



Board of Administration
California Public Employees' Retirement System

Agenda Item 5b

May 16, 2012

ITEM NAME: Board Travel Approvals

PROGRAM: Board of Administration

ITEM TYPE: Action Consent

RECOMMENDATION

Approve the attached travel requests as required under the Board of Administration's travel policy.

ATTACHMENTS

As required under the Board of Administration Travel Policy, attached are:

- A. Board Out of State Travel Requests Approved by Board President
 - Priya Mathur – Boston, MA
 - George Diehr – Washington DC
 - JJ Jelincic – Boston, MA

Rob Feckner, President
Board of Administration

Board Member Out of State Travel Requests
Approved by the Board President

Board Member	Date	Destination	Purpose of Travel
Priya Mathur	5/30/12 – 5/31/12	Boston, MA	Trustee Leadership Forum for Retirement Security
George Diehr	6/4/12 – 6/5/12	Washington DC	National Coalition on Health Care
JJ Jelincic	7/29/12 – 8/2/12	Boston, MA	Program for Advanced Trustees Studies



**Board of Administration
Board Member Travel Request**

In State (\$500 or more Registration Fee) Out of Country Out of State
Registration Fee: _____

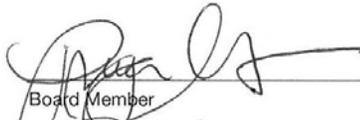
Name: Priya Mathur Date(s) of Travel: 5/30-31/2012

Destination: Boston, Massachusetts

Sponsoring Organization: Harvard University

Purpose of Trip (Please attach meeting itineraries, conference agendas, invitation letters, etc.)
Trustee Leadership Forum for Retirement Security

If CalPERS is not paying for the trip, explain circumstances: _____


Board Member 04.30.2012
Date


Board President (or Vice President if President is traveling) 5/8/12
Date

Approved Denied



Please join us for an invitation-only event for the Trustee Leadership Forum for Retirement Security (TLF) on May 30th and 31st, 2012, hosted by the Initiative for Responsible Investment at the Hauser Center for Nonprofit Organizations at the Harvard Kennedy School.

This two-day event will provide trustees an opportunity to discuss ways to ensure adequate coverage for their beneficiaries and to address investment strategies that create long term wealth creation in the current context of tumultuous and uncertain financial markets. TLF events are unique among fund-related conferences in providing practical trustee-centered discussion and information in a useful and friendly format.

We are inviting a select group of public and Taft-Hartley fund leaders and stakeholders from the investment community to join us on May 30th beginning at 11:00am and ending with dinner in Cambridge at 6:00pm. May 31st will continue the conversation with trustees and members of the TLF advisory committee only.

Briefly, on May 30, attendees will explore the current state of investment practices from a trustee perspective, with particular attention to recent political, economic and financial markets developments. We will conduct an open forum on the nature and source of investment returns – surveying best practices in fee structures, transparency of investment strategies, management of leverage and speculation, and identification of strategies that create real long-term wealth generation.

The second day, May 31st, will be a trustees-only forum focused on two key topics – first, emerging risk management strategies, and how well they consider market and political turbulence; and second, a close examination of the asset class of private equity, its risk/return profiles, and the implications of private equity investing on real economic returns.

TLF events are small gatherings focused on participatory dialogue, intense discussion, and developing leadership to address core challenges that trustees face.

To confirm your attendance or if you have questions, please contact Annie Olszewski at annie_olszewski@hks.harvard.edu or 617-496-2213. We look forward to working with you on this important project.

Sincerely,

David Wood
Director, Initiative for Responsible Investment



The Trustee Leadership Forum for Retirement Security: A Project of the Initiative for Responsible Investment

The Trustee Leadership Forum for Retirement Security (TLF) is a new program that began in May 2011 at the Initiative for Responsible Investment at the Hauser Center for Nonprofit Organizations at Harvard University.

