

VIDEOCONFERENCE MEETING  
STATE OF CALIFORNIA  
PUBLIC EMPLOYEES' RETIREMENT SYSTEM  
BOARD OF ADMINISTRATION  
FINANCE & ADMINISTRATION COMMITTEE

ZOOM PLATFORM

TUESDAY, SEPTEMBER 14, 2021

3:15 P.M.

JAMES F. PETERS, CSR  
CERTIFIED SHORTHAND REPORTER  
LICENSE NUMBER 10063

APPEARANCES

COMMITTEE MEMBERS:

David Miller, Chairperson

Theresa Taylor, Vice Chairperson

Henry Jones

Fiona Ma, represented by Frank Ruffino

Lisa Middleton

Ramon Rubalcava

BOARD MEMBERS:

Margaret Brown

Rob Feckner

Eraina Ortega

Shawnda Westly

Betty Yee, represented by Lynn Paquin

STAFF:

Marcie Frost, Chief Executive Officer

Dan Bienvenue, Interim Chief Investment Officer

Michael Cohen, Chief Financial Officer

Matthew Jacobs, General Counsel

Anthony Suine, Deputy Executive Officer

Scott Terando, Chief Actuary

Fritzie Archuleta, Deputy Chief Actuary

Randy Dziubek, Deputy Chief Actuary

APPEARANCES CONTINUED

STAFF:

Kelly Fox, Chief, Stakeholder Relations

Allen Han, Associate Pension Actuary

Pam Hopper, Committee Secretary

Arnita Paige, Chief, Pension Contract and Prefunding Programs

Nina Ramsey, Associate Pension Actuary

Michele Nix, Controller

Julian Robinson, Senior Pension Actuary

Dallas Stone, Chief, Operations Support Services Division

ALSO PRESENT:

Tim Behrens, California State Retirees

Larry Woodson, California State Retirees

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1 the pleasure of the Committee?

2 VICE CHAIRPERSON TAYLOR: Move approval.

3 COMMITTEE MEMBER JONES: Move approval.

4 ACTING COMMITTEE MEMBER RUFFINO: Second.

5 CHAIRPERSON MILLER: Got it. Moved by Taylor,  
6 seconded by Ruffino?

7 CHAIRPERSON MILLER: And we'll -- any discussion?  
8 Hearing none.

9 Call for the question. Ms. Hopper.

10 COMMITTEE SECRETARY HOPPER: Henry Jones?

11 COMMITTEE MEMBER JONES: Aye.

12 COMMITTEE SECRETARY HOPPER: Frank Ruffino for  
13 Fiona Ma?

14 ACTING COMMITTEE MEMBER RUFFINO: Aye.

15 COMMITTEE SECRETARY HOPPER: Lisa Middleton?

16 COMMITTEE MEMBER MIDDLETON: Aye.

17 COMMITTEE SECRETARY HOPPER: Stacie Olivares?

18 CHAIRPERSON MILLER: Excused.

19 COMMITTEE SECRETARY HOPPER: Ramon Rubalcava?

20 COMMITTEE MEMBER RUBALCAVA: Here.

21 COMMITTEE SECRETARY HOPPER: Theresa Taylor?

22 VICE CHAIRPERSON TAYLOR: Aye.

23 COMMITTEE SECRETARY HOPPER: Ramon, that was an  
24 aye for this, please?

25 COMMITTEE MEMBER RUBALCAVA: That was an aye. I

1 apologize. Aye.

2 COMMITTEE SECRETARY HOPPER: Thank you.

3 Mr. Chair, I have all ayes, motion being made by  
4 Theresa Taylor, seconded by Frank Ruffino for Fiona Ma.

5 CHAIRPERSON MILLER: Thank you.

6 Okay. On to Item 3, the executive report.  
7 Welcome, Mr. Cohen.

8 CHIEF FINANCIAL OFFICER COHEN: Thank you, Mr.  
9 Chair and Board members. I'm Michael Cohen with the  
10 Financial Office. Just a couple of things to highlight  
11 before we get into the Agenda. First, as you know, we'll  
12 be continuing our asset liability management discussion  
13 later in this Committee with the experience study. But I  
14 didn't want to just appreciate our comments we received  
15 yesterday from the public, particularly our employers,  
16 regarding the stakeholder outreach that we've been doing.  
17 Just to highlight that we have, since the last time we  
18 met, held two more ALM webinars in July and August. And  
19 those are all on our ALM homepage on the CalPERS website.

20 And we'll be doing an additional one in November,  
21 as well as our Ed Forum conference we'll have an  
22 ALM-specific conversation in October. In addition to  
23 that, we are going out to as many of the various  
24 stakeholders meetings in the coming months to continue to  
25 discuss the portfolios and the experience study we'll

1 discuss shortly.

2           And then second, many of you know that we offer  
3 our employees -- the employers the opportunity to prepay  
4 their unfunded liability at the start of each year for an  
5 interest rate discount. It gives the Investment Office  
6 some extra months to invest the funds. And that is passed  
7 along to our employers. I'm happy to report that this  
8 year, 74 percent of our employers took advantage of that  
9 opportunity paying roughly 80 percent of the unfunded  
10 liabilities that were owed. So we certainly appreciate  
11 that opportunity that we're able to have that working  
12 relationship with our employer community.

13           With that, let me turn it back to you, Mr. Chair.

14           CHAIRPERSON MILLER: Okay. Thank you. And  
15 that's very encouraging.

16           So our next item is Item 4, action consent items,  
17 the approval of the April 19th, 2021 Finance and  
18 Administration Committee meeting minutes. So do I have a  
19 motion?

20           VICE CHAIRPERSON TAYLOR: Move approval.

21           CHAIRPERSON MILLER: Moved by Taylor, seconded  
22 by?

23           Someone?

24           COMMITTEE MEMBER MIDDLETON: Second.

25           CHAIRPERSON MILLER: Seconded by Ms. Middleton.



1 And so any discussion?

2 Hearing none.

3 I'll call for the question.

4 Ms. Hopper.

5 COMMITTEE SECRETARY HOPPER: Henry Jones?

6 COMMITTEE MEMBER JONES: Aye.

7 COMMITTEE SECRETARY HOPPER: Frank Ruffino for  
8 Fiona Ma?

9 ACTING COMMITTEE MEMBER RUFFINO: Aye.

10 COMMITTEE SECRETARY HOPPER: Lisa Middleton?

11 COMMITTEE MEMBER MIDDLETON: Aye.

12 COMMITTEE SECRETARY HOPPER: Stacie Olivares?

13 Excused.

14 CHAIRPERSON MILLER: Excused.

15 COMMITTEE SECRETARY HOPPER: Ramon Rubalcava?

16 COMMITTEE MEMBER RUBALCAVA: Aye.

17 COMMITTEE SECRETARY HOPPER: Theresa Taylor?

18 VICE CHAIRPERSON TAYLOR: Aye.

19 COMMITTEE SECRETARY HOPPER: Mr. Chair, on Agenda  
20 Item 4a, approval of the April 19, 2021 Finance and  
21 Administration Committee meeting minutes, all ayes, motion  
22 made by Theresa Taylor, seconded by Lisa Middleton.

23 CHAIRPERSON MILLER: Thank you, Ms. Hopper. Very  
24 good.

25 We move now to the information consent items.

1 And I do have requests to pull a couple of items. I  
2 believe it's 5d and 5f. So we'll go to 5d, annual  
3 discharge of accountability for uncollectible debt. And I  
4 guess I'll come back to Mr. Cohen or whoever -- what staff  
5 will be addressing it.

6 CHIEF FINANCIAL OFFICER COHEN: Sure. Yeah, if  
7 we can go ahead and pull Controller Nix forward, but we're  
8 happy to take any questions, unless the Board is  
9 interested in a presentation on this item.

10 CHAIRPERSON MILLER: Ms. Brown, what would your  
11 preference be, since you asked for this one.

12 BOARD MEMBER BROWN: Okay. Yeah. I can just ask  
13 my -- a couple questions.

14 CHAIRPERSON MILLER: Okay.

15 BOARD MEMBER BROWN: So I think I ask every year  
16 about the uncollectible debt. I do appreciate getting the  
17 detailed spreadsheet, because on this report is a summary  
18 of the debt. And I'm just wondering if you can't tell me  
19 about some of the larger items that appear when we -- we  
20 look at it, there's some -- I think some of the larger  
21 items are statute of limitations. I sorted that data  
22 table, of course, by dollar amount like all good  
23 accounting people do.

24 And, you know, the highest one an individual, it  
25 says miscellaneous, \$412,000 for one individual. That's

1 a -- that's a -- I mean, it's a tiny house in Sacramento,  
2 but I'm wondering -- it used to be a large house in  
3 Sacramento. Let's be clear. It's a tiny house in  
4 Sacramento. But can you tell me what that was? I think  
5 that's the broken finger --

6 CHIEF FINANCIAL OFFICER COHEN: Sure. Why  
7 don't --

8 BOARD MEMBER BROWN: -- that's the broken finger  
9 police officer or something like that.

10 CHIEF FINANCIAL OFFICER COHEN: Yeah. Let me  
11 have -- also bring forward Anthony Suine, who -- typically  
12 these cases start in our Customer Service Unit and then  
13 eventually make it -- their way over to Controller Nix for  
14 the final dissolution and when they show up on the report.  
15 But Anthony is going to have much more detail on the  
16 individual cases.

17 BOARD MEMBER BROWN: Yeah.

18 CHIEF FINANCIAL OFFICER COHEN: So Anthony, the  
19 \$400,000 one, do you want to provide a quick summary of  
20 that?

21 BOARD MEMBER BROWN: So before we -- before we do  
22 the summary on that case, can you just explain for me and  
23 other members of the Board -- or the public sort of how  
24 the debt gets given to -- I would assume it comes to the  
25 Finance Office to try to collect once benefits can't do it

1 or it tells you about the problem. But maybe not. Maybe  
2 it's under Mr. Suine's department that they try to collect  
3 these amounts. I'm just -- I'm curious as to the process.  
4 And then we'll go -- I want to go over the two big ones.  
5 There's three hundred -- 412,000 and then there's another  
6 one for 314. Those are pretty big dollar amounts. And  
7 you think --

8 CHIEF FINANCIAL OFFICER COHEN: They are, yeah.

9 BOARD MEMBER BROWN: You think we'd assign some  
10 staff to collect that, not that \$12.86.

11 CHIEF FINANCIAL OFFICER COHEN: Let's have  
12 Michele give an overview from the Financial Office  
13 perspective, and then we can turn it over to Anthony to  
14 add anything and then go into the individual cases.

15 CONTROLLER NIX: Sure. Happy to do so. Michele  
16 Nix, Controller, CalPERS team member.

17 The process starts with the -- Anthony's team,  
18 but then as it -- as it's noticed to become uncollectible  
19 for whatever reason, then it comes to the Finance area,  
20 where we do the process of dunning it. The law requires  
21 us that we send out letters and we also make phone calls  
22 to the members and to anyone that could be associated with  
23 a member to try to collect the debt.

24 We do this every month until it's seen that it  
25 can't -- probably three times we send three separate

1 different letters and we make several phone calls. And at  
2 that point in time, we keep track of it. And if it  
3 happens to go into the statute of limitations, that's when  
4 it gets written off. So all the items on our list today  
5 have met the statute of limitations, either the three  
6 years or the 10 years, depending on what it was.

7 BOARD MEMBER BROWN: Great. So the question is  
8 though, at what point does Mr. Suine's group kick it over  
9 to the business office as uncollectible? Because if Mr.  
10 Suine's department is kicking over -- kicking it over to  
11 you at, you know, 33 months -- I assume the statute of  
12 limitations is three years, but maybe we can talk about  
13 that. But if they're kicking it over to you last minute,  
14 then that's not enough time for your department to  
15 collect.

16 And I would certainly hope that trying to collect  
17 a debt, especially one of \$412,000 that we'd make an  
18 effort better than writing three letters. I mean, I would  
19 think that we would file a claim, you know.

20 DEPUTY EXECUTIVE OFFICER SUINE: I can assist

21 BOARD MEMBER BROWN: Thank you, Mr. Suine.

22 DEPUTY EXECUTIVE OFFICER SUINE: I can assist. I  
23 think once I explain these two cases, you would get the  
24 feel for, at least on these, how they're handled.

