeholder groups  
21 during development, and some of the concepts staff is  
22 evaluating.

23          But before I discuss what other states are doing,  
24 I'd like to revisit the concept of VBID, so that we're all  
25 on the same page, and briefly talk about CalPERS

1 implementation of designs that could be considered VBID.

2           So what is VBID? As you may recall from the  
3 presentation, the basic premise of VBID is to encourage  
4 health plan members to maintain good health and discourage  
5 the utilization of unnecessary health services by aligning  
6 out-of-pocket costs with the value of health care  
7 services.

8           For example, just to illustrate the concept, not  
9 to imply we're going to -- planning to do this, but a  
10 basic VBID strategy might involve reducing copays for  
11 certain high value medically-necessary services, like  
12 office visits for chronic conditions; increasing copays  
13 for low value medically-unnecessary services, like office  
14 visits with patient-selected specialists without referral.

15           But altering co-payments is just one of many  
16 possible strategies to affect the out-of-pocket costs.  
17 Other strategies could include adjusting deductibles,  
18 setting co-insurance rates, implementing reference pricing  
19 of services. So what we've done already knowing that  
20 health plan premiums are in part driven by member  
21 utilization of services, each year we examine health plan  
22 benefits utilization data to identify trends, and ways  
23 that we might improve the health of our population and  
24 mitigate premium increases.

25           One thing that's been relatively constant in the



1 CalPERS population is the rate of episode to treat chronic  
2 care conditions. The percentage of members with chronic  
3 condition has remained static since 2009. Approximately  
4 one-fourth of our members have a chronic condition.  
5 Treating these conditions account for about 50 percent of  
6 the total medical costs.

7 CalPERS has successfully implemented a variety of  
8 benefit design elements that already could be considered  
9 VBID, such as lower copays for generic drugs, and  
10 reference pricing for hip and knee surgeries. But our  
11 hope is that the adoption of additional VBID strategies  
12 could provide opportunities to improve the health of our  
13 members and bend the cost curve for treating chronic  
14 conditions.

15 Let's take a moment to discuss what some of the  
16 other states are doing in this area, and their  
17 implementations and outcomes. One of the most studied  
18 VBID programs in the public sector was implemented by the  
19 State of Connecticut. In 2011, this State implemented a  
20 Health Enhancement Program, or HEP, which is a value-based  
21 insurance design inspired health plan for State employees.

22 HEP enrollees pay lower premiums and lower  
23 out-of-cost prices at the point of service than  
24 beneficiaries who don't elect to participate. The design  
25 of HEP plan is fairly comprehensive in scope.

1 Out-of-pocket costs are adjusted for many benefits, under  
2 the stipulation that members commit to certain things such  
3 as yearly physicals, age and gender appropriate  
4 screenings, and preventative care, free dental cleanings,  
5 and participation in disease management programs.

6 For example, as detailed in the agenda item  
7 attachments, the design includes, among other things,  
8 elimination of copayments for office visits for chronic  
9 conditions, incentive payments of up to \$100 annually, if  
10 a member with targeted chronic condition, including his or  
11 her dependents, complies with all of the HEP requirements  
12 in a given year.

13 In the first year, approximately 98 percent of  
14 eligible Connecticut State employees and retirees  
15 voluntarily enrolled in HEP. And after 15 months, 99  
16 percent of enrollees had complied with program  
17 requirements.

18 A 2016 study of that implementation found that  
19 utilization of preventative services increased  
20 substantially in the first two years. And there was also  
21 significant decrease in the total number of emergency  
22 department visits.

23 In terms of spend, there was an increase overall,  
24 but the authors of the study ultimately concluded that the  
25 program's impact on costs may have resulted in other

1 factors than utilization. Clearly, VBID impacted member  
2 behavior, but the jury is still out on the cost impact.

3 Another State that we reviewed is Oregon. The  
4 Oregon Public Employees Benefit Board and Educators  
5 Benefit Board provide health benefits to Oregon State  
6 employees and collaborated in 2010 to incorporate  
7 strategies in their health care program. Their benefit  
8 design included no or low copays for preventative  
9 surveys -- services, \$100 copays for services such as  
10 imaging and sleep studies, and \$500 copays for member  
11 preference and low value services.

