



California Public Employees' Retirement System  
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Sacramento, CA 94229-2701  
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[www.calpers.ca.gov](http://www.calpers.ca.gov)

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Special:

## Circular Letter

March 3, 2016

TO: EMPLOYERS COVERED BY CALPERS, EMPLOYEE ORGANIZATIONS  
AND OTHER INTERESTED PARTIES

SUBJECT: MEETING NOTICE OF THE CALPERS BOARD OF ADMINISTRATION AND  
ITS COMMITTEES

The Board of Administration of the California Public Employees' Retirement System (CalPERS) and its committees will meet on March 14 through 16, 2016. The meetings will be held in the CalPERS auditorium located in Lincoln Plaza North, 400 Q Street, Sacramento, California, unless otherwise noted.

Copies of the agendas for the meetings are attached. This notice and the agendas are also available on our website, [www.calpers.ca.gov](http://www.calpers.ca.gov).

The estimated start times for each meeting are set forth below. In some cases, a portion of the meeting may be held in closed session. Please refer to the attached agendas for additional information.

### **Monday, March 14, 2016**

8:30 a.m. Board of Administration (*Closed Session Only*)  
9:00 a.m. Investment Committee  
1:00 p.m. Board Governance Committee (*Room 1140*)

### **Tuesday, March 15, 2016**

8:00 a.m. Pension & Health Benefits Committee  
10:00 a.m. Performance, Compensation & Talent Management Committee  
1:00 p.m. Finance & Administration Committee

### **Wednesday, March 16, 2016**

9:00 a.m. Board of Administration

Live broadcasts of open session meetings of the Board and its committees are available for viewing at [www.calpers.ca.gov](http://www.calpers.ca.gov). Please refer to the website for information on attending meetings and presenting public comment.

The meeting facilities are accessible to persons with disabilities. Requests for disability-related modification or accommodation require a minimum of 72 hours' notice and may be requested by calling (916) 795-3065 (voice or TTY).

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Questions regarding the meetings may be referred to Cheree Swedensky at (916) 795-3128 or [cheree.swedensky@calpers.ca.gov](mailto:cheree.swedensky@calpers.ca.gov).

ANNE STAUSBOLL  
Chief Executive Officer

Attachment



# Board of Administration Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 14, 2016**  
8:30 am

## **BOARD MEMBERS**

Rob Feckner, President  
Henry Jones, Vice President  
Michael Bilbrey  
John Chiang  
Richard Costigan

Richard Gillihan  
Dana Hollinger  
JJ Jelincic  
Ron Lind  
Priya Mathur

Bill Slaton  
Theresa Taylor  
Betty Yee

## **AGENDA**

**Closed Session**  
8:30 am

1. Chief Executive Officer's Briefing on Performance, Employment, and Personnel Issues  
**(Government Code sections 11126 (a)(1), (e), and (g)(1))**

### **Notes**

- 1) Items designated for Information are appropriate for Committee Action if the Committee wishes to take action. Any Agenda Item from a properly noticed Committee meeting, held immediately prior to this Board meeting, may be considered by the Board.
- 2) The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.
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# Investment Committee Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 14, 2016**

9:00 am

Or Upon Adjournment or Recess of the Board  
of Administration Closed Session, Whichever is  
Later

## COMMITTEE MEMBERS

Henry Jones, Chair  
Bill Slaton, Vice Chair  
Michael Bilbrey  
John Chiang  
Richard Costigan

Rob Feckner  
Richard Gillihan  
Dana Hollinger  
JJ Jelincic  
Ron Lind

Priya Mathur  
Theresa Taylor  
Betty Yee

## AGENDA

**Open Session**  
9:00 am

Or Upon Adjournment or Recess of Board of Administration  
Closed Session, Whichever is Later

Ted Eliopoulos

1. Call to Order and Roll Call
2. Executive Report – Chief Investment Officer Briefing
3. Consent Items

Ted Eliopoulos

### **Action Consent Items:**

- a. Approval of the February 16, 2016  
Investment Committee Meeting Minutes

Ted Eliopoulos

4. Consent Items

### **Information Consent Items:**

- a. Annual Calendar Review
- b. Draft Agenda for the April 18, 2016  
Investment Committee Meeting
- c. Monthly Update – Performance and Risk
- d. Monthly Update – Investment Compliance

### Action Agenda Items

5. Policy & Delegation
  - a. Revision of the Global Governance Principles – Second Reading
  - b. Review of the Investment Committee Delegation
  - c. Revision of Affiliate Fund Policies and Repeal of Legacy Policies – Second Reading