25 So the first one was the individual who came to

1 us via ethics complaint that he was not -- no longer  
2 disabled. And so we reviewed that case, worked with the  
3 employer to reevaluate the individual. It was ultimately  
4 determined that he was not disabled. We went back to his  
5 original disability retirement date and terminated the  
6 disability retirement, and the member appealed.

7           So the case went to the administrative law judge.  
8 And the administrative law judge ruled in our favor that  
9 he should be removed from the roll. However, the  
10 administrative law judge also gave us some direction about  
11 what to allow the member to do as a result of the no  
12 longer being disabled. So he instructed us to go back to  
13 the member's eligibility for service retirement date and  
14 allow him to service retire. And he also limited our  
15 ability to collect to three years. So we were making the  
16 case that it could have been fraud, that the employer and  
17 the member, you know, were not truthful in this situation.  
18 But ultimately, we agreed with the administrative law  
19 judge's decision, came to the Board, and that decision was  
20 approved.

21           So when you took it all the way back to the  
22 original date of the disability retirement, it created a  
23 \$611,000 overpayment. But then when extended to only  
24 three years, we had to write off everything beyond that,  
25 which created the \$412,000 write-off. So there was no

1 ability to dunn the individual and try to collect the  
2 extra \$412,000 The judge really made that decision to  
3 write-off that amount.

4 BOARD MEMBER BROWN: Thank you.

5 And then what are we doing to collect the balance  
6 that -- isn't --

7 DEPUTY EXECUTIVE OFFICER SUINE: Yeah. So we've  
8 already -- we give the member two options. They can write  
9 us a check or they can choose an actuarial equivalent  
10 reduction, which basically takes the present value of the  
11 overpayment and then they can take a lifetime reduction to  
12 their allowance. So we collect immediately on those -- on  
13 either one of those options within 30 days from the  
14 member.

15 BOARD MEMBER BROWN: Okay. Great. Thank you for  
16 that. And then the other one --

17 DEPUTY EXECUTIVE OFFICER SUINE: Yep.

18 BOARD MEMBER BROWN: -- the 314, the calculation  
19 adjustment.

20 DEPUTY EXECUTIVE OFFICER SUINE: Yep. So the  
21 314,000 is the second highest one. This was a  
22 working-after-retirement case. We looked at all the facts  
23 that occurred. There was like 16 years of, you know, I  
24 would say, you know, non-egregious. It wasn't a -- it  
25 wasn't a knowingly and willingly type of situation. But

1 we look at all the facts of the case, we applied the  
2 \$400,000 overpayment, taking his retirement -- reinstating  
3 him back to the working-after-retirement violation. The  
4 member appealed and that case went up to our Legal Office  
5 and our Legal Office works with the member and any  
6 attorneys that are involved. And ultimately in looking at  
7 the facts of the case, we were -- we ended up settling  
8 with the member for an overpayment of less than the  
9 314,000. I believe it ended up being approximately a  
10 hundred thousand dollars that we collected from the member  
11 and wrote-off the remaining \$314,000.

12 So again, a situation where we didn't dunn the  
13 individual or have money to collect there.

14 BOARD MEMBER BROWN: Great. And then -- and then  
15 how big is your team that works on collecting these  
16 overpayments? It's going to come up in Risk and Audit  
17 later, but I'm just curious how big and what poor souls  
18 that work for you, Anthony, have to do this work for you?

19 DEPUTY EXECUTIVE OFFICER SUINE: So depending on  
20 where the -- where the overpayment lies, right? Sometimes  
21 it's part of the retirement calculation. You know,  
22 typically it ends up in the retirement, but -- so they  
23 just handle this as part of their normal duties, right,  
24 the retirement processing team. We have an escalation  
25 unit that works on these more complex cases and the



1 appeals. And so it's -- you know, all the team members,  
2 which there might be 50 plus processing retirements, but a  
3 team about five or six individuals who handle escalated  
4 type of cases and deal with the overpayments. And they're  
5 the ones who are able to handle this. And then we hand it  
6 off like Michelle said to her team in cases where we do  
7 try and collect from an individual. And only when  
8 there's -- ultimately determine there's no source to  
9 collect from, we write it off as a no source to collect  
10 from.

11 BOARD MEMBER BROWN: And then one more --

12 CONTROLLER NIX: And I have a team about --

13 BOARD MEMBER BROWN: Go ahead.

14 CONTROLLER NIX: -- about four to five people.

15 Oh, sorry. I have a team of four to five people that  
16 actually spend all of their time doing collections.

17 BOARD MEMBER BROWN: Well, thanks for that.

18 That's -- it's not a fun job. I did collections when I  
19 first got into accounting and it was -- it was one tough  
20 job.

21 And then, Mr. Suine, I do appreciate all this --  
22 all the detail. You know, I'm looking also at a large  
23 number of these are payments issued after payee's death.  
24 A lot of them are very pennies, dollars, and then -- and  
25 then some of them are larger, 10,000, 9,700, 8,600. And

1 so, I mean, I understand that -- does this have to do with  
2 the fact that we're not getting the death notices on time  
3 from Social Security or -- I mean, is this generally what  
4 this is or is it just like the one month that's lagging,  
5 and then they do an appeal, because they say they needed  
6 the money. I mean, I'm trying to just figure out what  
7 that is.

8 DEPUTY EXECUTIVE OFFICER SUINE: So the majority  
9 of those -- you know, the mid-thousand -- the ones that  
10 you identified that are death benefit related, those are  
11 the ones that typically -- and you'll hear a little bit  
12 more in the audit presentation about they exceeded a  
13 10-year statute of limitations where we just can't  
14 collect --

15 BOARD MEMBER BROWN: Um-hmm.

16 DEPUTY EXECUTIVE OFFICER SUINE: -- and it's not  
17 worth pursuing it anymore. There's no source to collect  
18 from. So those are overpayments that are typically  
19 smaller in nature. The other are internal errors that  
20 come up due to audits, adjustments that are made to member  
21 accounts. And we uncover mistakes that were made say 10  
22 to 15 years ago.

23 And, you know, they can vary of -- the money got  
24 put into an incorrect formula or the community -- the  
25 ex-spouse came forward and said, hey, where is my money,

1 and we -- we set up a complex community property situation  
2 where we were supposed to at a certain time take that  
3 money from the member and give it to the ex-spouse. And  
4 so those are cases where we have to go back and we have to  
5 make those adjustments to correct the member's allowance  
6 going forward.

7           But when we make the error, they're only subject  
8 to the three-year statute. So again, there's no  
9 collection there. We must write-off everything that  
10 exceeds the three-year statute of limitations and we charge  
11 the member for the three years worth of overpayments, in  
12 that same fashion of collecting via AER or having them pay  
13 in full.

14           BOARD MEMBER BROWN: Well. Thank you. This  
15 information is very helpful. I will tell you when my  
16 mother passed, she was -- she's a retired teacher. She  
17 was receiving a small CalSTRS payment, and of course -- a  
18 pension. And she passed on December 28th, and so they  
19 wanted to take back the December payment. And we filed an  
20 appeal and we were allowed to keep that. And I would  
21 assume that CalPERS has ways to do that as well, I would  
22 hope. But it is -- it is tough when it's just a -- you  
23 know, one month overpayment.

24           But I appreciate all this information and I  
25 appreciate the efforts that both you and the business

1 office makes in trying to collect this debt, because it's  
2 every -- every dollar can go back into the pension fund.  
3 So I appreciate the help.

4 Thank you, Mr. Cohen.

5 CHAIRPERSON MILLER: Okay. And 5f, did you want  
6 the item presented or do you just have questions, Ms.  
7 Brown?

8 CHIEF FINANCIAL OFFICER COHEN: You've got to  
9 unmute

10 CHAIRPERSON MILLER: Oh, you're muted.

11 BOARD MEMBER BROWN: I need to go back to my  
12 notes, so hold on.

13 CHAIRPERSON MILLER: Okay. It's --

14 BOARD MEMBER BROWN: I'm going to go into  
15 Diligent. Hold on.

16 CHAIRPERSON MILLER: -- pension contracts  
17 management program annual report.

18 BOARD MEMBER BROWN: It's -- is it the same  
19 people, Mr. Cohen?

20 CHIEF FINANCIAL OFFICER COHEN: No. It will be  
21 Arnita Paige, but I think she'll probably be able to hear  
22 you, if you want to start asking questions.

23 BOARD MEMBER BROWN: Yeah, it's -- yeah, and I  
24 really appreciate the PowerPoint. I think it would have  
25 been helpful for people to actually see the presentation,

1 but I'm very happy to see that we're working on making  
2 payment arrangements and collecting and getting payment  
3 plans. On page -- 5f, page three of six, you talk about  
4 your administrative highlights for the cross-program  
5 termination process. Especially I'm glad to hear that  
6 you've accelerated the term -- turnaround time frame, and  
7 that you actually discuss the payment terms prior to the  
8 final termination. I know I heard from some employers  
9 that said they were sort of surprised to hear after they  
10 said we want termi -- final, final terminate, right, final  
11 answer, and then they got a big number. So I wanted to  
12 thank you for being more helpful to employers and getting  
13 the information to them.

14 And then my -- the one concern I have on page  
15 four of six, that's the agency termination report, we've  
16 got one there that's a JPA. And as we all know, that's  
17 where we've had problems with those old agreements. And  
18 my question was is this one of those ones with -- that  
19 have the problematic agreements where the agencies that  
20 form the JPA are not obligated to pay or did the  
21 legislation that we passed solve that problem for us?

22 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

23 PAIGE: Thank you for the question. And I want to make  
24 sure, are you on page four of the PowerPoint in  
25 referencing the termination report?

1 BOARD MEMBER BROWN: Yes. Yes.

2 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

3 PAIGE: Okay. So this particular JPA -- this -- they're  
4 basically -- it's not -- the law basically will assist us  
5 in this matter. This is voluntary. The employer  
6 actually, at least to us just discussing termination  
7 information. So we don't foresee any issues with this  
8 employer at this time.

9 CHIEF FINANCIAL OFFICER COHEN: So just to  
10 differentiate from the other JPAs that have been a  
11 problem, those are ones that did fail to make payments --

12 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

13 PAIGE: Right.

14 CHIEF FINANCIAL OFFICER COHEN: -- and therefore  
15 went into involuntary termination --

16 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

17 PAIGE: Right.

18 CHIEF FINANCIAL OFFICER COHEN: -- because they,  
19 you know, weren't making the payments to CalPERS. And  
20 so -- and that's what Arnita is referencing. These are  
21 ones voluntarily choosing to follow the process, and in  
22 doing so would make a lump sum payment, so that retirees  
23 payments would be secure for their entire lifetime, as  
24 everyone works through the system.

25 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

1 PAIGE: Correct.

2 CHIEF FINANCIAL OFFICER COHEN: You're on mute,  
3 Board Member Brown.

4 BOARD MEMBER BROWN: I am sorry.

5 No, I appreciate that information. And so just  
6 sort of overall, do we think we're doing better with  
7 managing employers who are having financial difficulty. I  
8 know, you know, we keep hearing that, you know, our rates  
9 are harming them, but I'm just wondering are we seeing  
10 more? There's no -- there's no tracking, like, you know,  
11 multi-year telling me how many employers or how many, you  
12 know, are moving in and moving out of default. So I mean,  
13 I --

14 CHIEF FINANCIAL OFFICER COHEN: Right. I think  
15 it was at the beginning of the pandemic certainly it was a  
16 concern of all of us that we could see, you know, a large  
17 number of employers running into problems. We immediately  
18 set up a webinar to discuss sort of what the options were  
19 and, you know, the individual jurisdictions could approach  
20 us for discussion about payment plans, if they were having  
21 trouble making their payments. We had a surprisingly low  
22 number of employers even approach us for initial  
23 conversations, which was great. And certainly, the quick  
24 bounce back of the economy has helped to mitigate that  
25 concern.

1           But obviously, our rates continue to be a  
2 pressure point on many jurisdictions. And I think  
3 that's -- as you heard yesterday, it will -- it's one of  
4 the main underlying discussion points that you as a Board  
5 have in this ALM process, to understand what your  
6 decisions mean for the individual employers. And, you  
7 know, Scott's actuarial team, you know, is able to provide  
8 a sampling as they've done yesterday in terms of the  
9 likelihood of what would happen with rates.