12 Much like Connecticut, members in the Oregon plan  
13 must participate in age-appropriate preventative services,  
14 and participate in disease management program, if they  
15 have a chronic condition. But in Oregon, members don't  
16 participate -- who do not participate pay \$100 a month  
17 premium share.

18 The cost impact of the Oregon VBID program is  
19 still unclear. The member utilization services -- and  
20 whether or not it's impacted member utilization services.

21 Oregon has reported decreases in obesity and  
22 tobacco use, improved screening of colorectal cancer,  
23 cholesterol, blood pressure and diabetes, and decreases in  
24 imaging, sleep studies, and other low-value services. One  
25 thing that both states share is the role of stakeholders

1 in the VBID implementation.

2           So we understand that stakeholders are the key to  
3 our success. And both Connecticut and Oregon employee  
4 group support of these programs has been crucial to their  
5 success. In Connecticut, as part of the negotiations with  
6 State labor groups, proposed VBID as a strategy to improve  
7 employee health and address long-term costs. This was  
8 seen as a win-win for labor management. Because the  
9 design change is mainly focused on reducing barriers,  
10 achieving high-value care, acceptance was easier.

11           Similarly, in Oregon, experiencing large budget  
12 deficits, labor groups viewed value-based insurance design  
13 strategies as an approach that could address costs while  
14 reducing medically unnecessary care.

15           Going forward, CalPERS staff is continuing to  
16 review published literature, interview other health plan  
17 administrators who have implemented VBID to identify  
18 useful strategies. CalPERS staff will also continue to  
19 explore cost savings, long-term implications of various  
20 VBID strategies, such as adjusting copays related to  
21 chronic conditions, lower value medications, medically  
22 unnecessary care, implementing participation, and  
23 requirement of members to increase usage of disease  
24 management and preventative screening, and consideration  
25 of potential pilots to evaluate strategies most effective

1           That concludes my report. I'm available to  
2 answer any questions.

3           CHAIRPERSON MATHUR: Thank you. We do have some  
4 questions.

5           Mr. Lawyer.

6           ACTING COMMITTEE MEMBER LAWYER: You mentioned  
7 that a overall cost increase in the Connecticut HEP plan,  
8 but I was curious about how that compared to other health  
9 plans in Connecticut?

10          DEPUTY EXECUTIVE OFFICER McKEEVER: Mr. Lawyer,  
11 that wasn't part of the analysis that we conducted, so  
12 we'd have to follow up on that.

13          ACTING COMMITTEE MEMBER LAWYER: Okay. Thanks.

14          CHAIRPERSON MATHUR: Okay. Anything else?

15          Okay. Ms. Hagen.

16          ACTING COMMITTEE MEMBER HAGEN: Thank you. Good  
17 morning.

18          Reading your item, there's a pretty -- let's see  
19 what page it's on, page 3 of 4, it looks like -- a pretty  
20 strong statement about high deductible health plans not  
21 being a viable option. And I was wondering if you could  
22 speak to that? I think in reviewing the item, I think the  
23 piece that may be missing from this analysis of high  
24 deductible plans is an employer-sponsored HSA, right? So  
25 we talk a lot about in here the -- it's not an incentive

1 for them to pay out of pocket. But if you had an  
2 employer-sponsored HSA, that would take that concern away  
3 potentially. Can you talk a little bit about that?

4 DEPUTY EXECUTIVE OFFICER McKEEVER: Yeah. Ms.  
5 Hagen, it's -- this has been a -- as you know a subject of  
6 quite a conversation with us for some time now relative to  
7 addressing a high deductible plan with an HSA and a lot of  
8 it's going to be based upon how that's developed.

9 There are multiple ways in which a health savings  
10 account can be established. There's also multiple  
11 contribution amounts that the employer puts into that  
12 account. So depending upon what those contribution  
13 amounts are, probably goes a long way to the effectiveness  
14 that that particular plan is going to have.

15 There was a recent study, and I'm sorry I don't  
16 have it with me to cite, but it came out in the last week  
17 in which a high deductible -- a high deductible plan tied  
18 to a health savings account started to prove to be  
19 ineffective for your low wage earners.

20 In fact, what they found was that those  
21 individuals neglected to go in to get care, because they  
22 didn't want to use the dollars that were in their health  
23 savings account. So it all depends upon how it's designed  
24 and developed. And as we move forward, that's something  
25 we still need to look at as a potential option, but we

1 just wanted to make sure that you were aware that there  
2 are some issues that have been found with these relative  
3 to how they've established them, and what efforts have  
4 been done, at least in the states that we cited.

