

California Public Employees' Retirement System P.O. Box 942701 Sacramento, CA 94229-2701 (888) CalPERS (or 888-225-7377) TTY: (877) 249-7442 www.calpers.ca.gov

Reference No.: Circular Letter No.: 310-060-15 Distribution: I, IIA, IV, V, VI, X, XII Special:

# **Circular Letter**

November 6, 2015

# TO: EMPLOYERS COVERED BY CALPERS, EMPLOYEE ORGANIZATIONS AND OTHER INTERESTED PARTIES

SUBJECT: MEETING NOTICE OF THE CALPERS BOARD OF ADMINISTRATION AND ITS COMMITTEES

The Board of Administration of the California Public Employees' Retirement System (CalPERS) and its committees will meet on November 16 through 18, 2015. The meetings will be held in the CalPERS auditorium located in Lincoln Plaza North, 400 Q Street, Sacramento, California, unless otherwise noted.

Copies of the agendas for the meetings are attached. This notice and the agendas are also available on our website, www.calpers.ca.gov.

The estimated start times for each meeting are set forth below. In some cases, a portion of the meeting may be held in closed session. Please refer to the attached agendas for additional information.

#### Monday, November 16, 2015

- 8:00 a.m. Board of Administration (Closed Session Only)
- 8:15 a.m. Investment Committee (Closed Session Only)
- 8:30 a.m. Investment Committee

# Tuesday, November 17, 2015

8:00 a.m.	Finance & Administration Committee
9:00 a.m.	Risk & Audit Committee
11:00 a.m.	Pension & Health Benefits Committee
1:00 p.m.	Board Governance Committee (Room 1140)

# Wednesday, November 18, 2015

8:30 a.m.	Board of Administration (Closed Session Only)
9:00 a.m.	Board of Administration
10:00 a.m.	Global Governance Policy Ad Hoc Subcommittee

Live broadcasts of open session meetings of the Board and its committees are available for viewing at www.calpers.ca.gov. Please refer to the website for information on attending meetings and presenting public comment.

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The meeting facilities are accessible to persons with disabilities. Requests for disabilityrelated modification or accommodation require a minimum of 72 hours' notice and may be requested by calling (916) 795-3065 (voice or TTY).

Questions regarding the meetings may be referred to Cheree Swedensky at (916) 795-3128 or cheree.swedensky@calpers.ca.gov.

ANNE STAUSBOLL Chief Executive Officer

Attachment



# **Board of Administration**

California Public Employees' Retirement System

#### November 16, 2015 8:00 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

# **BOARD MEMBERS**

Rob Feckner, President Henry Jones, Vice President Michael Bilbrey John Chiang Richard Costigan Richard Gillihan Dana Hollinger JJ Jelincic Ron Lind Priya Mathur Bill Slaton Theresa Taylor Betty Yee

#### **MEETING AGENDA**

CLOSED SESSION 8:00 a.m. 1. Chief Executive Officer's Briefing on Performance, Employment, and Personnel Issues

# (Government Code sections 11126(a)(1), (e), and (g)(1))

- Items designated for Information are appropriate for Board Action if the Board wishes to take action. Any Agenda Item from a properly noticed Committee meeting held immediately prior to this Board meeting may be considered by the Board.
- 2) The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.
- 3) Public comment may be taken on any agenda item. There is a 3-minute limitation on each public comment, unless otherwise directed by the Board President.



# **Investment Committee**

California Public Employees' Retirement System

#### November 16, 2015 8:15 a.m.

Or Upon Adjournment or Recess of the Board of Administration Closed Session, Whichever is Later

> Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

# **COMMITTEE MEMBERS**

Henry Jones, Chair Bill Slaton, Vice Chair Michael Bilbrey John Chiang Richard Costigan Rob Feckner Richard Gillihan Dana Hollinger JJ Jelincic Ron Lind Priya Mathur Theresa Taylor Betty Yee

