

MEETING
STATE OF CALIFORNIA
PUBLIC EMPLOYEES' RETIREMENT SYSTEM
BOARD OF ADMINISTRATION
FINANCE & ADMINISTRATION COMMITTEE

CALIFORNIA PUBLIC EMPLOYEES' RETIREMENT SYSTEM
FECKNER AUDITORIUM
LINCOLN PLAZA NORTH
400 P STREET
SACRAMENTO, CALIFORNIA

TUESDAY, NOVEMBER 14, 2023

1:45 P.M.

JAMES F. PETERS, CSR
CERTIFIED SHORTHAND REPORTER
LICENSE NUMBER 10063

APPEARANCES

COMMITTEE MEMBERS:

Lisa Middleton, Chairperson
David Miller, Vice Chairperson
Fiona Ma, represented by Frank Ruffino
Jose Luis Pacheco
Ramón Rubalcava
Theresa Taylor
Yvonne Walker

BOARD MEMBERS:

Eraina Ortega
Kevin Palkki
Mullissa Willette

STAFF:

Marcie Frost, Chief Executive Officer
Doug Hoffner, Chief Operating Officer
Matthew Jacobs, General Counsel
Michele Nix, Acting Chief Financial Officer
Scott Terando, Chief Actuary
Randall Dziubek, Deputy Chief Actuary
Will Schaafsma, Chief, Financial Planning, Policy, and
Budgeting Division
Emily Zhong, Supervising Health Actuary

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1 Nix, CalPERS team member.

2 It was nice seeing many of you at the CalPERS
3 Educational Forum last month. I'm happy to report that
4 during the event our Pensions, Contracts, and Prefunding
5 programs met with over 40 employers for contract
6 consultations.

7 The agenda before you today has two action items
8 for your consideration. We are seeking approval for the
9 2023-24 Mid-Year Budget Revisions and the 22-23 Basic
10 Financial Statements.

11 In addition, we will have two information items.
12 The Actuarial Office will present the Annual Review of
13 Funding Levels and Risk Report, and the Semi-Annual Health
14 Plan Financial Report.

15 The next Finance and Administration Committee
16 Meeting is scheduled for February 2024 here in Sacramento.
17 The agenda will include valuation reports for the
18 Legislators' Retirement System and Judges' Retirement
19 System 1 and 2.

20 Thank you, Madam Chair. This concludes my
21 report. And I'll be pleased to take questions at this
22 time.

23 CHAIRPERSON MIDDLETON: Thank you.

24 Are there any questions for Ms. Nix?

25 I've not received any requests to remove any of

1 the action consent items. Could I get a motion to --

2 COMMITTEE MEMBER PACHECO: I'll motion.

3 CHAIRPERSON MIDDLETON: Motion to approve.

4 Second?

5 COMMITTEE MEMBER TAYLOR: Second.

6 CHAIRPERSON MIDDLETON: Second.

7 All in favor please say aye?

8 (Ayes.)

9 CHAIRPERSON MIDDLETON: Any opposed?

10 Any abstentions?

11 Items 3a through e are approved.

12 We have Information Consent Items. Is there
13 requests from anyone on the Board to remove any of the
14 information consent items?

15 Seeing none, information consent items are
16 received and filed.

17 We will move on to Agenda Item 5a, the Mid-Year
18 Budget Revisions. And with that, Ms. Nix and Mr.
19 Schaafsma.

20 ACTING CHIEF FINANCIAL OFFICER NIX: Yes, I'd
21 like to introduce Will Schaafsma. He's our budget chief
22 that we hired in the last what, six months? Yeah.

23 FINANCIAL PLANNING, POLICY, AND BUDGETING

24 DIVISION CHIEF SCHAAFSMA: Good afternoon, Madam Chair,
25 members of the Committee. Will Schaafsma, CalPERS team

1 member.

2 (Thereupon a slide presentation).

3 FINANCIAL PLANNING, POLICY, AND BUDGETING

4 DIVISION CHIEF SCHAAFSMA: Today I'll be walking you
5 through the 2023 proposed mid-year budget agenda item.
6 This is an action item which will need your approval.

7 Next slide, please.

8 --o0o--

9 FINANCIAL PLANNING, POLICY, AND BUDGETING

10 DIVISION CHIEF SCHAAFSMA: The total proposed increase to
11 this year's budget is 15.7 million or 0.6 percent. This
12 increase is primarily driven by employee compensation
13 updates, bringing on additional Investment Office
14 positions, and increased external management fees. These
15 increases are partially offset by a decrease to
16 third-party administrator fees.

17 Next slide, please.

18 --o0o--

19 FINANCIAL PLANNING, POLICY, AND BUDGETING

20 DIVISION CHIEF SCHAAFSMA: A substantial portion of the
21 overall mid-year budget increase is due to changes in
22 operating costs. This budget line includes administrative
23 operating costs, investment operating costs, and
24 headquarters building account costs. The total increase
25 for the operating cost budget is 31.4 million or 4.1

1 percent.

2 Next slide, please.

3 --o0o--

4 FINANCIAL PLANNING, POLICY, AND BUDGETING

5 DIVISION CHIEF SCHAAFSMA: The main driver for the
6 increase in the operating cost budget is administrative
7 operating costs. Changes to salaries and benefits will
8 increase this budget by 30.1 million or 6.6 percent.

9 Personal services changes are the result of
10 collectively bargained salary increases, Board-approved
11 salary and incentive compensation adjustments for
12 Investment Office and executive positions, and Investment
13 Office reorganization.

14 Operating expenses and equipment will increase by
15 1.1 million or 0.8 percent. This increase is attributable
16 to additional executive search services for Investment
17 Office positions, third-party administrator and pharmacy
18 benefit managers, solicitation services, additional
19 information security software, and consultant support for
20 new compliance and risk programs. This increase was fully
21 offset by salary savings from vacant positions and a
22 funding schedule change for human capital management
23 system migration.

24 Next slide, please.

25 --o0o--

1 FINANCIAL PLANNING, POLICY, AND BUDGETING

2 DIVISION CHIEF SCHAAFSMA: The highlight of line on this
3 slide includes investment external management fees and
4 third-party administrative fees. As you can see, the
5 total fee budget has an overall decrease of 15.7 million
6 or 0.9 percent.

7 Next slide, please.

8 --o0o--

9 FINANCIAL PLANNING, POLICY, AND BUDGETING

10 DIVISION CHIEF SCHAAFSMA: We estimate a 28.9 million or
11 2.2 percent increase in external management fees due to
12 changes in base fees for global and private equity. These
13 fee increases are a result of additional externally
14 managed assets and commitments related to new
15 partnerships -- new partnership agreements. Partially
16 offsetting these estimated increases are reductions in the
17 base fees for all other asset classes due to renegotiated
18 fees and fewer than anticipated new partnerships.

19 Performance fees for real assets reflects a minor increase
20 due to better-than-expected performance in infrastructure.

21 For third-party administrator fees we estimate a
22 decrease of 44.6 million or 13.5 percent. This adjustment
23 is driven in large part by a change to the Blue Shield
24 contractual agreement which no longer requires a
25 third-party administrator fee. Our pharmacy benefit

1 manager projection has been reduced by 1.3 million,
2 reflecting an updated estimate of total claims.

3 This concludes my presentation on the proposed
4 mid-year budget. I'll open it here for any questions.

5 CHAIRPERSON MIDDLETON: All right. Are there any
6 questions for staff?

7 Seeing no questions.

8 Is there a motion to approve?

9 COMMITTEE MEMBER PACHECO: Move approval.

10 CHAIRPERSON MIDDLETON: Motion to approve.

11 COMMITTEE MEMBER TAYLOR: Second.

12 CHAIRPERSON MIDDLETON: Second by Ms. Taylor.

13 All those in favor please say aye.

14 (Ayes.)

15 CHAIRPERSON MIDDLETON: Any opposed?

16 Any abstentions?

17 Item 5a is approved.

18 We'll move on to Item 5b, which is Financial
19 Statements.

20 Ms. Nix.

21 ACTING CHIEF FINANCIAL OFFICER NIX: If you'll
22 please bring up the presentation for the basic financial
23 statements.

24 (Thereupon a slide presentation).

25 ACTING CHIEF FINANCIAL OFFICER NIX: Okay.

1 Michele Nix, CalPERS team member.

2 I would like to present a few highlights from the
3 basic financial statements for the fiscal year June 30th,
4 2023. The statements will be incorporated in the annual
5 comprehensive financial report upon your approval.