10           You know, with 4,000-ish plans, it's hard to, you  
11 know, summarize any -- for any, you know, one plan  
12 there's, you know, a variety of iterations, depending on a  
13 jurisdiction's circumstances. But I will say overall, as  
14 you started with, we're very pleased with the team at  
15 CalPERS that have sort of reviewed the termination process  
16 to make sure that if we need to use it, and hopefully, you  
17 know, we use it very little, it does run as smooth as  
18 possible for jurisdictions.

19           This annual report format we started a year ago,  
20 so it's a little bit hard, I agree, to sort of find  
21 long-term trend lines on jurisdictions. But as we go  
22 forward, we're certainly planning on sticking with this  
23 format, so it will be much easier, you know, in two or  
24 three years to get a better sense of the trend. But at  
25 this point, I would say the number of jurisdictions in the



1 termination process are the lowest that I've seen in my  
2 time at CalPERS.

3 BOARD MEMBER BROWN: Well, thank you. That's  
4 what it looks like to me. I've only been really looking  
5 at these for four years, but this report didn't seem as  
6 bad or dire as the other ones. And so I wanted to  
7 congratulate you, but I wasn't sure, because I don't have  
8 any other data to base it on. But I also --

9 CHIEF FINANCIAL OFFICER COHEN: I think  
10 congratulations to Arnita's team is well in order.

11 BOARD MEMBER BROWN: Excellent. Well, I do  
12 appreciate it. And just, you know, outreaching to the  
13 employers, I think the fact that they have the tool, the  
14 pension tool as well helps the ability to, you know,  
15 payoff unfunded liabilities, you know, finance that. I  
16 mean, all these tools that are in place help employers and  
17 hopefully keep them from, you know, panicking.

18 And I just think with your help and guidance,  
19 we're going to make sure that employees' pensions, you  
20 know, are secure. And hopefully we'll just keep, you  
21 know, killing it when we -- with our returns and, you  
22 know, everything will be glowing. You know, we'll be at a  
23 hundred percent in no time, so -- but I do appreciate all  
24 the efforts in the report. I think it's kind of good  
25 news. Next time, we should just share it and not just put

1 it on consent.

2 Thank you.

3 CHIEF FINANCIAL OFFICER COHEN: Thank you.

4 PENSION CONTRACT & PREFUNDING PROGRAMS CHIEF

5 PAIGE: Thank you.

6 CHAIRPERSON MILLER: Okay. Thank you and thank  
7 you to the team for the answers and the fine work behind  
8 the answers.

9 So that moves us to our first action agenda item  
10 6a, our Actuarial team, Mr. Cohen. Revised State  
11 Employer/Employee Contribution Rates.

12 CHIEF FINANCIAL OFFICER COHEN: Yes, I think --

13 CHAIRPERSON MILLER: Mr. Terando.

14 CHIEF FINANCIAL OFFICER COHEN: Yeah, I think  
15 Scott is here with his team to present on this item.  
16 There he is, so I will turn it to him.

17 CHAIRPERSON MILLER: Excellent.

18 CHIEF ACTUARY TERANDO: Good afternoon, Mr.  
19 Chair, members of the Committee. Scott Terando, CalPERS  
20 Chief Actuary.

21 This item is an action item and looks for  
22 approval of revised rates for certain State contribution  
23 rates. Back in April, the Board adopted the contribution  
24 rates for the State for fiscal year 2021-22. However,  
25 there has to be -- there has been some adjustments that

1 needs to be made due to a change in the member rates.

2 I'm going to have Nina Ramsey step through all  
3 the details and provide additional insight on to the  
4 changes needed.

5 (Thereupon a slide presentation.)

6 ASSOCIATE PENSION ACTUARY RAMSEY: Thank you,  
7 Scott.

8 Good afternoon, Mr. Chair, members of the  
9 Committee. Nina Ramsey, CalPERS actuarial team member.  
10 As Scott mentioned, I will be presenting to you for your  
11 approval revised State employer contribution rates for  
12 fiscal year 2021-22.

13 Next slide, please.

14 --o0o--

15 ASSOCIATE PENSION ACTUARY RAMSEY: The revised  
16 rates are based on data used in our June 30th, 2020  
17 actuarial valuation. As Scott mentioned, the Board  
18 previously adopted employer contribution rates for all  
19 five State plans at the April meeting. Subsequent to that  
20 meeting, Bargaining Units 5 and 9 have negotiated member  
21 contribution rate increases effective July 1st of this  
22 year.

23 The increases to the member contribution rates  
24 affect the calculation of the required employer  
25 contribution rates, and as such, we will need to revise

1 the employer contribution rates for future contributions.  
2 It is the Board's policy that when member contribution  
3 rates change, that these be reflected in the employer  
4 contribution rates at the next opportunity, which is  
5 today's meeting.

6 Next slide, please.

7 --o0o--

8 ASSOCIATE PENSION ACTUARY RAMSEY: Bargaining  
9 Unit 5 has initiated their agreement for employees to pay  
10 half of the normal cost, Bargaining Unit 9 had a similar  
11 agreement in place for fiscal year 2019-20. That  
12 agreement ended June 30th of 2020, but they have  
13 negotiated to return to those rates for their members  
14 effective July 1st of this year and effective for one  
15 year, meaning that it would end June 30th, 2022.

16 Both of these agreements apply to classic and  
17 PEPRA members. So it is both groups that will be paying  
18 half of the normal cost.

19 Next slide, please.

20 --o0o--

21 ASSOCIATE PENSION ACTUARY RAMSEY: Here, we have  
22 the rates that the Board approved at the April meeting and  
23 the impact of the increased membership contributions to  
24 those rates, leaving us with a revised total rate for  
25 fiscal year 2021-22. The increase in member contribution

1 rates for the State miscellaneous plan resulted in a  
2 reduction of 0.6 percent and for CHP resulted in a  
3 reduction of 0.93 percent.

4 Next slide, please.

5 --o0o--

6 ASSOCIATE PENSION ACTUARY RAMSEY: So here we  
7 have the revised total rate, which includes those  
8 reductions from the previous slide, also the additional  
9 statutory contributions from Government Code 20683.2,  
10 leaving us with a final revised total contribution for  
11 fiscal year 2021-22. The additional statutory  
12 contribution is just for information purposes. It is not  
13 something we are asking the Board to approve.

14 Next slide, please.

15 --o0o--

16 ASSOCIATE PENSION ACTUARY RAMSEY: So these are  
17 the member contribution rate increases effective July 1st  
18 of this year. Patrol members in Bargaining Unit 5 will  
19 increase from 11.5 to 12.5 percent and miscellaneous  
20 members in Bargaining Unit 5 will increase from 8 to 8 and  
21 a quarter percent. I would like to note that the patrol  
22 members in Bargaining Unit 5 will have their employee  
23 contribution rate increased one percent each year, until  
24 it ultimately reaches 14.75 percent in fiscal year  
25 2024-25, as that is the current -- currently, half of the

1 normal cost would be the 14.75 percent.

2 For Bargaining Unit 9, miscellaneous members are  
3 increasing from 8 to 8 and a half percent, and safety  
4 members are increasing from 11 to 11 and a half percent.  
5 And currently, with the agreement they have in place right  
6 now, those rates will revert back July 1st next year to  
7 the lower rates on this slide.

8 This concludes my presentation and I would be  
9 happy to take any questions.

10 ASSOCIATE PENSION ACTUARY RAMSEY: Mr. Miller,  
11 you are muted.

12 CHAIRPERSON MILLER: There we go. I don't see  
13 any questions in the chat. And since I can't see everyone  
14 with the screen up -- okay. Now, I can see, so I don't  
15 see anybody indicating they have a question, so thank you  
16 for the presentation. It was very clear and very helpful  
17 information. And we'll move on.

18 CHIEF FINANCIAL OFFICER COHEN: This one is an  
19 action item.

20 CHAIRPERSON MILLER: Oh, no. We have to -- we  
21 have to vote. We have to vote. So --

22 COMMITTEE MEMBER JONES: Move approval.

23 CHAIRPERSON MILLER: Moved by Mr. Jones.

24 Seconded by?

25 VICE CHAIRPERSON TAYLOR: I'll second.

1 CHAIRPERSON MILLER: Who was that? Was that --  
2 oh, Ms. Taylor.

3 VICE CHAIRPERSON TAYLOR: Yes.

4 CHAIRPERSON MILLER: Okay. So we'll call for the  
5 question. Ms. Hopper.

6 COMMITTEE SECRETARY HOPPER: Henry Jones?

7 COMMITTEE MEMBER JONES: Aye.

8 COMMITTEE SECRETARY HOPPER: Frank Ruffino for  
9 Fiona Ma?

10 ACTING COMMITTEE MEMBER RUFFINO: Aye.

11 COMMITTEE SECRETARY HOPPER: Lisa Middleton?

12 COMMITTEE MEMBER MIDDLETON: Aye.

13 COMMITTEE SECRETARY HOPPER: Stacie Olivares?  
14 Excused.

15 Ramon Rubalcava?

16 COMMITTEE MEMBER RUBALCAVA: Yes. Aye. Aye.

17 I'm voting yes.

18 (Laughter.)

19 COMMITTEE SECRETARY HOPPER: Theresa Taylor?

20 VICE CHAIRPERSON TAYLOR: Aye. Yes. Whatever.

21 COMMITTEE SECRETARY HOPPER: Mr. Chair, I have  
22 all ayes, motion being made by Henry Jones, seconded by  
23 Theresa Taylor, on Agenda Item 6a Revised State Employer  
24 and Employee Contribution Rates.

25 CHAIRPERSON MILLER: Excellent. And it is good

1 to be here when you say "aye", so present helps as well.  
2 It's late in the day and we want to reaffirm that we're  
3 present and voting, so --

4 (Laughter.)

5 CHAIRPERSON MILLER: Okay. That brings us to our  
6 last action agenda item. 6b, the 2021 CalPERS Board of  
7 Administration special public agency member notice of  
8 election. And, Mr. Cohen, do we have Mr. Stone?

9 CHIEF FINANCIAL OFFICER COHEN: He is here. I  
10 will turn it to Mr. Stone.

11 OPERATIONS SUPPORT SERVICES DIVISION CHIEF STONE:

12 Good afternoon, members of the Board. Dallas  
13 Stone, CalPERS team member. This is an action item  
14 seeking the Finance and Administration Committee's  
15 approval to initiate the 2021 special public agency member  
16 election by adopting the notice of election. This  
17 election will be conducted to fill the public agency  
18 representative seat, which was vacated by Mr. Jason Perez  
19 prior to the term's expiration.

20 At the July 2021 offsite meeting, the Board was  
21 provided with information on the tentative election  
22 schedule. The notice of election, which is included as  
23 Attachment 1 to this item outlines the election schedule  
24 and other requirements. The proposed notice of election  
25 for this special election is consistent with the tentative



1 election schedule previously provided to you.

2           If approved, we will release the notice of  
3 election on October 25th, 2021, which will also start the  
4 nomination period. Nomination petitions containing 250  
5 valid original signatures will need to be submitted by  
6 December 16th, 2021. All forms related to the nomination  
7 requirements will be posted on the CalPERS Board election  
8 webpage. Interested candidates may also request a copy of  
9 the forms directly by contacting the Board election  
10 office.

11           After approval, the notice of election will be  
12 distributed electronically to members from their employers  
13 who will receive it from CalPERS via a circular letter.

14           I'm happy to answer any questions you have at  
15 this time. Thank you.

16           CHAIRPERSON MILLER: Okay. I'm not seeing any  
17 requests for questions and I'm not seeing anybody waving  
18 frantically to speak. So thank you for that. It's  
19 been --

20           VICE CHAIRPERSON TAYLOR: Move approval.

21           COMMITTEE MEMBER JONES: Second.

22           CHAIRPERSON MILLER: Moved by Taylor, seconded by  
23 Jones.

24           So, Ms. Hopper, call for the question.

25           COMMITTEE SECRETARY HOPPER: Henry Jones?

1 COMMITTEE MEMBER JONES: Aye.

2 COMMITTEE SECRETARY HOPPER: Frank Ruffino for  
3 Fiona Ma?

4 ACTING COMMITTEE MEMBER RUFFINO: Aye.

5 COMMITTEE SECRETARY HOPPER: Lisa Middleton?

6 COMMITTEE MEMBER MIDDLETON: Aye.

7 COMMITTEE SECRETARY HOPPER: Stacie Olivares?  
8 Excused.

9 Ramon Rubalcava?

10 COMMITTEE MEMBER RUBALCAVA: Aye.

11 COMMITTEE SECRETARY HOPPER: Theresa Taylor?

12 VICE CHAIRPERSON TAYLOR: Aye.

13 COMMITTEE SECRETARY HOPPER: Mr. Chair, I have a  
14 motion being made by Theresa Taylor, seconded by Henry  
15 Jones, all ayes, for Agenda Item 6b, 2021 CalPERS Board of  
16 Administration Special Public Agency Member Notice of  
17 Election.

