

ENTERPRISE RISK MANAGEMENT DIVISION
March 2013

Other Items of Interest

	Item of Interest	Status/ Completed Date
1	Risk Assessments	<p>There is no significant change in the risk landscape since our last report to the Risk and Audit Committee in December, 2012. The risk owners provided updates to the Enterprise Risk Management Dashboard and Top Risk mitigation strategies which were reviewed by the Executive Risk Management Committee at the February meeting.</p> <p>The Enterprise Risk Management Division (ERMD) is continuing to work with the program areas to address risk mitigation strategies identified in the Top Risk Report.</p> <p>ERMD is conducting an enterprise-wide risk assessment to update the Enterprise Risk Management Dashboard and Top Risk Report. New Board reports will be developed which focus on strategic risks. Risk exposure reports will be updated for June Board meeting to reflect the results of the enterprise-wide risk assessment.</p> <p>Conducted a municipality bankruptcy risk assessment with Executive Staff. Developed preliminary municipal bankruptcy scenarios and risk exposure register for management. Further assessment to be completed and reported to Executive Staff to assist in developing risk responses.</p> <p>Continued Board approved Information Security Risk Assessments with designated divisions. Final reports to be prepared for management to address the unresolved risks identified in the reports.</p> <p>Continuing Enterprise Risk Management (ERM)/Governance Risk and Control (GRC) awareness program for the Board of Administration and Executive Staff. Next sessions will be conducted in June and/or July.</p>
2	IS Strategy, Planning and Policy	<p>The IS Strategy, Planning and Policy group is working as part of a task force to review CalPERS staff access to my CalPERS functions and the processes that control that access. Some processes have been revised to better control how access is requested and authorized. An analysis of the specific access required for staff to perform their job duties is underway and any access beyond what is necessary is being removed.</p>

	<p>IS Strategy, Planning and Policy (continued)</p>	<p>A governance process for approving new Information Security Policies and Control Standards has been created and is pending approval by the stakeholders and executive management.</p> <p>The analysis and approval by the ITSB Enterprise Architecture Board (EAB) of the new information security Control Standards that affect ITSB continues. The 17 Information Security Policies and 534 new Control Standards establish a framework that better aligns CalPERS information security Policies with industry standards and regulations that include HIPAA, HiTECH, and NIST. The EAB has approved 254 new Control Standards and 26 have been submitted and are pending approval.</p> <p>All Information Security Policies and 67 Control Standards that support the FY12/13 ERMD/ITSB Information Security Roadmap projects have been completed and approved. An additional 34 Control Standards governing specific characteristics of the Roadmap projects are currently under development or pending approval.</p> <p>The pilot for the automated tool that will better organize and manage the information security policy lifecycle.</p>
<p>3</p>	<p>IS Technology Assurance</p>	<p>Close cooperation with ITSB continues to support the Information Security Roadmap Program FY12/13 projects to assure that information security aligns with the CalPERS business interests. Oversight of the implementation of the new computer workstation baseline configuration (USGCB) continues and 251 configuration items have been approved and implemented. An additional 287 configuration items are either approved or under analysis.</p> <p>An analysis of CalPERS staff's Internet usage has been completed to identify ways that this usage could be better aligned with CalPERS business interests. A reporting process is being created that will provide this Internet usage information to Division management on a regular schedule.</p>
<p>4</p>	<p>IS Privacy & Awareness</p>	<p>The redesign and implementation of the Office of Enterprise Risk Management (OERM) Insider site is underway. This will consolidated separate Insider sites for Risk, Compliance, Information Security, HIPAA, and Emergency Management into a single Insider presence that will present a complete view of OERM to CalPERS staff.</p> <p>The LEADER and New Employee Orientation training has been updated to consolidate all of the OERM related training into a single cohesive set of presentations and materials.</p>

5	IS Incident Management	<p>During the last 2 months the IS Incident Management group has reviewed and taken appropriate action on 31 Cyber Security Alerts issued by the National Cyber Alert System, 7 information security incidents and alerts, and 9 External (includes HIPAA) security events.</p> <p>Technical support was provided for several CalPERS Legal Office investigations.</p>
6	Emergency Management	<p>The Business Impact Analysis is complete and a Gap Analysis was developed. The Division Business Continuity Plans are being updated to close the gaps identified and align with the Disaster Recovery Plan.</p> <p>Planning is underway for a preparedness exercise involving activation of the emergency operations center.</p> <p>A review of automated solutions to support business continuity and disaster recovery is being conducted.</p>