

2011-12 CALPERS Position Summary

as of March 31, 2012

Division	Total Positions Authorized	Total Vacant Positions	Percent of Vacant Positions
Actuarial Office	45.0	4.0	8.9%
Benefit Programs Policy and Planning			
Health Plan Administration	36.0	8.0	22.2%
Health Policy Research	39.0	6.0	15.4%
Long-Term Care Program	6.0	1.0	16.7%
Policy Administration	10.0	2.0	20.0%
Center for Innovation	4.0	4.0	100.0%
Retirement Research and Planning	15.0	7.0	46.7%
Subtotal	110.0	28.0	25.5%
Customer Services and Support			
Benefit Services	250.5	11.5	4.6%
CERBT	9.0	1.0	11.1%
Customer Account Services- Retirement Acct Services	200.0	10.0	5.0%
Customer Account Services- Health Acct Services	101.0	6.5	6.4%
Customer Service and Outreach	290.0	19.0	6.6%
Judges and Legislators Retirement System	11.0	1.0	9.1%
Social Security	4.0	-	0.0%
Subtotal	865.5	49.0	5.7%
Executive Office	19.0	2.0	10.5%
Financial Office			
Enterprise Privacy and Protection	9.0	1.0	11.1%
Enterprise Risk Intelligence	12.0	5.0	41.7%
Fiscal Services	151.0	12.0	7.9%
Health Insurance Portability & Accountability Act	2.0	-	0.0%
Office of Enterprise Compliance	13.0	4.0	30.8%
Subtotal	187.0	22.0	11.8%
General Counsel			
Legal Office	59.0	5.0	8.5%
Office of Audit Services	47.0	5.0	10.6%
Subtotal	106.0	10.0	9.4%
Investment Office			
Investment Office	268.0	40.0	14.9%
Supplemental Income Plan	9.0	1.0	11.1%
Subtotal	277.0	41.0	14.8%
Office of External Affairs			
Office of Governmental Affairs	11.0	1.0	9.1%
Public Affairs	35.0	2.0	5.7%
Stakeholders Relations	7.0	-	0.0%
Subtotal	53.0	3.0	5.7%
Operations and Technology			
Diversity Outreach Program	6.0	0.0	0.0%
Human Resources	107.0	8.5	7.9%
Operations Support Services	98.5	5.0	5.1%
Enterprise Strategy & Performance	39.0	3.5	9.0%
Subtotal	250.5	17.0	6.8%
Information Technology			
Enterprise Transition Management (ETM)	2.0	0.0	0.0%
Information Technology Services	22.0	1.0	4.5%
Technology Innovation and Strategic Services	109.0	9.0	8.3%
Pension System Resumption Project (PSR)	12.0	1.0	8.3%
Enterprise Solutions Development	335.0	22.0	6.6%
Subtotal	480.0	33.0	6.9%
Total	2393.0	218.0¹	9.1%

¹ Total includes 9 vacant positions reserved for use after PSR implementation.