6 Slide 2, please.

7 --o0o--

8 ACTING CHIEF FINANCIAL OFFICER NIX: We ended the
9 fiscal year with PERF total net assets at 464.6 billion.
10 Annual money-weighted rate of return was 6.1 percent,
11 resulting from strong performance results across all
12 globally diversified asset classes. Drivers of the PERF
13 investment return include gains in public equity and debt
14 holdings, which were partially offset by losses in private
15 market holdings.

16 Next slide, please.

17 --o0o--

18 ACTING CHIEF FINANCIAL OFFICER NIX: The
19 investment return is comparable between time weighted and
20 money weighted. The time-weighted rate of return was 5.8
21 percent; and you'll recall that we announced this as a
22 preliminary percentage in July. And the money-weighted
23 rate of return was 6.1 percent as of June 30th, 2023. The
24 5.8 percent represents investment performance shown in
25 accordance with investment industry standards. The

1 The time-weighted rate of return reporting is the
2 standard for investment performance reporting. The
3 money-weighted rate of return is the ACFR or the
4 accounting rate of return and it expresses investment
5 performance, net of investment expenses and administrative
6 expenses adjusted for changing amounts that are invested
7 as more cash comes in -- as the cash comes in they try to
8 capture how long we've held the cash. So it doesn't
9 assume that you have the cash for the entire time.

10 Money-weighted rate of return reporting is a GASB
11 requirement.

12 Slide 5, please.

13 --o0o--

14 ACTING CHIEF FINANCIAL OFFICER NIX: The PERF net
15 position increased 25.2 billion or 5.7 percent from 439.4
16 billion as of June 30th, 2022, to 464.6 billion as of June
17 30th, 2023.

18 Over the 10-year period, June 30th, 2014, through
19 June 30th, 2023, our net position increased 162.9 billion
20 dollars or 54 percent.

21 Next slide, please.

22 --o0o--

23 ACTING CHIEF FINANCIAL OFFICER NIX: Additions to
24 the PERF net position include contributions from employers
25 and members. Investment income is comprised of investment

1 mentioned in slide 6, investment income is made up of net
2 appreciation or depreciation of investments, interest
3 income and dividend income. As this chart shows, gains
4 were in the public market holdings and losses were in the
5 real estate -- real asset holdings.

6 Next slide, please.

7 --o0o--

8 ACTING CHIEF FINANCIAL OFFICER NIX: This chart
9 shows the unfunded liability and funded ratio through June
10 30th, 2022, since the valuations are always lagged in
11 reporting. The unfunded actuarial liability, which is the
12 excess of total actuarial accrued liability over the
13 market value of assets was 179.9 billion at June 30th,
14 '22. The increase in unfunded actuarial liability over
15 the 10-year period is primarily due to changes in the
16 actuarial assumptions such as discount rate, immortality
17 assumptions. Additionally the unfunded actuarial
18 liabil -- liability amortization payments were less than
19 the interests on the UAL in many cases.

20 Next slide.

21 --o0o--

22 ACTING CHIEF FINANCIAL OFFICER NIX: In fiscal
23 year 22-23, 29.9 billion dollars was received in
24 contributions while 31.1 billion dollars was paid in
25 benefits. Contributions increased 7.3 percent from 2021

1 to 2022, primarily due to increases in employer
2 contribution rates.

3 Next slide, please.

4 --o0o--

5 ACTING CHIEF FINANCIAL OFFICER NIX: That ends
6 the presentation. Although I would like to acknowledge
7 that these financial statements as well as the annual
8 comprehensive financial report are collaborative effort
9 across the Finance Office and many others within CalPERS.

10 So that ends my presentation, and I'd be happy to
11 take questions if you have them.

12 CHAIRPERSON MIDDLETON: All right. Are there
13 questions?

14 Yes. We will start with Trustee Pacheco.

15 COMMITTEE MEMBER PACHECO: Yes, thank you. Thank
16 you very much.

17 Thank you, Michele, for your comments here. I
18 always definitely appreciate always the backwards look of
19 where we are.

20 You mentioned regarding the pension payment --
21 payouts, our principle expense, I -- you said it was 31.4
22 billion. And it increased to -- from 29 -- from 29.1, I
23 think, from last year.

24 ACTING CHIEF FINANCIAL OFFICER NIX: That sounds
25 right, yeah.

1 29.9 billion was received in contributions while
2 31.1 billion was paid in benefits.

3 COMMITTEE MEMBER PACHECO: 31.4, right?

4 COMMITTEE MEMBER TAYLOR: 1.

5 COMMITTEE MEMBER PACHECO: Sorry. 0.1.

6 So of that, you mentioned it was -- what was it
7 primarily due to again? I was -- I did not recall that.

8 ACTING CHIEF FINANCIAL OFFICER NIX: It was due
9 to basically higher contributions from employers. And
10 that's why the contributions increased. And the employer
11 contribution rates we had a higher number of retirees.

12 COMMITTEE MEMBER PACHECO: You had a higher
13 number of retirees. And that's -- okay. That's all I
14 needed to verify.

15 Thank you very much.

16 ACTING CHIEF FINANCIAL OFFICER NIX: Okay. Thank
17 you.

18 CHAIRPERSON MIDDLETON: All right. We have Mr.
19 Rubalcava.

20 COMMITTEE MEMBER RUBALCAVA: Thank you, Chair.

21 I Just want to follow up a little bit on Trustee
22 Pacheco's question.

23 So the fact that benefit payments are greater
24 than contributions, many times it means it's for a mature
25 plan, meaning there's more retirees than active. Is

1 that -- I'm assuming that's the case in CalPERS. Correct?

2 ACTING CHIEF FINANCIAL OFFICER NIX: Yes.

3 COMMITTEE MEMBER RUBALCAVA: Thank you.

4 And so that's why we're so conscious -- so
5 focused on the rate of -- on investment return.

6 The more I hear myself I realize I didn't have to
7 ask that question.

8 So we haven't -- sorry. Thank you.

9 ACTING CHIEF FINANCIAL OFFICER NIX: No, you're
10 fine. Thank you.

11 CHAIRPERSON MIDDLETON: Great.

12 Mr. Ruffino.

13 ACTING COMMITTEE MEMBER RUFFINO: Thank you,
14 Madam Chair.

15 Two general questions. First of all, thank you,
16 Ms. Nix, for your presentation.

17 The first question's got to do with GASB
18 requirements. So are there any significant new GASB rules
19 in the financial reporting that will affect next year's
20 financial statements?

21 ACTING CHIEF FINANCIAL OFFICER NIX: Well, we'll
22 have -- we have the leases that went into effect. But
23 there was no material effect for us. So that really -- as
24 Billy said earlier in the RAC, it didn't affect our
25 financial statements.

1 I'm trying to the think if there's anything
2 significant. There's probably not anything significant.
3 We are working on the subscription base IT arrangements.
4 But I don't think it -- our assets are so high, that it's
5 hard to reach materiality with any of those statements
6 really. So I would say no.

7 ACTING COMMITTEE MEMBER RUFFINO: Okay. And the
8 second one is -- deals with the proposed ESG rules.

9 ACTING CHIEF FINANCIAL OFFICER NIX: Uh-huh.

10 ACTING COMMITTEE MEMBER RUFFINO: So, do you
11 know -- they're proposed at this point -- but will the
12 reporting requirements will affect CalPERS financial
13 statements going forward?

14 ACTING CHIEF FINANCIAL OFFICER NIX: It's really
15 unknown at this time. I believe that the GASB is aware of
16 the ESG -- that's played out of course across the media.
17 And they are -- it's on their technical agenda to look at
18 it and to consider it. But no pronouncements have come
19 out or any kind of rules that I'm aware of that we can
20 respond to at this point. So I think they're looking at
21 it, but I don't have any idea what's going to come out of
22 that. You know, the process for GASB is quite a long
23 deliberative process, and so they'll put exposure drafts
24 out and allow everyone to respond to those. And so it --
25 as we go along we may know more when they put out that

1 first draft to be able to -- I'll be able to tell you
2 then, but for now I haven't seen anything.

3 ACTING COMMITTEE MEMBER RUFFINO: Okay. And
4 finally, any issues with recruiting? What's your staffing
5 level at this point?

6 ACTING CHIEF FINANCIAL OFFICER NIX: We're
7 probably at about a 21 percent vacancy rate. I don't
8 think that's that unusual. We have a lot of entry level
9 positions in our area. So for that it's -- it turns over
10 because they promote honestly.

11 I will say that the level of accountants that are
12 available are less than there were tow years ago. So it
13 does provide challenges in that respect.

