



Agenda Item 5

September 17, 2015

ITEM NAME: Facilitated Discussion on Board Governance, Board Acting as a Collective Body, and Travel Policy

PROGRAM: Board Governance

ITEM TYPE: Information

EXECUTIVE SUMMARY

This agenda item will provide an opportunity for Committee Members to review the results from interviews with Board members and CalPERS leadership, and participate in a discussion, facilitated by Eric Douglas of Leading Resources Inc., on the direction for the Committee's future meetings. The Committee may also begin discussing the Board acting as a collective body and the Travel Policy.

STRATEGIC PLAN

This item supports Strategic Plan Goal B -- to cultivate a high performing, risk intelligent, and innovative organization.

ANALYSIS

In June, the Committee and Executive Staff participated in a workshop on board governance facilitated by Eric Douglas. Among other things, the Committee discussed the roles and responsibilities of the Board and the selection and reporting structure for consultants. Following the discussion at the June meeting, Eric Douglas conducted a series of interviews with Board members and CalPERS executives.

This item will allow the Committee to review the results of the interviews and consider a proposed work plan based upon the results of those interviews. Eric Douglas will facilitate the conversation and, with the Committee's consent, begin a discussion about the Board acting as a collective body and the Travel Policy.

BUDGET AND FISCAL IMPACTS

Not applicable.

ATTACHMENTS

- Attachment 1 – CalPERS Governance Committee Presentation
- Attachment 2 – Consultant Interview Findings
- Attachment 3 – Board Governance Committee Draft Work Plan
- Attachment 4 – Questions for Board Governance Committee
- Attachment 5 – Unity of Control Example Policy
- Attachment 6 – Board Travel Policy

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