5 ACTING COMMITTEE MEMBER HAGEN: I'm glad to hear  
6 that you're still considering this option. We, in the  
7 administration, strongly feel that this is a good option  
8 to pursue. And I could probably give you another survey  
9 that came out last week that says just the opposite.

10 DEPUTY EXECUTIVE OFFICER McKEEVER: Right.

11 ACTING COMMITTEE MEMBER HAGEN: So thank you.

12 DEPUTY EXECUTIVE OFFICER McKEEVER: I think one  
13 comes out about every week.

14 ACTING COMMITTEE MEMBER HAGEN: Right.

15 CHAIRPERSON MATHUR: One of the things we had  
16 talked about Mr. McKeever is perhaps bringing Connecticut  
17 or some other purchaser who has experimented with this  
18 particular approach to speak to this Committee and share  
19 their learnings or experience. Perhaps, we could answer  
20 this question of how does the experience compare with  
21 this -- with a VBID compared to other plans at that time?  
22 Is that still something that you're working towards?

23 DEPUTY EXECUTIVE OFFICER McKEEVER: Yes, we are  
24 pursuing that. And we're hoping to facilitate that in  
25 December --

1           CHAIRPERSON MATHUR:   Terrific.

2           DEPUTY EXECUTIVE OFFICER McKEEVER:  -- so that it  
3 would be in advance of any efforts that we then bring  
4 forward at the January off-site.

5           CHAIRPERSON MATHUR:  Great.  So I think following  
6 that just to sort of give the Committee a little bit of a  
7 sense, in January, at the off-site, we're planning --  
8 you're planning to bring forward sort of some -- after  
9 some further analysis, you're planning to bring forward  
10 some potential options for the Board and the Committee to  
11 consider and discuss.

12          DEPUTY EXECUTIVE OFFICER McKEEVER:  Yeah.  I  
13 mean, we think this is an extremely valuable area to look  
14 at further and would like your support for us to continue  
15 to do that, with the intent that we would come back at the  
16 off-site with additional information on VBID, with some  
17 suggested approaches for your consideration.

18          CHAIRPERSON MATHUR:  Well, I think there is  
19 appetite from the Committee and the Board to further  
20 explore this idea, and the value proposition of it for our  
21 members.  I don't see any -- I don't see any shaking  
22 heads, so -- so you have -- you have our agreement that  
23 that's how we should proceed.

24          DEPUTY EXECUTIVE OFFICER McKEEVER:  Thank you,  
25 Madam Chair.



1 CHAIRPERSON MATHUR: Any further questions from  
2 the committee?

3 Seeing none.

4 We'll move on to Agenda Item number 10,  
5 Prescription Drugs Utilization and Cost Trend Report.

6 Mr. McKeever.

7 (Thereupon an overhead presentation was  
8 presented as follows.)

9 DEPUTY EXECUTIVE OFFICER MCKEEVER: Madam Chair,  
10 this one will be presented by Ms. Donneson and her team.

11 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

12 DONNESON: Good morning, Madam Chair, members of the  
13 Pension and Health Benefits Committee. Kathy Donneson,  
14 CalPERS staff presenting Agenda Item number 10.

15 To my left is Melissa Mantong, our CalPERS  
16 Pharmacist, and Dr. Richard Sun, CalPERS Chief Physician.

17 Agenda Item number 10 provides utilization and  
18 cost data for the CalPERS pharmacy program for calendar  
19 year 2015. Before I turn this over to Dr. Mantong, I  
20 would like to make a few opening remarks about the  
21 statistics for specialty pharmacy and to note one  
22 correction.

23 The agenda item and slide deck publicly provided  
24 showed CalPERS specialty pharmacy accounting for 37.7  
25 percent of CalPERS total pharmacy costs. That figure

1 should be corrected and will be corrected in this agenda  
2 item to 28.8 percent. So we're quite pleased that it's  
3 not 37.

4           Nationally, Express Scripts reported that  
5 specialty drugs accounted for 37.7 percent. So we are  
6 well below the national average. You have been provided a  
7 revised slide and the agenda item will be corrected and  
8 posted.