14 ACTING COMMITTEE MEMBER RUFFINO: Okay. Great.
15 Thank you so much.

16 Thank you, Madam Chair.

17 CHAIRPERSON MIDDLETON: Thank you.

18 President Taylor.

19 COMMITTEE MEMBER TAYLOR: Hi, Michele. Thanks
20 very much for the -- both reports.

21 I was going to piggyback on what Mr. Rubalcava
22 and Pacheco were talking about.

23 So the upswings in 2018 -- on - hold on - page 9
24 of 10, 2018 and 2020 where we actually did have more
25 contributions than we had benefit payments, can you

1 highlight what that was in regards to, how we pulled that
2 one off?

3 ACTING CHIEF FINANCIAL OFFICER NIX: Okay. May
4 be that -- that may be an actuarial question. And they're
5 going to be ask -- so can we wait for that question --

6 COMMITTEE MEMBER TAYLOR: Sure.

7 ACTING CHIEF FINANCIAL OFFICER NIX: -- until the
8 actuarial presentation?

9 COMMITTEE MEMBER TAYLOR: Sure. Not a problem.

10 Thank you very much.

11 CHAIRPERSON MIDDLETON: All right. Are there any
12 other questions?

13 Ms. Nix, thank you. Very strong report. And we
14 really appreciate all of the effort that goes into what
15 you have given us today. So thank you.

16 ACTING CHIEF FINANCIAL OFFICER NIX: Thank you.

17 CHAIRPERSON MIDDLETON: With that, we will move
18 on from -- that you already -- let's see. We need a
19 motion to approve.

20 COMMITTEE MEMBER PACHECO: I'll motion it.

21 CHAIRPERSON MIDDLETON: And a second.

22 COMMITTEE MEMBER RUBALCAVA: Second.

23 CHAIRPERSON MIDDLETON: All those in favor please
24 say aye.

25 (Ayes.)

1 CHAIRPERSON MIDDLETON: Any opposed?

2 Any abstentions?

3 5a -- or 5b is approved.

4 With this we will move on to information agenda
5 items. And for that Mr. Terando and Randall, please.

6 (Thereupon a slide presentation).

7 CHIEF ACTUARY TERANDO: Good afternoon, Madam
8 Chair, members of the Committee. Scott Terando with the
9 Actuarial Office.

10 This is our annual review of the funding levels
11 from risk report. It's an opportunity for the Actuarial
12 Office to provide information for the system overall. We
13 look at various funding levels, expected contributions
14 over the next several years, and provide, you know, some
15 of the risks faced by the system. You know, and it's --
16 we also look at, you know, some other information for the
17 system overall. We look at PEPRA, what's happening with
18 PEPRA membership and PEPRA contributions.

19 And as it's just discussed recently, some
20 questions came up on, you know, benefits versus income on
21 the cash flow side.

22 So I think we'll just jump into the review right
23 now. And I'll pass it to Randy to go over those details.

24 DEPUTY CHIEF ACTUARY DZIUBEK: It would help if I
25 turned the right mic on.

1 Good afternoon, everyone. Madam Chair, Committee
2 members. My name is Randy Dziubek. I'm in the CalPERS
3 Actuarial Office. Very excited today to present this
4 material to you. I hope you find it as interesting and
5 engaging as the Actuarial Office does. Maybe not, but I
6 guess there's hope.

7 I feel like the last two presentations were very
8 efficient and moved nicely, which I'm going to take as I
9 have a little bit more time to go through these slides. I
10 hope you'll bear with me. I think there's a lot of
11 interesting information here.

12 Before I jump into the slides I want to have some
13 opening comments real quick. As you probably know, the
14 Actuarial Office produces over 4,000 individual actuarial
15 valuations every year. Each of these is for a specific
16 plan within the CalPERS system. Each plan has its own
17 funded status, has its own contribution requirements. And
18 so in a lot of respects these plans are fairly independent
19 and could just as easily be operated outside of CalPERS.

20 However, there are some areas where there is
21 commonality between the plans, and that would be most
22 notably they're all subject to the same investment policy
23 that you select. They're all subject to the same
24 investment performance; if the fund earns 8 percent in a
25 particular year, every plan earns 8 percent.

1 They're also all subject to the same funding
2 methods and policies and actuarial assumptions also that
3 the Board selects. Now, for the funding levels in risk
4 report, we take all 4,000 of those valuations and combine
5 them together and provide results to you in total. Or
6 average results, which are very interesting. They tell a
7 story about the operation of a system that I think is
8 interesting and helpful. And because of this commonality
9 that I talked about, the results that are, you know,
10 reflective of the whole system also pertain to each
11 individual plan generally as well.

12 So with that, I'm going to move into the slides.
13 Let's see if the clicker works.

14 --oOo--

15 DEPUTY CHIEF ACTUARY DZIUBEK: Okay. The key
16 items we're going to about today are the current status of
17 the system, both in terms of funded status, employer
18 contributions. Then we're going to get into a 10-year
19 lookback and 10-year lookforward of system results. And
20 we're also going to talk about some impacts of PEPRAs.
21 This is a new item we've added to our report this year.
22 We tend to get a lot of questions about the impact of
23 PEPRAs, and so we thought we would make it just part of our
24 annual report.

25 Then we're going to talk about risk that the

1 system faces and finally some of the factors that are used
2 to mitigate or control some of these risks.

3 --o0o--

4 DEPUTY CHIEF ACTUARY DZIUBEK: Okay. Let's jump
5 in and talk about the funded status. Funded status tends
6 to be the factor that most folks identify with. If you
7 know nothing else about the CalPERS system, you might know
8 what the funded status is. Generally the funded status is
9 considered by a lot of practitioners as the most important
10 measure of the health of a system. Although the actuaries
11 like to stress that it is only one measure. There are
12 lots of other factors that go into determining how the
13 system's working and how healthy it is.

14 If you look at the bars to the far right, you'll
15 see the funded status for the system as a whole over the
16 last three years. You'll see we had a fairly substantial
17 decrease in the funded status from July 30, 2021, to July
18 30 -- sorry -- June 30, 2021, to June 30, 2022; and that
19 was due to the minus 7-and-a-half percent investment
20 return that we received for that year.

21 And then from that year to a year out, June 30,
22 2023, we see a slight improvement in the funded status
23 from just under 71 percent to 72 percent. So one thing
24 that tells us is that even though our return for that year
25 was less than the assumed return of 6.8 - it was 6.1 as

1 Michele indicated in her presentation - we don't need to
2 hit the 6.8 to see improvement in the funded status,
3 although it helps clearly. We'd rather get the 6.8. But
4 we can't still see improvement in the funded status
5 without reaching our 6.8 assumption.

6 If you look at the bars towards the left, you'll
7 just see the same results over that same three-year period
8 for different areas of the system. You can see State
9 results versus public agency results, miscellaneous versus
10 safety results.

11 Next slide.

12 --o0o--

13 DEPUTY CHIEF ACTUARY DZIUBEK: I'm not sure my
14 clicker's working. So I'm just going to say next slide I
15 think going forward.

16 Okay. So let's take a look at contribution
17 rates. And these are employer contribution rates. The
18 rates to far left of the chart show the current percent of
19 pay contributions that our employers are making for the
20 year that we're in. So the year starting July 1st, 2023,
21 through June 30th, 2024.

22 Safety groups are towards the top of the chart.
23 They have higher rates in general. They're in the purple
24 colors.

25 The non-safety plans are towards the bottom.

1 the next 10 years. And what we're showing here is a
2 projection of the assets - not a projection - a history
3 and a projection of the assets and the accrued
4 liabilities; that the solid colored bars are the previous
5 10 years, the striped bars are the projected years going
6 forward.

7 And a couple things that probably jump out. The
8 gray bars, which are the asset values, tend to go up and
9 down, and they're very much driven by the annual
10 investment return in those particular years. And those
11 results tend to drive the funded status of the system,
12 which is the solid black line going across the chart. You
13 can see there's a lot of ups and downs in that funded
14 status result over the last 10 years.

15 The accrued liability bars tend to have more of a
16 consistent upward pattern to them. They're not as
17 volatile as the asset values. They are expected to
18 increase. Although over this last 10 years, they
19 increased significantly more than we would have predicted
20 them to increase at the beginning of this 10-year period.
21 And that was primarily due to changes in actuarial
22 assumptions that were required during that 10-year period;
23 most notably decreases in the discount rate, as well as
24 changes in our mortality assumptions.

25 Now, as you look in the next 10-year period, now

1 this is based on us receiving a 6.8 percent annual return,
2 which is not likely. We're going to show you results
3 under different scenarios. But should we get our 6.8
4 percent assumed return, and all other experience matches
5 our assumptions, the one thing you'll notice I think is --
6 right away is that the projected improvement in the funded
7 status is much greater than the change in the funded
8 status over the previous 10 years.

