

Private Equity Program Update

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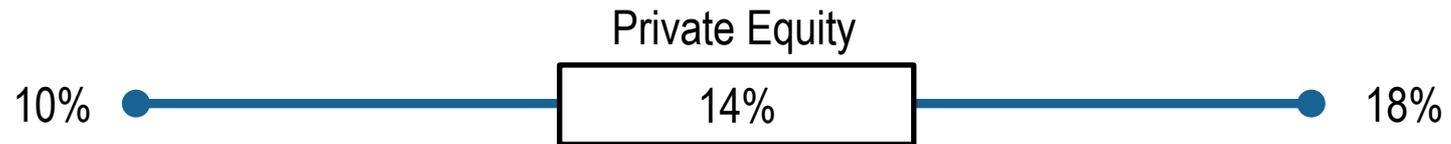
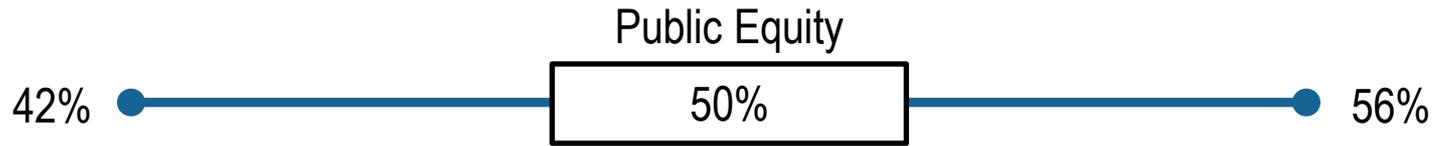
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Program Role

CalPERS Growth Allocation: Target 64%



Portfolio Review

Portfolio Target Allocation by Strategy

Strategy	Net Asset Value*	Current*	Target	Range		In Compliance
				Min	Max	
Buyouts	\$19.4	57%	60%	50%	70%	✓
Credit Related	\$6.3	19%	15%	10%	25%	✓
Venture Capital	\$2.1	6%	<1%	0%	7%	✓
Growth/Expansion	\$5.2	15%	15%	5%	20%	✓
Opportunistic	\$1.0	3%	10%	0%	15%	✓

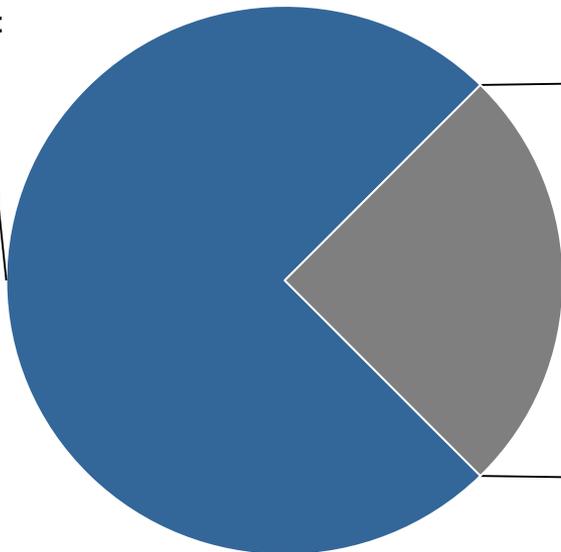
*Based on Net Asset Value (NAV) as of June 30, 2012; \$'s in billions