18 CHAIRPERSON MILLER: Excellent. Okay.

19 So move right along to 7a, information agenda  
20 item, Annual Actuarial Valuation Terminated Agency Pool.  
21 And, Mr. Cohen, do we have Julian Robinson?

22 CHIEF FINANCIAL OFFICER COHEN: He is here from  
23 the Actuarial Office and I will turn it to him.

24 CHAIRPERSON MILLER: Great.

25 SENIOR PENSION ACTUARY ROBINSON: Good afternoon,

1 Mr. Chairman, members of the Committee. I'm happy to  
2 present this afternoon the Terminated Agency Risk Pool,  
3 June 30, 2020 valuation. We present this valuation every  
4 year to the Board.

5 Next slide, please.

6 --o0o--

7 SENIOR PENSION ACTUARY ROBINSON: The TAP, the  
8 Terminated Agency Pool, has 108 -- 119 plans. There were  
9 eight agencies added in the valuation which we conducted  
10 as of June 30, 2020. The funded ratio of the pool is  
11 176.2 percent. We'll see some further details shortly.

12 Next slide, please.

13 --o0o--

14 SENIOR PENSION ACTUARY ROBINSON: The changes  
15 since the last valuation were the addition of these eight  
16 agencies, which you see on the screen in front of you.  
17 They added approximately \$38 million of accrued liability  
18 to the fund and they also brought in assets around that  
19 amount as well.

20 Next slide, please.

21 --o0o--

22 SENIOR PENSION ACTUARY ROBINSON: There were  
23 assumption changes in -- during the valuation. The  
24 discount rate changed down to 1.48 percent. In the prior  
25 valuation, it was 2.62 percent. The inflation rate also

1 was decreased to 1.65 percent from 1.85 percent. The  
2 discount rate and inflation are set by Board policy. The  
3 method is using 30-year treasury bonds as the -- to set  
4 the discount rate. And as the Committee is aware,  
5 bonds -- yields on bonds moves up and down each year, so  
6 therefore the discount rate and the inflation assumption  
7 also vary from year to year.

8 Next slide, please.

9 --o0o--

10 SENIOR PENSION ACTUARY ROBINSON: On this slide,  
11 you can see a summary of the financial condition of the  
12 plan. I'm not sure why the June 30, 2020 results are a  
13 little bit obscured. At least on my screen, I can't see  
14 them clearly. But the market value of assets, as of the  
15 most recent valuation, is \$366 million. There's  
16 approximately \$208 million in accrued liability. So the  
17 unfunded accrued liability is negative \$158 million, which  
18 is a funded ratio of 176.2 percent.

19 As you'll notice, there was a decrease in the  
20 funded ratio from the previous year. This was mostly due  
21 to, number one, the addition of new plans into the -- into  
22 the pool and also as a result of a change in the discount  
23 rate. But you can also see that the unfunded accrued  
24 liability increased -- or the -- essentially, the surplus  
25 increased from 152 million, 153 million to 158 million.

1 So the surplus absolute number did increase over the  
2 period.

3 Next slide, please.

4 --o0o--

5 SENIOR PENSION ACTUARY ROBINSON: The Terminated  
6 Agency Pool assets are invest -- are invested in two  
7 separate segments. The first segment is what we call the  
8 immunized segment, which represents a -- a portfolio of  
9 bonds, which the Investment Office updates every year to  
10 match the cash flows expected from the benefit payments in  
11 the fund.

12 Any surplus amount is invested with the rest of  
13 the PERF in the -- in the large fund. And as you can see,  
14 the split between the amount in the immunized segment and  
15 surplus segment is approximately 50/50. The return that  
16 the TAP received from the 19-20 fiscal year was 10.7  
17 percent.

18 Next slide, please.

19 --o0o--

20 SENIOR PENSION ACTUARY ROBINSON: The last two  
21 slides show some of the sensitivity that the plan has or  
22 the pool has for changes in mortality. This is what we do  
23 with all of our pools in the pension plans, we want to see  
24 what would happen if mortality rates are 10 percent  
25 heavier or 10 percent lighter. And here, we can see that

1 there would be a movement of about \$8 million of increase  
2 if mortality rates dropped, and a decrease of about seven  
3 percent of accrued liability if the mortality rates  
4 increased.

5 On the next slide --

6 --o0o--

7 SENIOR PENSION ACTUARY ROBINSON: -- we show the  
8 sensitivity to change of inflation. The current inflation  
9 assumption is 1.65. If there was a lower inflation, then  
10 the accrued liability would drop by about \$26.8 million.  
11 If the inflation rate was one percent above what we had  
12 assumed, it would increase the liability about \$13.8  
13 million.

14 That's the end of my presentation, I'd be happy  
15 to take any questions on the Terminated Agency Pool.

16 CHAIRPERSON MILLER: Thank you. A very  
17 comprehensive and understandable presentation. And I see  
18 no questions, and no one indicating they have -- oh, I see  
19 Henry is waiving. So Henry go ahead. You have the floor.

20 COMMITTEE MEMBER JONES: I don't know what's  
21 happening to my chat box. I got it in there and just like  
22 Rob said he doesn't see it -- didn't see it. And  
23 that's -- I don't know what's going on, but I show it on  
24 my end, so something is wrong.

25 But anyway, on this -- the page of this

1 attachment, page five of eight, back to that page, and I  
2 think I raised the same question a year ago when the last  
3 time this was -- and it's just a technical -- technicality  
4 of the unfunded liability with a negative 153.8. And I  
5 understand why it's negative, because you use the term  
6 unfunded, so it's somehow -- but if you're just looking at  
7 this, you would think there's a problem. But it's a  
8 positive problem, but I don't know how you deal with that,  
9 because it's --

10 SENIOR PENSION ACTUARY ROBINSON: Yeah, right.  
11 That's the pension convention that we have in order to  
12 report.

13 COMMITTEE MEMBER JONES: Say that again.

14 SENIOR PENSION ACTUARY ROBINSON: A convention we  
15 have throughout CalPERS is to express an unfunded  
16 liability as a positive number, if it's a -- if there's a  
17 shortfall in the assets, and as a negative number if  
18 there's a surplus in assets.

19 COMMITTEE MEMBER JONES: Yeah, I understand  
20 what's showing.

21 SENIOR PENSION ACTUARY ROBINSON: Um-hmm.

22 COMMITTEE MEMBER JONES: Maybe you should put an  
23 asterisk by it, because if you just look at cold, it will  
24 look like it's a problem, but I understand that it's a  
25 good problem.

1 (Laughter.)

2 SENIOR PENSION ACTUARY ROBINSON: Absolutely,  
3 yes.

4 CHAIRPERSON MILLER: Okay. Thank you.

5 Yeah and I think what's happened. When they're  
6 sharing the screen, it cuts off part of the chat box or  
7 makes it disappear. And so until we come back to the  
8 screen view, I couldn't see you waving, so...

9 COMMITTEE MEMBER JONES: Oh, okay. Okay.

10 CHAIRPERSON MILLER: Yeah. Okay.

11 COMMITTEE MEMBER JONES: I try to get my  
12 questions in before it goes up then okay.

13 CHAIRPERSON MILLER: Yeah. So do we have a  
14 motion?

15 COMMITTEE MEMBER JONES: Move approval.

16 CHIEF FINANCIAL OFFICER COHEN: This one is  
17 actually an information item.

18 CHAIRPERSON MILLER: Oh, these are -- were' back  
19 to information, so --

20 CHIEF FINANCIAL OFFICER COHEN: Thank you, Mr.  
21 Chair.

22 CHAIRPERSON MILLER: Okay. So thank you. Moving  
23 along to information Item B, Long-Term Care Valuation.  
24 Mr. Cohen have we got Ms. Archuleta and her team?

25 CHIEF FINANCIAL OFFICER COHEN: Fritzie is here.



1 I see her face. So take it away, Fritzie.

2 (Thereupon a slide presentation.)

3 DEPUTY CHIEF ACTUARY ARCHULETA: Good afternoon.  
4 Fritzie Archuleta, CalPERS team. I am joined today also  
5 by Clark Heitkamp who is an actuary for UHAS Health  
6 Actuaries, as well as Allen Han who is a Long-Term Care  
7 Actuary on the CalPERS team. And I'm sorry -- I  
8 apologize. Good afternoon, Mr. Chair and members of the  
9 Committee. Fritzie Archuleta, CalPERS team.

10 So I'm here today to present the latest  
11 results -- oh, next slide, please.

12 --o0o--

13 DEPUTY CHIEF ACTUARY ARCHULETA: Next slide,  
14 please.

15 I'm here today to present the results of the  
16 latest valuation report for the Long-Term Care Program.  
17 All information is -- in this report is as of June 30th,  
18 2020. This item is an annual information agenda item,  
19 which highlights the key aspects of the long-term care  
20 valuation report.

21 Normally, this report would go to the Board in  
22 the spring time frame. However, this program this year  
23 underwent a program stabilization effort, which took most  
24 of the normal processing time. I will discuss the  
25 program -- the details of the program stabilization effort

1 later on in this presentation.

2 For your convenience, a full copy of the report  
3 is available as an attachment to this agenda item and it  
4 has much more detail than I am allowed to go over today --  
5 than I am able to go over today. On a side note, we have  
6 received many inquiries about the experience of the  
7 program beyond 6/30/2020. Since this report was as of  
8 6/30/2020, it only reflects about three months worth of  
9 COVID data. The June 30th, 2021 valuation will be  
10 produced in the spring of next year and it will -- and it  
11 will incorporate much more of the COVID experience, as it  
12 covers the time frame where the first and second wave of  
13 the COVID pandemic took place.

14 Next slide, please.

15 --o0o--

16 DEPUTY CHIEF ACTUARY ARCHULETA: Next slide,  
17 please.

18 Thank you. This is the correct slide. I see  
19 your chat. Thank you.

20 Okay. So the margin as of 6/30/2020 is 1.3  
21 percent and the funded ratio for the program is 101  
22 percent. As a reminder, the margin is defined as the  
23 excess assets in the Program divided by the present value  
24 of future premiums for the program. I like to think of  
25 the margin though as a very important measure, because it

1 gives us a general indication of the premium adjustment  
2 needed to get the program to be fully funded.

3 For example, a margin of negative 10 percent  
4 would indicate that roughly a 10 percent premium increase  
5 would be needed to get the program back to whole. The  
6 funded ratio is simply the ratio of the program assets to  
7 the program liabilities.

8 So every year, the actuarial office performs a  
9 reconciliation of the margin from one year to the next.  
10 During the 19-20 reconciliation, the changes to the margin  
11 were categorized into three large buckets. First, there  
12 was the program stabilization effort. Second, there was  
13 the recognition of the actual fiscal year 19-20  
14 experience. And finally, there was the incorporation of  
15 the annual experience study.

16 Next slide, please.

17 --o0o--

18 DEPUTY CHIEF ACTUARY ARCHULETA: So this slide --  
19 this slide reconciles the margin from one year to the  
20 next. Let me just take a step back and explain how this  
21 slide works. The first line it has the final 2019 result  
22 margin of negative 85.5 percent and the funded ratio of 69  
23 percent. If you go down about three lines, you'll see the  
24 row that says discount rate change.

25 Now, I will discuss the discount rate change in

1 detail in just a minute. But just for exercise purposes,  
2 the discount rate change improves the margin by 29.1  
3 percent. And so you add negative 85.5 percent to the 29.1  
4 percent and you'll wind up with a resulting margin of  
5 negative 54 -- 56.4 percent, and you'll see that the  
6 funded status improved from 69 percent to 78 percent. So  
7 that's how the table works.

8           So now the details. From June 30th, 20 -- the  
9 2019 final result, the resulting margin was negative 85.5  
10 percent, which would indicate that a substantial premium  
11 increase was needed to get the program back to a hundred  
12 percent funded. In an effort to mitigate the risk in the  
13 program, CalPERS created a cross-divisional team to help  
14 stabilize -- to help stabilize the program.