9 You can see the previous 10 years, we had about a
10 2 percent improvement in the overall funded status, even
11 though employers continued to make contributions. I
12 already mentioned the changes in assumptions. That was
13 one of the factors. A second factor in that lack of
14 improvement in funded status was overall we had investment
15 losses in that 10-year period. Even though the average
16 return was 7.1 percent, the timing of the gains and losses
17 during that period had a pretty significant impact on
18 whether we saw overall gains or losses. We had a big loss
19 just a couple years ago where our asset value was
20 relatively high at that point. So that created a fairly
21 sizable investment loss.

22 And, lastly, at the beginning of this 10-year
23 period our amortization policies didn't require quite as
24 high of a payment towards unfunded liability as it does
25 now. A few years ago, the Board adopted changes to the

1 amortization policy that generally require faster paydown
2 of any unfunded liabilities. So the contributions in
3 those early years would be much higher now -- not much
4 higher, but would be materially higher under the new
5 amortization policies.

6 Next slide.

7 --o0o--

8 DEPUTY CHIEF ACTUARY DZIUBEK: So this looks a
9 little bit like some of the information that Michele was
10 talking about in her presentation. It's just a simple
11 10-year history, 10-year projection of contributions
12 coming into the system versus benefit payments going out.
13 Benefit payments are in the gray bars. We're showing them
14 as negative because it's money coming out of the system.
15 The pattern with those is pretty obvious. They tend to
16 just be continuously increasing at a pretty consistent
17 pace. They're not impacted by changes in actuarial
18 assumptions. They're not impacted by investment gains or
19 losses. They are expected to increase this way and will
20 continue to increase this way into the future beyond this
21 10-year period.

22 Now, with regard to contributions, first of all
23 the contributions are broken down between contributions
24 that are required by CalPERS as a minimum contribution by
25 our employers. That's the lighter blue portions of the

1 bars. And then at the top of some of the bars you see a
2 darker blue box. And those are what we call additional
3 discretionary payments. Those are contributions that
4 employers chose to make above and beyond the required
5 minimums. Some of these are from public agencies; a lot
6 of these are also from the State of California.

7 And you can see contributions have increased
8 pretty consistently during this 10-year period, for the
9 same reasons that the funded status didn't improve as much
10 as we would have liked, the three things that we mentioned
11 previously. But again, if we assume that those three
12 issues will not be present to the same degree in the next
13 10 years, contributions should level off. They will
14 increase a little bit over the next few years because of
15 those recent investment losses, but then they should start
16 coming down; and even beyond this 10-year period would
17 come down significantly faster than what we're showing
18 here, provided that again all experience matches our
19 actuarial assumptions.

20 Now, the black line through the middle is just a
21 difference between benefit payments and contributions
22 expressed as a percentage of the assets. We sometimes
23 call that negative cash flow if it's a negative number.
24 It has been negative for a number of years. It was
25 positive in a couple years, to Ms. Taylor's question. And

1 you can see in those two years there were fairly
2 significant additional discretionary payments, the dark
3 blue portions of those bars. So really it was those
4 payments that created the positive cash flow in those
5 couple years.

6 We expect negative cash flow in a prefunded
7 system like this. This is not a cause for concern. It's
8 projected to grow more and more negative. Again, not a
9 concern. It's a good thing for us to project and monitor
10 and provide to our investment consultants, primarily for
11 them to ensure that there's the appropriate amount of
12 liquidity within our investments to be able to continue to
13 pay benefit payouts.

14 But the fact that the benefit payments are larger
15 than contributions is not a source of concern.

16 Next slide.

17 --o0o--

18 DEPUTY CHIEF ACTUARY DZIUBEK: Okay. Let's talk
19 about PEPRA really quickly here. A couple slides here.
20 The first slide is just showing us how our PEPRA
21 population started and increased over the last 10 years
22 and is projected to continue to increase over the next 10
23 years.

24 So the blue bars are PEPRA folks and the gray
25 bars are our classic folks or non-PEPRA active members.

1 You can see when PEPRA was enacted in 2013, we started out
2 with none essentially; and that number started to grow,
3 and will continue to do so over the next 10 years. We're
4 at about 60 percent now of our active members who are
5 subject to PEPRA. We're projecting it looks like about 85
6 percent by the end of the next 10 years.

7 Next slide.

8 --o0o--

9 DEPUTY CHIEF ACTUARY DZIUBEK: So the important
10 aspect of PEPRA is of course the ability that it has to
11 sort of bend the cost curve down a little bit to provide
12 more affordable required contributions for our employers.
13 Now because the rules applied only to people hired after
14 the enactment of PEPRA, we had to wait for PEPRA members
15 to join the system before we started seeing contribution
16 decreases for our employers.

17 So each of these bars represents the estimated
18 savings solely due to the enactment of PEPRA. And in the
19 last 10 years we were able to save over 4 billion dollars,
20 which is pretty good. But over the next 10, we're
21 expecting to save five times that, or almost 25 billion
22 dollars over the next 10 years. And in that final year
23 there those savings will just continue beyond this 10-year
24 period.

25 Next slide.

1 --o0o--

2 DEPUTY CHIEF ACTUARY DZIUBEK: Okay. I want to
3 talk about some of the risks that the system faces. And
4 most of these are investment related. There are other
5 risks; they're talked about in the report to some extent.
6 The big risk is not hitting our assumed 6.8 percent
7 return.

8 This particular slide is showing you based on
9 some stochastic modeling the likelihood that our plans
10 might drop below 50 percent funded over the next 30 years.
11 I think probably what we should focus on today is just the
12 median results. And what we can see, we've got them
13 broken down between safety plans and non-safety plans. So
14 the median result here for miscellaneous plans was about a
15 23 percent chance that any one of these plans will fall
16 below 50 percent funded over the next 30 years; and a
17 little bit higher for the safety plans.

18 Now, the difficulty with a chart like this is
19 that there's no particularly good result or desired
20 result. It is what it is. And it's always a tradeoff
21 between risk and reward typically to change these numbers.

22 So this will be probably more important for you
23 when we get to the next ALM and you're choosing between
24 alternate investment portfolios. Some portfolios will
25 perhaps bring down this risk of falling below 50 percent,

1 but will on the flip side likely cost the employers a
2 little bit more.

3 Next slide.

4 --o0o--

5 DEPUTY CHIEF ACTUARY DZIUBEK: Now, over the next
6 10 years, let's say, while we expect to earn 6.8 percent
7 on our investments, the likelihood is that we'll earn
8 something a little bit less or a little bit more. What
9 we're modeling here is both a projection of funded status
10 and employer contributions, using either a 5.8 or 7.8
11 percent return assumption as our brackets. And you can
12 see -- first of all, as I said before, even with the 5
13 percent return we still do see improvements in the funded
14 status each year on the left side of the chart, just not
15 as fast as if we get the 6.8 or 7.8 would give us even
16 faster improvement.

17 Contribution projections on the right show us
18 that because of the way we smooth the impact of investment
19 gains and losses, the impact on contribution starts out at
20 a slower pace than the impact on the funded status. And
21 that's just to, first of all, allow our employers to
22 adjust to higher contributions, and also give some time
23 for correction in the market; for example, if we have one
24 year of really bad return, rather than charge the
25 employers fully for the impact of that return, it gives a

1 little bit of a period for there to be a correction in the
2 market.

3 --o0o--

4 DEPUTY CHIEF ACTUARY DZIUBEK: And if we move to
5 the next slide, we see that even more significantly
6 where -- now here we're modeling one-year worth of really
7 good or really bad investment performance. Our range
8 here, let's see, is 29.2 percent on the high end versus
9 minus 15.6 percent on the low end.

10 And these are not likely returns for any
11 particular year, but they're not impossible. In fact, in
12 2008 we saw something worse than this minus 15.6 percent.

13 So the theme of this chart is that we can see a
14 pretty large swing in our funded status even in a single
15 year. It does take longer for the contribution
16 requirements to deviate based on that return because of
17 the five-year smoothing. But if we don't get some
18 correction within that five years, you can see that the
19 range of contribution results even for that one year of
20 either good or bad performance, we can end up five years
21 later with substantially different employer contributions.

22 Next slide.

23 --o0o--

24 DEPUTY CHIEF ACTUARY DZIUBEK: So in terms of
25 factors that can mitigate risk that have been used, and we

1 continue to use, we already mentioned additional
2 contributions made by our employers. This is a chart that
3 represents additional contributions by just our public
4 agencies. So this does not include additional
5 contributions made by the state. And you can see, there
6 were a few years there where we received 3 billion or more
7 of additional contributions, which was great. A lot of
8 those were due to pension obligation bonds that were very
9 popular during that time period due to low interest rates.
10 We saw a big drop off in the last year. Of course pension
11 obligation bonds are not nearly as attractive and I think
12 to the extent employers had extra money over the last few
13 years, they spent a lot of it in those preceding three
14 years.