CLOSED SESSION 8:15 a.m.	Or Upon Adjournment or Recess of Board Closed Session, Whichever is Later
	Chief Investment Officer's Briefing on Market and Personnel Issues (Government Code sections 11126(a)(1) and (c)(16))
	Investment Committee Closed Session with Consultants – Investment Strategies (Government Code section 11126(c)(16))
OPEN SESSION	
8:30 a.m.	Or Upon Adjournment or Recess of Closed Session, Whichever is Later
	1. Call to Order and Roll Call
Ted Eliopoulos	2. Executive Report – Chief Investment Officer Briefing
Ted Eliopoulos	3. Consent Items

	Action Consent Items:
	a. Approval of the October 19, 2015 Investment Committee Meeting Minutes
Ted Eliopoulos	. Consent Items
	Information Consent Items:
	a. Annual Calendar Review
	<ul> <li>b. Draft Agenda for the December 14, 2015 Investment Committee Meeting</li> </ul>
	c. Monthly Update – Performance and Risk
	d. Monthly Update – Investment Compliance
Bill Slaton 5	. Global Governance Policy Ad Hoc Subcommittee Report
Acti	on Agenda Items
6	. Policy and Delegation
Wylie Tollette Curtis Ishii Kit Crocker	a. Revision of Fixed Income Policies – Second Reading
Wylie Tollette Dan Bienvenue Kit Crocker	b. Revision of Global Equity Policies – Third Reading
7	. Total Fund
Anne Simpson	a. California Public Divest from Iran Act
Anne Simpson James Andrus	<ul> <li>b. Proposed Update to the Legislative and Policy Engagement Guidelines: Disclosure of Charitable and Political Contributions</li> </ul>
Wylie Tollette Matt Jacobs	<ul> <li>c. Contract Administration: General Pension Board Investment Consultant – Key Person Change</li> </ul>
Info	rmation Agenda Items
8	. Legislation
Doug McKeever Daniel Crowley K&L Gates	a. Federal Investment Policy Representative Update

OPEN SESSION WORKSHOP 10:15 A.M. (TIME CERTAIN) LPN 1140	Private Equity Workshop (see separate agenda, attached)
	9. Program Reviews
Réal Desrochers	a. Private Equity Annual Program Review
Michael Moy, Pension Consulting Alliance	b. Consultant Review of Private Equity Program
	10. Policy & Delegation
Wylie Tollette Réal Desrochers Kit Croker	<ul> <li>a. Proposed Revision of Private Equity Program</li> <li>Policies – First Reading</li> </ul>
	11. Total Fund
Anne Simpson Divya Mankikar	<ul> <li>Report on Global Equity Portfolio Carbon</li> <li>Footprint – Montreal Pledge</li> </ul>
Ted Eliopoulos	12. Summary of Committee Direction
	13. Public Comment
CLOSED SESSION	Upon Adjournment or Recess of Open Session (Government Code sections 11126(a)(1), (c)(16) and (e))
	1. Call to Order and Roll Call
Ted Eliopoulos	2. Consent Items
	Action Consent Items:
	a. Approval of the October 19, 2015 Investment Committee Meeting Minutes

Ted Eliopoulos	3. Consent Items
	Information Consent Items:
	a. Closed Session Activity Reports
	1) Status of Action Items Not Yet Reported
	2) Items Completed Under Delegated Authority
	<ol> <li>Disclosure of Placement Agent Fees: Proposed Investments</li> </ol>
	4) Investment Proposal Status Reports
Acti	on Agenda Items
2	1. Total Fund
Ted Eliopoulos Anne Simpson	a. California Public Divest from Iran Act
Info	rmation Agenda Items
	5. External Manager and Investment Decision Updates
Réal Desrochers	a. Private Equity
Paul Mouchakkaa	b. Real Assets
Dan Bienvenue	c. Global Equity
Curtis Ishii	d. Global Fixed Income Programs
Ted Eliopoulos	e. Opportunistic
6	<ol> <li>Personnel, Employment and Performance – Chief Investment Officer</li> </ol>

- Notes
  - 1) Items designated for Information are appropriate for Committee Action if the Committee wishes to take action.
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**Investment Committee** 

California Public Employees' Retirement System

November 16, 2015 10:15 a.m.