9           Secondly, we are still very excited about the new  
10 OptumRx contract, which we expect to continue to generate  
11 savings in specialty pharmacy as was outlined to the Board  
12 when the selection of OptumRx was made.

13           Third, we've begun analysis of medical pharmacy  
14 spending in the CalPERS population. Medical pharmacy  
15 drugs are those typically administered in the physician's  
16 office, infusion centers, and hospitals without the need  
17 for a prescription. They are covered under the medical  
18 benefits of our health plans.

19           In past agenda items, the data has not been made  
20 available in order for us to report medical pharmacy  
21 trend. But beginning in 2014, we have now the ability to  
22 cleanly identify office administered drugs using health  
23 care common procedure coding system J codes.

24           We have provided two years of office administered  
25 pharmaceuticals divided into non-chemotherapy and

1 chemotherapy drugs within attachment 1, which Dr. Mantong  
2 will cover when she makes her presentation.

3 Over the next many months, we will continue to  
4 analyze the cost of office-administered drugs, as well as  
5 extract outpatient hospital and infusion administered  
6 drugs to better understand our medical pharmacy cost, as  
7 part of our overall program -- pharmacy program spending  
8 and administration.

9 I will now turn the rest of the presentation over  
10 to Dr. Mantong who will walk you through Attachment 1.

11 Thank you.

12 DR. MANTONG: Good morning. Melissa Mantong,  
13 CalPERS staff.

14 --o0o--

15 DR. MANTONG: Here's an overview of my  
16 presentation.

17 --o0o--

18 DR. MANTONG: The data source is the CalPERS  
19 Health Care Decision Support System. The data includes  
20 all members in all health plans, unless otherwise  
21 indicated.

22 --o0o--

23 DR. MANTONG: The total prescription drug cost  
24 increased from \$1.5 billion in 2010 to \$2.1 billion in  
25 2015.

1                               --o0o--

2               DR. MANTONG:   Here are the annual percentage  
3 changes for the total prescription drug costs.

4                               --o0o--

5               DR. MANTONG:   Next, the average cost per  
6 prescription increased from \$91.23 in 2010 to \$103.10 in  
7 2015.

8                               --o0o--

9               DR. MANTONG:   Here are the annual percentage  
10 changes.

11                              --o0o--

12              DR. MANTONG:   Next, we will look at the average  
13 cost per day supplied, from 2010 to 2015.   The average  
14 cost per day supplied for most years is around \$2 per day.

15                              --o0o--

16              DR. MANTONG:   Here are the annual changes in  
17 costs per day supply from 2011 to 2015.

18                              --o0o--

19              DR. MANTONG:   Health plans and pharmacy benefit  
20 managers may have different generic assignments.   For  
21 example, a certain brand drug may be assigned as a generic  
22 in certain circumstances.   To allow comparison, the  
23 standard definition of generic by Milliman was used.

24                              --o0o--

25              DR. MANTONG:   Here is the top 10 non-specialty

1 drugs.

2 --o0o--

3 DR. MANTONG: Here's a closer look at specialty  
4 drugs. There's no standard industry definition for  
5 specialty drugs. These are drugs that generally are used  
6 to treat complex diseases, high costs, and with serious  
7 adverse effects. Therefore, the data shown used CVS  
8 Caremark specialty drug list for all plans.

9 As the table illustrates, specialty drug  
10 utilization and costs increased from 2012. Specialty  
11 drugs allowed amount nearly doubled from 270 million in  
12 2012 to 587 million in 2015. The only measure that  
13 remained unchanged is the specialty member cost share  
14 percentage at 1 percent.

15 For comparison, the 2014 national average member  
16 cost share for specialty drugs for large employers was  
17 15.1 percent.

18 --o0o--

19 DR. MANTONG: Here's the top 10 specialty drugs  
20 for 2015. The top 10 specialty drugs are primarily used  
21 for the treatment of rheumatoid arthritis, hepatitis C,  
22 cancer, and multiple sclerosis.

23 --o0o--

24 DR. MANTONG: Medical pharmacy drugs are  
25 typically administered in physician offices and infusion

1 centers and are covered under the medical benefit of the  
2 health plans. The medical pharmacy data shown is limited  
3 to the health care common procedure coding system, J  
4 codes. The total medical pharmacy drug costs increased  
5 from 257 million to -- in 2014 to 343 million in 2015.  
6 That is an annual increase of 34 percent.