The TLF is an applied research collaboration with labor-affiliated trustees of public and Taft-Hartley pension funds, with implications for stakeholders across investment markets. The project draws on the experiences of these trustees to identify the core issues they face in developing strategies for long-term sustainable wealth creation – how they grapple with and react to the role that portfolio theory, fiduciary duty, agency issues among trustees, staff, consultants, legal advisors and fund managers, and challenges to the very idea of defined benefit pension plans.

The project, framed in the context of leadership and organizational studies, focuses on the role that pension fund trustees play in designing and overseeing the development of responsible investment strategies at their funds. We conduct participatory action research with a self-defined group of labor-affiliated pension fund trustees, and solicit input from a group of related stakeholders including academics, fund lawyers, investment consultants, fund managers, and others.

The goal of the TLF is to support systematic thinking about responsible investment by trustees, in the service of long-term pension fund sustainability. This project takes shape in the wake of the financial crisis, and the political and economic fallout the crisis engendered. Responsible investment is treated here as one piece of a larger effort to shore up retirement security through a variety of channels and initiatives.

As part of this work the TLF will:

- Convene cohorts of trustees and industry thought leaders
- Produce research and case studies on strategies for long-term sustainable wealth creation
- Build a model for effective trustee leadership development
- Create a trustee-centric curriculum on responsible investment and retirement security
- Disseminate findings and relevant related work to relevant practitioner and academic communities

For more information on the TLF, or for overviews of recent research and meetings, see our website at www.hauscenter.org/iri.

For more information, please contact David Wood at 617-384-8322 or David_Wood@hks.harvard.edu

79 John F. Kennedy Street
Cambridge, Massachusetts
<http://www.hauscenter.org/iri>



Trustee Leadership Forum for Retirement Security
May 30-31, 2012
Harvard Kennedy School
Preliminary Agenda

May 30: 10:00-12:45pm

Introduction: The Political and Economic Context

How does the current economic and political environment create a challenging atmosphere for trustees and affect shareholder and manager engagement?

- Current economic environment
- Current political climate
- Specific challenges for trustees on the horizon
- Status of return assumption issue
- Activity in the field (manager engagement, shareholder engagement)

12:45-1:30pm Lunch

1:30-3:45pm Governance of funds and investments

Where do returns come from?

- Identifying value propositions
- Fees and other costs
- Regulatory/political arbitrage
- Transparency or the lack thereof
- Building strategies for identifying real value

3:45-4:15pm Conclusion

What strategies can funds implement to identify value in returns given the current political and economic climate?

6:00-8:00pm Dinner in Cambridge



May 31: 9:00-11:45am

Risk Management since the financial crisis

What strategies have been developed and implemented to better manage risk?

11:45-12:30pm Lunch

12:30-3:45pm Assessing Private Equity in the current environment

What are major concerns for funds regarding the use of private equity?

Does private equity provide the promised returns?

What should the attitude of trustees and staff be toward attacks on private equity?

Can a system to identify proper private equity investments be established?

3:45-4:15pm Conclusion

Next Steps towards strategies for creation of long-term wealth generation



**Board of Administration
Board Member Travel Request**

In State (\$500 or more Registration Fee) Out of Country Out of State

Registration Fee: _____

Name: GEORGE DIEHR Date(s) of Travel: June 4 - 5, 2012

Destination: Washington, DC

Sponsoring Organization: National Coalition on Health Care

Purpose of Trip (Please attach meeting itineraries, conference agendas, invitation letters, etc.)

Attend meeting of the NCHC Board (which I chair)

If CalPERS is not paying for the trip, explain circumstances: _____

GEORGE DIEHR George Diehr
Board Member

April 30, 2012
Date

Approved Denied


Board President (or Vice President if President is traveling)

5/8/12
Date



**Board of Administration
Board Member Travel Request**

In State (\$500 or more Registration Fee) Out of Country Out of State
Registration Fee: \$ 800.00

Name: J J JELINCIC Date(s) of Travel: 7/29/12 - 8/2/12

Destination: BOSTON

Sponsoring Organization: HARVARD LAW SCHOOL

Purpose of Trip (Please attach meeting itineraries, conference agendas, invitation letters, etc.)
PROGRAM FOR ADVANCED TRUSTEE STUDIES

If CalPERS is not paying for the trip, explain circumstances:

J J Jelincic
Board Member 5/1/12
Date

Approved Denied

Bob Secker
Board President (or Vice President if President is traveling) 5/1/12
Date

ENROLLMENT APPLICATION

Program for Advanced Trustee Studies

July 30 – August 1, 2012
Harvard Law School



TWO GREAT INSTITUTIONS...