15           And we collaborated on a program stabilization  
16 effort. The first part of the program stabilization  
17 effort was a review and a reset of the asset allocation of  
18 the Long-Term Care Fund.

19           A new asset allocation was adopted earlier this  
20 year. And the move corresponded to a discount rate of  
21 4.75 percent. This change improved the mar -- improved  
22 the discount rate from the expected four percent to a 4.75  
23 percent, which was an increase of 75 basis points. And  
24 this move improved the margin by 29.1 percent.

25           The second part of the program stabilization

1 effort was an across the board premium increase first in  
2 2021 of 52 percent and in 2022 an increase of up to 25  
3 percent. The premium increase for the two years improved  
4 the margin by 61.2 percent. I just want to take a step  
5 back here and say that for the purposes of calculations in  
6 this table, even though the second year increase is up to  
7 25 percent, our calculations for this table, we assumed  
8 the 25 percent increase.

9           So if a 25 percent increase does not end up  
10 happening, and something less than 25 percent comes  
11 through, that rate increase, that change to the margin  
12 will not quite be 61.2 percent. It just depends on how  
13 high the second year rate increase is.

14           So after it was all said and done, the program  
15 stabilization effort took the margin from a negative 85.5  
16 percent to a positive 4.8 percent and it took the funded  
17 status from 69 percent to a positive 104 percent.

18           Next, the Actuarial Office reviewed the program  
19 experience during the fiscal year 19-20 and compared it to  
20 what was projected by our assumption. The experience  
21 during the 19-20 fiscal year was slightly favorable for  
22 the program. First off, a refresh of the demographic data  
23 from 6/30/2019 to 6/30/2020 improved the margin by 2.1  
24 percent. This was predominantly due to the fact that more  
25 policies lapsed than what we anticipated and to the fact

1 that the number of actual new claims were lower than  
2 projected.

3           Next, we took the cash flow for the Long-Term  
4 Care Fund and broke it out into two pieces. First was the  
5 non-investment cash flow. This is the cash flow in and  
6 out of the program due to premiums as well as claims. We  
7 found that on the aggregate, the amount of claims paid out  
8 was more than what we anticipated. This is the reason for  
9 the change to the margin of negative 0.1 percent.

10           Finally, the investment return for the 19-20  
11 fiscal year was 4.7 percent. As a reminder, we expected  
12 four percent, so there was a slight gain there. And it  
13 increased the margin to point -- by 0.9 percent. So over  
14 all, the experience, the actual experience for the  
15 2019-2020 fiscal year improved the margin from 4.8 percent  
16 to 7.7 percent, and increased the funded status of the  
17 program from 104 percent to 107 percent.

18           I do want to note that the investment return for  
19 the 19-20 fiscal year was 4.7 percent. This is not to be  
20 confused with the 13 percent that you heard reported to  
21 you at the Board off-site. The 13 percent return  
22 corresponded to the 20-21 fiscal year and will be  
23 reflected in next year's valuation, which will be produced  
24 in the spring of next year.

25           Okay. So finally, as part of the annual

1 valuation process, the Actuarial Office reviews and  
2 revises the actuarial assumptions in the valuation, if  
3 needed. This review is necessary to continue to improve  
4 our actuarial model and ensure that the assumptions about  
5 the future are still relevant to the program.

6 To ensure the validity of our review, CalPERS  
7 contracts with an external consulting firm to do a  
8 parallel review. This year, UHAS Health Actuaries  
9 provided the parallel view -- review of our assumptions.  
10 After our study, we found that two major assumptions were  
11 needed to be updated this year, the claims utilization  
12 rate assumption and the morbidity improvement assumption.

13 The claims utilization rate assumption models the  
14 percentage of maximum benefit allowance used by claimant.  
15 The data shows that each year there was a small increase  
16 in the average utilization by claimant due to the cost of  
17 care inflation.

18 Also, the data suggested that this increase would  
19 be continuing in the future. Given that data, we  
20 increased the likelihood of -- we increased the  
21 utilization -- claim utilization rate. And the increase  
22 to this claims utilization rate, reduced the margin by 7.2  
23 percent. The morbidity improvement assumption models the  
24 anticipated reductions in the claim incidence over time.  
25 In recent years, there has not been consistent

1 industry-wide evidence or direct data to support that an  
2 improvement trend would continue.

3           Given this background, the morbidity improvement  
4 assumption was reduced and the reduction to this  
5 assumption corresponded to a reduction in the margin of  
6 1.1 percent. There were a number of other actuarial  
7 assumptions that were refined this year, but on their own  
8 did not have a significant impact on the margin. So we  
9 lumped them together in other assumption updates.

10           Those updates altogether improve the margin by  
11 1.9 percent. Overall, adjustments to the actuarial  
12 assumptions reduced the margin from 7.7 percent to 1.3  
13 percent and reduced the funded ratio of the program from  
14 107 percent to 101 percent.

15           I want to reiterate that the table -- this table  
16 reconciles the data from the program from June 30th, 2019  
17 to June 30th, 2020. Any experience after the 6/30/2020  
18 date is not reflected in the numbers that were reported.

19           As a reminder the June 30th, 2021 valuation will  
20 be presented to the Board next spring. This concludes my  
21 presentation and I will now open it to any questions.

22           COMMITTEE SECRETARY HOPPER: Mr. Chair, you're on  
23 mute.

24           CHAIRPERSON MILLER: I'm not seeing any questions  
25 in chat or anyone indicating they have a question, so



1 thank you for the presentation.

2 CHIEF FINANCIAL OFFICER COHEN: I think President  
3 Jones.

4 CHAIRPERSON MILLER: Oh, there's -- there's --  
5 oh, Henry is --

6 COMMITTEE MEMBER JONES: I don't know. It's  
7 showing up on mine -- showing up on mine again. So  
8 something -- I don't -- maybe it's just my system with  
9 this chat box, but it shows that I have a question. But  
10 anyway, as we go forward, hopefully we can get that fixed.

11 CHAIRPERSON MILLER: Yeah, go ahead.

12 COMMITTEE MEMBER JONES: Yeah. Okay. Thanks Ms.  
13 Archuleta. Thank you for the presentation. And while you  
14 explained part of the problem I was having at first, but I  
15 did talk to Michael and he explained to me, you know, what  
16 had happened. But this report covers the year 20 -- 19 --  
17 2019-2020, but the rate increases that you reflect here is  
18 for 20-21 and 21-22. So -- because when I first looked, I  
19 said how -- why do we need to raise the rates if we have a  
20 margin of error of 1.3? And that was my question. But he  
21 said but it includes the projected rate increase in these  
22 numbers.

23 So perhaps going forward, you could just put an  
24 asterisk by your rate increase and say this is for the  
25 coming year, because I was having a problem -- I'm trying

1 to understand why would we be increasing it, if this is  
2 going to be 1.3 now, okay? So thank you for the  
3 presentation.

4 DEPUTY CHIEF ACTUARY ARCHULETA: Thank you.

5 Yes. Thank you. Yeah, and you're absolutely  
6 correct. The margin of 1.3 is inclusive of the fact that  
7 we have increased the premiums. And the margin would be  
8 much less. It would be a negative number if we did not  
9 include the premium increases.

10 CHAIRPERSON MILLER: Yeah.

11 DEPUTY CHIEF ACTUARY ARCHULETA: So you're  
12 correct. Thank you.

13 CHAIRPERSON MILLER: Okay. Well, thank you and  
14 the team for the presentation. I do have an indication  
15 that we have public comments on this item, 7b. So Mr.  
16 Fox.

17 STAKEHOLDER RELATIONS CHIEF FOX: Yes, Mr.  
18 Chairman. We have two callers. The first, Larry Woodson  
19 from CSR.

20 MR. WOODSON: Good afternoon. Larry Woodson  
21 California State Retirees. Can you hear me okay?

22 CHAIRPERSON MILLER: Yes, sir, we can.

23 MR. WOODSON: Okay. Thank you. Chairman Miller,  
24 thank you for the opportunity to comment. And I did  
25 request a little extra time, if you're so inclined to

1 grant it. Appreciate it.

2 I read the 2020 actuarial valuation and have  
3 these comments. While the report is very thorough and I  
4 respect the work of the actuaries, especially projecting  
5 into 60 years off in some cases, it's based on data that  
6 is, in this case, one year and three months old, as it's  
7 being presented to you, the Board. And even a springtime  
8 presentation, it would be nine to 10 months old, which is  
9 too outdated. It can be remedied.

10 The contract with LTCG only requires reporting  
11 once every six months. Critical data like mortality,  
12 lapse rate, number of claims, which are available in some  
13 cases within days and certainly monthly go unreported for  
14 months. And in the case of this report, there's a good  
15 possibility that more current data would have reduced the  
16 need for such huge premiums. By the way, the lowering the  
17 discount rate from five and a quarter down to 4.75 may  
18 have improved the margin, but it also increased our  
19 premiums greatly.

20 On page two of the Agenda Item 7b, it reads,  
21 since the inception CalPERS Long-Term Care Program has  
22 experienced lower-than-expected investment income. And I  
23 understand returns have been historically low, but the  
24 last two years returns have both exceeded expectations.  
25 2019 had a return of 7.1 percent, even exceeding the 525

1 discount rate. And the 2020 -- and I'd like to point out  
2 that in the 2020 valuation, Appendix A, page one, it  
3 predicts investment earnings for 2021 to be \$231.8  
4 million, which is more than double last year's earnings,  
5 so -- and then finally looking at total fund assets,  
6 probably a more important figure. As of June 30th, the  
7 fund increased by 137 million to 4.87 billion. And then I  
8 was able to find the current value to date is up to 5.4  
9 billion. That's an increase of 12 percent in the last  
10 couple years. So I believe absent the lawsuit, the fund  
11 is in better shape than is being characterized.

12 On page two of the agenda item, there is a  
13 statement that quote, "The majority of COVID-19 impacts  
14 occurred after June 2020, therefore the impact to the  
15 program in this report is minimal". That statement is  
16 sort of inconsistent with data reported by commercial  
17 insurers. Three major insurers that I found reported up  
18 to 30 percent mortality increase in their nursing homes in  
19 the second quarter of 2020, and it reduced their costs  
20 significantly.

21 Due to the data delay, CalPERS didn't incorporate  
22 that kind of information, and which probably contributed  
23 to a higher-than-necessary premium increase. Most  
24 carriers report quarterly. And the State of California  
25 requires nursing homes deaths re -- be reported within a

1 day. Department of Health has to make that data available  
2 within weeks. CalPERS needs to amend their contract to  
3 require at least quarterly reporting, if not more  
4 frequently.

5 And then in report -- in the report, I see no  
6 distinction of plan costs between skilled nursing and  
7 in-home care, which is about half the cost. The trend is  
8 clearly in the direction of more in-home care, why is that  
9 not addressed? In conclusion, there's ample evidence that  
10 a 25 percent increase for 2022 is not needed. And any  
11 increase should be delayed until the final settlement of  
12 the lawsuit.

13 Thank you for hearing me.

14 CHAIRPERSON MILLER: Okay. Thank you, Mr.  
15 Woodson.

16 Mr. Fox, our next caller.

17 STAKEHOLDER RELATIONS CHIEF FOX: Yes, Mr. Chair.  
18 The next caller is Mr. Tim Behrens, California State  
19 Retirees.

20 MR. BEHRENS: Kelly, can you hear me?

21 Hello.

22 CHAIRPERSON MILLER: Yes, sir, we can. Go ahead.

23 MR. BEHRENS: Okay. Good afternoon. I'm Tim  
24 Behrens, the President of the California State Retirees.  
25 Thank you, Chairman Miller, for the opportunity to

1 comment.

2 CSR believes the 2020 valuation report, as Larry  
3 indicated, is very thorough. It is still lacking due to  
4 data lag and reporting from the LTCG. We are informed by  
5 staff that they are only required to report every six  
6 months. We, of course, would like to see this done every  
7 quarter, so the Board could make a better informed  
8 decision before raising the cost of the plan.

9 We also believe there is ample evidence, or at  
10 least significant uncertainty about the status of the LTC  
11 fund, that there should be no premium increases for 2022  
12 or at a minimum delayed until more recent data can be  
13 incorporated into actuarial projections and a final  
14 decision on the preliminary settlement on the class action  
15 lawsuit being made.