15 But we are constantly educating our employers of
16 the benefits of making these additional payments.

17 Next slide.

18 --o0o--

19 DEPUTY CHIEF ACTUARY DZIUBEK: So this is just a
20 quick summary of some things we've already talked about
21 that help to manage the risk of the system. The PEPRA
22 changes. And I like to think of, you know, managing a
23 large system like this. There's no silver bullet, no one
24 thing that makes this easy or fine necessarily. It's more
25 as if you need a quiver of multiple arrows that you use to

1 attack this problem. And each one of these things listed
2 here is an arrow that has had some benefit to the system;
3 and, you know, if you shoot enough arrows, you start to
4 look a lot better.

5 So PEPRA changes was one thing that reduced costs
6 a little bit. The improvements in the amortization policy
7 are requiring employers to close that funding gap a little
8 bit faster. Lots of additional discretionary payments.

9 Also, in addition to those payments that are made
10 directly to CalPERS, a lot of our employers are realizing
11 that to put money aside in a Section 115 trust is also a
12 good -- potentially for them based on their circumstances,
13 a good strategy to creating a rainy day fund in the case
14 of a year where the contribution requirement perhaps is
15 outside of what they had budgeted for.

16 The CalPERS Actuarial Office as well as other
17 folks around CalPERS try to get out and talk to our
18 employers about these things. There are lots of forums
19 where we speak. We do individual consults with employers;
20 some of them are listed here. We also have some nice
21 tools that I know you are all familiar with. The Pension
22 Outlook Tool in particular.

23 We have a new item on our website. It's the last
24 bullet here. And I'm not going to talk about it, but I
25 would encourage you to -- there's a link to that site in

1 the report, and it does show funded status results for all
2 of the plans in the system, and you can choose which
3 groups of plans you want to look at. And it will show you
4 a dot for each one of those plans. It's nice to compare
5 results of our individual plans.

6 --o0o--

7 DEPUTY CHIEF ACTUARY DZIUBEK: And then finally
8 on the last slide, just some things to continue to be
9 aware of. I think -- you know, the item that we have some
10 control over that potentially has the biggest impact on
11 the system is this idea of balance between risk and
12 reward. Of course we would like to get the highest
13 returns possible. But generally to do that we have to
14 take on a little bit more risk. And so the decision of
15 where to draw that line, which is your decision, is a very
16 difficult one. And there might be another portfolio
17 introduced to you next March that was talked about
18 yesterday. And beyond that, at the next ALM cycle you'll
19 certainly have a grouping of portfolios to select from.
20 And that's a very difficult decision.

21 We've got possible near-term economic turmoil. I
22 know the Investment Office yesterday had kind of a rosy --
23 rosier picture of the future than maybe a few months ago
24 when we put this slide together. I think there still are
25 some warning signs that indicate that maybe the returns

1 might not be 6.8 percent in the near term. It's just
2 something for us to keep an eye on.

3 And then, finally, in terms of climate change.
4 We added this mostly because we've seen the great work
5 that our Investment Office is doing, modeling different
6 scenarios related to climate risk. The actuaries are just
7 starting to talk about various scenarios that might impact
8 mortality or disability, things like that. But we're a
9 little bit behind the Investment Office folks but -- and
10 we'll just watch with you what they come up with as far as
11 that kind of research.

12 So with that, we'll take any questions.

13 CHAIRPERSON MIDDLETON: All right. So we do have
14 some questions. I want to start with Mr. Pacheco.

15 COMMITTEE MEMBER PACHECO: First of all, Randall,
16 thank you for your presentation, I appreciate the
17 thoroughness again on the PowerPoint.

18 My first question is regarding the -- more of a
19 bigger picture, economic picture. You know, in your
20 report you said if we had -- if we continue to have
21 persistent inflation and near term economic decline, we
22 may further -- have further increases in employer
23 contribution.

24 What about geopolitical factors as well? Is that
25 also an area of concern that we should be aware of?

1 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, I'm not sure
2 it's as much of an actuarial question as just how
3 individuals feel about geopolitical concerns. They're
4 there. And to the extent they cause economic turmoil, of
5 course it's something that we have to keep an eye on, and
6 that will factor its way into the valuations as it occurs.

7 We don't have any particular crystal ball
8 forecast of what those impacts could look like. But to
9 mention -- or to respond to your point about inflation,
10 there is some information in the report about cost of
11 living adjustments that are likely to be a little bit
12 higher this year. And we have to wait and see when
13 inflation will drop back down, if ever, back to that 2
14 percent target that we saw for so long.

15 COMMITTEE MEMBER PACHECO: Right. And we're
16 looking at -- we're monitoring that. I mean I think
17 today, for instance, it was -- it came out with it was
18 cooling down. The inflation rate cooled down today -- it
19 was reported out today.

20 And the next question I have is regarding the
21 Section 115, the trust, the prefunded trust. I know that
22 at the educational forum there was a lot of -- it seemed
23 to be a lot of interest in that. And I'm wondering how
24 that -- what is the -- have been our communication process
25 in terms of reach, outreach, getting out more -- getting

1 more employers to understand our system and the benefits
2 of it. And if you guys can -- you know, if someone could
3 elaborate on the public agency side on that.

4 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, I'll start.
5 I don't know if other people want to -- Michele probably
6 wants to chime in.

7 Actually the Actuarial Office does not as much as
8 other departments within CalPERS operate the CEPPT, which
9 is our version of the 115 trust. I believe there was 175
10 million dollars in the CEPPT recently. So that's the
11 amount of money that, you know, employers have given to us
12 to invest in those accounts. But of course, our employers
13 use other third-party providers, and we don't really know
14 how much money is in those.

15 I know that the team under Michele does a lot of
16 outreach to employers; and I'll turn it over to her for
17 more comments.

18 Thank you, Michele.

19 ACTING CHIEF FINANCIAL OFFICER NIX: Thanks,
20 Randy.

21 So our contracted prefunding trust teams go out
22 to the employers. They participate in webinars. They
23 participate in conferences, so they have set up booths to
24 get the word out, as well as marketing materials. And
25 they just meet with anyone and everyone that they can.

1 They respond to RFPs as they come on to the street. So
2 they keep track of all of that and try to do the outreach.

3 COMMITTEE MEMBER PACHECO: Has it been successful
4 over -- well, you know, since -- I think this started in
5 2019, right, or --

6 ACTING CHIEF FINANCIAL OFFICER NIX: Yes. Yes,
7 it is growing.

8 COMMITTEE MEMBER PACHECO: It is growing. And
9 from the -- I think you mentioned that -- how much has it
10 grown since, let's say, from last year to this year? How
11 many -- have we got additional employers?

12 ACTING CHIEF FINANCIAL OFFICER NIX: Oh, off the
13 top of my head -- let me see if I know somebody that can
14 tell me that. Hold on.

15 They don't know off the top of their head. We're
16 happy to get back with that.

17 COMMITTEE MEMBER PACHECO: Al right. Fantastic.
18 Thank you very much.

19 CHAIRPERSON MIDDLETON: All right.

20 DEPUTY CHIEF ACTUARY DZIUBEK: The information
21 that was provided to us for this report by Michele's
22 team - and that information's a little bit in the past
23 right now - but there were 94 employers with 175 million
24 dollars of assets.

25 COMMITTEE MEMBER PACHECO: Oh, fantastic then.

1 So it is growing then. Thank you.

2 Thank you very much for that information.

3 CHAIRPERSON MIDDLETON: Ms. Taylor.

4 COMMITTEE MEMBER TAYLOR: Thank you very much.

5 I need -- oh, I'm on -- there you go.

6 So I have a couple of questions.

7 So as we were getting into the risks achieving
8 the long-term return, and we talked about the 20-year
9 amortization. So is there a possibility that we could
10 look over our risk policy for the next time around?

11 DEPUTY CHIEF ACTUARY DZIUBEK: Looks like the
12 chief actuary wants to take that question.

13 CHIEF ACTUARY TERANDO: Sure. I assume you're
14 referring to the funding Risk Mitigation Policy?

15 COMMITTEE MEMBER TAYLOR: Correct, yeah.

16 CHIEF ACTUARY TERANDO: Thank you very much.

17 So I think that -- that's a fairly old policy. I
18 think it was implemented I think close to the time you
19 first joined the Board, Ms. Taylor.