Portfolio by Total Exposure

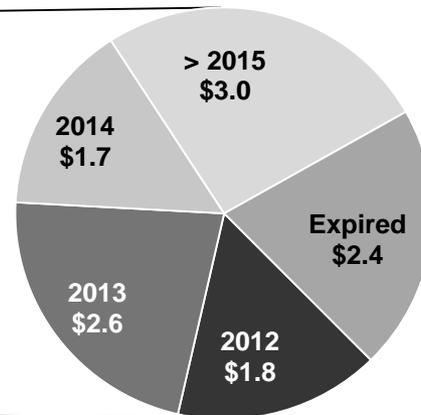
Total Exposure
\$45.7 billion

Expiration of Unfunded Commitment
\$11.5 billion

Net Asset Value
\$34.2



Unfunded
\$11.5

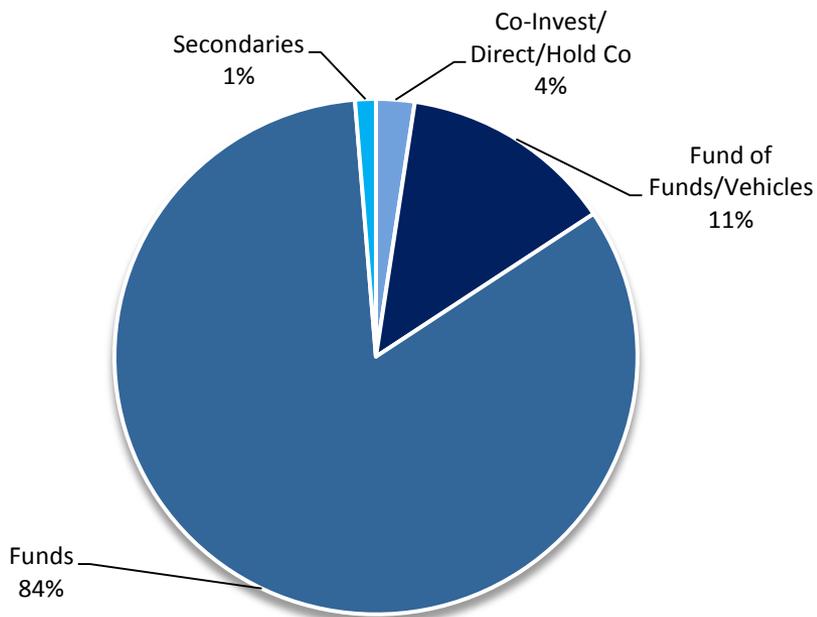


PE Allocation	
Target:	14.0%
Actual:	14.7%