16 Thank you. Stay safe.

17 CHAIRPERSON MILLER: Thank you.

18 Does that conclude our public commenters, Mr.  
19 Fox?

20 STAKEHOLDER RELATIONS CHIEF FOX: Mr. Chairman,  
21 yes, that concludes public comment.

22 CHAIRPERSON MILLER: Okay. On to 7C, Review of  
23 PERF Actuarial Assumptions. Mr. Cohen, do we have Mr.  
24 Terando and his team?

25 CHIEF FINANCIAL OFFICER COHEN: Correct.

1 COMMITTEE MEMBER JONES: I think Ms. Brown has a  
2 comment, Mr. Chair.

3 CHAIRPERSON MILLER: Oh. Oh, I see that. Okay.  
4 Let's go back. Ms. Brown, comment.

5 We can't hear you. It looks like you're unmuted,  
6 but --

7 BOARD MEMBER BROWN: One more second.

8 CHAIRPERSON MILLER: There we go. We can hear  
9 you now.

10 BOARD MEMBER BROWN: Thank you. I apologize. I  
11 was switching ear pieces, because my other one has died.

12 Thank you for the ability to comment. I want to  
13 thank Mr. Woodson and Mr. Behrens for their comment. And  
14 I would like to ask the Committee to consider doing  
15 quarterly updates for long-term care. I'm sure, Mr.  
16 Miller, you have received a lot of comments and concerns  
17 about what's going on with the Long-Term Care Program and  
18 just the amount of pressure and distress we've put a lot  
19 of our policyholders under.

20 And I'm hoping that CalPERS can take this  
21 extraordinary step to not just do these annual updates on  
22 the Long-Term Care Program. And, in fact, we could in  
23 fact make an exception to help out our long-term care  
24 members and get current data and do the report again. I  
25 know it's a lot of work, but, you know, these long-term

1 care policyholders, over a hundred thousand of them, are  
2 in trouble. And I'd like us to see if this Committee  
3 wouldn't ask staff to come back and tell us, you know,  
4 what it would take to do updates more than once a year,  
5 potential quarterly to help out our policyholders.

6 Thank you.

7 CHAIRPERSON MILLER: Thank you, Ms. Brown.

8 I don't see any other comments on this, so we  
9 will go to 7c, Review of PERF Actuarial Assumptions. And  
10 I believe it's Mr. Terando. You have the floor.

11 (Thereupon a slide presentation.)

12 CHIEF ACTUARY TERANDO: Thank you, Mr. Chair.  
13 Scott Terando, CalPERS Chief Actuary.

14 This item is part of the ALM process. And it is  
15 a continuation of the presentation yesterday. During the  
16 Investment Committee yesterday, we talked about the  
17 capital market assumptions, the asset allocations, and  
18 pretty much covered a lot of information on the asset  
19 side. Today, we're going to be moving to the liability  
20 side and we're going to be going over the experience study  
21 results that the actuarial office performed. We're going  
22 to go over -- we're going to cover -- sure. We're going  
23 to cover the -- both the economic and the demographic  
24 assumption changes that we're proposing and kind of  
25 measure and -- and let -- kind of gauge how much impact it







1 price inflation, wage inflation, payroll growth, and  
2 investment return, although very little commentary on  
3 investment return. The demographic assumptions have to do  
4 more with how our members behave in terms of when they  
5 retire, whether they'll become disabled, rates of  
6 termination, rates of mortality and so on. We use the  
7 experience of the membership to a great degree for setting  
8 demographic assumptions, particularly experienced within  
9 the last four years. That's a very good indicator for us  
10 as to how to set assumptions going forward.

11 Next slide.

12 --o0o--

13 DEPUTY CHIEF ACTUARY DZIUBEK: So just some  
14 general commentary with regard to COVID-19. Of course,  
15 the pandemic has had significant implications to our  
16 agencies, our state, and on certain CalPERS items of  
17 experience. We have seen a slightly higher level of debts  
18 during the pandemic. We've seen some changes to patterns  
19 of retirement. Anthony Suine has talked about those in  
20 some of his presentations to the Board. But for purposes  
21 of this study, it's important to note that the data that  
22 we used for the experience study only runs through June  
23 30, 2019. So the data does not really reflect any impact  
24 from the pandemic, but that isn't necessarily a bad thing,  
25 because if you think of what we're trying to do here.

1 We're trying to set long-term assumptions to be used in  
2 future actuarial valuations.

3 And at this time, we have no evidence that would  
4 suggest that the pandemic will have a lasting impact on  
5 the experience of our system. And so for that reason, the  
6 data that we've used excludes impacts of COVID and the  
7 assumptions that we will be recommending as a result of  
8 the study have not been adjusted in any way, you know, due  
9 to the impacts of COVID-19.

10 Now, perhaps as we move forward year by year, we  
11 will see that certain behaviors have been impacted, at  
12 which point, once that evidence presents itself, we will  
13 take that into account.

14 Next slide.

15 --o0o--

16 DEPUTY CHIEF ACTUARY DZIUBEK: So moving ahead  
17 into the economic assumptions. The only change that we  
18 are recommending with regard to economic assumptions is a  
19 decrease in the price inflation assumption from 2.5  
20 percent to 2.25 percent. The other two assumptions noted  
21 on the slide are wage inflation and payroll growth. We  
22 are not recommending changes to those assumptions at this  
23 time. The basis for the recommendation to reduce price  
24 inflation is really coming from significant information  
25 that we've accumulated from economists, from investment



1           But I will mention that that assumption is not  
2 completely independent of the economic assumptions that we  
3 are talking about in this presentation. For example, you  
4 know, our assumption for price inflation needs to be  
5 consistent with the built-in price inflation assumption in  
6 the analysis of the portfolios. And again, as we  
7 discussed, our assumption of 2.25 is consistent with the  
8 2.3 assumption used by the Investment Office.

9           Next slide.

10                   --o0o--

11           DEPUTY CHIEF ACTUARY DZIUBEK: So moving on into  
12 the demographic assumptions. I'll make a general  
13 statement at the beginning here that when we performed  
14 this analysis and this is a lot of data that we're combing  
15 through for this study, as you can imagine, four years  
16 worth of data from our very large population. What we saw  
17 for many of the groups and with regard to many of the  
18 assumptions, was that the experience was fairly consistent  
19 with our assumptions, meaning that even in cases where  
20 we're recommending minor changes to these assumptions,  
21 they are not changes that will translate into significant  
22 employer or member contribution changes.

23           And so the idea with this presentation was to  
24 point out areas where the experience did deviate a little  
25 bit more so from the assumptions and where the recommended



1 pay increase. And consistent with the retirement  
2 assumption, we saw a few groups that received higher  
3 increases over the last four years than our actuarial  
4 assumptions predicted.

5           Again, the CHP was one of those groups. Many of  
6 the safety groups and also the State miscellaneous group  
7 all experienced slightly higher pay increases than our  
8 assumptions would have predicted. And so for that reason,  
9 we are recommending slightly higher assumptions going  
10 forward. The CHP will experience the largest change in  
11 their required contribution, as a result of this, roughly  
12 between two and three percent of payroll. Some of the  
13 other safety groups and State miscellaneous should be  
14 closer to one percent of pay.

15           Next slide.

16                           --o0o--

17           DEPUTY CHIEF ACTUARY DZIUBEK: So I know it's  
18 late in the day, and in the interests of time, with regard  
19 to the next two assumptions, which are termination of  
20 employment and disability retirement, I would like to  
21 suggest that we not spend a lot of time talking about  
22 those. In both cases, the actual experience lined up  
23 fairly well with our actuarial assumptions. We are making  
24 minor recommended changes to the assumptions, which will  
25 not have a significant impact on employer or employee





1 mortality rates from study to study.

2           Now, we are though recommending a couple  
3 structural changes to our mortality assumptions. The  
4 first is how we are proposing to recognize these expected  
5 improvements. Our current assumption is estimating 15  
6 years worth of improvement from where we are today and  
7 putting that all into the current mortality rates, as if  
8 we were 15 years in the future and mortality was that much  
9 better, because of those improvements.

10           Our recommended approach going forward is to  
11 recognize those expected improvements one year at a time,  
12 which is much more in line with how that will actually  
13 occur in the future. We needed a software enhancement to  
14 be able to handle that type of process. We have that now  
15 and we're able to use this method, which we refer to as  
16 generational mortality. And so that's one of our  
17 recommendations.

18           The second recommendation has to do with the fact  
19 that it's a fairly recognized fact that more affluent  
20 folks in society have lower rates of mortality than those  
21 who are less affluent.

22           And so if our mortality rates are predicting the  
23 right number of deaths in a particular year, they may not  
24 be predicting the right number of deaths, the right people  
25 that might die during the year.

1           In other words, you know, what the data shows is  
2 that we're getting higher rates of death among those that  
3 are less affluent than the more affluent folks. Now we  
4 don't have a lot of information about individual wealth of  
5 our -- of our retirees, but we do know their pay and their  
6 retirement benefit. And so we believe that looking at the  
7 retirement benefit is a good indication of wealth and a  
8 good predictor of the fact that they are likely to have  
9 lower mortality than those with smaller benefits.

10           And so we are recommending a process known as  
11 benefited-weighted mortality, where we recognize that  
12 phenomenon and we think we will get better results going  
13 forward with that approach. Now, all of these changes to  
14 the mortality assumption combined are resulting in  
15 contribution increases that we expect to be under one  
16 percent for the most part, maybe approaching one percent  
17 in some cases.

18           Next slide, please.

19                           --o0o--

20           DEPUTY CHIEF ACTUARY DZIUBEK: So just to drill  
21 down on the mortality assumption a little bit more. This  
22 particular chart is showing us life expectancy for males  
23 and females at every point in time where a new mortality  
24 study was conducted at CalPERS, so going back to 1994 and  
25 through the current study, which we're presenting today.



1 from the current rates to the proposed rates. Where you  
2 do see a little bit of a decrease is with the older  
3 members, particularly at age 70. And that is really a  
4 function of the expectation that 70-year olds are not  
5 living as long as we thought in the previous study. That  
6 has more to do with how we will be reflecting future  
7 mortality improvements in our mortality assumption.

8 In the past, as we discussed, we would take 15  
9 years worth of improvement and build that right into the  
10 current rates for those 70-year olds. And in reality, a  
11 70-year old has less of a chance, I guess, of seeing 15  
12 years worth of mortality improvements than the younger  
13 folks. And so that change in how we're reflecting future  
14 mortality improvements is what's causing that small  
15 decrease in life expectancy at those ages.

16 Next slide.

17 --o0o--

18 DEPUTY CHIEF ACTUARY DZIUBEK: So on the previous  
19 slides, we tended to focus on the impact of these proposed  
20 assumptions on employer contributions. Of course, as we  
21 all know, there's a large portion of our population that  
22 we refer to normally as PEPRAs, those hired after  
23 January 1st, 2013 that are required to share the normal  
24 cost of the plan 50 percent with the employer. And so  
25 changes that we are proposing for these assumptions will

1 likely have impacts on the normal cost for these plans,  
2 and therefore have the potential of resulting in increased  
3 member contributions.

4 Now, the range that we show on this slide for our  
5 PEPRA membership is an impact of 0.1 to 1.3 percent  
6 increases to plan normal costs for these PEPRA groups.  
7 The PEPRA rules require that the normal cost changes by at  
8 least one percent before any changes made to the member  
9 contributions.

10 So because some of these groups on the high side  
11 will experience a one percent or slightly more change, we  
12 do expect these assumption changes to result in some  
13 increases to member contributions. Now, it's important to  
14 note, first, that what we're talking about here are the  
15 impacts of the assumption changes excluding the discount  
16 rate. Remember, the discount rate is a separate topic.  
17 We don't know what the discount rate will be, so the 0.1  
18 to 1.3 percent that you see here is based on the seven  
19 percent discount rate that was used in the last valuation.

20 If there is a discount rate change to perhaps  
21 6.75, maybe 6.50, I understand was a portfolio that was  
22 asked for by the Investment Committee, that would increase  
23 the range of impact of all of the assumptions together.  
24 And with a 6.75 quarter percent discount rate, the range,  
25 instead of 0.1 to 1.3 is more like one percent to 2.9

1 percent.

2           And so these changes we're talking about  
3 combined, with the potential discount rate change to 6.75  
4 is likely to result in increases to member rates in most  
5 of our groups, and in some cases perhaps a percent or a  
6 percent and a half even.