Lincoln Plaza North 400 P Street, Room 1140 Sacramento, CA

#### **COMMITTEE MEMBERS**

Henry Jones, Chair Bill Slaton, Vice Chair Michael Bilbrey John Chiang Richard Costigan Rob Feckner Richard Gillihan Dana Hollinger JJ Jelincic Ron Lind Priya Mathur Theresa Taylor Betty Yee

# **MEETING AGENDA**

#### WORKSHOP

10:15 a.m. (TIME CERTAIN)

Private Equity Workshop

Ted Eliopoulos

Introduction

Eric Baggesen Andrew Junkin, Wilshire Associates Consulting Josh Lerner, Harvard Business School Benefits and Drawbacks of Private Equity in the CalPERS Portfolio

Ted Eliopoulos Réal Desrochers Allan Emkin, Pension Consulting Alliance Bob Maynard, Public Employee Retirement System of Idaho Chris Ailman, California State Teachers' Retirement System Brief Review of Private Equity Industry and CalPERS' Role

Marte Castanos Paul McCoy, Morgan, Lewis & Bockius LLP Key Legal Terms and Conditions

Scott Jacobsen David Larsen, Duff & Phelps, LLC **Examples of Waterfall Accounting** 

#### Ted Eliopoulos

Investment Office 2020 Vision

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**Finance & Administration Committee** 

California Public Employees' Retirement System

#### November 17, 2015 8:00 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

# **COMMITTEE MEMBERS**

Richard Costigan, Chair Dana Hollinger, Vice Chair Richard Gillihan JJ Jelincic Henry Jones Bill Slaton Betty Yee

# **MEETING AGENDA**

# **OPEN SESSION**

8:00 a.m.

	1. Call to Order and Roll Call
Cheryl Eason	2. Executive Report
Cheryl Eason	3. Consent Items Action Consent Items:
	a. Approval of the October 20, 2015, Finance & Administration Committee Meeting Minutes
Cheryl Eason	<ol> <li>Consent Items</li> <li>Information Consent Items:</li> </ol>
	a. 2015 Annual Calendar Review
	b. 2016 Annual Calendar Review
	c. Draft Agenda for the December 15, 2015, Finance & Administration Committee Meeting

# Action Agenda Item

	5. Accounting, Financial Reporting, and Budgeting
Cheryl Eason Kristin Montgomery	a. Draft 2014-15 Basic Financial Statements
Cheryl Eason Rose McAuliffe	<ul> <li>b. 2015-16 Mid-Year Budget Revisions (First Reading)</li> </ul>
	6. Asset Liability Management
Cheryl Eason Ted Eliopoulos	a. Funding Risk Mitigation Policy (Second Reading)
Alan Milligan	7. Actuarial Reporting
Alan Milligan Flora Hu	a. Long-Term Care Valuation Report
	Information Agenda Items
	8. Actuarial Reporting
Alan Milligan Cheryl Eason Ted Eliopoulos	a. Annual Review of Funding Levels and Risks Report
	9. Program Administration
Gary McCollum	a. Semi-Annual Self-Funded Health Plans Report
Cheryl Eason Rose McAuliffe	<ul> <li>Annual Cost Efficiency and Effectiveness Report</li> </ul>
Donna Lum Liana	c. myICalPERS Functional Optimization Update
Bailey-Crimmins	10. Accounting, Financial Reporting, and Budgeting
Donna Lum Cheryl Eason	a. Service Credit Installment Payment Resumption
Cheryl Eason	11. Summary of Committee Direction
	12. Public Comment

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- 4) Board members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.



**Risk & Audit Committee** 

California Public Employees' Retirement System

#### November 17, 2015 9:00 a.m.

Or Upon Adjournment or Recess of the Finance & Administration Committee, Whichever is Later

> Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

#### **COMMITTEE MEMBERS**

Ron Lind, Chair	
JJ Jelincic, Vice Chair	
Rob Feckner	
Priya Mathur	

Bill Slaton Theresa Taylor Betty Yee

<b>OPEN SESSION</b> 9:00 a.m.	Or Upon Adjournment or Recess of the Finance & Administration Committee, Whichever is Later	
	1. Call to Order and Roll Call	
Cheryl Eason	2. Executive Report	
Cheryl Eason	3. Consent Items	
	Action Consent Items:	
	<ul> <li>Approval of the September 16, 2015, Risk &amp; Audit Committee Meeting Minutes</li> </ul>	
Cheryl Eason	4. Consent Items	
	Information Consent Items:	
	a. 2015 Annual Calendar Review	
	b. 2016 Annual Calendar Review	
	<ul> <li>Draft Agenda for the March 15, 2016, Risk &amp; Audit Committee Meeting</li> </ul>	
	d. Quarterly Status Report – Office of Audit Services	
	<ul> <li>Quarterly Status Report – Enterprise Risk Management</li> </ul>	

		<ul><li>f. Quarterly Status Report – Enterprise Compliance</li><li>g. CalPERS Ethics Helpline Report</li></ul>
	Ac	tion Agenda Items
	5.	Audit
Beliz Chappuie		a. Request for Proposal (RFP) for Selection of Independent Financial Statement Auditor for Audit years 2017-21
Beliz Chappuie		b. Finalist Interviews for Actuarial Parallel Valuation and Certification Services
Belize Chappuie Rick Green, Macias Gini & O'Connell		c. External Auditor's Report – Fiscal Year 2014-15
	Inf	ormation Agenda Items
	6.	Enterprise Risk Management
Cheryl Eason		<ul> <li>Semi-Annual Enterprise Risk Management Plan Update and Report (Dashboard)</li> </ul>
Cheryl Eason	7.	Summary of Committee Direction
	8.	Public Comment
•		Adjournment or Recess of Open Session rnment Code sections 11126(a)(1) and (g)(1))
	1.	Call to Order and Roll Call
	2.	Consent Items
		<ul><li>Action Consent Items</li><li>a. Approval of September 16, 2015, Risk &amp; Audit Committee Meeting Minutes</li></ul>
Beliz Chappuie	3.	Personnel, Employment and Performance – Chief Auditor
Kami Niebank	4.	Personnel, Employment and Performance – Interim Chief Compliance Officer
Wylie Tollette	5.	Personnel, Employment and Performance – Chief Operating Investment Officer

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# **Pension & Health Benefits Committee**

California Public Employees' Retirement System

#### November 17, 2015 11:00 a.m.

or Upon Adjournment or Recess of the Risk & Audit Committee, Whichever is Later

> Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

# **COMMITTEE MEMBERS**

Priya Mathur, Chair Michael Bilbrey, Vice Chair John Chiang Rob Feckner Richard Gillihan JJ Jelincic Henry Jones Theresa Taylor Betty Yee

OPEN SESSION 11:00 a.m.	or Upon Adjournment or Recess of the Risk & Audit Committee, Whichever is Later		
	1. Call to Order and Roll Call		
Doug McKeever	2. Executive Report(s)		
Doug McKeever	3. Consent Items		
	Action Consent Items:		
	<ul> <li>Approval of the October 20, 2015, Pension &amp; Health Benefits Committee Meeting Minutes</li> </ul>		
Doug McKeever	4. Consent Items		
	Information Consent Items:		
	<ul><li>a. Annual Calendar Review</li><li>b. Draft Agenda for December 15, 2015, Pension</li><li>&amp; Health Benefits Committee Meeting</li></ul>		

# **Action Agenda Items**

Jan Falzarano	5. Health and Wellness Strategy Report					
	Information Agenda Items					
Doug McKeever Yvette Fontenot, Avenue Solutions Chris Jennings, Jennings Policy Strategies	6. Federal Health Care Policy Representative Update					
Doug McKeever Tony Roda, Williams and Jensen Tom Lussier, The Lussier Group, Inc.	7. Federal Retirement Policy Representative Update					
Donna Lum Anthony Suine	<ol> <li>Customer Services and Support Performance Update</li> </ol>					
Donna Lum Renee Ostrander	<ol> <li>Implementation of the Interim Relief for Charter Schools Issued by the Internal Revenue Service and Treasury Department</li> </ol>					
Doug McKeever	10. Summary of Committee Direction					
	11. Public Comment					
CLOSED SESSION	Upon Adjournment or Recess of Open Session (Government Code Section 11126(c)(17))					
	1. Call to Order and Roll Call					
Jan Falzarano Gary McCollum	2. Health Plan Trend Report					
Kathy Donneson	3. Pharmacy Benefit Manager Negotiation Strategy					