Ted Eliopoulos  
Anne Simpson  
Wylie Tollette  
Kit Crocker  
Wylie Tollette  
Kit Crocker

### Information Agenda Items

6. Policy & Delegation
  - a. Revision of Total Fund Investment Policy, including Divestment and Repeal of Legacy Policies – Second Reading
7. Program Review
  - a. Sustainability Accounting Standards Report (SASB) Climate Change Report
  - b. Global Governance Strategic Review: Climate Change Focus
8. Legislation
  - a. Federal Investment Policy Representative Update
9. Summary of Committee Direction
10. Public Comment

Wylie Tollette  
Kit Crocker

Jean Rogers,  
Janine Guillot,  
Sustainability Accounting  
Standards Board  
Anne Simpson  
Dan Bienvenue

Doug McKeever  
Daniel Crowley, K&L Gates  
Ted Eliopoulos

### Closed Session

Upon Adjournment or Recess of Open Session  
**(Government Code sections 11126(a)(1), (c)(16) and (e))**

1. Call to Order and Roll Call
2. Consent Items

Ted Eliopoulos

### Action Consent Items:



Ted Eliopoulos

- a. Approval of the February 16, 2016 Investment Committee Closed Session Minutes

3. Consent Items

**Information Consent Items:**

- a. Closed Session Activity Reports
  - 1) Status of Action Items Not Yet Reported
  - 2) Items Completed Under Delegated Authority
  - 3) Disclosure of Placement Agent Fees: Proposed Investments
  - 4) Investment Proposal Status Reports

**Information Agenda Items**

4. External Manager and Investment Decision Updates

- a. Private Equity
- b. Real Assets
- c. Global Equity
- d. Global Fixed Income Programs
- e. Opportunistic

Réal Desrochers

Paul Mouchakkaa

Dan Bienvenue

Curtis Ishii

Ted Eliopoulos

Ted Eliopoulos

5. Chief Investment Officer – Personnel, Employment and Performance

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# Board Governance Committee Meeting Agenda

**Lincoln Plaza North**  
400 P Street, Room 1140  
Sacramento, CA

**March 14, 2016**  
1:00 pm  
Or Upon Adjournment or Recess of the Investment  
Committee, Whichever is Later

## COMMITTEE MEMBERS

Bill Slaton, Chair  
Richard Costigan, Vice Chair  
Michael Bilbrey  
Rob Feckner  
JJ Jelincic

Henry Jones  
Ron Lind

## AGENDA

**Open Session**  
1:00 pm

Or Upon Adjournment or Recess of Investment Committee,  
Whichever is Later

Matthew Jacobs

1. Call to Order and Roll Call

Matthew Jacobs

2. Executive Report

3. Consent Items

### Action Consent Items:

- a. Approval of the February 17, 2016 Board Governance Committee Meeting Minutes
- b. Approval of the Board Governance Committee Updated Parking Lot

Matthew Jacobs

4. Consent Items

### Information Consent Items:

- a. Annual Calendar Review
- b. Review Compliance with Disclosure Statement Requirements

### Action Agenda Items

Matthew Jacobs

5. Review of Board Governance Committee Delegation

Matthew Jacobs Kami Niebank	6. Chief Executive Officer Delegation of Authority – Annual Review
Bill Slaton	7. Delegation of CEO Selection
Bill Slaton	8. Procedure for Revising Delegations
Bill Slaton	9. Advantages and Disadvantages of Committees of the Whole
Matthew Jacobs	10. Summary of Committee Direction
	11. Public Comment

**Notes**

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# Pension and Health Benefits Committee Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 15, 2016**  
8:00 am

## **COMMITTEE MEMBERS**

Priya Mathur, Chair  
Michael Bilbrey, Vice Chair  
John Chiang  
Rob Feckner  
Richard Gillihan

Dana Hollinger  
Henry Jones  
Theresa Taylor  
Betty Yee

## **AGENDA**

**Open Session**  
8:00 am

Doug McKeever

Doug McKeever

Doug McKeever

1. Call to Order and Roll Call
2. Executive Report(s)
3. Consent Items

### **Action Consent Items:**

- a. Approval of the February 17, 2016 Pension and Health Benefits Committee Meeting Minutes

4. Consent Items

### **Information Consent Items:**

- a. Annual Calendar Review
- b. Draft Agenda for April 19, 2016, Pension and Health Benefits Committee Meeting
- c. California Employers' Retiree Benefit Trust Update
- d. Supplemental Income Plans Program Update
- e. Update on Retiree Cost-of-Living Adjustment

### Action Agenda Items

Doug McKeever

5. Review Pension and Health Benefits Committee Delegation

### Information Agenda Items

Doug McKeever

Yvette Fontenot, Avenue Solutions

Chris Jennings, Jennings Policy Strategies

Doug McKeever

Tony Roda, Williams and Jensen

Tom Lussier, The Lussier Group, Inc.