7           It's very difficult to estimate group by group  
8 who will get these increases. There's a lot of factors  
9 that go into this. This calculation will be done on a  
10 plan-by-plan basis with the June 30, 2021 valuations.  
11 Even just changes in the membership of a population will  
12 change the normal cost that we determine in the next  
13 valuation. Those are completely unpredictable, but I  
14 think there's enough evidence that we see here to suggest  
15 that even without a discount rate change, we are -- we're  
16 likely to see some member groups with contribution  
17 increases and with the discount rate change of 6.75,  
18 certainly if we moved on to 6.50, it appears that most of  
19 our PEPRA members would receive increases to the member  
20 rates.

21           The other -- the last comment I want to make is  
22 that the plans on the higher side of this range tend to be  
23 the safety plans, whose normal costs are higher than  
24 miscellaneous plans in general. And so they are -- they  
25 are the groups likely to see the biggest increases in

1 member rates.

2 Next slide.

3 --o0o--

4 DEPUTY CHIEF ACTUARY DZIUBEK: So as far as next  
5 steps, this is an information item. The report that's  
6 attached is a draft report. We are asking you to take a  
7 look at these assumption changes, consider them. We will  
8 bring them back in November for a final reading and a vote  
9 of approval, at which time we will also presumably be  
10 getting a decision on the discount rate through the ALM  
11 process. And then as I said earlier, all of these  
12 changes, if adopted, will affect the June 30, 2021  
13 valuations.

14 And with that, I'm happy to take any questions.

15 CHAIRPERSON MILLER: Okay. Thank you for the  
16 presentation. And we do have a first question from Ms.  
17 Taylor about page 14. Ms. Taylor, you have the floor.

18 VICE CHAIRPERSON TAYLOR: Thank you very much.  
19 So you said that the PEPRA rate for the employees will go  
20 up most likely if the 6.5 percent increase -- or decrease  
21 in the discount rate is adopted. Does that also include  
22 an increase for employers?

23 DEPUTY CHIEF ACTUARY DZIUBEK: Yes, absolutely.  
24 And, you know, my understanding from listening in on the  
25 committees yesterday was that they were interested in



1 seeing 6.75 and 6.50. So it appears that those will be  
2 the discount rates being decided between.

3 VICE CHAIRPERSON TAYLOR: 6.8 and 6.50. I think  
4 it's 6.75 was one of them that ends up with a discount  
5 rate of 6.8, but, yeah.

6 DEPUTY CHIEF ACTUARY DZIUBEK: Yes. It's  
7 confusing. The Investment Office has their own  
8 expectation of return and then -- or he comes in and says  
9 but this is the discount rate we'll use. Usually, they're  
10 very close, but it gets a little -- it gets a little  
11 muddled.

12 Yeah, a decrease in the discount rate to either  
13 6.8 or 6.75, 6.5 definitely comes along with additional  
14 costs to the employers. That is not captured anywhere in  
15 my presentation today. I was part of Scott's discussion  
16 yesterday. He had a couple slides of projected  
17 contribution rates under different discount rates. Now,  
18 6.50 was not a candidate portfolio that we modeled for  
19 yesterday's meeting. But there were slides in that  
20 presentation that indicated projected contribution rates  
21 employer rates under the different discount rates that are  
22 on the table.

23 VICE CHAIRPERSON TAYLOR: And the 6 -- I thought  
24 because -- we bought down the rate to 6.8, so that --  
25 that's not going to cost the employers any more.

1           DEPUTY CHIEF ACTUARY DZIUBEK: Well, right, and  
2 that's also confusing. Unfortunately, that the Risk  
3 Mitigation Policy necessitated a decrease in the seven  
4 percent discount rate to 6.8. Now, the meaning of that  
5 though is it's really just a discount rate on paper,  
6 right? It's not been used for any actuarial valuation.  
7 It's not been used to determine any option factors or  
8 service purchase factors. It will never be used as a  
9 discount rate if the Board adopts something different than  
10 6.8 as a result of this ALM process.

11           So really the last discount rate that was used to  
12 determine employer contributions was seven percent. If we  
13 end at 6.8, 6.75, or 6.5, we are expecting cost increases  
14 from what I would say are the most recent projections of  
15 employer costs that are basically done at seven percent,  
16 which is the discount rate that was used in the 2020  
17 valuations.

18           I know that's confusing. And some of the  
19 webinars that we had for risk mitigation did speak to the  
20 cost impacts of the 6.8 discount rate. But again, those  
21 are -- those are sort of hypothetical, in that it's likely  
22 that we won't end up at 6.8. It will be 6.75 or maybe  
23 6.5. I hope that somewhat answered your question.

24           VICE CHAIRPERSON TAYLOR: So I don't think  
25 anybody is going to want to go down to 6.5, if you're

1 saying that 6.8 will also cost everyone a little more  
2 money. And you're of the 6.8, this is what is the PEPRA  
3 costs. And so we probably won't have that many employees  
4 impacted. However, we probably will have employers  
5 impacted.

6 DEPUTY CHIEF ACTUARY DZIUBEK: Well, so the  
7 numbers on this slide in the higher row that shows 0.1 to  
8 1.3, those represent the impacts of all assumptions,  
9 except the discount rate. And that actually still  
10 reflects the seven percent discount rate, not the 6.8.

11 And so those assumptions alone have the potential  
12 of increasing member rates for some of the groups on the  
13 high end of that range. If we -- if we then decrease the  
14 discount rate to either 6.8, 6.75, 6.5, that range grows  
15 to something larger. And I would expect in November,  
16 because we have fewer portfolios to work with, we can have  
17 more information on the combined effect of discount rate  
18 versus other assumptions on these PEPRA member rates.

19 But again, going back to something I said  
20 earlier, at a 6.75 discount rate, which is very close to  
21 6.8, so not much of a difference there, that range goes to  
22 more like one percent to just under three percent. So  
23 that's a more likely range of impact on the normal costs.  
24 And, of course, the member then would pick up half of that  
25 through 50 percent cost sharing. So for those at the

1 higher end where the impact is three percent, that could  
2 mean a 1.50 percent change to the member rate, in that  
3 case, for those probably safety plans toward the higher  
4 end of this range.

5 VICE CHAIRPERSON TAYLOR: Okay. Thank you.

6 CHAIRPERSON MILLER: Okay. Thank you.

7 Next, I have Mr. Rubalcava. You have the floor,  
8 sir.

9 COMMITTEE MEMBER RUBALCAVA: Thank you. Thank  
10 you very much for the presentation. I had a couple -- one  
11 or two comments -- a comment and then some questions.

12 First, I was very -- I appreciated the discussion  
13 on the -- on the mortality assumption. We need the  
14 generation mortality. I actually enjoyed the -- I've  
15 heard it defined differently, generation mortality. So I  
16 think I appreciate your -- it makes it easier to  
17 understand.

18 And I also appreciate how you were able to  
19 incorporate the -- the benefit-weighted data. I know I've  
20 been -- I've been following other actuarial valuations,  
21 '37 Act, and they all try to customize to their  
22 population, but I don't think they do it as well as you  
23 folks have done, because you combined to their methodology  
24 and actual data based on this benefit-weighted. And I  
25 appreciated that, because it's something that I think a

1 lot of systems perhaps don't recognize that just because  
2 mortality is improving for it, it improves unevenly. And  
3 depending -- you used it based on the -- on what the  
4 benefit level is, which I think also corresponds to what  
5 we've always said that it matters what the classification  
6 you are and where you live, you know, so by the freeway  
7 versus some suburb. So I appreciate you doing that.

8 I had a couple questions. Since Ms. Taylor  
9 started on the -- on the normal costs, I'll start with  
10 that one. On Attachment 2, you have the chart under --  
11 looking at the public agencies, page one of two,  
12 Attachment 2, I just want to make sure I'm reading it  
13 right. When you talk about total normal cost, it's total.  
14 So for the -- for determining the PEPRA rates for employer  
15 and/or the member, it will be half of that increase,  
16 correct, that's how we read it?

17 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah. So you're  
18 on page two of Attachment 2?

19 COMMITTEE MEMBER RUBALCAVA: Correct.

20 DEPUTY CHIEF ACTUARY DZIUBEK: We are providing  
21 the estimated change in the total normal cost for these  
22 different PEPRA groups. And you are correct then, the  
23 member in theory shares half of that. Although, there's a  
24 lot of specific rules about when the rate actually changes  
25 or not that have to be met. Bet, yes, in general, the

1 member would be subject to paying half of this increase  
2 for these groups. That's correct.

3 COMMITTEE MEMBER RUBALCAVA: Okay. And then the  
4 other question, just in general based on the report and  
5 the presentation, the reason the normal cost -- can you  
6 explain why the normal costs increase? Is it -- I'm  
7 assuming it's -- because it's mostly demographic as  
8 opposed to economic changes here, is that correct? Why  
9 did it increase?

10 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, so, you  
11 know, the increases are based on the specific  
12 recommendations for assumption changes that we're making  
13 for all of the assumptions that we've talked about. And  
14 there's too many groups and too many assumptions for us to  
15 have talked about all of them. As I said, the report  
16 that's attached to this item has a lot of information for  
17 all the groups and all the different decrements.

18 But what we -- what we typically saw with our  
19 experience is that it was slightly less favorable than the  
20 current actuarial assumptions would have predicted. And  
21 so in order to bring our assumptions in line with that  
22 recent experience, which is a good predictor of future  
23 experience, we are proposing changes that will -- that  
24 will increase costs to this extent for these groups. Does  
25 that make sense?

1           COMMITTEE MEMBER RUBALCAVA: Yes, it does. And I  
2 guess where I'm going will be explain the next question.  
3 And let me make a comment first. I'm used to seeing like  
4 a sheet of, I don't know if decrements is the right term,  
5 for example, for every assumed -- every change in  
6 assumed -- assumpt -- every proposed change in a current  
7 assumption, there's always like a plus or negative  
8 increment -- decrement or increment on the current  
9 assumption rate.

10           But in your opening remarks and I think I'm still  
11 learning, because this is the first asset allocation -- I  
12 guess you do it every four years that I've been involved  
13 in. It's a little bit divorced. I'm used to it the other  
14 way around, where the assumed rate of return comes out of  
15 the experience study and then they do the asset  
16 allocation. But here it's separated. So can you explain  
17 why in CalPERS they do it this -- it's a little bit  
18 different, the approach is different? Can that be  
19 explained?

20           DEPUTY CHIEF ACTUARY DZIUBEK: I'll certainly  
21 try. I'll do my best and if Scott or someone else wants  
22 to chime in. I think what we do at CalPERS with our ALM  
23 process, in my experience - and I used to be a consulting  
24 actuary that worked with State retirement systems around  
25 the country - I think we have a much more comprehensive

1 approach for analyzing candidate portfolios, capital  
2 market assumptions, and then corresponding discount rates.

3           You know, a typical experience study from an  
4 actuary is going to have some discussion of the discount  
5 rate and make a recommendation. From what I see being  
6 done around the country is our ALM process is really  
7 expanding that analysis greatly from what you would  
8 typically see in an experience study and providing, as you  
9 saw yesterday, stochastic analysis where we're running  
10 5,000 simulations of possibilities.

11           So I think we couldn't do the same justice to  
12 that assumption as part of the experience study. It  
13 needed its own full process, the ALM process, to do it in  
14 the way that we think is most appropriate, and that gives  
15 us the best result. But you're right, it is -- it is a  
16 little different. Normally, an experience study is going  
17 to talk about the investment return. But as I said, I  
18 think we have a much more comprehensive process with the  
19 ALM process, and -- but it still is an actuarial  
20 assumption. It still will be folded into our valuations  
21 at the same time as these assumption changes and become  
22 part of our full assumption set. I do think there are  
23 advantages to this approach though in that it allows us  
24 more time, more effort on focusing us on the most  
25 important assumption, the most important decisions that



1 the Board makes. That's my opinion. I don't know if  
2 anybody else wants to chime in with additional  
3 information.