7 --o0o--

8 DR. MANTONG: Here are the top 10 medical  
9 pharmacy drugs for 2015.

10 --o0o--

11 DR. MANTONG: And this concludes my presentation.  
12 We are available to answer any questions you may have.

13 CHAIRPERSON MATHUR: Mr. Lofaso.

14 ACTING COMMITTEE MEMBER LOFASO: Thank you, Madam  
15 Chair. Thank you, Ms. Donneson and Dr. Mantong or Ms.  
16 Mantong --

17 DR. MANTONG: Doctor.

18 ACTING COMMITTEE MEMBER LOFASO: Thank you.  
19 Okay.

20 Two questions. On the medical pharmacy info --  
21 so we talk a lot about ACOs and all of the things we do to  
22 try to limit costs at the medical office level. And is  
23 there any nexus between all those kind of ACO-type devices  
24 and controlling medical pharmacy costs, given that it's  
25 administered in that venue, or is that just a mismatch of

1 a question?

2 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

3 DONNESON: Actually, it gets to the point that we are  
4 trying to make about medical pharmacy. There is --  
5 currently, this is the first time. We've actually had the  
6 ability to look at medical pharmacy. We're looking at  
7 medical pharmacy in the office, primarily now because we  
8 can cleanly extract the information on what is happening  
9 in the office, as opposed to the hospital administered  
10 drugs, where it's very much less clear, not just about the  
11 drugs themselves that are being administered, but the  
12 mechanism by which they are administered.

13 However, while for many years we've concentrated  
14 on retail, mail, and specialty pharmacy houses, the same  
15 drivers that are happening in that space are also  
16 impacting the medical side, the health plan side. And so  
17 as I said over the next several months, and in working  
18 with Optum and our health plans, we expect to really start  
19 digging under what drives the cost on the medical pharmacy  
20 side. Whether we can manage it through the ACOs or the  
21 IHMs is also part of that study and equation.

22 ACTING COMMITTEE MEMBER LOFASO: Appreciate that  
23 very much.

24 The second question, apropos to Mr. Jennings'  
25 comments about orphan drugs and all, and -- can you equate

1 specialty drugs and orphan drugs, or orphan drugs a lot of  
2 the specialty drug population? Is it a small piece? Is  
3 it one of those definitional challenges?

4 DR. MANTONG: Yeah. The challenge with specialty  
5 drug is there's no standard industry definition. So each  
6 health plan, each pharmacy benefit manager can set its own  
7 specialty drugs. So certainly there's -- some of the  
8 orphan drugs are high costs, and -- as well as have  
9 serious adverse effect, so they could fall under specialty  
10 drugs. But there's no clear separation or consistency  
11 across plans.

12 ACTING COMMITTEE MEMBER LOFASO: Appreciate that.  
13 Very helpful.

14 Thank you.

15 CHAIRPERSON MATHUR: Thank you.

16 So this medical -- we know, as a general rule,  
17 that medical administered drugs are more costly -- it's  
18 more costly to admin them in a medical setting than at  
19 home -- and infusion at home, for example. So would we  
20 potentially consider some kind of copay for medical  
21 administered drugs that might be higher? Is there some way  
22 to administer that within our current structure or you're  
23 still exploring what the options might be, or it's too  
24 early to predetermine what they are?

25 HEALTH PLAN ADMINISTRATION DIVISION CHIEF



1 DONNESON: Actually, site of care administration is  
2 something we've been looking at for at least the last two  
3 years. There are infusion drugs -- highly expensive  
4 infusion drugs that are adjuncts to chemotherapy drugs  
5 that could be safely administered in the home.

6 There are companies now that offer infusion  
7 services in the home under the guidance of a nurse who  
8 actually goes to the home and administers those drugs.

9 Under the PPO plan design, Anthem is -- is  
10 working on sites of care for infusion on a voluntary  
11 basis, which is how we would also approach it if we were  
12 looking at our HMO plans or any plan that administers the  
13 infusion site-of-care. We have not looked at any copay  
14 differentials yet, because we're still -- I think we're  
15 going to come to the point where we'll have a design to  
16 bring forward as part of a comprehensive strategy. It's  
17 one of many tools that we expect to be able to present to  
18 you over the next year, as part of a comprehensive  
19 pharmacy strategy.