Kathy Donneson

Kathy Donneson

Doug McKeever

6. Federal Health Care Policy Representatives Update
7. Federal Retirement Policy Representatives Update
8. Pharmacy Benefit Manager Contract Evaluation Update
9. Long-Term Care Program Semi-Annual Update
10. Summary of Committee Direction
11. Public Comment

**Closed Session**  
9:30 am

Upon Adjournment or Recess of Open Session  
**(Government Code section 11126(c)(17))**

Kathy Donneson

Kathy Donneson

1. Call to Order and Roll Call
2. Health Plan Rate Strategy
3. Pharmacy Benefit Manager Contract Negotiations

### Notes

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# Performance, Compensation & Talent Management Committee Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 15, 2016**

10:00 am

Or Upon Adjournment or Recess of the Pension &  
Health Benefits Committee, Whichever is Later

## **COMMITTEE MEMBERS**

Michael Bilbrey, Chair  
Priya Mathur, Vice Chair  
John Chiang  
Richard Costigan  
Richard Gillihan

Ron Lind  
Theresa Taylor

## **AGENDA**

**Open Session**  
10:00 am

Or Upon Adjournment or Recess of Pension & Health  
Benefits Committee, Whichever is Later

1. Call to Order and Roll Call
2. Election of the Performance, Compensation & Talent  
Management Chair and Vice Chair
3. Executive Report
4. Consent Items

Doug Hoffner

Doug Hoffner

### **Action Consent Items:**

- a. Approval of the December 15, 2015  
Performance, Compensation & Talent  
Management Committee Meeting Minutes

Doug Hoffner

5. Consent Items

### **Information Consent Items:**

- a. Annual Calendar Review – 2016
- b. Draft Agenda for the June 14, 2016  
Performance, Compensation & Talent  
Management Committee Meeting

### **Action Agenda Items**

Tina Campbell

6. Review of the Performance, Compensation & Talent Management Committee Delegation

### **Information Agenda Items**

Tina Campbell

7. Compensation Review Project Update

Bill Gentry,  
Eric Gonzaga,  
Grant Thornton LLP

Doug Hoffner

8. Summary of Committee Direction
9. Public Comment

### **Closed Session**

Upon Adjournment or Recess of Open Session  
**(Government Code sections 11126(a)(1) and (g)(1))**

1. Call to Order and Roll Call

### **Action Agenda Items**

Tina Campbell

2. Approval of the October 20, 2015 Performance, Compensation & Talent Management Committee Closed Session Minutes

Tina Campbell

3. Semiannual Status Reports on Performance Plans of the Chief Executive Officer and Chief Investment Officer

### **Notes**

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# Finance and Administration Committee Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 15, 2016**

1:00 pm

Or Upon Adjournment or Recess of the  
Performance, Compensation & Talent Management  
Committee, Whichever is Later

## COMMITTEE MEMBERS

Richard Costigan, Chair  
Dana Hollinger, Vice Chair  
Richard Gillihan  
JJ Jelincic  
Henry Jones

Bill Slaton  
Betty Yee

## AGENDA

**Open Session**  
1:00 pm

Or Upon Adjournment or Recess of Performance, Compensation &  
Talent Management Committee, Whichever is Later

Cheryl Eason

1. Call to Order and Roll Call

Cheryl Eason

2. Executive Report

3. Consent Items

### **Action Consent Items:**

a. Approval of the February 17, 2016, Finance and  
Administration Committee Meeting Minutes