- 1) Items designated for Information are appropriate for Committee Action if the Committee wishes to take action.
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# **Board Governance Committee**

California Public Employees' Retirement System

#### November 17, 2015 1:00 p.m.

or Upon Adjournment or Recess of the Pension & Health Benefits Committee, Whichever is Later

> Lincoln Plaza North 400 P Street, Room 1140 Sacramento, CA

#### **COMMITTEE MEMBERS**

Bill Slaton, Chair Richard Costigan, Vice Chair Michael Bilbrey Rob Feckner Dana Hollinger Henry Jones Ron Lind

<b>OPEN SESSION</b> 1:00 p.m.	or Upon Adjournment or Recess of the Pension & Health Benefits Committee, Whichever is Later
	1. Call to Order and Roll Call
Matthew Jacobs	2. Executive Report
Matthew Jacobs	3. Consent Items Action Consent Items:
	a. Approval of the October 20, 2015 Board Governance Committee Meeting Minutes
Matthew Jacobs	4. Consent Items Information Consent Items:
	a. Annual Calendar Review
	Action Agenda Items
Anne Stausboll	5. Update on Board Education Program

#### **Information Agenda Items**

Bill Slaton	6.	Discussion on Travel Policy, Frequency of Meetings, Board Member Behavior, and Selection of Topics for Future Committee Meetings
Matthew Jacobs	7.	Summary of Committee Direction
	8.	Public Comment

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- 4) Board Members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.



# **Board of Administration**

California Public Employees' Retirement System

#### November 18, 2015 8:30 a.m.

Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

# **BOARD MEMBERS**

Rob Feckner, President Henry Jones, Vice President Michael Bilbrey John Chiang Richard Costigan Richard Gillihan Dana Hollinger JJ Jelincic Ron Lind Priya Mathur Bill Slaton Theresa Taylor Betty Yee

CLOSED SESSION 8:30 a.m. OPEN SESSION 9:00 a.m.	Pe <b>(g)</b> Or	Chief Executive Officer's Briefing on Performance, Employment, and Performance Issues (Government Code sections 11126 (a)(1), (e), and (g)(1)) Or Upon Adjournment or Recess of Board Closed Session, Whichever is Later		
	1.	Call to Order and Roll Call		
	2.	Pledge of Allegiance		
Rob Feckner	3.	Board President's Report		
	4.	Executive Reports		
Anne Stausboll		a. Chief Executive Officer's Report (Oral)		
Ted Eliopoulos		b. Chief Investment Officer's Report (Oral)		
Rob Feckner	5.	Consent Items		
		Action Consent Items:		
		<ul> <li>Approval of October 21, 2015 Board of Administration Meeting Minutes</li> </ul>		
		b. Board Travel Approvals		
	6.	Consent Items		

	In	Information Consent Items:		
	a.	Board Meeting Calendar		
	b.	Draft Agenda for December 16, 2015 Board of Administration Meeting		
	C.	General Counsel's Report		
	d.	Communications and Stakeholder Relations Report		
	7. Co	ommittee Reports and Actions		
Henry Jones	a.	Investment Committee (Oral)		
Priya Mathur	b.	Pension and Health Benefits Committee (Oral)		
Richard Costigan	C.	Finance and Administration Committee (Oral)		
Michael Bilbrey	d.	Performance, Compensation & Talent Management Committee (Oral)		
Michael Bilbrey	e.	Performance, Compensation & Talent Management Subcommittee (Oral)		
Ron Lind	f.	Risk and Audit Committee (Oral)		
Bill Slaton	g.	Board Governance Committee (Oral)		
	Actior	n Agenda Items		
Rob Feckner	8. P	roposed Decisions of Administrative Law Judges		
	а	. Matthew Eisenman		
	b	. Terry Smith		
	C	Revelina Talavera		
	d	. Carol A. Gonzales		
	е	. Phillip M. Thorman		
	f.	Montell D. Pierce		
	g	. Samantha C. Hendrix and Anne M. Hughes		
	h	. Rebecca J. Gillmore		
	i.	Simin Shirazi		
	j.	Patricia L. Franzen		
	k	Socorro D. Licon		
	I.	Foothill-De Anza Community College District		
	m	n. Martha Quintana		
	n	. Carolyn L. Pye		
	0	. Daniel V. Salinas		
	р	. Roberta Almeida		