20 COMMITTEE MEMBER TAYLOR: 2015.

21 CHIEF ACTUARY TERANDO: Yeah. And I think most
22 of the current members aren't familiar with it. So I
23 think we can go ahead and bring that policy back for
24 review. It's probably somewhat outdated. And then we can
25 make -- we can make some recommendations on how the Board

1 wants to proceed with that policy and then we can go from
2 there on that.

3 COMMITTEE MEMBER TAYLOR: Thank you, Mr. Terando.
4 I appreciate it.

5 So I think that what I'm looking at particularly
6 was the buydown, the -- so when we do very well, then we
7 buy down -- take half of that --

8 CHIEF ACTUARY TERANDO: Yes.

9 COMMITTEE MEMBER TAYLOR: -- and buy that down.
10 And I'm wondering, since we -- our employers already have
11 to pay half the normal cost when we have a bad year, why
12 should we -- you know, I know it's not as much, but they
13 still have to contribute a little more even when we have a
14 good year because we buy those rates down. So maybe --

15 CHIEF ACTUARY TERANDO: Yeah, I think it's what
16 you said. We haven't brought that policy back in a number
17 of years. I think it's definitely worth bringing it back,
18 having a discussion, and seeing whether it's something we
19 want to continue or what we want to do going forward with
20 it -- policy. So that's not a problem.

21 COMMITTEE MEMBER TAYLOR: And then -- and I
22 forgot to bring this up in the Investment Committee. So
23 never mind.

24 I just had a question on, as we are -- I'm trying
25 to find the slide. Hold on.

1 Here we go. So as we are going further into
2 PEPRA, right, and we're seeing -- and we're going to cross
3 that divide and we should be seeing a better funding
4 status, how long -- and it looks like it's actually about
5 seven or eight years before we start seeing a return that
6 makes us sort of a hundred percent funded or close to. Is
7 that something that is a projection, is that where we
8 think that PEPRA's taking us for -- you know, for real, or
9 are we -- as long as, you know, markets are winning?

10 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah. So the
11 savings that the employers get from PEPRA results from the
12 fact that the PEPRA benefit packages are a little bit less
13 costly. Now, when they hire a PEPRA person, they
14 immediately start pre-funding that person's benefits. So
15 immediately the contributions they're giving to CalPERS
16 are somewhat lower than if that was a classic member that
17 they just hired.

18 So we have been getting that reduction in
19 employer contributions from day 1. Although it started
20 very small, as you can see on slide 6 -- I don't know if
21 we want to put that slide up. Not slide 6. Sorry. Slide
22 8.

23 So these are real reductions in employer
24 contributions that our employers have seen. It hasn't
25 necessarily improved the funded status. It simply lowered

1 the contributions.

2 Now, to the extent that freed up additional cash
3 that they could then use for an additional discretionary
4 payment, that could then boost the funded status.

5 So we're expecting every year for that offset to
6 employer contributions to increase until the point where
7 everybody's a PEPRA member, and then we'll sort of have
8 this locked-in savings from that point forward.

9 COMMITTEE MEMBER TAYLOR: And we're at 60 percent
10 you guys said, right?

11 DEPUTY CHIEF ACTUARY DZIUBEK: 60 percent right
12 now, going to about 85 percent over the next 10 years,
13 based on our actuarial assumptions.

14 COMMITTEE MEMBER TAYLOR: Okay. That is actually
15 what's making this look better, not necessarily funding
16 status but employer contribution rate?

17 DEPUTY CHIEF ACTUARY DZIUBEK: That's right.

18 COMMITTEE MEMBER TAYLOR: Okay.

19 All right. Thank you.

20 CHAIRPERSON MIDDLETON: Great.

21 Thank you. Outstanding report.

22 Couple of questions that I would like to
23 follow-up. And let me pick up on the PEPRA issues that
24 were presented. And this is more commentary than
25 question.

1 But as we are in this 60 percent of members being
2 PEPRA, there's certainly going to be an increase in
3 tension between those who are classic employees and those
4 who are PEPRA employees. And that is appearing in
5 different wage negotiations that are taking place among
6 public employers. And it's not so much your
7 responsibility as actuaries, but we need to do a very good
8 job of making clear to everyone what these savings are,
9 where they're evident, and what the impacts of any changes
10 to these -- to these PEPRA rules would mean for the
11 system.

12 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah. And you're
13 correct, we don't -- we don't drive changes up or down to
14 benefit provisions. However, should anything be
15 presented, we will likely present actuarial information to
16 base decisions on.

17 CHAIRPERSON MIDDLETON: So as I was looking
18 through these charts, one of the questions that emerged is
19 what impact wage growth is going to have on these
20 projections? We have certainly seen both in the private
21 and the public sector that employees have been demanding
22 more wage increases. And given inflationary rates, that's
23 absolutely expected; and they are largely receiving
24 significantly better wage contracts than existed in the
25 last 10 years.

1 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah. You're
2 correct, particularly due to the high inflation that we've
3 seen over the last several years, we do expect there to be
4 similar increases in wages. Maybe not occurring as
5 quickly as the actual increases in inflation. We did in
6 our last valuation, which was as of June 30, 2022, we saw
7 that, in general, pays increase more than our actuarial
8 assumptions, resulted in somewhere around a 1 percent
9 increase in our accrued liabilities overall. So while we
10 did see that wages increased higher than expected, it
11 wasn't a really large change to our accrued liabilities.

12 Now, should that continue - and there's -- there
13 is a good reason to think that it might for the next
14 several years - we would get that information annually.
15 As those higher wages are reported, they would come
16 through as actuarial losses, which would have the same
17 impact although not to the same degrees as an investment
18 loss. They would somewhat reduce the funded status,
19 somewhat increase contributions, probably not as much as a
20 percentage of pay because the pay's going to be going up.
21 But as a dollar amount, yeah, the dollar contributions
22 would go up as a result of that.

23 CHAIRPERSON MIDDLETON: All right. So I would
24 certainly like for us to be monitoring that as it's moving
25 forward to see -- and, again, if I followed correctly,

1 we're going to see that first in terms of employ -- funded
2 status not improving at the rate that we were expecting it
3 to improve, and resulting from that is an increase in
4 employer contribution rates that could result.

5 DEPUTY CHIEF ACTUARY DZIUBEK: That's correct.

6 CHAIRPERSON MIDDLETON: All right. Thank you.

7 CHIEF ACTUARY TERANDO: Yeah. And if I could
8 just say, I have a quick comment to that.

9 You know, we'll be doing the experience study in
10 two years. So we will have two year of data to review.
11 And if we continue to see trends in terms of salary --
12 continued salary increases over our expectation, you know,
13 we'll take that into consideration in setting long-term
14 assumptions. Right now, you know, we're seeing some
15 losses on -- as Randy mentioned, losses on the salaries,
16 you know, as increases our higher. The question is, is
17 are these increases going to be continuing year after year
18 after year or is it -- it'll be a one or two increase and
19 then things start to level off going forward?

20 CHAIRPERSON MIDDLETON: Thank you. That helps.

21 Ms. Nix at the end of her report had a slide on
22 benefit payments and contributions income. And I think
23 there's -- if I follow correctly, a slide in yours that's
24 picking up on essentially the same kind of data. And what
25 it certain -- what both seem to be indicating is for the

1 next decade you're projecting a pretty normalized rate of
2 increase in terms of benefit payments that we are going to
3 need to make. There's -- it's clearly going up each year,
4 but I'm not seeing anything that looks like a dramatic
5 increase in the rate of growth.

6 Is there anything out there that would cause you
7 concern in terms of what that rate of growth and benefit
8 payments are going to be?

9 DEPUTY CHIEF ACTUARY DZIUBEK: Generally no. And
10 the rate of growth will be a little dampened by PEPRA as
11 the new retirees are subject to the PEPRA benefits. But
12 this is the nature of a defined benefit retirement system,
13 this kind of -- particularly while the system's maturing.
14 As I think someone mentioned previously, that as the
15 system matured, we see larger increases in those annual
16 benefit payments that tend to moderate as the system
17 becomes fully mature. But even at that point, we would
18 still expect moderate increases year by year. And it's
19 the whole reason we prefund, because we know those
20 payments are going to be very high in the future; we don't
21 see any reason for concern on the size of those.

22 CHAIRPERSON MIDDLETON: Okay. So that goes to
23 the question of the strength of our liquidity and the
24 strength of our cash flow. And there are a few things
25 that from my perspective are more critical than we remain

1 strong in those areas.

2 Are there any actions at this point that you
3 think we need to be taking that are different from what we
4 have today in order to ensure that we are maintaining the
5 liquidity that we need?