Cheryl Eason

4. Consent Items

### **Information Consent Items:**

a. 2016 Annual Calendar Review

b. 2017 Annual Calendar Review

c. Draft Agenda for the April 19, 2016, Finance and  
Administration Committee Meeting

d. Semi-Annual Accounts Receivable Analysis Report

e. Semi-Annual Financial Report

f. Semi-Annual Budget and Expenditure Report

### Action Agenda Items

- 5. Program Administration
  - Cheryl Eason a. Review of Finance and Administration Committee Delegation
  - Doug Hoffner b. Board of Administration Election Voting Process and Regulatory Changes
  - Kim Malm
- 6. Accounting, Financial Reporting, and Budgeting
  - Cheryl Eason a. CalPERS Budget Policy (Second Reading)
  - Doug Hoffner b. CalPERS 2016-17 Business Plan (Second Reading)
  - Sabrina Hutchins
  - Cheryl Eason c. 2016-17 Annual Budget Proposal (First Reading)
  - Rose McAuliffe

### Information Agenda Items

- 7. Actuarial Reporting
  - Alan Milligan a. Review of Actuarial Cost Method Policy and Amortization Policy
  - Scot Terando
- 8. Treasury Management
  - Cheryl Eason a. Treasury Management Policy Review (First Reading)
  - Cheryl Eason b. Treasury Analysis and Liquidity Status Report
  - Kristin Montgomery
- 9. Strategic Planning
  - Anne Stausboll a. Strategic Planning Overview
  - Doug Hoffner
- 10. Summary of Committee Direction
- 11. Public Comment

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# Board of Administration Meeting Agenda

**Robert F. Carlson Auditorium**  
Lincoln Plaza North  
400 P Street  
Sacramento, CA

**March 16, 2016**  
9:00 am

## **BOARD MEMBERS**

Rob Feckner, President  
Henry Jones, Vice President  
Michael Bilbrey  
John Chiang  
Richard Costigan

Richard Gillihan  
Dana Hollinger  
JJ Jelincic  
Ron Lind  
Priya Mathur

Bill Slaton  
Theresa Taylor  
Betty Yee

## **AGENDA**

**Closed Session**  
8:30 am

Chief Executive Officer's Briefing on Performance,  
Employment, and Personnel Issues  
**(Government Code sections 11126 (a)(1), (e), and  
(g)(1))**

**Open Session**  
9:00 am

Or Upon Adjournment or Recess of Board Closed  
Session, Whichever is Later

Rob Feckner

1. Call to Order and Roll Call

Rob Feckner

2. Pledge of Allegiance

Rob Feckner

3. Board President's Report

4. Executive Reports

Anne Stausboll

a. Chief Executive Officer's Report (Oral)

Ted Eliopoulos

b. Chief Investment Officer's Report (Oral)

Rob Feckner

5. Consent Items

### **Action Consent Items:**

a. Approval of the February 18, 2016 Board of  
Administration Meeting Minutes

b. Board Travel Approvals

6. Consent Items

**Information Consent Items:**

- a. Board Meeting Calendar
- b. Draft Agenda for the April 20, 2016 Board of Administration Meeting
- c. General Counsel's Report
- d. Communications and Stakeholder Relations

7. Committee Reports and Actions

- a. Investment Committee (Oral)
- b. Pension & Health Benefits Committee (Oral)
- c. Finance & Administration Committee (Oral)
- d. Performance, Compensation & Talent Management Committee (Oral)
- e. Risk & Audit Committee (Oral)
- f. Board Governance Committee (Oral)

Henry Jones

Priya Mathur

Richard Costigan

Michael Bilbrey

Ron Lind

Bill Slaton

**Action Agenda Items**

8. Proposed Decisions of Administrative Law Judges

- a. Darlene Parker
- b. Marisol Romo
- c. Lee Turner Johnson
- d. Calvin Sung and Andrea Graham (Consolidated)
- e. Safia Ali
- f. Jennifer Navarro (Anthony Navarro)
- g. James F. Arbogast Jr.
- h. Edith Davenport
- i. Editha Moring

Rob Feckner

Rob Feckner

9. Designation of Precedential Decision – Phillip MacFarland

Rob Feckner

10. Full Board Decision – Timothy Bacon, Darryl Hurt (Consolidated)



### Information Agenda Items

Mary Anne Ashley

11. State Legislation Update

Anne Stausboll

12. Summary of Board Direction

13. Public Comment

### Closed Session

Upon Adjournment or Recess of Open Session

**(Government Code sections 11126(a)(1), (e), and (g)(1))**

Matthew Jacobs

1. Litigation Matters

a. In re: City of San Bernardino (U.S. Bankruptcy Court, Central District of CA, No. 2-BK-28006)

b. CalPERS v. Moody's Corp., (San Francisco Superior Court, Case No. CGC-09-490241)

c. Potential Litigation – Contract Dispute

Laurie Menchaca

2. Chief Executive Officer Search Update

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