ONE EXTRAORDINARY

EDUCATIONAL EXPERIENCE



The National Conference on Public Employee Retirement Systems (NCPERS), the nation's largest nonprofit public pension advocate, partnered with the Labor & Worklife Program at Harvard Law School, through its Pensions and Capital Stewardship Project, to establish the Program for Advanced Trustee Studies (PATS). PATS was developed with the aim of providing academically grounded and practical instruction and discussion of subjects important to pension fund trustees, including finance, law, and trustee ethics. Participants in the Program will have the opportunity to learn from Harvard University instructors and other nationally and internationally recognized experts on pension issues.

The inaugural edition of the Program was a resounding success, and PATS has since been expanded to three days to allow participants to fully explore and discuss the issues with their colleagues from across the nation.

The 2012 Program for Advanced Trustee Studies will focus on two areas of importance to public funds: Measuring and Accounting and Private Equity.

PROGRAM FOR ADVANCED TRUSTEE STUDIES AGENDA

MONDAY, JULY 30, 2012

2:30 p.m. – 3:30 p.m. Registration
Hauser 104, Harvard Law School

3:30 p.m. – 5:00 p.m. Introductory Session
Hauser 104, Harvard Law School

6:15 p.m. – 8:30 p.m. Reception and Dinner
*Harvard Faculty Club
20 Quincy Street, Cambridge*

2-15 p.m. – 3:45 p.m. Measuring and Managing Funding Risks

3:45 p.m. – 4:00 p.m. Break

4:00 p.m. – 5:00 p.m. Applying What Has Been Learned

TUESDAY, JULY 31, 2012

Measuring and Accounting for Pension Funds *Hauser 104, Harvard Law School*

8:00 a.m. – 8:30 a.m. Continental Breakfast

8:30 a.m. – 9:15 a.m. Overview: Means and Methods to Measure and Account for Pension Funding

9:15 a.m. – 9:30 a.m. Break

9:30 a.m. – 10:45 a.m. Measuring Plan Costs

10:45 a.m. – 11:00 a.m. Break

11:00 a.m. – 12:15 p.m. Projecting Investment Returns and Estimating Plan Liabilities

12:15 p.m. – 1:00 p.m. Lunch

1:00 p.m. – 2:00 p.m. Valuing Plan Assets; Amortizing Plan Shortfalls

2:00 p.m. – 2:15 p.m. Break

WEDNESDAY, AUGUST 1, 2012

Investment in Private Equity: Lessons from the Past and for Action Now in a Time of Turmoil and Uncertainty *Hauser 104, Harvard Law School*

8:00 a.m. – 8:30 a.m. Continental Breakfast

8:30 a.m. – 9:15 a.m. Review of the Essentials

9:15 a.m. – 9:30 a.m. Break

9:30 a.m. – 10:30 a.m. Financial Risks and Rewards

10:30 a.m. – 10:45 a.m. Break

10:45 a.m. – 12:15 p.m. Sources of Financial and Other Risks and Rewards

12:15 p.m. – 1:00 p.m. Lunch

1:00 p.m. – 2:15 p.m. Means or Vehicles for Investment and How They Might be Chosen

2:15 p.m. – 2:30 p.m. Break

2:30 p.m. – 3:45 p.m. Relationships with Private Equity Asset Managers: Best Practice

3:45 p.m. – 4:00 p.m. Break

4:00 p.m. – 5:00 p.m. Applying what has been learned