		q. Carlotta Luna		
		r. Phillip MacFarland		
Rob Feckner	9.	Petitions for Reconsideration		
		a. Robert B. Paxton, Danilo Lucila, Howard Skopec (Consolidated)		
Rob Feckner	10.	Full Board Hearing		
	Info	a. Bruce Malkenhorst rmation Agenda Items		
Mary Anne Ashley	11.	State Legislation Update		
Anne Stausboll	12.	Summary of Board Direction		
	13.	Public Comment		
CLOSED SESSION		n Adjournment or Recess of Open Session vernment Code section 11126(e))		
Matthew Jacobs	14.	<ul> <li>Litigation Matters</li> <li>a. In re: City of Stockton (U.S. Bankruptcy Court, Eastern District of CA, No. 12-32118); In re: City of San Bernardino (U.S. Bankruptcy Court, Central District of CA, No. 2-BK-28006)</li> <li>b. Potential Litigation – Investment Matter</li> <li>c. Sanchez, et al. v. CalPERS, et al. (Los Angeles County Superior Court No. BC517444)</li> </ul>		
Notes 1) Items designated f	or Info	ormation are appropriate for Board Action if the Board wishes to take		

- Items designated for Information are appropriate for Board Action if the Board wishes to take action. Any Agenda Item from a properly noticed Committee meeting held immediately prior to this Board meeting may be considered by the Board.
- 2) The hour designated as the earliest starting time for this meeting is not intended to communicate the expected duration (or ending time) of the preceding meeting.
- 3) Public comment may be taken on any agenda item. There is a 3-minute limitation on each public comment, unless otherwise directed by the Board President.
- 4) The Board may adjourn into Closed Session to deliberate on any Proposed Decision(s) or Petition(s) for Reconsideration.



November 18, 2015 10:00 a.m.

Or Upon Adjournment or Recess of the Board of Administration Meeting, Whichever is Later

> Robert F. Carlson Auditorium Lincoln Plaza North 400 P Street Sacramento, CA

#### SUBCOMMITTEE MEMBERS

Henry Jones, Chair Ron Lind Bill Slaton, Vice Chair Betty Yee JJ Jelincic

<b>OPEN SESSION</b> 10:00 a.m.	Or Upon Adjournment or Recess of the Board of Administration Meeting, Whichever is Later		
	1.	Call to Order and Roll Call	
Ted Eliopoulos	2.	Consent Items	
		Action Consent Items:	
		<ul> <li>Approval of the October 21, 2015 Global Governance Policy Ad Hoc Subcommittee Meeting Minutes</li> </ul>	
Ted Eliopoulos	3.	Consent Items	
		Information Consent Items:	
		a. Subcommittee Calendar Review	
		<ul> <li>b. Draft Agenda for December 16, 2015</li> <li>Subcommittee Meeting</li> </ul>	

		Action Agenda Items:		
Anne Simpson	4.	Global Governance Principles		
		<ul> <li>Review Draft Global Governance Principles within the Framework of the Program Core Issues –Third Reading</li> </ul>		
		<ul> <li>Review of Legislative and Policy Engagement Guidelines for Investments</li> </ul>		
		Information Agenda Items:		
Ted Eliopoulos Anne Simpson	5.	Discussion on CalPERS Board Representation on Third Party Organizations – Investment Perspective		
Ted Eliopoulos	6.	Summary of Subcommittee Direction		
	7.	Public Comment		

- 1) Items designated for Information are appropriate for Subcommittee Action if the Subcommittee wishes to take action.
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- 4) Board Members may attend meetings of committees of which they are not members and participate in the discussions during those meetings.