20 CHAIRPERSON MATHUR: Okay. Good. Thank you.  
21 Are there any further questions from the Committee?

22 I don't see any, so thank you very much for your  
23 report.

24 We'll move on to Agenda Item number 11, Long-Term  
25 Care Program Semi-annual Update.

## 1 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

2 DONNESON: We will not be projecting Attachment number 1,  
3 which is the attachment to this agenda item. This Agenda  
4 Item is number 11, which provides to the Committee the  
5 Long-Term Care Program semi-annual update.

6 I'm Kathy Donneson of CalPERS staff, and to my  
7 left is Tyrone Espinoza who's the CalPERS Long-Term Care  
8 Manager.

9 The long-term care semi-annual update provides  
10 annual trends for 2013 to 2015 and the first 6 months of  
11 2016. All of the statistics for this agenda item are  
12 found in attachment 1. And for this presentation, I'll  
13 touch on a few key statistics.

14 On pages 3 and 4, the population of the Long-Term  
15 Care Program continues to decline, primarily due to the  
16 death of 2,300 participants who passed away in this time  
17 period. The annual premiums paid have declined, but  
18 remain above 300 million per year, and the invested asset  
19 value of the program has increased to \$4.3 billion  
20 dollars.

21 Page 5 provides you the statistics for the  
22 2015-16 rate increases and the count of lifetime and/or  
23 inflation policy conversions to 10-, 6-, and 3-year  
24 policies. 12.9 percent of the policyholders converted  
25 policies in the last year of the rate increase, which was

1 2016. However, policyholders can still convert to fixed  
2 terms should they so desire.

3 Page 6 provides you an update of the optional  
4 daily benefit allowance, or DBA, purchase which is  
5 provided to those participants that removed built-in  
6 inflation protection or lowered their DBA after the 2010  
7 premium increase. Eligible participants can repurchase up  
8 to 100 percent of the DBA in effect at the time those  
9 coverages were decreased.

10 Page 7, 8, 9, and 10 update the Board on  
11 participants in active claim status, claims payments, and  
12 distribution of claims dollars paid to assisted living,  
13 home health, and skilled nursing facilities.

14 Pages 11, 12, 13, and 14 provides you the open  
15 application, website use, and marketing information for  
16 LTC4, the current open application. Notable from these  
17 slides is the following: On-line application usage is  
18 increasing to 62 percent versus 38 percent of paper claim  
19 application submissions. The website functionality has  
20 been enhanced so that each participate can now obtain  
21 their current EOC on-line. And these are the EOCs that  
22 are currently attached to their policies.

23 We have experienced some of the best marketing  
24 activities, which have come from our Benefit Education  
25 Events, so we thank the CalPERS staff for putting --

1 holding those and our participation, benefit fairs, and  
2 the Education Forum.

3 And finally, slide 14 provides the timeline for  
4 the 2018 long-term care solicitation. And phase 2, as  
5 reported by Mr. McKeever, was released on September 19th,  
6 2016.

7 That concludes my presentation. And Mr. Espinoza  
8 and I are available for questions.

9 CHAIRPERSON MATHUR: Thank you.

10 Mr. Jones.

11 COMMITTEE MEMBER JONES: Yeah. Thank you, Madam  
12 Chair. Thank you, Ms. Donneson for the update.

13 One of the slides talks to the 90 percent of the  
14 initial claims were approved, so that means 10 percent  
15 were not. What are some of the reasons why the claims  
16 were not approved?

17 HEALTH PLAN ADMINISTRATION DIVISION ASSISTANT  
18 CHIEF ESPINOZA: Tyrone Espinoza, CalPERS staff.

19 Initially, when an individual files for claim,  
20 they have to undergo a benefit assessment. And in that  
21 benefit assessment, the nurse or the practitioner that  
22 performs that function determines whether or not the  
23 participant meets satisfying -- having at least two  
24 activities of daily living functions not being able to  
25 perform. There's 6 activities of daily living functions.

1 And so I would speculate the reason for the declination  
2 would be attributed to not satisfying at least two of  
3 those.