Policy Range: 10 - 18%	

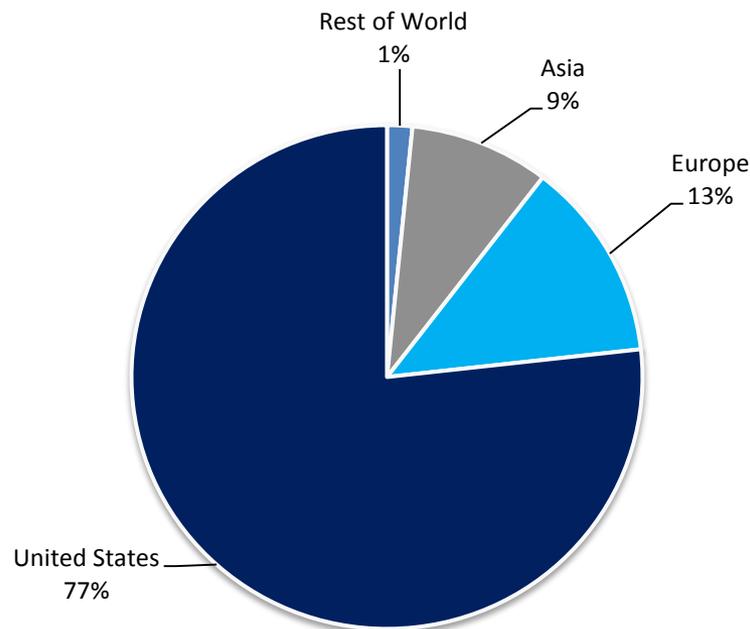
As of June 30, 2012; \$'s in billions

Portfolio by Structure and Geographic Mandate

Portfolio by Structure
\$34.2 billion NAV



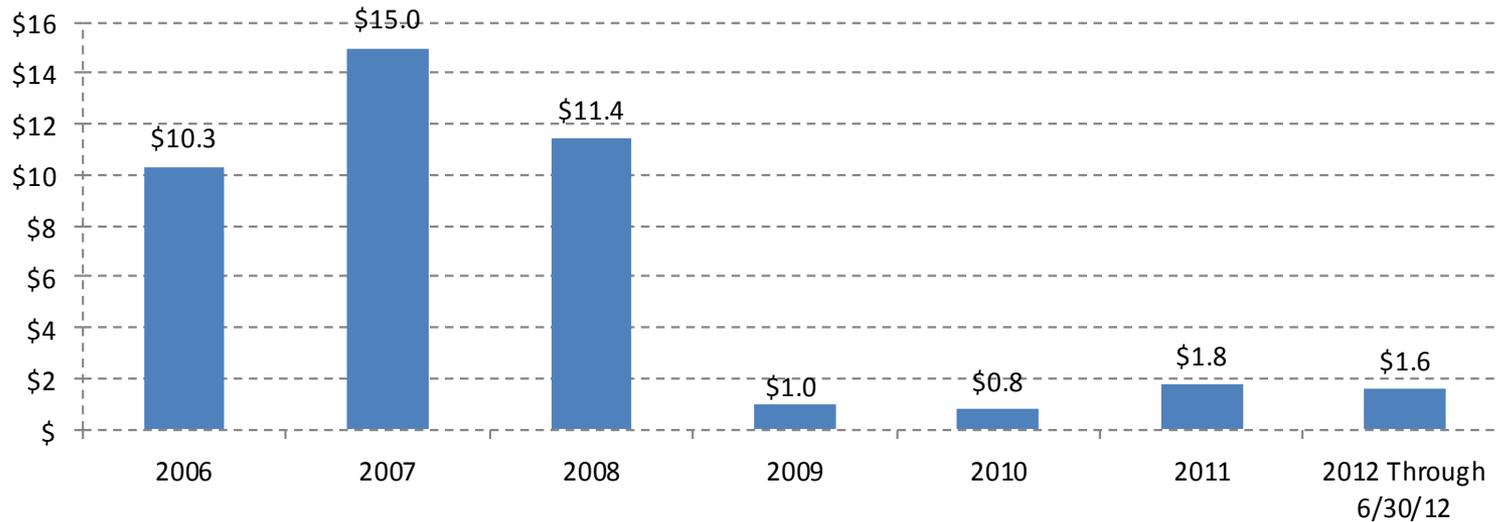
Portfolio by Geographic Mandate
\$34.2 billion NAV