4 CHIEF ACTUARY TERANDO: I'll just --

5 COMMITTEE MEMBER RUBALCAVA: Yeah, go ahead.

6 CHIEF ACTUARY TERANDO: -- add a few words and  
7 say that, you know, I agree with what Randy said. Part of  
8 the issue you see with other retirement systems is they  
9 have one investment firm investing their money and they  
10 have an outside actuarial firm doing their actuarial  
11 valuations. And so when the actuarial firm does the  
12 valuation, they have to kind of coordinate and call the  
13 investment firm behind the scenes and make sure that the  
14 CMAs lineup and the asset allocation lines up before they  
15 make that recommendation on the discount rate. And that's  
16 kind of what happens behind the scenes.

17 You know, as Randy mentioned, our process is a  
18 lot more open and a lot more involved and thorough, where  
19 we -- where we sit down and the Investment Office goes  
20 through various candidate portfolios and risk assessment.  
21 And we work in conjunction with them throughout this whole  
22 process. And I think that's one advantage of having both  
23 the investment team and the actuarial team, you know, as  
24 employees of the retirement system is we can spend a lot  
25 of time working together and coordinating the outputs so

1 everything is linked together.

2           You -- that coordination does happen in other  
3 retirement systems. It kind of happens behind the scenes,  
4 because actuaries do need to make sure the discount rate  
5 is consistent with the asset allocations being used in the  
6 CMAs. It's just not as I think a thorough a process that  
7 we have at CalPERS.

8           COMMITTEE MEMBER RUBALCAVA: No. I appreciate --  
9 I appreciate that it is more comprehensive perhaps, but I  
10 would disagree that it's -- and I like it that the  
11 Actuarial Office is internal, but I was speaking more  
12 to -- my experience has been in '37 Act and I don't think  
13 they do that where they -- the actuarial -- outside  
14 actuary check with the Investment Office on their asset  
15 allocation, because my experience has been the actuary  
16 thus has worked the Board based on whatever experience and  
17 their deliberation makes a decision on the assumed rate of  
18 return. And then they have to adopt a new asset  
19 allocation to try to hit that bogey so to speak that will  
20 match it with the interact. So it's not exactly like that  
21 Scott, like you said, that happens in other places.

22           But I do appreciate -- so I'm trying to  
23 understand why it's different. And I think I understand  
24 it's a more cumbersome approach. I just need to -- and  
25 there's some advantages. So I want to understand that.

1 And maybe I'll just have some more offline discussion  
2 later, but I think for my purposes this is good.

3 So thank you, Mr. Chair, and thank you, folks.  
4 Appreciate it.

5 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, I will chime  
6 in with one additional point, based on what you just said,  
7 that we believe the appropriate way to select a discount  
8 rate is first to select asset allocation based on  
9 information on risk to the system and that's exactly what  
10 our process does. It's showing you multiple portfolios  
11 and asking you to decide what level of risk am I  
12 comfortable with. Of course, we're going to look at the  
13 impacts to contributions that's part of the picture and  
14 has to be communicated as well, but it's more of -- the  
15 first decision is more of -- an excepted level of risk.  
16 And once you have that, then you proceed with setting the  
17 discount rate.

18 But that that's, in our opinions, how it should  
19 work as opposed to saying, well, we just want to keep a  
20 seven percent discount rate, because we like the  
21 contributions that come out of that and then asking  
22 investment folks to come up with a portfolio that, at the  
23 end of the day, might produce levels of risk that are  
24 actually worse for the system if they had been evaluated  
25 up front properly. So I like that part of our -- of our

1 process as well.

2 COMMITTEE MEMBER RUBALCAVA: And I like that  
3 answer better.

4 (Laughter.)

5 COMMITTEE MEMBER RUBALCAVA: Thank you very much.

6 CHAIRPERSON MILLER: Thank you.

7 And next we have Director Middleton.

8 COMMITTEE MEMBER MIDDLETON: Thank you, Mr.  
9 Chair.

10 This goes back probably a year and a half ago. I  
11 asked the question if we were to reduce the discount rate  
12 by a quarter point, what would that equate to in terms of  
13 increased employer costs?

14 And obviously there are factors that impact what  
15 that's going to be, but the number I was given was  
16 approximately 10 percent. Is that, in your estimation,  
17 still an accurate number?

18 DEPUTY CHIEF ACTUARY DZIUBEK: I might bring in  
19 our Chief Actuary to help me with this question. I know  
20 we've done a lot of modeling recently with these new  
21 assumptions under multiple different discount rates. That  
22 hasn't been my focus as part of this presentation, since  
23 the discount rate was not part of this discussion as much.  
24 I know Scott has been reviewing some of those numbers.  
25 Scott do you have a feel for the -- you're asking for the

1 change in employer contributions for a 25 basis point drop  
2 in the discount rate. Scott, any rule of thumb that  
3 you're comfortable giving?

4 CHIEF ACTUARY TERANDO: I think the 10 percent is  
5 a possibly reasonable number. It depends on the  
6 situation. I think there's a wide range of impacts. And  
7 you could say there's any -- they range anywhere from say  
8 -- we would say anywhere from say four percent up to, you  
9 know, 10, 12 percent I think a key aspect to consider on  
10 employers is the 20 per -- the 21 percent return that we  
11 got just recently is going to be bringing a lot of those  
12 costs down. You know, we had some earlier talk about, you  
13 know, the risk mitigation policy and does it buy it down.

14 And, you know, dropping the discount rate to 6.8,  
15 6.75, the investment return of 20 percent covers or -- on  
16 the employer's side that increase in liabilities dropping  
17 that discount rate. So, you know, if we were assuming the  
18 seven percent return before and we dropped it to 6.75  
19 percent, and we didn't have a high return on investments,  
20 yeah, the 10 percent increase in employer costs might be  
21 reasonable. You have to reduce it now, given that we have  
22 a large return on the investment side. You cut that --  
23 you know, you could basically eliminate that and cut it in  
24 half, and you're looking around possibly half that amount  
25 for a quarter percent.

1 I think Randy talked about -- you know, we talked  
2 about the increases for the demographic side. I think  
3 normal cost side with a quarter percent and the increases,  
4 I think we'd be talking anywhere from, you know, up to  
5 two, three percent increase on the employers and a low of  
6 maybe one percent. So one to three percent increase on  
7 the normal cost side.

8 The accrued liability with the risk mitigation is  
9 pretty much neutral for most plans and then -- and then  
10 you would still have a little bit left over of the gain  
11 bringing costs down somewhat. If you remember the -- kind  
12 of remember those cost projects from yesterday, we talked  
13 about the State plan. Remember how costs trended down  
14 over five years for the -- dropping the discount rate a  
15 quarter percent. And that's kind of what's happening is  
16 the cost will slowly work its way down on the employer  
17 side. The -- remember, the risk mitigation doesn't offset  
18 the normal cost piece. It offsets the unfunded liability.  
19 So the employer with the risk mitigation sees a increase  
20 on the normal cost side. PEPRAs employees would see and  
21 increase due to the increase on the normal cost, but the  
22 UAL would stay flat or come down, given the 20 percent  
23 return that -- 21 percent return we had last year.

24 COMMITTEE MEMBER MIDDLETON: So I appreciate that  
25 there's considerable complexity to this, but as we start

1 talking about reducing the discount rate to 6.75 or even  
2 6.50 percent, the costs that are being passed on are  
3 astronomical. And we're going to have to have, moving  
4 into November clarity as to exactly what the impact is  
5 going to be and be able to define for the employer  
6 community what the variables, so that they can make  
7 assessments for their individual responsibilities.

8 But these numbers are -- I can't -- I can't  
9 emphasize enough how important of a potential change we  
10 are making and we have got to be extremely clear with  
11 individuals what those numbers could mean. And I'm asking  
12 it now, so that we've got it when we get to November.

13 CHIEF ACTUARY TERANDO: Yeah, the plan will be to  
14 try and present.

15 COMMITTEE MEMBER MIDDLETON: Right.

16 CHIEF ACTUARY TERANDO: If you look at what we  
17 presented on the demographic side, in terms of breaking  
18 down ranges based on the benefit formula, we'll be  
19 bringing that back with the dis -- the various discount  
20 rates so you can see the particular ranges on -- by  
21 plan -- or not by plan, but by, you know, summarized by  
22 benefit formula, so people can get a sense of where the  
23 impacts are.

24 And we can -- you know, we had a min and a max,  
25 we can probably provide a little bit more detail on the

1 distribution of those costs as well, so you get a better  
2 sense, you know of -- you have a min and a max, but, you  
3 know, we can provide information on, you know, quartile  
4 percentages and median, so you could -- you get a better  
5 sense of where the distribution of those increase are.

6 COMMITTEE MEMBER MIDDLETON: So my last  
7 question -- and I certainly understand you want to have  
8 solid date and that we're looking at data that  
9 effectively, as I understand it, ends June 30 of 2020.  
10 But the last year in every other respect, because of  
11 COVID, has had enormous impacts. And I think it does beg  
12 the question as to what decisions should we be making in  
13 the absence of a full -- a full picture of what COVID has  
14 done to everything from mortality rates to retirement  
15 rates.

16 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, that's a --  
17 that's a great point. As we talked about in the  
18 presentation, there certainly have been impacts on our  
19 system experience during the pandemic. Those will be  
20 quantified within our actuarial valuations over the next  
21 couple years. We will calculate those as what we call  
22 actuarial gains or losses. For example, a higher number  
23 of deaths in that period would translate to an actuarial  
24 gain for the system, which would slightly lower required  
25 contributions going forward.



1           Retirements, that's harder to predict. They went  
2 both ways. You know, some people didn't want to work from  
3 home, so they retired. Some people didn't want to come  
4 back to work, so they retired. It -- we don't know  
5 exactly what we'll see over the next couple years. At  
6 this point, I can say the experience that we're seeing  
7 isn't indicating -- first of all, we already mentioned,  
8 it's not indicating any expected long-term impacts on  
9 experience. It's also not really indicating any material  
10 change on our valuation results over the next couple  
11 years.

12           I don't have all the facts, but the extra deaths,  
13 and also the ages of these extra deaths being as high as  
14 they typically are, we really don't expect there to be a  
15 significant impact on the valuation results. That's our  
16 help any way. But we agree, it's something we need to  
17 keep collecting data on and keep getting a better idea of  
18 the full picture.

19           COMMITTEE MEMBER MIDDLETON: I -- we all want to  
20 see the data. We've all experienced a million anecdotes  
21 over the course of the last year, but it's -- we need to  
22 be driven by the data.

23           Thank you. That's -- that was the end of my  
24 questions.

25           CHAIRPERSON MILLER: Okay. And I'm not seeing

1 anymore questions, and so thank you for the presentation,  
2 the work of the team, thoughtful questions, helpful  
3 answers.

4           And that brings us to summary of Committee  
5 direction. Mr. Cohen.

6           CHIEF FINANCIAL OFFICER COHEN: Thank you, Mr.  
7 Chair. I did not record any Committee direction, other  
8 than obviously bringing back the best information we have  
9 on the second reading of the experience study in November.

10           CHAIRPERSON MILLER: Okay. And I don't see any  
11 requests to speak from the public, but I'll just double  
12 check with Mr. Fox.

13           STAKEHOLDER RELATIONS CHIEF FOX: That is  
14 correct, Mr. Chair. There are no public comments.

15           CHAIRPERSON MILLER: Okay. And so with no  
16 objections, we are adjourned. And we'll see everyone  
17 tomorrow.

18           VICE CHAIRPERSON TAYLOR: Risk and Audit.

19           CHAIRPERSON MILLER: Risk and Audit, yep. Is it  
20 9 a.m.?

21           VICE CHAIRPERSON TAYLOR: No, I think it's  
22 tonight.

23           BOARD MEMBER BROWN: It's today. It's today.

24           CHAIRPERSON MILLER: Oh, it's today. Oh, my.  
25 Sorry, I --

1 BOARD MEMBER BROWN: It's next.

2 CHAIRPERSON MILLER: -- didn't notice.

3 Okay. Well, Risk and --

4 COMMITTEE MEMBER JONES: Where's the Chair?

5 Where's the Chair?

6 CHAIRPERSON MILLER: What -- okay. What time  
7 Chair Middleton?

8 COMMITTEE MEMBER MIDDLETON: According to my  
9 watch, it's 5:14. Let's take a 10-minute break and let's  
10 be really strict about 10 minutes and we will gather  
11 together at 5:25.

12 CHAIRPERSON MILLER: Okay. We'll see you then.

13 (Thereupon the California Public Employees'  
14 Retirement System, Board of Administration,  
15 Finance & Administration Committee meeting  
16 adjourned at 5:14 p.m.)

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