Nov - Dec

March

Jan 2016 - April 2016

Jan 2016 - June 2016

June 2016 - Nov 2016

Project Planning & Governance

Current State Assessment

Development of Strategic Plan

Sept

March Board May Board July Board September Nov - Dec Board June Board Meeting **Board Meeting** Meeting Meeting Offsite Meeting Workshop Workshop Workshop Information Information/Action Information Board Engagement* Strategic Planning Stakeholder **Top Strategic Draft Goals &** Strategic Plan First Reading Kick-off Objectives **Feedback** Themes Draft Approach, 2nd Reading / Timeline, & **SWOT Approval** Stakeholder Engagement

July

March 2016 – June 2016

Stakeholder Engagement

Internal Outreach: CalPERS Board of Administration, Executive Team, and Staff

May

External Outreach: Employer, Member, Retiree and Labor groups, Federal and State Representatives, and other Business Partners

^{*}The schedule may require eventual adjustment based on the timing of the CEO recruitment and selection process.