

2011-12 CALPERS Position Summary

as of June 30, 2012

Division	Total Positions Authorized	Total Vacant Positions	Percent of Vacant Positions
Actuarial Office	45.0	4.0	8.9%
Benefit Programs Policy and Planning			
Health Plan Administration	35.0	5.0	14.3%
Health Policy Research	39.0	6.0	15.4%
Long-Term Care Program	6.0	1.0	16.7%
Policy Administration	11.0	2.0	18.2%
Center for Innovation	5.0	2.0	40.0%
Retirement Research and Planning	15.0	2.0	13.3%
Subtotal	111.0	18.0	16.2%
Customer Services and Support			
Benefit Services	251.5	18.5	7.4%
CERBT	9.0	-	0.0%
Customer Account Services- Retirement Acct Services	199.0	8.0	4.0%
Customer Account Services- Health Acct Services	100.0	1.0	1.0%
Customer Service and Outreach	290.0	21.0	7.2%
Judges and Legislators Retirement System	11.0	-	0.0%
Social Security	4.0	-	0.0%
Subtotal	864.5	48.5	5.6%
Executive Office	19.0	3.0	15.8%
Financial Office			
Enterprise Privacy and Protection	9.0	3.0	33.3%
Enterprise Risk Intelligence	12.0	1.0	8.3%
Fiscal Services	151.0	13.0	8.6%
Health Insurance Portability & Accountability Act	2.0	-	0.0%
Office of Enterprise Compliance	13.0	4.0	30.8%
Subtotal	187.0	21.0	11.2%
General Counsel			
Legal Office	59.0	5.0	8.5%
Office of Audit Services	47.0	2.5	5.3%
Subtotal	106.0	7.5	7.1%
Investment Office			
Investment Office	268.0	38.0	14.2%
Supplemental Income Plan	8.0	-	0.0%
Subtotal	276.0	38.0	13.8%
Office of External Affairs			
Office of Governmental Affairs	11.0	1.0	9.1%
Public Affairs	35.0	3.0	8.6%
Stakeholders Relations	7.0	-	0.0%
Subtotal	53.0	4.0	7.5%
Operations and Technology			
Diversity Outreach Program	6.0	1.0	16.7%
Human Resources	107.0	10.5	9.8%
Operations Support Services	98.5	4.0	4.1%
Enterprise Strategy & Performance	39.0	2.0	5.1%
Subtotal	250.5	17.5	7.0%
Information Technology			
Enterprise Transition Management (ETM)	2.0	-	0.0%
Information Technology Services	22.0	1.0	4.5%
Technology Innovation and Strategic Services	108.0	4.0	3.7%
Pension System Resumption Project (PSR)	13.0	-	0.0%
Enterprise Solutions Development	336.0	27.0	8.0%
Subtotal	481.0	32.0	6.7%
Total	2393.0	207.5¹	8.7%

¹ Total includes 14 vacant positions reserved for use after PSR implementation.