6 DEPUTY CHIEF ACTUARY DZIUBEK: I can start. It
7 looks like Scott might want to chime in as well.

8 So the question gets a little bit outside of the
9 actuary's knowledge base, which is why we work very
10 closely with our Investment Office on these kinds of
11 projections. This information -- and it's actually slide
12 6, if we want to put it up. This information gets
13 provided to our investment professionals every year. They
14 make it even fancier and maybe look at some of the
15 investment income, some of the pieces that might be cash
16 versus appreciation, whatever they do with it. And then
17 they do the liquidity analysis, an assessment really
18 without us. That's really mostly on them. I know that
19 they do that and they talk to us about that. I'm not
20 hearing any concerns they have about being able to make
21 these benefit payments.

22 CHAIRPERSON MIDDLETON: All right. So I think
23 that exhausts my questions.

24 But I want to thank you not only for the report,
25 but for all of the outreach that we are doing to make

1 certain that financial officers, municipal county
2 officials are aware of the direction that we are going and
3 really honing in on the impact that PEPRA is going to have
4 over the next decade in terms of cost savings. I rarely
5 encounter a fellow city council member who's quite
6 understanding of the fact that there is actually
7 improvement on the way.

8 DEPUTY CHIEF ACTUARY DZIUBEK: Thank you.

9 CHIEF ACTUARY TERANDO: Yeah, I was going to say,
10 you just look at the graph Randy talked about, PEPRA
11 savings. It took, you know, 10 years to get those
12 savings. And, you know, it started as a trickle. And
13 it's starting to grow. And, you know, we anticipate the
14 increases to be, you know, a lot more substantial and
15 noticeable going forward.

16 CHAIRPERSON MIDDLETON: We have Mr. Rubalcava.

17 COMMITTEE MEMBER RUBALCAVA: Thank you.

18 It's a very good report.

19 One thing -- sometimes people just look at one
20 chart or one fact. And so I want to make sure that people
21 understand how balance -- like, for example, on page 4 of
22 14, we project that employer contribution rates will go up
23 for the next five years. But as reflected -- which is
24 true. But as reflected also on chart on page 10 - it
25 doesn't really lay out as much - but after those five

1 years we can expect employer contributions to decrease
2 because the funding -- because one increase of PEPPRA
3 population versus the classic members. But also because
4 we're paying off the unfunded accrued liability. And
5 that's another element of -- or the way we fund is that
6 while there is going to be the market fluctuation, the
7 employers sort of protected a little bit, because there's
8 a smoothing the five year before you actually hit the
9 whole impact of the investment return, either whether it's
10 positive or negative. So I think that's another
11 protection we have for the employer.

12 So I think the other takeaway is that, yes, there
13 will be a little bit of a ramp-up. But in the long term,
14 which is not that far away, we're going to see a better
15 funded program and the employer contributions decreasing.

16 And just to follow-up on what the Chair mentioned
17 is employers are very well -- one thing they're
18 appreciative of is that they can budget, they can --
19 everything's not that -- not too many surprises. It can
20 be projected more or less.

21 Or less.

22 Anyway, thank you.

23 CHAIRPERSON MIDDLETON: Thank you.

24 COMMITTEE MEMBER RUBALCAVA: And I want to say
25 thank you, because it is a very good report. I would

1 suggest in the future maybe we have another -- because
2 it's in your report -- it's in the written report. But
3 there isn't a chart, I don't think, that really lays out
4 other than the -- how long-term contribution rates will
5 increase. But it's more in the investment risk side. So
6 the heading is sort of -- not alarmist, but it doesn't
7 really speak to that issue about how long-term rates will
8 decrease for the employer and the funding rate -- funding
9 ratio will improve.

10 So thank you very much.

11 DEPUTY CHIEF ACTUARY DZIUBEK: Thank you.
12 Appreciate the feedback.

13 CHAIRPERSON MIDDLETON: Ms. Ortega.

14 BOARD MEMBER ORTEGA: Yeah, I have a question,
15 kind of related to Mr. Rubalcava's question or the slides
16 he was looking at. On page 4, that graphic there, is it
17 possible to get those lines without the PEPRA savings just
18 to see what the percent of -- so I'm thinking about the
19 savings as a dollar amount versus where the rates would be
20 without PEPRA. I think that would be helpful for me to
21 see.

22 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, I -- and I'm
23 trying to think. We have some additional information in
24 the report that's not in the slides. Maybe not exactly
25 what you're asking for. But we have that information and

1 we can put that together.

2 BOARD MEMBER ORTEGA: Okay. I think that would
3 be helpful.

4 I mean I think the -- the savings is -- I mean
5 it's extremely important, and I recognize everything
6 that's been said about the employers having those savings.
7 But at the same time when you look at the rate, the way I
8 think about it is for like every one person we're paying
9 this percentage of cost in addition just for the pension
10 contribution. So when you look at the safety individuals,
11 that's a pretty significant cost still to the employer.
12 For every one safety person, you might be paying another
13 60 percent, almost another full cost of a person just for
14 the pension liability.

15 So I think seeing the difference and what that
16 would be and thinking about how that's going to get better
17 over time in terms of being able to perhaps afford other
18 staffing or just other compensation items.

19 DEPUTY CHIEF ACTUARY DZIUBEK: Yeah, I think we
20 can put something together for you.

21 And by the way, if you're familiar with our tool
22 pension outlook, you can do a 30-year projection on any
23 plan or on the system, which does take into account the
24 increase going forward of more and more PEPRA members
25 coming into the system.

1 BOARD MEMBER ORTEGA: Thank you.

2 CHIEF ACTUARY TERANDO: Are you looking for State
3 plans and specific or --

4 BOARD MEMBER ORTEGA: I'd like to see the whole
5 chart, if possible, just -- it's helpful for the -- for a
6 Board member perspective to see all of them.

7 CHIEF ACTUARY TERANDO: Sure. Okay.

8 CHAIRPERSON MIDDLETON: I'd like to second that.
9 That will be a very helpful report.

10 CHIEF ACTUARY TERANDO: All right.

11 BOARD MEMBER ORTEGA: So thank you.

12 CHAIRPERSON MIDDLETON: Mr. Miller.

13 VICE CHAIRPERSON MILLER: Yeah. I also think
14 that will be very helpful in terms of being able to
15 understand the whole picture. And it also reminds me that
16 all those cost savings to our employers, it's all money
17 that comes straight out of the pockets of retirees. And
18 that it's a tradeoff when you go to a diminished -- when
19 we've got two tiers of retirees, aside from the
20 generational differences in the workplace and at the
21 bargaining table and everywhere else.

22 And in some sense, we hear lots and lots, almost
23 every time we have a board meeting about, "Wow, we've got
24 vacancies like crazy. Oh, it's so hard to hire the talent
25 we need and hard to fill positions" like accounting and

1 actuarial and IT. And, "Oh, it's tough because we've got
2 to look now inflation and the employers are going to have
3 to pay more to even --" But I would suggest that we may
4 have done ourselves a disservice because in the bigger
5 picture it's more cost effective to compete on the basis
6 of benefits, of pensions, of accessible high quality
7 health care, than it is on trying to compete for talent on
8 a cash basis for public employees.

9 And so to some extent, you know, I think in the
10 long run when we see this, I don't view it as all happy
11 and roses, that it's our costs are going down on the
12 benefit side for employers, unless we're not making it up
13 on the employee side or on the retiree side.

14 And so I just want to bring a -- you know, a
15 little bit of a different perspective on it. When we talk
16 about reducing costs, you know, great if you're reducing
17 costs by efficiencies, whether operational or economic
18 or -- versus by reducing total compensation and benefits,
19 that may not always be the rosy overall picture that we
20 wanted in the grand scheme of things.

21 CHAIRPERSON MIDDLETON: Thank you.

22 Are there any other questions or comments from
23 the Board?

24 Seeing none. Thank you. This was an information
25 item.

1 We will now move on to 6b, which is the
2 Semi-Annual Health Plan Financial Report from Ms. Zhong.

3 (Thereupon a slide presentation).

4 SUPERVISING HEALTH ACTUARY ZHONG: Good
5 afternoon, Madam Chair and members of the Committee.
6 Emily Zhong, CalPERS team member. This is Agenda Item 6b,
7 Semi-annual Health Plan Financial Report. This is an
8 information item.

9 This report is provided to the Committee twice a
10 year as a part of the monitoring and reporting process for
11 the Health Care Fund status. It included Health Plan
12 account balances, actuarial reserve amount, and surpluses
13 or deficits that are within the Health Plan subaccount.