As of June 30, 2012

Capital Allocation: Commitment by Vintage Year

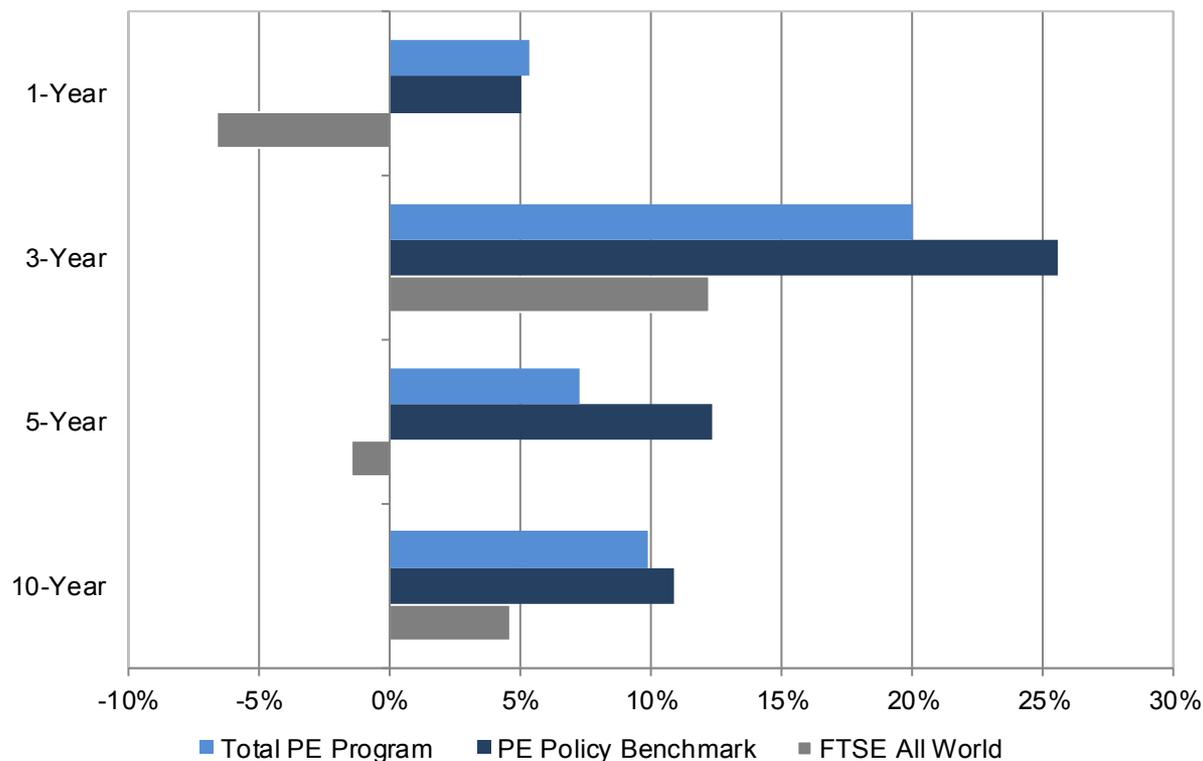
Capital Committed by Year



	Annual Cash Flow						
	2006	2007	2008	2009	2010	2011	YTD 2012*
Contributions	(\$4.7)	(\$9.8)	(\$9.8)	(\$4.3)	(\$6.1)	(\$5.4)	(\$2.5)
Distributions	\$4.1	\$5.8	\$3.8	\$2.3	\$5.2	\$8.4	\$3.0
Net Flow	(\$0.6)	(\$4.0)	(\$6.0)	(\$2.1)	(\$0.9)	\$3.0	\$0.5

As of June 30, 2012; \$'s in billions

Performance Relative to Benchmarks



Annualized returns as of June 30, 2012

Performance by Strategy

(\$'s in billions)

Strategy	Net Asset Value		Total Exposure*	1-Year Return	3-Year Return	5-Year Return	10-Year Return
	Value	Unfunded					
Buyout	\$19.4	\$7.0	\$26.4	6.8	18.5	8.0	15.4
Credit Related	\$6.3	\$1.7	\$8.0	7.7	35.7	12.2	14.1
Venture Capital	\$2.1	\$0.5	\$2.6	1.3	6.6	1.0	0.0
Growth/Expansion	\$5.2	\$2.0	\$7.2	3.0	17.1	5.3	5.3
Opportunistic	\$1.0	\$0.3	\$1.3	-2.1	15.8	0.5	2.1
Grand Total	\$34.2	\$11.5	\$45.7	5.4%	20.0%	7.2%	9.9%

- Buyouts represents the largest investment strategy and have been the primary driver of returns

Source: State Street; data as of June 30, 2012

* Total Exposure defined as Net Asset Value + Unfunded

Performance Exited and Active

(\$'s in billions)

Status	Capital Committed	Total Gain	Net Asset Value	Net IRR %	Inv Multiple
Exited investments	9.89	3.87	-	12.1%	1.44
Active investments	57.30	14.39	32.80	9.5%	1.32
Total Portfolio	67.19	18.26	32.80	10.2%	1.34

- Exited investments have outperformed active investments and the Private Equity benchmark

Source: State Street Private Edge; data as of December 31, 2011

Market and Investment Review

Market Risks

- The average hold period for private equity investments is at a record level and could challenge returns if holding periods continue to be protracted
 - The average hold period is 4.8 years, a 33% increase from 2007
- Fundraising environment creates opportunity for LPs to negotiate favorable terms
- Due diligence is critical given the challenged fund raising environment