4 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

5 DONNESON: I'd like to add a little more clarification on  
6 that. To meet the two or more ADLs, you have to have  
7 substantial assistance. And that's measured by a nurse  
8 who actually does a physical assessment of the  
9 participant. And so if they don't meet with substantial  
10 assistance that minimum requirement, then they may be  
11 denied.

12 So having said that, should they believe that  
13 they do meet all the requirements to enter their claim  
14 status, we do have an appeals and grievance process in  
15 which they are allowed to resubmit for reconsideration.  
16 And Dr. Sun leads the clinical team and the appeals team  
17 that reviews those denials and will either support or  
18 overturn them.

19 COMMITTEE MEMBER JONES: And that information of  
20 meeting those requirements is provided in -- before  
21 they're requesting to receive the benefits?

22 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

23 DONNESON: Yes. The requirements are actually in federal  
24 regulation, those requirements, and they're also cited in  
25 the explanation of coverage that is appended to each

1 policy, and for which they can now obtain that -- their  
2 own EOC on-line.

3 COMMITTEE MEMBER JONES: Okay. Thank you.

4 The next question I have is in terms of the  
5 causes of termination, by and large the death is the  
6 largest -- one of the largest categories. And do you have  
7 the average length of time that -- after someone started  
8 receiving the benefit and pass away?

9 HEALTH PLAN ADMINISTRATION DIVISION ASSISTANT  
10 CHIEF ESPINOZA: Mr. Jones, are -- just to -- if you allow  
11 me, if you would please just to seek a little bit  
12 additional clarification. Are you asking the question the  
13 average length of time for claim for a CalPERS member?

14 COMMITTEE MEMBER JONES: No. Once they start  
15 receiving the benefit. And I thought I was interpreting  
16 this as then they passed away. And so how long were they  
17 receiving the benefit before they passed away is the  
18 question?

19 HEALTH PLAN ADMINISTRATION DIVISION CHIEF  
20 DONNISON: I believe that's something our actuaries look  
21 at. We're not prepared to answer it today. But I believe  
22 the actuaries actually do look at that as they prepare the  
23 valuation. And the valuation will be presented to the  
24 Finance and Administration Committee in November. So  
25 perhaps we could look at that specifically in preparation

1 for that report.

2 COMMITTEE MEMBER JONES: Yeah, because it's  
3 intuitive, because there's another chart in here where  
4 when you report out how many of the individuals chose to  
5 pay the 85 percent for this -- forever benefit coverage,  
6 and then it's intuitive to say, well, why are people  
7 paying for this benefit forever when they're only getting  
8 the benefit over 2 or 3 years or whatever that number may  
9 be? So that's the reason for the question.

10 HEALTH PLAN ADMINISTRATION DIVISION CHIEF

11 DONNESON: Thank you. We have presented in the past that  
12 the average length of time in claim is about 3½ years. So  
13 we have not really looked at how long in claim to the  
14 point of expiration.

15 COMMITTEE MEMBER JONES: Okay. Thank you.

16 CHAIRPERSON MATHUR: Okay. I see no further  
17 requests to speak on this item, so that brings us to just  
18 about the end.

19 Agenda Item 12, Summary of Committee Direction.

20 DEPUTY EXECUTIVE OFFICER McKEEVER: Madam Chair,  
21 I have 2 items at the direction of the Committee, one is  
22 relative to the risk drivers in which we're going to look  
23 at the changes that were discussed earlier, the title in  
24 one, and then some descriptions in the other.

25 And then the second is to continue to pursue

1 looking at an outside employer coming in to talk about  
2 VBID. And we're shooting for the December PHBC for that.  
3 And then the direction of the Chair was -- and the  
4 Committee was to continue to pursue our efforts along VBID  
5 and then bring to the January off-site a more robust  
6 discussion and potential approaches for your  
7 consideration.

8 CHAIRPERSON MATHUR: Yes. And I had one other  
9 thing, and that was to begin communications with the --  
10 whoever wins the election -- whichever administration wins  
11 the election following -- pretty early on around our  
12 priorities.

13 DEPUTY EXECUTIVE OFFICER McKEEVER: Thank you,  
14 Madam Chair. I did have that one as well. That was the  
15 comment Chris had made relative to the transition team.