14 --o0o--

15 SUPERVISING HEALTH ACTUARY ZHONG: The
16 Semi-annual Health Plan Financial Report provides the
17 financial performance for the PPO and HMO plan as of the
18 end of June 2023. HMO fully insured plans such as Kaiser
19 and the Association plan are not in the scope of this
20 report.

21 And as a reminder the Health Care Fund Reserve
22 Policy provides a framework for maintaining the
23 appropriate actuarial reserve level for the PPO and also
24 for managing surpluses or deficits that accumulate in the
25 PPO and HMO subaccount in June, as shared with the

1 Committee, the deficits in the Basic PPO subaccount as of
2 the end of December 2022.

3 In the next couple slides I will give you an
4 update for the basic PPO performance for the first half of
5 2023.

6 --o0o--

7 SUPERVISING HEALTH ACTUARY ZHONG: This slide
8 presented recent health care performance for the HMO Basic
9 and PPO Medicare and Basic plans. Before going through
10 the details, a reminder that the Health Care Fund
11 subaccount are used for deposit and premiums and paying
12 claims and other expenses. For our self-funded PPO plan,
13 there require an actuarially important level of reserve
14 that includes three components:

15 The first component is medical and pharmacy claim
16 liability. This covers the fee-for-service claim that
17 have occur but not yet reported.

18 And the second component is risk-based capital
19 reserve, which based on an industry standard methodology
20 to cover an expected claim due to major health event and
21 natural disaster and other causes.

22 And the last piece of component is administrative
23 reserve, which is to cover the wind-down costs should a
24 health plan suddenly terminate.

25 So in this table, starting with the HMO Basic

1 plans, the estimated fund balance at the end of June 2023
2 was 217 million.

3 The next column shows the HMO Basic estimated
4 claim liability of 178 million.

5 With the last column showing the surplus of 39
6 million.

7 On the PPO side, starting with PPO Medicare, the
8 estimated fund balance at the end of June 2023 was 75
9 million, with estimated liabilities and required actuarial
10 reserve level of 137 million, for a deficit of 62 million.
11 The PPO Medicare plan pattern is normally higher in the
12 beginning of the year and decrease later in the year.
13 This is because the plan covered the Medicare deductible
14 for the members. As the deductible is satisfied, the
15 medical costs decrease. This annual seasonality pattern
16 combining with the higher-than-expected pharmacy costs are
17 what's contribute to the current PPO Medicare deficit.
18 But we anticipate this will improve later in the year, as
19 medical costs decrease.

20 So for the PPO Basic plans, the estimated fund
21 balance as of the end of June 2023 was 177 million. After
22 including the estimated claim liability and required
23 actuarial reserve of 533 million, the PPO Basic Plan has a
24 deficit of 356 million. The overall basic PPO status
25 improved by about 63 million from the end of 2022.

1 So just a reminder, all the figures for PPO
2 deficits are compared to where we should be fully reserve,
3 but not a cash deficit.

4 I'll go through some detail for the basic PPO
5 performance in the next slide.

6 --o0o--

7 SUPERVISING HEALTH ACTUARY ZHONG: Sorry.

8 Okay. Here we go.

9 In June, we reported the basic PPO with a reserve
10 deficit of 437 million as of the end of 2022. As more
11 claim has been processed and more data become available,
12 now the updated deficits has become 419 million at the end
13 of 2022, an 18 million improvement.

14 And for the first half of 2023, there was about
15 61 million increase in the fund balance due to medical
16 cost seasonality patterns. For the basic PPO plan, they
17 have an opposite seasonality pattern to the PPO Medicare
18 plans. The PPO Basic members satisfied their annual
19 deductible earlier in the year. So the medical costs are
20 normally lower in the first half of the year and then
21 increase in the second half of the year.

22 For pharmacy, while we have the best in the
23 market pricing under our current Optum contract, but the
24 high utilization and more use of the high-cost specialty
25 drugs contribute to about 28 million loss for the first

1 half of 2023.

2 And for our 2023 PPO Basic premium, as we know,
3 we include a surcharge of 2 percent in platinum and 3
4 percent in gold for the purpose of replenishing the Health
5 Care Fund reserve. We collected about 27 million in
6 surcharge for the first six months of 2023. And there was
7 also a small investment gain of 3 million dollars.

8 The overall basic PPO status improved by again
9 about 63 million, bringing the total reserve deficits for
10 the basic PPO to 356 million as of the end of June 2023.

11 --o0o--

12 SUPERVISING HEALTH ACTUARY ZHONG: In summary, we
13 still anticipate a PPO fund status will continue to
14 improve, with a surcharge including in the basic PPO
15 premium or it go to generate additional premium revenue to
16 continue to replenishing the reserve deficits.

17 And we are also currently conducting solicitation
18 for a new five-year contract for PPO from 2025 to 2029.
19 We will be assessing border changes to the PPO including
20 potential intervention to curb short-term and long-term
21 costs.

22 That concludes my presentation. And we are happy
23 to take any questions.

24 CHAIRPERSON MIDDLETON: All right. Are there any
25 questions from the Board?

1 As you have projected it out over the next three
2 to five years, at what point do you expect the deficit to
3 be eliminated?

4 SUPERVISING HEALTH ACTUARY ZHONG: I believe as
5 we share in the 2024 rate development. So even though now
6 like a few months gone, we still expecting if we continue
7 the similar surcharge level for the PPO Basic Plan is
8 about four years.

9 CHAIRPERSON MIDDLETON: Four years. All right.
10 Thank you.

11 CHIEF HEALTH DIRECTOR MOULDS: And if I could. I
12 think what we're seeing in these -- in the first six
13 months of this year is a marginal improvement over what
14 was anticipated primarily on the medical side. You saw
15 the challenging number on the pharmacy side. We're still
16 factoring in the rebate piece of that. So as spending
17 goes up, which as you see it has - rebates correspondingly
18 go up - so that -- in all likelihood that will slim a
19 little bit. Medical is looking a little bit better, so
20 that puts us for this year marginally improved over
21 anticipated but still similar trajectory.

22 CHAIRPERSON MIDDLETON: Are there areas that give
23 you substantial concern about being able to make that
24 four-year projection?

25 SUPERVISING HEALTH ACTUARY ZHONG: At this point

1 we don't see any really significant sign that stop us from
2 the four years. So that is also given in a new PPO
3 five-year contract. We will continue with the self-funded
4 model.

5 CHAIRPERSON MIDDLETON: All right. Thank you.

6 Seeing no questions from the Board.

7 Thank you for that report. And we will move on.

8 Thank you.

9 So with that we are now to Summary of Committee
10 Direction.

11 ACTING CHIEF FINANCIAL OFFICER NIX: Okay. Madam
12 Chair, I'd like to address Jose's question about the
13 last -- the growth in the CEPPT for the last year.

14 Before I do that. 72 -- we -- at the end of last
15 year there were 72 employers, and this year we have 94.
16 We had 85 million in assets under management, and we now
17 have 174 million. So it's growing.

18 As far as committee direction goes, I took down
19 two. The first one was to bring the funding Risk
20 Mitigation Policy back and to actually make sure that we
21 highlight the buydown provision within that.

22 And my second committee direction would be to
23 provide a chart similar to one on page 4 of the actuarial
24 presentation that lays out the contribution rates without
25 the PEPRA savings, and project the long -- project it over

1 time so that we can get a better idea of what the employer
2 rates would be without it.

3 CHAIRPERSON MIDDLETON: All right. Thank you.

4 CHAIRPERSON MIDDLETON: Mr. Pacheco.

5 COMMITTEE MEMBER PACHECO: Yes. Ms. Nix, I just
6 want to thank you for that information, and thank you
7 for -- I want to also thank your team on this. I really
8 believe that the Section 115 trust prefunding for the
9 pension is an excellent tool to be utilized by the
10 employers if -- you know, if they are able to do so. And
11 to be able to mitigate risk in the entire system.

12 So thank you for that update, and keep up the
13 good work.

14 Thank you.

15 ACTING CHIEF FINANCIAL OFFICER NIX: Thank you.

16 And if you have any employers out there that
17 would like us to come talk to them, please pass that our
18 way. We'll be happy to do so.

19 COMMITTEE MEMBER PACHECO: Thank you. Definitely
20 thank you.

21 CHAIRPERSON MIDDLETON: I have not received any
22 requests for public comment.

23 All right. Then we are adjourned. The next
24 meeting on our calendar is the Governance Committee. We
25 will take a 10-minute break. So back at 3:20 for the

1 Governance Committee.

2 Thank you all.

3 (Thereupon the California Public Employees'
4 Retirement System, Board of Administration,
5 Finance & Administration Committee meeting
6 adjourned at 3:09 p.m.)

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