Risks Within Existing PE Portfolio

- \$11.5 billion in unfunded commitments
- \$3.7 billion NAV exposure to fund-of-funds that are underperforming and are difficult to exit
- \$2.1 billion of current venture portfolio has little upside remaining
- 2006-2008 vintages represent 74% of NAV
- Under committed in 2009-2011
- Staff will continue to review options for repositioning the portfolio and evaluating partners and strategies for performance and portfolio fit

Investment Transactions: YTD June 2012

Name	Commitment (\$ in millions)	Strategy	Complies with Delegated Authority
PAG Asia I, L.P.	\$100	Buyout	✓
Cerberus Institutional Partners V, L.P.	\$400	Credit Related	✓
Credit Suisse Customized Investment Group	\$100	Fund of Funds	✓
Co-invest	\$40	Energy	✓
Blackstone Tactical Opportunities Fund	\$500	Opportunistic	✓
Advent International GPE VII, L.P.	\$450	Buyout	✓
Central Valley Fund II, L.P.	\$12.5	Credit Related	✓
Total New Commitments	\$1,602.5		

As of June 30, 2012

Operational Achievements

Status of Insourcing of Monitoring Functions

- Staff has insourced all critical management and monitoring functions from a third party consultant
- Standardized capital call and distribution template being used by GPs
- Staff has created and produced a new quarterly monitoring report for all funds

Private Equity Accounting and Reporting Project - IBOR Update

- Two RFPs to be released in August 2012
 - Private Equity Accounting and Data Services
 - Private Equity Portfolio Management System
- These are two top priority Target Operating Model projects in the 2012-2014 INVO Roadmap

Special Program Update: The California Initiative

California Initiative Historic Overview

- The California Initiative was approved by the Investment Committee in May 2001
 - Primary objective: generate attractive risk-adjusted returns that meet or exceed industry benchmarks
 - Ancillary objective: to invest in traditionally underserved areas where opportunities may have been bypassed, aiming to create jobs and promote economic development in underserved California markets

- Implementation:
 - 2001: Phase I – \$475 million committed to ten managers
 - 2006: Phase II – \$560 million committed to a fund-of-funds managed by Hamilton Lane
 - 2011: Phase III – Hamilton Lane retained to evaluate California investment opportunities

California Initiative Performance

	Vintage Year	Commitment	Total Value*	Since Inception Net IRR	Net Multiple	Benchmark**
Phase I Performance	2001	\$475	\$784	14.76%	1.79x	14.7%*
Phase II Performance	2006	\$560	\$416	0.86%	1.02x	6.9%*

- The performance of Phase I includes a composite of nine funds and one fund of funds with varied performance
- One Fund, GCP CA Fund had extraordinary performance generating a 94% Net IRR and 12.3x Net Multiple
- The GCP CA Fund performance was a +12 standard deviation event within the PE portfolio and is most likely not repeatable
- Excluding the GCP CA Fund, Phase I performance is **-6.4% Net IRR and 0.71x Net Multiple**

As of December 31, 2011; \$'s in millions

* Total Value includes distribution plus Net Asset Value. Net Asset Value was \$203 million

**Cambridge Associates benchmark for Fund-of-Funds, top quartile; performance as of December 31, 2011

Observations

- The Program has met the ancillary benefits objectives as follows:
 - 41% of the companies are located in areas traditionally underserved by institutional capital
 - 55% of employees live in economically disadvantaged (LMI) areas
 - 38% of companies have at least one woman officer and 32% have one minority officer
- However, the California Initiative has not met CalPERS investment return expectations
- CalPERS PE Managers also allocate significant capital to California
 - Since 2001 \$3.8 billion has been invested in 2,943 companies headquartered in California by managers with no specific mandate to invest in California generating \$1.8 billion in gains
- Staff plans to let the CA Initiative portfolio wind down over the next five years
- The thesis for continued investment in a targeted CA Initiative Program would need to be carefully evaluated relative to the benefits gained before any additional capital is committed to another CA Program