16 CHAIRPERSON MATHUR: Correct.

17 DEPUTY EXECUTIVE OFFICER McKEEVER: Thank you.

18 CHAIRPERSON MATHUR: All right. That brings us  
19 to Agenda Item number 13, which is public comment. And we  
20 do have one member of the public who has expressed a wish  
21 to speak. Robert Thacker, if you could please come  
22 forward. If you could take your seat right here to your  
23 very right. The mic is on. If you could introduce  
24 yourself and your affiliation for the record, and you'll  
25 have 3 minutes in which to speak.



1 MR. THACKER: Thank you, Madam Chair, members of  
2 the Committee. My name is Robert C. Thacker. I am a  
3 CalPERS member. I have provided you a written copy of my  
4 presentation, but I would like to read it into the record.

5 This is about health plan enrollment and health  
6 plan services. When enrolling in a health plan, CalPERS  
7 members must enroll in a plan that is available according  
8 to the zip code of their residence or employment. Retired  
9 members, of course, are limited to according to their  
10 residence.

11 However, there is no corresponding requirement  
12 that health plan services must be provided according to  
13 zip code. I understand that this is reasonable for  
14 certain specialized medical services. It does not seem  
15 reasonable as a policy to treat acute episodes of a  
16 chronic condition.

17 Specifically, number one, in a particular case in  
18 which the facts are not in dispute, Kaiser Permanente  
19 transferred a Sacramento County member to Solano and Napa  
20 counties for treatment of an acute episode of a chronic  
21 mood disorder. Kaiser Permanente said that was where the  
22 beds were available for the patient during the treatment.  
23 And that was very authoritatively stated to us.

24 This is an enormous burden for family and friends  
25 to visit and support a patient, and represents an

1 undisclosed copay or co-insurance. Additionally, Kaiser  
2 Permanente transports the patient away from Sacramento  
3 county, but leaves it up to the patient to arrange for  
4 return transportation.

5           The question, of course, is why doesn't Kaiser  
6 Permanente provide adequate facilities in Sacramento  
7 County? CalPERS health plan administration has said there  
8 is nothing specific from the Department of Managed Health  
9 Care about providing out-of-area medical services. They  
10 are unable or unwilling to direct health plans to provide  
11 medical services according to zip code.

12           I have presented this problem twice at the  
13 stakeholder engagement briefing meetings. I suggested  
14 that as a minimum, members and enrollees should be advised  
15 that they are required to enroll according to their zip  
16 code, but health plan services are not so required. I  
17 request that you consider this matter and provide  
18 appropriate guidance to your members and health plan  
19 administration.

20           We are currently in open enrollment, so a simple  
21 clarification or disclaimer on the search for health plan  
22 by zip code would be an obvious solution.

23           Now, by extension, I would assume that since this  
24 has been the situation with one of your health plan  
25 providers, it would be available to all of your health

1 plan providers. So I do ask that this be a consideration.  
2 It does represent a undisclosed cost, or copay, or  
3 co-insurance for the patient or the patient's support and  
4 family.

5 Thank you. I'm pleased -- be pleased to answer  
6 any questions.

7 CHAIRPERSON MATHUR: Thank you for your time, Mr.  
8 Thacker.

9 MR. THACKER: Thank you.

10 CHAIRPERSON MATHUR: Okay. That brings us to the  
11 end of the Pension and Health Benefits Committee meeting.  
12 We are adjourned.

13 (Thereupon the California Public Employees'  
14 Retirement System, Board of Administration,  
15 Pension & Health Benefits Committee meeting  
16 adjourned at 9:57 a.m.)

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## 1 C E R T I F I C A T E O F R E P O R T E R

2 I, JAMES F. PETERS, a Certified Shorthand  
3 Reporter of the State of California, do hereby certify:

4 That I am a disinterested person herein; that the  
5 foregoing California Public Employees' Retirement System,  
6 Board of Administration, Pension & Health Benefits  
7 Committee meeting was reported in shorthand by me, James  
8 F. Peters, a Certified Shorthand Reporter of the State of  
9 California;

10 That the said proceedings was taken before me, in  
11 shorthand writing, and was thereafter transcribed, under  
12 my direction, by computer-assisted transcription.

13 I further certify that I am not of counsel or  
14 attorney for any of the parties to said meeting nor in any  
15 way interested in the outcome of said meeting.

16 IN WITNESS WHEREOF, I have hereunto set my hand  
17 this 26th day of September, 2016.

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