

CalPERS Board of Administration Travel Report

Instructions: Please fill out the below template and return to BSU team. This report will be entered into the monthly Board travel agenda item:

LISA M. DOOLEY

Board Member Name

10 / 08 - 11 / 2022

Date(s) of Travel

NATIONAL ASSN OF CORPORATE DIRECTORS CONF.

Name of Conference (if applicable)

NATIONAL CITY, MARYLAND

Location(s) Traveled To

Purpose of Travel:

ATTEND THE CONFERENCE THAT IT
FOCUSED ON BOARD GOVERNANCE
AND EFFECTIVENESS.

Instructions: If travel includes attendance at an educational program, complete the next section and attach a copy of the program's agenda to this travel report.

Name of Educational Event:

NACD Summit

Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session). Use page 2 if needed.

WELCOME TO NACD Summit

1/4

- opening presentation of what
to expect at the summit

Hours

Rising Waves of Change
Conversation with Roger Ferquar
regarding importance leadership &
corporate direction clarity

3/4

Hours

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Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session).

Future of American Boardroom
- Comparison overview of high performing Boards

3/4
Hours

Challenge of Climate Change
- Importance of Risk Assessment, changing regulatory & rules & reporting; being alert to future changes.

1 1/4
Hours

Diversity, Equity & Inclusion
- Criticism is a given. Be thoughtful, intentional and consistent

1
Hours

Audit Committee
- Connecting AI & Governance - critical role of AI in cyber-security

1
Hours

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Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session).

DEI - Board's Role

criticality of data, importance of an equity audit

CARE - composition, Activation, Report & Eco-system

1

Hours

Transformational Talent Oversight
shortage of transformational talent, be demanding, matching talent to present day goals & environment.

1

Hours

Admiral James Stavridis

World risks focusing on Russia, China cyber-security, strength of NATO &

importance of maintaining hope & positive outlook

3/4

Hours

Board Investigations

Clear definition of reality, relationship of Board & Leadership, be urgent &

transparent, don't fall into the trap of over-lawyering, expect regulators to question everyone & everything document decision making

1 1/4

Hours

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Sessions Attended (include brief synopsis of information provided at each session and amount of time spent at each session).

Smart Climate Transition

50% of Boards are discussing climate & setting climate goals; integration of climate in strategic planning

1

Hours

Purpose & Polarization

- staff is looking for leadership & values do your research & be data driven.
- Be prepared before you speak out - but do speak out.

1

Hours

How Boards can help CEO

- Importance of one on one relationships
- Board Members must be extremely mindful of what they say, when & where.
- Need for a process to preclude individual Board members from creating busy, distracting, idiosyncratic requests & work.

1

Hours

Hours